

DISTRICT OF COLUMBIA
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ALCOHOLIC BEVERAGE AND CANNABIS BOARD
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MEETING

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IN THE MATTER OF: :
:
Equinox SC D.C., :
t/a Equinox Sports Club :
1170 22nd Street NW : Fact Finding
Retailer CR - ANC 2A : Hearing
License #96730 :
:
(Request to Extend :
Safekeeping) :
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Wednesday
October 18th, 2023

The Alcoholic Beverage and Cannabis
Board met via WebEx videoconference, Chairperson
Donovan W. Anderson presiding.

PRESENT:

- DONOVAN W. ANDERSON, Chairperson
BOBBY CATO, JR., Member
EDWARD S. GRANDIS, Member
JENI HANSEN, Member
JAMES SHORT, JR., Member

ALSO PRESENT:

- JOSE ORELLANA, DC ABCA Staff
JAMESON CHARLES, DC ABCA Staff
LUBA SENATOROVA, Licensee
TARA SOMERS, ABC Manager
NICK SULLINGER, Licensee

1 P-R-O-C-E-E-D-I-N-G-S

2 1:35 p.m.

3 CHAIRPERSON ANDERSON: What about
4 Equinox Sports Club, is there a --

5 MR. ORELLANA: There is a Nick
6 Sullinger, Equinox I can elevate.

7 CHAIRPERSON ANDERSON: All right.

8 So, let me call a Fact-Finding Hearing
9 for Equinox Sports Club, License #96730. So, I'm
10 going to move over Cinema and go to Equinox and
11 whenever the persons are there they can identify
12 themselves and then I'll call that case.

13 So, please elevate the rights of the
14 parties in Equinox Sports Club.

15 MR. ORELLANA: Perfect. Luba
16 Senatorova your access has been elevated.

17 Jeffrey Weinhaus, your access has been
18 elevated.

19 That is all, Chair.

20 CHAIRPERSON ANDERSON: Thank you.

21 If everyone has a camera can you
22 please turn your camera on?

23 MS. SENATOROVA: I apologize. This is
24 Luba Senatorova from Equinox. One of our
25 participants, Jeffrey Weinhaus he said that he

1 cannot unmute himself.

2 CHAIRPERSON ANDERSON: All right. Mr.
3 Orellana, can you please give Mr. Weinhaus,
4 unmute him and Ms. Senatorova, I apologize. Can
5 you turn your camera on, ma'am?

6 MR. ORELLANA: I sent Jeffrey a request
7 to unmute.

8 CHAIRPERSON ANDERSON: All right. Yes.
9 I can see him. Thank you.

10 Why don't you mute yourself, ma'am,
11 unmute yourself. Yes, thank you.

12 Do you have a camera, sir?

13 MR. WEINHAUS: Yes, sir, I'm sorry.
14 I'm trying to do that now. My apologies.

15 CHAIRPERSON ANDERSON: All right.
16 Fine.

17 MR. WEINHAUS: I apologize for that.

18 CHAIRPERSON ANDERSON: That's fine.
19 So, we'll let the parties identify themselves for
20 the record but please state and spell your name
21 for the record and you're affiliation with this
22 establishment. So, I'll start with you, Mr.
23 Weinhaus.

24 MR. WEINHAUS: Yes, sir. Jeffrey
25 Weinhaus, J-E-F-F-R-E-Y W-E-I-N-H-A-U-S. I am

1 the president of Equinox.

2 CHAIRPERSON ANDERSON: Ms. Senatorova.

3 MS. SENATOROVA: Yes, good afternoon.

4 Luba Senatorova, Vice President of Entitlement
5 for Equinox.

6 CHAIRPERSON ANDERSON: Spell your name
7 for the record, ma'am.

8 MS. SENATOROVA: L-U-B-A, last name is
9 S-E-N-A-T-O-R-O-V-A.

10 Chairperson ANDERSON: We have a Court
11 Reporter so that's one of the reasons I ask
12 everyone to spell their names for the record.

13 Ms. Somers.

14 MS. SOMERS: Tara Somers, T-A-R-A
15 S-O-M-E-R-S. I'm the Manager of Food and
16 Beverage.

17 CHAIRPERSON ANDERSON: All right.

18 Everyone, this is a fact-finding
19 hearing. There was a request from the
20 establishment to Extend Safekeeping of the
21 License. And the Board has tried to gather some
22 information to find out where are we, the License
23 was in Safekeeping, has been in safekeeping for
24 awhile and we're just trying to get some
25 information about what is it that -- where are we

1 in getting this license back in circulation and
2 how long would it take for this license to be
3 back in circulation.

4 So, who wants to speak?

5 MS. SENATOROVA: If I may, Luba
6 Senatorova, I can introduce our efforts so far to
7 try to resume our operation and the other members
8 of our team are available to answer the question
9 or supplement my testimony.

10 So, this liquor license was placed in
11 safekeeping in November 2021, you know,
12 obviously, we were all recovering from the
13 effects of the Covid-19 Pandemic, its closures.
14 The Pandemic itself affected our main business
15 which is a fitness club. The restaurant with the
16 liquor service is actually an ancillary operation
17 to the fitness club. So, both of the
18 establishments were closed because of the nature
19 of their operation and there was a long recovery
20 period with lots of restrictions and additional
21 requirements as well as, you know, financial
22 hardships that we had suffered during the long
23 shutdown. So, those particular reasons and
24 circumstances prevented us resuming the
25 operation. We were able to resume our main

1 operation and activity which is held in the
2 fitness club. However, the restaurant and the
3 liquor service have lagged behind in that effort.
4 However, we have never rested on this. We
5 reached out to about a dozen of different
6 reputable operators of food and beverage which we
7 wanted to have responsibility for food
8 preparation service, etcetera, etcetera, because
9 it's not our prime kind of like expertise.

10 Some of our negotiations went forward
11 pretty extensively and deep to draft agreements
12 but some didn't produce any meaningful results.
13 For various reasons sometimes it's the operators
14 financial concerns on the operation or particular
15 requirements or the physical condition of the
16 space that we could not provide utility
17 requirements, etcetera, etcetera.

18 So, unfortunately, we have not been
19 able to secure a long-term reputable operator for
20 the food and beverage over the course of almost
21 two years. And I can name the -- I can list the
22 name of the company that we reached out
23 throughout this process. It was Territory Foods,
24 Ritz-Carlton. By the way this building is within
25 the Ritz-Carlton Hotel above us. The restaurant

1 itself is on the second floor. The club is on
2 the second and third floors.

3 Other potential operators that we were
4 in touch with where was one, Mighty Meals,
5 Foxtrot, Southblock, Clean Juice, Peel Green,
6 Tinsel Love, Body Energy. Body Energy was one of
7 our last, one of the last outreaches in summer of
8 this year. And we were in the process of
9 drafting the agreement with them, however, they
10 pulled away from this agreement for their
11 business circumstances.

12 Most recently, as a matter face like
13 a couple of weeks ago we have started
14 negotiations and conversations with a Shake Shop
15 an operated food and beverage who were interested
16 in the space. And so these negotiations are
17 currently underway. And we hope, we hope that
18 they (audio interference) have been looking for.

19 Overall, I think the reason for the
20 difficulty is mainly the location of the space
21 which is on the second floor. It doesn't have a
22 ground entry, primarily serving the members of
23 the club, of the fitness club, although the
24 service (audio interference) of this
25 establishment. It's very difficult to create a

1 substantial amount of customer base and sustain a
2 revenue to operate a successful business. So,
3 that was one of the reasons the operators were a
4 little bit reluctant to take over responsibility.

5
6 But, again, we're hopeful that our
7 last communication are now a lost contact would
8 be the final step in our long-term attempts. So,
9 we're looking for a possibility to further extend
10 our safekeeping status of the license so we can
11 conclude negotiations and perhaps soon have some
12 sort of a schedule of reopening. Obviously, the
13 space has been closed for two years so it would
14 require substantial renovation just to, you know,
15 update all the infrastructure, the utilities and
16 equipment, etcetera. But once, you know, we have
17 an operator we will be able to provide a more
18 detailed schedule of our potentials reopening.

19 So, this is like a brief -- the first
20 presentation of our attempts to reopen and resume
21 operation. I'd be happy to answer questions as
22 well as the other members of our team.

23 GSUC GRALHEER: I guess this question
24 I want to ask you, ma'am, is that like who
25 operated the restaurant prior to its closure?

1 MS. SENATOROVA: It was Blu Caf,. So,
2 the name of the establishment was B-L-U, Blu
3 Caf,.

4 GSUC GRALHEER: So, again, what is the
5 business plan for the -- explain to me your
6 business plan or your business model.

7 MS. SENATOROVA: For the restaurant?

8 CHAIRPERSON ANDERSON: For the
9 restaurant, yes.

10 MS. SENATOROVA: Tara, do you mind
11 giving a brief overview of what --

12 MS. SOMERS: So, right now like we are
13 having our discussions with Shake Shop and the
14 business plan is for them to activate the caf,
15 operation at Sports Club DC as well as the
16 restaurant and bar. So, it will be a the full
17 service restaurant, bar and caf,.

18 CHAIRPERSON ANDERSON: So, you
19 basically hold the -- you hold the license and
20 use it for you look for a vendor to come and
21 operate that's what I meant.

22 MS. SOMERS: Correct, yep.

23 CHAIRPERSON ANDERSON: All right. Go
24 ahead, Mr. Short. I think you had a question.

25 MEMBER SHORT: Thank you for coming in

1 today and explaining to us why you want to keep
2 your license in safekeeping.

3 But I must ask, it's well known the
4 hotel has been there for many years so the hotel
5 has an occupancy but do you have a separate
6 occupancy or are you operating under the
7 umbrella?

8 MS. SOMERS: We do have our separate
9 Certificate of Occupancy.

10 MEMBER SHORT: What does it state?

11 MS. SOMERS: Oh, the Certificate of
12 Occupancy, hold on one second. The Certificate
13 of Occupancy states, physical culture, sickness,
14 club health services to include accessory massage
15 area, beauty parlor, accessory restaurant with
16 seating of 112 people. Nine massage tables.
17 This is other ancillary services.

18 MEMBER SHORT: Okay. So, right now is
19 the massage services and the club functioning or
20 you're completely closed?

21 MS. SOMERS: The fitness club, the
22 massage are functioning.

23 MEMBER SHORT: And you're looking for
24 an outside vendor or third party vendor to come
25 in and so where are you with that right now? Any

1 talks or any contracts or have any papers, has
2 anything been drawn up?

3 MS. SENATOROVA: I --

4 MS. SOMERS: We are in current
5 negotiation.

6 MS. SENATOROVA: Sorry, go ahead Tara.

7 MS. SOMERS: I was just going to say
8 we're in current negotiations with Shake Shop and
9 we have an agreement being drafted. So, yes,
10 it's in progress the agreement.

11 MEMBER SHORT: I know these things are
12 kind of fluid but do you have any idea when the
13 contract will be drawn or accepted and when it is
14 can you please forward that to us or the Board.
15 And if that's going to happen what expectations
16 or what expectation dates to assure this Board to
17 look forward to extending anything for you
18 without at least a contract or you said it's been
19 two years. And I know as the Board we want to
20 work with you. We want to keep businesses
21 functioning and we know how well that hotel does
22 in that area, Foggy Bottom. So, it's just, give
23 me a ballpark date. Anything anyway close to
24 what you guys will, other than what you gave us
25 last time.

1 MS. SOMERS: So, we're hopeful that
2 we'll have a contract for Sports Club DC in the
3 next month. And Like Luba said, there will need
4 to be some construction and renovations to the
5 space to get it up and running. But, if we are
6 approved for this six months of the extension
7 we're confident that we can provide a more firm
8 timeline on construction schedule and opening
9 schedule.

10 MEMBER SHORT: Well, just please
11 consider this. This Board can extend it but it
12 would only be to early in 2024. So, by that
13 time, which is relatively close do you think
14 you'll have something for us by early in 2024,
15 January or February, March or somewhere in that
16 area stating that you are a little further along
17 in your process?

18 MS. SOMERS: Yes, very confident we can
19 get that to you in early 2024.

20 MEMBER SHORT: Okay. That's all I
21 have, Mr. Chair, thank you.

22 MS. SOMERS: Thank you.

23 CHAIRPERSON ANDERSON: Any other Board
24 Members?

25 I stand by Mr. Short. If this Board

1 were to grant the safekeeping it would be through
2 March 31st, 2024. And I guess as Mr. Short has
3 said it doesn't appear to me that even for the
4 grant of this extension that this license would
5 be in operation by April 1st. That's a correct
6 ascertain, is that correct?

7 MS. SOMERS: We would work toward that
8 date of getting it open as close to March 31st,
9 although we don't have a firm timeline set right
10 now.

11 CHAIRPERSON ANDERSON: I guess what I
12 was saying is that even if this Board grants the
13 extension, you have to come back to say, ask for
14 another six months what is it that usually,
15 that's what I'm saying, because I think you're
16 saying that during this time a contract, there
17 has to be renovations. I guess if there's
18 renovations you have to apply for permits from
19 the of Building if you're going to do extensive
20 renovation of the space since they have been
21 unoccupied for two years. So, I guess -- that's
22 what I'm asking the question that even if we were
23 to grant the six months what's the expectation
24 that on April 1st, 2024, whatever business that
25 you're in negotiation with that this restaurant

1 would open?

2 MS. SENATOROVA: Well, I think if all
3 negotiations proceed fast enough and within the
4 next 30 to 45 days we have an agreement with the
5 operator we can then start applying for the
6 required permits, create design documents.

7 Obviously, there will be purchasing of equipment,
8 all will depend on the lead time of the finishes
9 of the equipment. It's hard to project now what
10 those times could be. Some of them are, you
11 know, a couple of months, you know, if it's a
12 special finished tile or light fixture. Some
13 could be fast.

14 Also, a lot will depend on the
15 turnaround time to get permits, subsequent
16 inspection and sign offs from the Health
17 Department, the Building Department. It's very
18 difficult to, you know, predict whether or not by
19 April 1st everything will be constructed,
20 renovated and inspected signed off. Obviously,
21 if it happens earlier, we can always ask for the
22 safekeeping to end and return the license. We're
23 hopeful that it happens before the expiration of
24 the six-month extension if we're lucky to get it.
25 But, as I mentioned a more concrete schedule will

1 be available to us once, you know, we have the
2 operating, we identify and what specific needs to
3 be done for the space. And then create a very
4 inner-detailed schedule.

5 There's a possibility everything will
6 be completed or maybe in the final stages of like
7 its final inspections by April 1st of next year.
8 It's very possible.

9 CHAIRPERSON ANDERSON: Now let's be a
10 little bit more specific. What type of
11 renovations do you anticipate the space would
12 have to undergo?

13 MS. SENATOROVA: It will probably
14 require a replacement of what floor tiles, wall
15 tiles, light fixtures. The cooking equipment,
16 the kitchen has to be upgraded because all vents
17 and grills are a little bit outdated. Obviously,
18 you know, refrigeration equipment, etcetera,
19 etcetera. There might be additional plumbing
20 fixtures required, depends on, again, the menu
21 and the offering of the operator. We hope what
22 we have there is sufficient but if additional,
23 you know, infrastructure is required, if
24 additional power, etcetera, or you know, water
25 supply. We hope not. So, those are, you know,

1 the main areas. The HBC and the exhaust system
2 may have to be upgraded to meet the current codes
3 if there's been any changes to the codes since
4 the original construction.

5 So, but I would say it's HBC,
6 plumbing, finishes, FFNE and equipment. So,
7 those are the things that will likely have to be
8 replaced or substantially renovated.

9 CHAIRPERSON ANDERSON: I see there's a
10 Nick someone. Is there another person you want
11 to speak? I thought there was another name on the
12 screen that just pops up. Is there someone else
13 that is on your team who needs to speak?

14 MS. SENATOROVA: I'm sure Nick can
15 add--

16 CHAIRPERSON ANDERSON: Sir, can you
17 identify yourself for the record? Sir, are you
18 on the line?

19 MR. SULLINGER: Excuse me?

20 CHAIRPERSON ANDERSON: Are you in the
21 same space as -- I'm in a feedback.

22 MR. SULLINGER: Got it, okay.

23 CHAIRPERSON ANDERSON: And I'm hearing
24 the noise in the background where you are so we
25 need to --

1 MR. SULLINGER: Yes, it's an open
2 office. Let me find a space that is not.

3 CHAIRPERSON ANDERSON: And because our
4 Court Reporter all of that is and I'm getting the
5 feedback, too.

6 It's better?

7 CHAIRPERSON ANDERSON: It's a little
8 bit. Can you -- can everyone else mute their
9 lines, please.

10 Can you spell and state your name for
11 the record.

12 Nick, N-I-C-K, last name Sullinger.
13 S-U-L-L-I-N-G-E-R, Director of Operations,
14 Equinox here to support Luba and Tara. They have
15 all the information with them.

16 A question maybe about occupants for
17 the Fitness Club. Tara and Luba are the best
18 people to answer those questions for you all.

19 CHAIRPERSON ANDERSON: If you have
20 anything you want to add regarding the space that
21 wasn't added before you're welcome to ask it.

22 MR. SULLINGER: I have nothing more to
23 add.

24 CHAIRPERSON ANDERSON: Anyone else want
25 to add a comment? Please mute your line, sir,

1 please.

2 Go ahead, Mr. Short.

3 MEMBER SHORT: Thank you. On my last
4 line of questioning what I was trying to get to
5 and this Board has before done just with other
6 people in your same predicament.

7 Produce some Board drawings, any kind
8 of a contract with the food vendor, any kind of
9 documentation from the Department of Buildings or
10 in other words, right now you're still up in the
11 air after two years. You really haven't gotten
12 anything concrete.

13 Just the fact that you had a contract
14 for it or a proposed contract or something at
15 least prior to March, as the Chairman was saying,
16 if extended today it would be due again March for
17 another renewal for you to stay in safekeeping.
18 So, what can you produce for us as soon as
19 possible as far as drawings, drafts of drawings,
20 contract with other persons who would help you
21 with your food and whatever. So, anyway that
22 could be done within the next couple of months or
23 so?

24 MS. SENATOROVA: Yes. Very confident
25 we can get a contract to you sooner than later

1 and then we'll work on the drawings and all of
2 that.

3 MEMBER SHORT: Then --

4 MS. SENATOROVA: Shake Shop.

5 MEMBER SHORT: Okay. So, even a
6 proposal that, you know, that you talked to
7 (audio interference) some to take the same way.
8 But produce something because in the last two
9 years you haven't produced anything like that
10 have you?

11 MS. SENATOROVA: We have not provided
12 any documentation, although we could have
13 provided draft agreements that we had with other
14 vendors but, you know, those were not submitted.
15 This is the first fact-finding hearing but we can
16 provide the draft that we had with the previous
17 operator if it's important, although they were
18 not, you know, executed by either party.

19 What Tara was saying that we are
20 confident we can have an agreement with the
21 current potential operator Shake Shop in the next
22 30 to 45 days and that will be our first step in
23 then starting the drawings, construction
24 documents and schedule of, you know, next -- of
25 the project renovation and reopening.

1 So, definitely by next, early next
2 year before the next hearing we will definitely
3 have the contract and as I was saying before, we
4 might even have permits in place or even
5 construction underway or potentially even at the
6 end of the construction with like final
7 sign-offs. So, we'll be able to produce a lot of
8 documentation in terms of our, you know, finish
9 line to complete this project and resume the
10 operation. We're confident we can provide
11 documentation, solid documentation by the next
12 due date.

13 MEMBER SHORT: I'm very familiar with
14 the area there and I had two daughters working
15 across the street at Columbia Hospital when they
16 was operating. So, I know the area quite well
17 and I used to work at the fire station up the
18 street. But help us help you and it sounds like
19 with drafting we can get the documentation.

20 I speak for my voting but you have to
21 convince the Board that what you say you're going
22 to produce and I think we can work with you, at
23 least I'll just check and see what the other
24 Board Members think after we finish talking with
25 you.

1 Thank you, Mr. Chair.

2 CHAIRPERSON ANDERSON: Thank you, Mr.
3 Short.

4 I think what Mr. Short was saying, I
5 mean, when requests are made for an extension
6 especially for a place that's been closed this
7 long you need to provide the Board sufficient
8 information so we will know what has been going
9 on in the sense of you trying to bring this
10 license on board. And so if the Board was to
11 grant the six-week extension through March 31st,
12 2024, and if the license is not going to be, I
13 mean in operation on April 1st and if you have to
14 request another extension.

15 I see what Mr. Short is saying. This
16 is the information that you need to provide the
17 Board so, we will see you're actively trying to
18 bring the license on board. And that's the
19 purpose of the hearing today because we were out
20 in the dark because all we have is a request. The
21 license has not been utilized for two years and
22 we have no idea why this license has not been
23 brought on board.

24 It's a CR License so it's not
25 necessarily, you can easily get a restaurant

1 license in the city. I think for the most part
2 if one was to apply for a restaurant license it
3 would not be, without endorsements.

4 Let me say it this way. For the most
5 part if you apply for a thrift restaurant license
6 without endorsement I don't think any
7 neighborhood, it's unlikely to be protested
8 because folks in most neighborhoods people are
9 happy to have restaurants.

10 Anyway, I'm going to bring this
11 hearing to a close. Any final statements that
12 you want to make?

13 MEMBER GRANDIS: Mr. Chairman?

14 CHAIRPERSON ANDERSON: Yes, I'm
15 requesting anything you want to ask me, sir.

16 MEMBER GRANDIS: Yes, thank you.

17 MEMBER GRANDIS: Just so I have a full
18 understanding of what you all operate. You
19 operate a health club, correct?

20 Mr. SULLINGER: Business, yes, that is
21 correct.

22 MEMBER GRANDIS: I'm very familiar with
23 the ones in Miami and Miami Beach so I would
24 imagine it's pretty much a similar facilities.

25 MR. SULLINGER: Not exactly. This

1 probably is like five times larger --

2 MEMBER GRANDIS: Uh-huh.

3 MR. SULLINGER: -- than our typical
4 clubs in Florida or elsewhere. Going back
5 historically, what happened with this location
6 and a couple of others. This was an acquisition
7 of the Sports Club LA so I think 2011 the space
8 was known and operated as a Sports Club LA
9 business which we acquired. Equinox acquired and
10 inherited all of their operational
11 characteristics, the facility. So, the size of
12 the facility is not a typical Equinox. Over 100
13 locations in the country it's probably only 4 and
14 5 there of this size, over 100,000 feet. With a
15 basketball court, with a swimming pool and large,
16 large, large facilities.

17 So, it is a little unusual for a
18 typical Equinox so it's atypical and none of the
19 smaller Equinox business clubs have a restaurant
20 and liquor. Only the larger facilities that we
21 grand-fathered from the business that we
22 acquired.

23 MEMBER GRANDIS: That's where I was
24 heading with my question. So, if I were to join
25 for a membership in that package of amenities as

1 a member is this restaurant or ABC License, you
2 know, something that is an amenity to the members
3 to the members of the club?

4 MS. SENATOROVA: It is but it is open
5 to non-members as well.

6 MEMBER GRANDIS: So, the reason I raise
7 that is because I know we've had a lot of
8 questioning about getting us drawings and getting
9 us draft agreements but I would imagine you all
10 are working hard on that stuff to get these
11 things done. So, I would imagine before the
12 Pandemic the members you had probably used the
13 ABC aspect of their membership and the
14 restaurant. So, I think you all probably are
15 working very hard to get this place built.

16 MR. SULLINGER: Absolutely. This is a
17 nice additional revenue that we certainly would
18 like to add to our business model.

19 Aside from the general public and the
20 members of the club I believe the hotel residents
21 also have access. They have access to the club
22 as well as the restaurant the Ritz Hotel
23 residents.

24 MEMBER GRANDIS: The Pandemic has
25 upset the apple cart with the whole industry.

1 Both on the club side which I'm sure you had a
2 lot, you know, onerous obligations to meet your
3 members as well as on the restaurant side.

4 So, I'm confident you all will be back
5 in front of us with some very positive news and
6 we look forward to you all being able to get
7 reopened to provide the services.

8 So, thank you for you --

9 MS. SENATOROVA: Thank you.

10 MEMBER GRANDIS: -- being here today.

11 Thank you.

12 CHAIRPERSON ANDERSON: Thank you, Mr.
13 Grandis.

14 Any follow-up comments before I bring
15 this matter to a closure.

16 All right. Hearing none. The Board
17 will take this matter under advisement and we
18 will issue a decision on when, I mean, this is --
19 these are the options from the Board. The Board
20 will either agree to the extension and if the
21 Board doesn't agree to the extension then we
22 would have to have what's called a contested
23 fact-finding hearing if we decide that we're
24 going to cancel the license. So, it's either a
25 decision will be either to extend the safekeeping

1 request to March 31st, 2024, or to have another
2 contested fact-finding hearing where the Board
3 would take the license -- would attempt to take
4 the license away. But based on what I'm hearing
5 today, I don't believe the Board will go that way
6 but we'll take that matter under advisement and
7 we'll let you know shortly what our decision is.

8 So, thank you very much for being here
9 today and good luck. And I'm bringing this
10 license back on board.

11 Okay. Thank you.

12 MS. SENATOROVA: Thank you very much.

13 Good bye.

14 MR. SULLINGER: Thank you.

15 (Whereupon, this proceeding was
16 concluded at 2:08 p.m.)
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21
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23
24
25

A		C	
ABC 1:22 24:1,13	20:14,16	caf 9:1,3,14,17	condition 6:15
ABCA 1:20,21	areas 16:1	call 2:8,12	confident 12:7,18 18:24 19:20 20:10 25:4
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C E R T I F I C A T E

This is to certify that the foregoing transcript

In the matter of: Equinox Sports Club

Before: DC ABCA

Date: 10-18-23

Place: teleconference

was duly recorded and accurately transcribed under my direction; further, that said transcript is a true and accurate complete record of the proceedings.



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