> DISTRICT OF COLUMBIA
> +++++

ALCOHOLIC BEVERAGE CONTROL BOARD

IN THE MATTER OF:
Mad Hatter CT Ave, LLC :
t/a Mad Hatter
1321 Connecticut Ave NW : Show Cause
Retailer CT - ANC 2B : Hearing
License No. 82646
Case \#22-CMP-00035
(Increase in Occupancy
Without Board Approval, :
No ABC Manager on Duty) :
Wednesday
September 14, 2022
The Alcoholic Beverage Control Board met via WebEx videoconference, Chairperson Donovan W. Anderson presiding.

## PRESENT:

DONOVAN W. ANDERSON, Chairperson
BOBBY CATO, JR., Member
RAFI ALIYA CROCKETT, Member
EDWARD S. GRANDIS, Member
JENI HANSEN, Member
JAMES SHORT, JR., Member
ALSO PRESENT:
MR. ORELLANA, DC ABRA Staff
ERIC HEIDENBERGER, Applicant
ANDREW J. KLINE, Applicant Counsel
KEVIN LUTES, Assistant Attorney General MARK RUIZ, Witness
T-A-B-L-E O-F C-O-N-T-E-N-T-S

Opening Statement by the Government. . . . . . . . 7
Closing Statement by the Government. . . . . . . . 36
Closing Statement by the Applicant . . . . . . . . 38
Closing Rebuttal Statement by the Government . . . 45 WITNESS: DIRECT CROSS REDIRECT RECROSS
MIKE RUIZ
9
22
34
32

EXHIBITS:
IDENTIFIED RECEIVED

Government

B Photo
14
16
P-R-O-C-E-E-D-I-N-G-S
1:37 p.m.

CHAIRPERSON ANDERSON: Good afternoon, everyone. Welcome to the afternoon session of the ABC Board.

My name is Donovan Anderson. I'm Chairman of the Board. Joining me this afternoon are five other Board members. We have with me James Short. We have Mr. Bobby Cato. We have Ms. Rafi Crockett, Ms. Jeni Hansen, and Mr. Edward Grandis.

The Board has six members for the attendance. And so therefore, we do have a quorum today.

Before we get under way with this afternoon's hearings on the calendar, $I$ need to make a few instructions very clear so that the conduct of these hearings is understood by everyone. There are six cases on our calendar for this afternoon.

Once your case is called, I will take a moment for our IT specialist to elevate the rights for each party to allow the camera and microphone. Then and only then will you have the ability to enable your equipment. If your case
has not been heard, you will remain muted and your camera will be disabled.

At the conclusion of each case, the parties will have the option to leave. If the party chooses to stay, all cameras and microphones for the concluded case will be disabled. Should you have any questions or require assistance during the hearing, please submit them using the question and answer feature.

Our first case for this afternoon is Case No. 22-CMP-00035, the Mad Hatter, License No. 82646.

Mr. Orellana, can you please elevate the rights of the parties in this case? It should consist of the Government, the Licensee, and whatever witnesses the parties might have.

MR. ORELLANA: Eric Heidenberger, your access has been elevated.

Kevin Lutes, your access has been elevated.

Mark Ruiz, your access has been elevated.

Andrew Kline, your access has been elevated.

That is all, Chairman.
CHAIRPERSON ANDERSON: Thank you.
Mr. Kline?
(Pause.)
MR. KLINE: Can you hear me?
CHAIRPERSON ANDERSON: Mr. Kline, are you there, sir?

MR. KLINE: Yes, I'm here.
CHAIRPERSON ANDERSON: You're not on
camera. I'm waiting for you to be on camera, Mr. Kline, so we can start.
(Pause.)
CHAIRPERSON ANDERSON: Mr. Kline, are you still there?

I guess Mr. Kline has gone. Mr. Orellana, can you please look again to see if Mr. Kline is attempting to sign back in?

MR. ORELLANA: Andrew Kline, your access has been elevated.

MR. KLINE: All right. Sorry about that.

CHAIRPERSON ANDERSON: Good afternoon.
MR. KLINE: Good afternoon.
CHAIRPERSON ANDERSON: Good afternoon, everyone, and thanks for being here today. Let
me have the parties identify them for the record. Let's start with the Government, please. You're on mute, Mr. Lutes.

MR. LUTES: Good afternoon, Mr.
Chairman. This is Assistant Attorney General Kevin Lutes for the District. Additionally, I have Mr. Mark Ruiz as the District's witness.

CHAIRPERSON ANDERSON: Thank you, sir. Mr. Kline, can you please spell and state your name for the record, please?

MR. KLINE: Yes. Good afternoon. Andrew Kline from the Veritas Law Firm, here on behalf of the respondent.

CHAIRPERSON ANDERSON: Is your client here today, sir?

MR. KLINE: My client, Eric
Heidenberger, is here as one of the principals of the Respondent.

CHAIRPERSON ANDERSON: Mr.
Heidenberger, can you please spell and state your name for the record?

MR. HEIDENBERGER: Good afternoon, everyone. Eric Heidenberger, E-R-I-C, last name H-E-I-D-E-N-B-E-R-G-E-R, and partner for the Mad Hatter.

CHAIRPERSON ANDERSON: Good afternoon.
All right. Good afternoon, everyone. This matter is scheduled for a show cause hearing.

Are there any preliminary matters in this case?

MR. KLINE: No preliminary matters.
CHAIRPERSON ANDERSON: All right. So this is a show cause hearing. This matter is scheduled for a show cause hearing. So we will start.

The process is that each party will give an opening statement. Once the parties give an opening statement, the Government will present its case and call its first witness.

Once the Government has presented its case and the Applicant has had an opportunity to cross-examine whatever witness the Government calls, then the Licensee will put his case on.

Mr. Lutes, do you wish to make an opening statement?

MR. LUTES: Yes, Mr. Chairman. The District is prepared.

Good afternoon, Mr. Chairman and members of the Board. This case is about the

Licensee, Mad Hatter, exceeding its Boardapproved capacity in violation of DC Code 25-762, while also failing to have an ABC manager present during the hours of sale, service, and consumption of alcohol, in violation of DC Code 25-701 and 23 DCMR 707.1.

The evidence will show that on the early morning of March 6, 2022, Alcoholic Beverage Regulation Administration Investigator Mark Ruiz arrived and entered the establishment, and counted 329 patrons inside the establishment using a clicker, well above the establishment's license capacity of 224 patrons.

Next you will hear that Investigator Ruiz tried to notify an ABC manager of the violation, only to be told that no licensed ABC manager was on duty at the time.

Additionally, the evidence will show that Investigator Ruiz observed bartenders serving alcohol to patrons during the establishment's Board-approved hours of sale and consumption of alcohol.

At this hearing's conclusion, the District will have proven by a preponderance of the evidence that Mad Hatter operated over its
capacity and failed to have an owner or Boardapproved supervisor present on the premises during the hours of sale, service, and consumption of alcohol.

Thank you.
CHAIRPERSON ANDERSON: Thank you, Mr. Lutes.

Mr. Kline, do you wish to make an opening statement at this juncture or do you want to defer until you present your case?

MR. KLINE: I'll reserve.
CHAIRPERSON ANDERSON: Thank you.
Mr. Lutes, do you have a witness you wish to call?

MR. LUTES: Yes, Mr. Chairman. The District would like to call Investigator Ruiz.

CHAIRPERSON ANDERSON: Mr. Ruiz, can you raise your right hand please, sir? WHEREUPON,

## MARK RUIZ

was called for examination by Counsel for the District, having been first duly sworn, assumed the witness stand, was examined and testified as follows:

## DIRECT EXAMINATION

BY MR. LUTES:
Q Mr. Ruiz, can you please spell and state your name for the record?

A Yes. First name is Mark, M-A-R-K, last name is Ruiz, R-U-I-Z.

Q Where do you work, Mr. Ruiz?
A I work for the Alcoholic Beverage Regulation Administration.

Q If I use the acronym ABRA, do you understand that that stands for the Alcoholic Beverage Regulation Administration?

A Yes.
Q And what is your position at ABRA?
A I'm an investigator.
Q How long have you worked as an investigator?

A Three and a half years.
Q As an investigator, what duties does that position entail?

A It entails conducting various investigations and inspections in licensed ABC establishments throughout the District of Columbia.

Q Have you received any training in conducting investigations?

A I received training from a trainer during our field training exercises.

Q During your investigations, are you familiar with the establishment Mad Hatter?

A I am.
Q Are you familiar with Mad Hatter?
A As an establishment within the city and as a place that $I$ visited on the night -- on this night.

Q Can you tell me what nights you visited the establishment?

A So it was a Cinco de Mayo holiday, May 5th. At the time $I$ arrived at the establishment it was after midnight, so it was May 6th.

Q So you arrived at the establishment. What happened next?

A I let security at the front door know that $I$ was going to conduct a walkthrough and conduct a count just to ensure they were in compliance with capacity.

Q And did you enter the establishment?
A I did.
Q Did you conduct a count for capacity?
A (No audible response.)
Q Could you please repeat that?

Unfortunately the audio cut out.
A Yes, I did.
Q How many patrons did you count within the Mad Hatter on that evening?

A Three hundred and twenty-nine patrons. CHAIRPERSON ANDERSON: I'm sorry. How many? I'm sorry, I didn't hear.

THE WITNESS: Three-twenty-nine. BY MR. LUTES:

Q Now turning to actually how you conducted that count, can you please tell the Board how you conducted that count?

A Yes. So I started from the front door, started counting, making my way through the right side of the establishment where the main bar is located. And then made my way to the mezzanine area and then down the opposite side, out the exit.

Q While counting did you use any tools?
A I used a counter, yes.
Q Did you take a photo of that counter?
A I did.
MR. LUTES: Mr. Chairman, the District requests permission to share its screen.

CHAIRPERSON ANDERSON: Mr. Orellana,
can you please allow Mr. Lutes to share his screen, please?

MR. ORELLANA: Your access has been elevated.

BY MR. LUTES:
Q Mr. Ruiz, you're looking at a document that's been marked as Government Exhibit B. Can you please tell me what this is?

A Yes. This is a--
CHAIRPERSON ANDERSON: I'm not seeing the document. What $I$ see are rearranged videos instead. So either you need to close that document, Mr. Lutes, because I'm not seeing the document.

MR. LUTES: Okay. I'll stop sharing.
CHAIRPERSON ANDERSON: Let's start again, please.

MR. LUTES: Of course, of course. I'm just going to share the screen instead of the document itself.

CHAIRPERSON ANDERSON: I'm seeing the same thing so I'm not sure. There is something asking me to -- what are you seeing on your screen? I'm seeing it says rearranged videos in the stage. You can either close it or --

MEMBER CROCKETT: Donovan, you need to click Got It.

CHAIRPERSON ANDERSON: That's on my computer?

MEMBER CROCKETT: Yes.
CHAIRPERSON ANDERSON: Okay. All right. Go ahead, sir.

MR. LUTES: Chairperson Donovan, just confirming that you're able to see the exhibit.

CHAIRPERSON ANDERSON: Yes. Go ahead.
MR. LUTES: Okay.
BY MR. LUTES:
Q Investigator Ruiz, I'm showing you a document that's been labeled as Government Exhibit B. Can you please tell me what this is?

A Yes. This is the photo of the counter with the number I counted after exiting the establishment.

MR. LUTES: I would just like to state for the record that we're showing Government Exhibit B.
(Whereupon, the above-referred to document was marked as Government

Exhibit B for identification.)
BY MR. LUTES:

Q So Investigator Ruiz, you said that's the clicker you used. Can you please tell me what number is displayed on the clicker?

A Three hundred and twenty-nine.
Q And is this photo taken at or near the time that you made your count using the clicker?

A Yes. It was after I exited and was on the sidewalk in front of the establishment.

Q And this is a true and accurate depiction of the clicker at the time when you exited after you made your count?

A Yes.
MR. LUTES: Mr. Chairman, the District requests that Exhibit $B$ be moved into evidence.

CHAIRPERSON ANDERSON: Was this a part of a case report that was done by the investigator?

MR. LUTES: Yes, Mr. Chairperson. This photo was part of the case report that is the Government's Exhibit A. However, the photo that was used was scanned into the Government Exhibit $A$ and so the photo quality is not effective.

CHAIRPERSON ANDERSON: Mr. Kline, do you have any objection?

MR. KLINE: (No audible response.) CHAIRPERSON ANDERSON: All right, without objection.
(Whereupon, the above-referred to document was received into evidence as Government Exhibit B.)

MR. LUTES: Thank you. I will stop sharing my screen.

BY MR. LUTES:
Q Now, Investigator Ruiz, what happened after you completed your count?

A Yes. So I asked for the ABC manager to come out front to speak with them and discuss with them what $I$ found.

Q Turning back a little bit, you exited at the rear of the establishment?

A Through the exit, which is also technically in front of the establishment.

Q In front of the establishment. And then once you asked for an ABC manager at the front of the establishment, what happened next?

A Ms. Olivares -- I think I got that right -- came out and greeted with me, at which time I asked if she was an ABC manager. I asked for her photo ID and her license. I believe she
went and got it, and then came back with a temporary ABC manager's license.

Q And what can you tell me about that temporary $A B C$ manager license?

A The license she presented to me at the time was expired since November of 2021.

Q Was any other ABC manager or owner present on the premises at that time during your visit?

A During my interview with her, $I$ did ask her if there was anyone else present at the establishment that had an ABC manager's license. She told me there was not.

Q Turning back to your count, when you made your count, could you go over the methodology on how you actually counted the individuals in the bar?

A So of course $I$ counted patrons, patrons that were stationary or dancing in place, drinking, or conversating. There were individuals that were in transit, moving past me towards the front of the establishment. Those individuals I didn't count as they may have been exiting.

Q And while you were making your count,
you said you observed patrons drinking alcohol. Did you see any bartenders serving alcohol?

A I did see a bartender behind the bar serving, yes.

Q And following your visit to the Mad Hatter, did you draft a report near or at the time of the violation?

A Yes. I reported it immediately after. MR. LUTES: Mr. Chairman, the District requests permission to share what's marked as Government Exhibit A.

CHAIRPERSON ANDERSON: I think you still have the ability to share your screen. MR. LUTES: Board's indulgence to correct the sizing. BY MR. LUTES:

Q Mr. Ruiz, I'm going to be scrolling through what's marked as Government Exhibit A. Please take a look at it.
(Pause.)
BY MR. LUTES:
Q Investigator Ruiz, can you please tell me what this is?

A Yes. This is the case report that $I$ drafted with the exhibits attached.

Q And is this a true and accurate reflection of the events of your visit?

A Yes.
Q Mr. Chairman, I would like to confirm that Government Exhibit $A$, the case report, is in evidence.

CHAIRPERSON ANDERSON: It's a part of the administrative record for the Agency. So automatically it's in evidence.

MR. LUTES: Thank you.
MR. LUTES:
Q Investigator Ruiz, I'm going to turn to what's marked as Exhibit 1 in Government Exhibit A. Can you please tell me what you see?

A Yes. It's --
Q Can you tell me what this is, actually?

A This is a photo of patrons in the establishment as well as the bar area, in which you also see a female bartender pouring a cup of beer from the tap.

Q In what quadrant is that cup of beer being poured?

A The lower right-hand corner.
Q Did you take this photo?

A I did.
Q Did you take this photo using a District-issued phone or camera?

A Yes.
Q Now turning to Exhibit 2. Can you please tell me what this is?

A This is another photo of patrons in the establishment from me standing at the front door.

Q Now turning to Exhibit 7. Can you please tell me what this is?

A This is a photo of the temporary ABC manager's license that Ms. Olivares presented to me.

Q And what's the expiration date that's listed on the temporary ABC license?

A November 5, 2021.
Q Thank you. Now turning to Exhibit 6, can you please tell me what this is?

A This is a photo of the posted ABC license in the establishment.

Q Did you take this photo of the license?

A I did.
Q Can you please tell me, on the
license, what's the occupancy capacity that's listed on the license?

A Two hundred and twenty-four.
Q Is the number of 329 , the number of patrons you counted, greater than the capacity?

A It is.
Q And when making your determination that the number of patrons exceeded the capacity of the bar, how did you make that determination?

A I'm sorry. Could you repeat that again? It was broken up.

Q When making your determination that the establishment exceeded its capacity, did you refer to the capacity that's listed on the ABRA license?

A Yes. When I did a capacity check I did refer to the ABRA license that the establishment is licensed for.

Q When conducting your investigation, do you refer to any other document other than the Board-approved license regarding the capacity of patrons that the establishment may have?

A I just refer to the ABRA license.
Q Next, if you would please read me the hours of operations in sales and entertainment
that's listed on the license for Mad Hatter.
A For that particular day?
Q Yes.
A That would have been for Thursday. I'm reading off the screen. It's kind of -- it looks to appear to be 11:30 a.m. to 2:00 a.m. And the sale -- for the operation and the sales, it reflects the same, 11:30 to 2:00 a.m.

Q And your visit to the establishment was during this time?

A Yes.
MR. LUTES: Board's indulgence. I will stop sharing my screen.

Thank you, Mr. Chairman. No further questions.

CHAIRPERSON ANDERSON: Thank you, Mr. Lutes.

Mr. Kline?
MR. KLINE: Yes. Thank you, Mr. Chair.

## CROSS-EXAMINATION

BY MR. KLINE:
Q Good afternoon, Investigator Ruiz.
A Good afternoon, Mr. Kline.
Q You arrived at the establishment
around midnight; is that correct?
A Yes, around that time.
Q Exhibit B, which you've identified, you're standing in front of the establishment after having done the count, correct?

A Correct.
Q What time was that?
A I'd say roughly somewhere between 12:05 and 12:10-ish --

Q So it only took you --
A -- that I can recall.
Q -- five or ten minutes to count 329 people or three people or 32 people, depending upon what this exhibit says?

A Yes. It's a quick count. I was able to move through the establishment pretty quickly considering.

Q The establishment you mentioned has a first floor, correct?

A Correct.
Q It also has a mezzanine?
A Correct.
Q So what you're saying is you made it all the way through the first floor and did your count, went up to the mezzanine and did your
count, and ended up on the front sidewalk, and that didn't take more than ten minutes?

A Yes. I don't recall it taking more than ten minutes.

Q During the period that you were doing that count, you don't have any way of knowing who exited the establishment, do you?

A No. That's why I wasn't counting anybody that was moving around. I wasn't in there long enough for that many people to be leaving.

Q So when you say you weren't counting anybody that was moving around, when we look at Exhibit 1 -- can you pull up Exhibit 1?

CHAIRPERSON ANDERSON: Who are you asking to pull up Exhibit 1, Mr. Kline?

MR. KLINE: I beg your pardon?
CHAIRPERSON ANDERSON: Who are you asking to pull -- Exhibit 1 is the Government's document. So are you asking --

MR. KLINE: Well, actually, make it Exhibit 2 of the report.

CHAIRPERSON ANDERSON: Hold on. I'm asking a different question, Mr. Kline. Are you asking the Government -- the witness doesn't have
any documents. So you either have to ask Mr. Lutes or you have to --

MR. KLINE: All right. I'll ask Mr. Lutes and I'll ask the Board if --

CHAIRPERSON ANDERSON: We don't have that ability, Mr. Kline. So you either have to have the document or as a courtesy you need to ask the Government.

MR. KLINE: I'll ask the Government. It's the Government's exhibit. And presumably, if we were in the court room, I would have been provided a copy and I would be relying on that.

CHAIRPERSON ANDERSON: Well, I know, but that's why I'm saying you need to ask the Government to share his screen to raise a document that he previously --

MR. KLINE: Fair enough.
Mr. Lutes, would you be so kind as to share Exhibit 2 to the Investigator's Report, Government Exhibit A?

MR. LUTES: Mr. Chairman and members of the Board, I would like to also highlight that the District has shared the Government exhibit list, exhibits, and witness list with the Licensee prior to this hearing. But the District
will share the document with the Board.
MR. KLINE: We don't dispute that, Mr. Chair. We're simply talking about logistics at this point.

MR. LUTES: Which exhibit?
MR. KLINE: Exhibit 2 to Government Exhibit A, which is the Investigator Report, the photograph.

MR. LUTES: Okay.
BY MR. KLINE:
Q All right. Investigator Ruiz, you previously identified this photo, correct?

A Correct.
Q Is it your testimony that these people are not moving?

A They may be dancing in place.
Q Okay. So you didn't include those in your count; is that your testimony?

A I included the people that were dancing, stationary drinking, and talking. Nobody that was actually in transit, either walking through the establishment like I was.

Q So you differentiated between people who were dancing and people who were walking?

A Yes. Mostly everybody who is dancing
is --
Q You've never seen me dance.
A I mean, you could tell when someone's walking through the establishment. Yes.

Q All right. But when you were on the mezzanine you had no idea who went out the front door, correct?

A That's correct.
Q And when you were in the back of the establishment you had no idea who went through the front door, correct?

A Correct.
Q So in terms of the count, the count is not static. It changes depending upon who enters and exits the establishment, correct?

A It's possible.
Q It's possible or it's likely?
A It's likely.
Q Okay. So we don't really know precisely how many people were in the establishment when you did your count, do you?

A Based off my count, yes. I mean, if people left, maybe it was a couple under. I counted over 100 people over, so I find it unlikely that 100 people left during that time.

Q And it's your testimony that you were able to do this count in no more than ten minutes?

A Yes.
MR. KLINE: Okay. I have no further questions of the witness at this time.

CHAIRPERSON ANDERSON: Mr. Lutes, can you temporarily close your screen, please? Thank you.

Any questions by the Board members?
MR. LUTES: Mr. Chairman, with the Board's indulgence, the District would like to conduct redirect.

CHAIRPERSON ANDERSON: You'll get an opportunity, Mr. Lutes.

MR. LUTES: Thank you, Mr. Chairman.
CHAIRPERSON ANDERSON: It is now the Board's opportunity to ask questions. Once the Board members have asked questions, then I will give Mr. Kline an opportunity to ask questions.

I see you, Mr. Short.
I will give Mr. Kline an opportunity to have some, if he has any follow-up, as a result of the questions that were asked by the Board. And then you'll have the last opportunity
to have redirect.
Okay. Go ahead, Mr. Short.
MEMBER SHORT: Investigator Ruiz, good afternoon.

THE WITNESS: Good afternoon, sir.
MEMBER SHORT: First, for the record, I wanted to thank you for a very thorough report and for some very thorough evidence in the case, and making your count using a clicker. Did you ask the establishment -- we know there was no manager there for you to question. Did you ask anyone in the business if they had a counter and could they give you a number of people that they had let into the establishment to serve alcohol to?

THE WITNESS: The security up front, the individual that was checking IDs did have two counters for entry and exit. I didn't take a photo at the time but it did not match my counter. It was less than what $I$ had. I don't recall the exact number. I just know it was less at the time.

MEMBER SHORT: Thank you. During your training before you became a full-fledged investigator for ABRA, what were you told on why
would the government have regulations on the numbers on a license that people could come into a place of public assembly and drink alcohol? THE WITNESS: For capacity, I know it determines our fees, as well as usually with what's on the certificate of occupancy that the establishment can safely have in the establishment.

MEMBER SHORT: Okay. You mentioned the word safely in your answer. Thank you for that.

So would you consider in your experience as an investigator, when there is over 100 people over the licensed number, is that a public safety issue? Is it a hazard to the people that are inside the place?

THE WITNESS: I would consider it a hazard, yes.

MEMBER SHORT: Okay. Your testimony is that there were 105 people over capacity?

THE WITNESS: That's correct.
MEMBER SHORT: And when you asked for an ABC manager, what were you told?

THE WITNESS: So the security did go and get the ABC manager that they were aware of.

However, her license was expired.
MEMBER SHORT: And that's a violation;
is that correct?
THE WITNESS: That's correct. Nobody was there that had an actual ABC manager's license.

MEMBER SHORT: Thank you for your testimony today. Your evidence is compelling. Thank you very much, Investigator Ruiz.

THE WITNESS: You're welcome, Mr. Short.

CHAIRPERSON ANDERSON: Any other questions from any of the Board members? No? All right.

Mr. Ruiz, did you mention to the $A B C$ manager that her temporary license had expired? THE WITNESS: I did. She was aware of it.

CHAIRPERSON ANDERSON: What was her comment when you told her that it had expired? THE WITNESS: I believe she apologized for that.

CHAIRPERSON ANDERSON: I'm sorry. So the license expired in November of 2021. When is it that you went to visit the place?

THE WITNESS: It was May 6, 2022. CHAIRPERSON ANDERSON: So approximately six months after the license had expired, you went to visit the establishment; is that correct?

THE WITNESS: That's correct.
CHAIRPERSON ANDERSON: I don't have any other questions to ask.

Any questions by the Board? All right.

Mr. Kline, any questions of the witness based on the questions that were asked by the Board?

MR. KLINE: Yes.
RECROSS -EXAMINATION
BY MR. KLINE:
Q Investigator Ruiz, you mentioned that there were two clickers at the establishment?

A Yes. One of the security personnel had two clickers, yes.

Q And are you familiar with the use of two clickers by an establishment to determine occupancy?

A Yes. So one is to count going in and one is to count those going out.

Q Okay. And you indicated that the count that was shown or that they had was substantially less than what you had, correct?

A I recall it being less. I just don't recall the exact number. It didn't match up.

Q And you don't have any reason to believe that they weren't following procedure in terms of using the two-clicker method, do you?

A I believe they were using it. The only concern was his back is to the exit door while he's conducting ID checks. So I found it very possible for him to do a miscount. And plus, Mad Hatter is a known busy establishment with a line out front.

Q So it's possible, but you don't have any evidence that that's what happened, correct?

A That's correct.
Q All right. Are you aware of situations where there are certificates of occupancy for licensed establishments that are greater in terms of capacity numbers than is listed on the ABC license?

A Yes, correct.
Q So in terms of it being a violation of the number, if it is, on the ABC license, that
does not necessarily mean that it was in violation of the certificate or occupancy or created an unsafe situation, correct?

A Not all the time, no.
MR. KLINE: Okay, great. Thank you. That's all I have.

CHAIRPERSON ANDERSON: Any questions in redirect, Mr. Lutes?

MR. LUTES: Yes.

## REDIRECT EXAMINATION

BY MR. LUTES:
Q Investigator Ruiz, regarding the certificate of occupancy and ABRA license, is there a process for -- what was the occupancy limit that was listed on the ABRA license?

A Two hundred and twenty-four.
MR. LUTES: Court's indulgence.
BY MR. LUTES:
Q Is the ABRA license how you made that determination?

A Yes, going by what they're licensed to have inside the establishment, yes.

Q And are you aware of any requests by the Licensee to exceed or alter that capacity limit?

A I didn't locate anything with records stating that there was a request to increase.

Q Turning back to your count, you've stated there was 329 patrons in the establishment, which exceeded the limit. And you stated that limit was exceeded by 105 patrons.

A That's correct.
Q Did you see over 105 patrons outside, potential patrons or individuals, outside of Mad Hatter after you left?

A I did not.
MR. LUTES: Thank you, Your Honor -sorry, my apologies. Thank you, Mr. Chairman. No further questions.

CHAIRPERSON ANDERSON: Thank you, Mr. Ruiz.

Does the Government have another witness?

MR. LUTES: No, Mr. Chairman. The Government does not have another witness.

CHAIRPERSON ANDERSON: Does the Government rest?

MR. LUTES: The Government rests.
CHAIRPERSON ANDERSON: Mr. Kline, do you wish to make an opening statement and then
call witnesses?
MR. KLINE: No. We rest. We will make a closing statement.

CHAIRPERSON ANDERSON: So Mr. Lutes, do you wish to make a closing statement?

MR. LUTES: Yes, Mr. Chairman. The District is prepared to make a closing statement.

CHAIRPERSON ANDERSON: Go ahead, sir.
MR. LUTES: Mr. Chairman and members of the Board, leaders lead by their actions, not by their words. Unfortunately, Mad Hatter did not live up to this principle in this matter.

Here we have a veteran DC
establishment that's failed to have an ABC manager or owner supervise the sale, service, and consumption of alcohol, has exceeded its ABRAapproved capacity by 105 individuals, and rather than setting an example for many bars in the District, the establishment failed to lead other establishments.

It is for that reason we have proven that Mad Hatter failed to receive Board approval for substantially changing the nature of the operational license establishment under DC 25760(a), and failed to have a Board-approved
manager on the premises during the establishment's hours of sale, service, and consumption of alcoholic beverages under DC 25701.

Mad Hatter violated DC 25-762 because they exceeded their Board-approved occupancy. The statute requires that prior to a major change to the nature of the operation of the establishment, the Board must approve the change.

The statute continues, specifically enumerating that increasing the occupancy of a licensed establishment is a factor in determining if the changes are substantial.

You have heard these irrefutable facts. First, Investigator Ruiz arrived at Mad Hatter during its licensed hours of operations on May 6, 2022.

Second, that Investigator Ruiz counted 329 patrons in the establishment and determined that the establishment exceeded its ABRA-approved capacity by 105 patrons. Investigator Ruiz also testified that, at the time of the violation, no substantial change application that would permit an increase in the occupancy had been approved.

Next, Mad Hatter did not have an ABC
manager present, in violation of DC 25-701. And while counting patrons, Investigator Ruiz observed bartenders serving alcohol and patrons drinking alcohol. When he went to notify the Licensee of the violation, he learned that Ms. Olivares, the manager on duty, did not have a valid ABC manager's license and that no other ABC-licensed manager nor owner were on the premises to speak with him.

Thus, the Government has proven by a preponderance of the evidence that the Licensee exceed its Board-approved capacity and failed to have an $A B C$ manager present during the hours of sale, service, and consumption of alcohol, in violation of DC Code 25-762, DC 25-701, and 23 DCMR 707.1.

The Government requests that the Board find in the District's favor and recommends the Board apply the appropriate penalty. Thank you.

CHAIRPERSON ANDERSON: Thank you, Mr.
Lutes.
Mr. Kline?
MR. KLINE: Yes. Good afternoon, members of the Board. What we have in this case is a failure
of proof, in one case factually and in one case legally. Let's deal with the simpler issue, 25701. We've heard part of that section recited several times, which is failure to have an ABC license manager on the premises. However, if one reads the entire section, what it says is not having an approved owner or an ABC license manager on the premises.

Now, when Investigator Ruiz was asked on direct, he said that he asked whether anyone had an ABC manager's license and the answer was no. But he didn't ask the next question, according to his testimony, which is was there an owner on the premises who had been approved by the ABC Board? Because if there was an owner on the premises approved by the ABC Board, then it would not be necessary under 25-701 to have an ABC license manager on the premises.

> It's the Government's burden to prove that. And although the Government may have proved that there was no ABC license manager on the premises, there's an absence of proof and an absence of testimony as to whether there was an owner on the premises.

Now, with respect to the occupancy
issue, factually it's all a little vague. It seems to me that the best evidence of the occupancy would have been the counts that were being made at the front door. However, we don't have any testimony yet to that.

The investigator indicated that he didn't have any reason to believe that the front door staff was not following proper protocol with respect to determining occupancy. He said it was possible. But beyond that, there's no testimony that what was recorded there was not correct. He admitted that was what was recorded there was less than the number that he found in his walk through the establishment.

I would challenge the Board to count to 329, just do it in your head, without looking at people and determining who's there and walking up and down the stairs, and whether you think that that can all be done in ten minutes. It seems pretty unlikely that that could be done that quickly.

While it was being done, no matter how long it took, it's clear that when he was at the back of the establishment he could not see who exited the establishment, nor when he was on the
second floor could he determine who exited.
But more importantly than that, even if you believe the testimony and believe that the preponderance of the evidence shows that this establishment exceeded its Board-approved occupancy, that's not enough because that's not what this establishment is charged with.

And perhaps given those facts, perhaps there might be a violation. But I would submit to you it is not a violation of DC Code 25-762.

DC Code 25-762 says before a licensee may make a chance in the interior or exterior, or a change in format of any licensed establishment which would substantially change the nature of the operation of the licensed establishment as set forth in the initial application, the licensee must obtain Board approval.

Now, first of all, there's no testimony that there was any substantial change in the nature of the operation. And let's look at the examples. I mean, 25-762 is very instructive because it gives 18 possible examples as to what might constitute a substantial change.

Now, what do they have in common?
What they all have in common is that they are in
the nature of permanent changes, not a one-day exceeding of the occupancy stated on the ABC license.

If you skip 1, B-1, which is the one that we're talking about in this case, we go to B-2. It talk about expanding the operation to allow for permanent use of exterior public or private space, expanding the operation to another floor, make room for a deck, provide for live entertainment, diminish or expand the use by the establishment for service of meals, provide permanent space for dancing, change interior design, on and on it goes.

The point is, if you go back to 25762(a), what we're talking about is a change in the format of the business. Now, as I said, there may be a violation here. But it's not 25762(b), which is the only thing that's been charged.

So we would submit, given that, that the Board would be compelled to dismiss this charge because the burden of proof with respect to this charge hasn't been met. In fact, I would point to the initial notice in this case, which just misstates the law. It says that you
exceeded Board-approved occupancy in violation of DC Code Section 25-762(a).

Nowhere in 25-762(a) does it say that there's a violation if you exceed your occupancy. It says if you make a substantial change in the nature of your establishment that that's a violation.

And then it gives examples of various things that might be considered by the Board to be substantial changes. And if one did one or more of those things, then that would be a substantial change requiring Board approval. Increasing the occupancy would be if you went in and amended your certificate of occupancy and you increased your occupancy.

The charge even as stated doesn't say that they increased their occupancy. It says that they exceeded their occupancy. That's a different charge. And some of you may say, well, that's semantics. That's what we're here to do. We're here to apply and interpret the law. And the law as written does not make out a violation.

Now, let me talk to you about why we're really here and why this Licensee has chosen to contest this charge. That is, we all
know we've come off a pandemic of historic proportions, which we're thankful that this movement and other businesses in the District of Columbia have survived. Many did not.

And I'm telling you that to say to you
if it is determined that this Licensee is in violation despite the arguments that we've made and despite the failure of the Government to prove the facts, we would ask that the Board simply provide a warning with respect to these charges, which is permissible under 23 DCMR.

It is listed as a primary. However, a warning is permissible. And we would respectfully ask that if the Board deems that these charges are substantiated, that there be a warning rather than a penalty, which would financially affect this Licensee.

Thank you.
CHAIRPERSON ANDERSON: Thank you, Mr. Kline.

Mr. Lutes, do you want to have the final word?

MR. LUTES: Yes, Mr. Chairman. The District would like rebuttal.

Mr. Chairman, this case is not about
poor protocol. It is not about whether this self-described historic bar would get a warning. Rather, this case is hard and set facts.

First, the charge of overcapacity has been proven beyond a preponderance of the evidence. The charge is whether they made a substantial change to their operations.

ABRA has approved this historic licensee establishment for 224 patrons. Going beyond this is a substantial change to that license because they are not licensed to host that many.

Specifically, 762(a) has a long precedence on this Board of being enforceable. And to rule otherwise would be inconsistent with this precedence.

Additionally, regarding door protocol, this is not about door protocol. This is about an investigator entered the bar, entered the licensed establishment, and counted, clicking the entire way regardless of whether there was protocol at the door. He was able to find over 105 patrons that were beyond the establishment's license capacity.

Additionally, regarding the charge of
no ABC manager/owner on the premises, the Licensee has failed to provide any proof during testimony that such owner was on the premises, Additionally, during Investigator Ruiz's conversation with Ms. Olivares, there was no other ABC manager or licensed individual on the establishment.

Lastly -- Board's indulgence -lastly, regarding the capacity issue, the Licensee was well above their ABRA license capacity. And thus the District has proven that charge.

Thank you. No further statements.
CHAIRPERSON ANDERSON: All right.
Thank you, Mr. Lutes.
The record is now closed. Do the parties wish to file proposed findings of fact and conclusions of law or waive the right to do that?

Mr. Kline?
MR. KLINE: The Applicant will waive.
CHAIRPERSON ANDERSON: Mr. Lutes?
MR. LUTES: We'll waive.
CHAIRPERSON ANDERSON: Will you waive?
MR. LUTES: Yes.

CHAIRPERSON ANDERSON: Okay. The ABC Board will issue a decision in 90 days.

As Chairperson of the Alcoholic Beverage Control Board for the District of Columbia and in accordance with DC Official Code Section 2-575 of the Open Meetings Act, I move that ABC Board hold a closed meeting for the purpose of seeking legal advice from our counsel on Case No. 22-CMP-00035, Mad Hatter, pursuant to DC Official Code Section 2-575(b)(4)(a) of the Open Meetings Act, and deliberate upon Case No. 22-CMP-00035, Mad Hatter, for the reasons cited in DC Official Code Section 2-575(b)(13) of the Open Meetings Act.

Is there a second?
MEMBER SHORT: Mr. Short. I second.
CHAIRPERSON ANDERSON: Mr. Short has second the motion. I will now take a roll call vote on the motion of the Board now that it has been second.

Mr. Short?
MEMBER SHORT: Mr. Short. I agree.
CHAIRPERSON ANDERSON: Mr. Cato?
MEMBER CATO: Bobby Cato. I agree.
CHAIRPERSON ANDERSON: Ms. Crockett?

MEMBER CROCKETT: Rafi Crockett. I agree.

CHAIRPERSON ANDERSON: Ms. Hansen? MEMBER HANSEN: I agree. CHAIRPERSON ANDERSON: Mr. Grandis? MEMBER GRANDIS: Yes, I agree.

CHAIRPERSON ANDERSON: Mr. Anderson. I agree.

As it appears that the motion has passed, $I$ hereby give notice that ABC Board will recess this proceeding to hold a closed meeting, pursuant to Section 2-575 of the Open Meetings Act.

I want to thank both of you, Mr. Kline and Mr. Lutes, for your presentation today. The Board will take this matter under advisement and will issue a decision accordingly.

Thank you very much. Have a great day.

MR. KLINE: Thank you, Mr. Chairman and members of the Board.

CHAIRPERSON ANDERSON: You're welcome.
(Whereupon, the above-entitled matter went off the record at 2:38 p.m.)
$\begin{array}{r}\text { A } \\ \hline \text { m 22.6.6,8 }\end{array}$
ABC 1:10 3:5 8:3,15,16 10:21 16:12,20,24 17:2,4,7,12 20:12,16 20:20 30:23,25 31:5 31:15 33:22,25 36:14 37:25 38:7,13 39:4,7 39:11,15,16,18,21 42:2 46:1,6 47:1,7 48:10
ABC-licensed 38:8 ability 3:25 18:13 25:6 able 14:9 23:15 28:2 45:22
above-entitled 48:23
above-referred 14:22 16:4
ABRA 1:22 10:9,13 21:14,17,23 29:25 34:13,15,19 45:8 46:10
ABRA- 36:16
ABRA-approved 37:20
absence 39:22,23
access 4:19,20,22,24 5:19 13:3
accurate 15:9 19:1 acronym 10:9
Act 47:6,11,14 48:13 actions 36:10 actual 31:5
Additionally 6:6 8:18 45:17,25 46:4
Administration 8:9 10:8,11
administrative 19:8 admitted 40:12 advice 47:8
advisement 48:16
affect 44:17
afternoon 3:3,4,7,20 4:11 5:22,23,24 6:4 6:11,22 7:1,2,24 22:23,24 29:4,5 38:23
afternoon's 3:16
Agency 19:8
agree 47:22,24 48:2,4,6 48:8
ahead 14:7,10 29:2 36:8
alcohol 8:5,20,22 9:4 18:1,2 29:15 30:3 36:16 38:3,4,14
alcoholic 1:2,14 8:8 10:7,10 37:3 47:3
ALIYA 1:18
allow 3:23 13:1 42:7
alter 34:24
amended 43:14
ANC 1:7
Anderson 1:15,17 3:3,6 5:2,6,9,13,22,24 6:8
6:14,19 7:1,8 9:6,12 9:17 12:6,25 13:10,16 13:21 14:3,6,10 15:15 15:24 16:2 18:12 19:7
22:16 24:15,18,23 25:5,13 28:7,14,17 31:12,19,23 32:2,7 34:7 35:15,21,24 36:4 36:8 38:20 44:19 46:14,22,24 47:1,17 47:23,25 48:3,5,7,7 48:22
Andrew 1:23 4:24 5:18 6:12
answer 4:9 30:10 39:11
anybody 24:9,13
apologies $35: 13$
apologized 31:21
appear 22:6
appears 48:9
Applicant 1:22,23 2:10
7:17 46:21
application 37:23 41:16
apply $38: 19$ 43:21
appropriate 38:19
approval 1:10 36:22 41:17 43:12
approve 37:9
approved 8:2 9:2 36:17
37:24 39:7,14,16 45:8 approximately $32: 3$
area 12:17 19:19
arguments $44: 7$
arrived $8: 10$ 11:13,15
22:25 37:15
asked 16:12,20,24,24
28:19,24 30:22 32:12
39:9,10
asking 13:23 24:16, 19 24:20,24,25
assembly 30:3
assistance 4:8
Assistant 1:23 6:5
assumed 9:22
attached 18:25
attempting 5:17
attendance 3:13
Attorney 1:23 6:5
audible 11:24 16:1
audio 12:1
automatically 19:9
Ave 1:6,7
aware 30:25 31:17

$\frac{B}{\text { B 2:21 13:7 14:15,21,24 }}$ 15:14 16:6 23:3
B-1 42:4
B-2 42:6
back 5:17 16:15 17:1,14 27:9 33:10 35:3 40:24 42:14
bar 12:16 17:17 18:3 19:19 21:9 45:2,19
bars 36:18
bartender 18:3 19:20
bartenders 8:19 18:2 38:3
based 27:22 32:12
beer 19:21,22
beg 24:17
behalf $6: 13$
believe 16:25 31:21 33:7,9 40:7 41:3,3
best 40:2
Beverage 1:2,14 8:9 10:7,11 47:4
beverages 37:3
beyond $40: 10$ 45:5,10 45:23
bit 16:15
Board 1:2,10,14 3:5,7,8 3:12 7:25 12:12 25:4 25:22 26:1 28:10,19 28:25 31:13 32:9,13 36:10,22 37:9 38:17 38:19,24 39:15,16 40:15 41:17 42:21 43:9,12 44:9,14 45:14 47:2,4,7,19 48:10,16 48:21
Board's 18:14 22:12 28:12,18 46:8
Board- 8:1 9:1
Board-approved 8:21 21:21 36:25 37:6 38:12 41:5 43:1
Bobby 1:18 3:9 47:24
broken 21:11
burden 39:19 42:22
business 29:12 42:16
businesses 44:3
busy 33:13

| C |
| :--- |
| C-O-N-T-E-N-T-S 2:6 |
| calendar 3:16,19 |
| call 7:15 9:14,16 36:1 |
| 47:18 |
| called 3:21 9:21 |

calls 7:19
camera 3:23 4:2 5:10 5:10 20:3
cameras $4: 5$
capacity 8:2,13 9:1
11:20,23 21:1,5,8,13
21:14,16,21 30:4,20
33:21 34:24 36:17
37:21 38:12 45:24
46:9,11
case 1:8 3:21,25 4:3,6 4:11,12,15 7:6,15,17
7:19,25 9:10 15:16,19
18:24 19:5 29:8 38:25
39:1,1 42:5,24 44:25
45:3 47:9,11
cases 3:19
Cato 1:18 3:9 47:23,24 47:24
cause 1:7 7:3,9,10
certificate 30:6 34:2,13 43:14
certificates 33:19
Chair 22:20 26:3
Chairman 3:7 5:1 6:5
7:22,24 9:15 12:23 15:13 18:9 19:4 22:14 25:21 28:11,16 35:13 35:19 36:6,9 44:23,25 48:20
Chairperson 1:14,17 3:3 5:2,6,9,13,22,24 6:8,14,19 7:1,8 9:6,12 9:17 12:6,25 13:10,16 13:21 14:3,6,8,10 15:15,18,24 16:2 18:12 19:7 22:16 24:15,18,23 25:5,13 28:7,14,17 31:12,19 31:23 32:2,7 34:7 35:15,21,24 36:4,8 38:20 44:19 46:14,22 46:24 47:1,3,17,23,25 48:3,5,7,22
challenge 40:15
chance 41:12
change $37: 7,9,23$ 41:13 41:14,19,23 42:12,15 43:5,12 45:7,10
changes 27:14 37:13 42:1 43:10
changing 36:23
charge 42:22,23 43:16 43:19,25 45:4,6,25 46:12
charged 41:7 42:19
charges $44: 11,15$
check 21:16
checking 29:17
checks 33:11
chooses 4:5
chosen 43:25
Cinco 11:12
cited 47:12
city $11: 7$
clear 3:17 40:23
click 14:2
clicker 8:12 15:2,3,6,10 29:9
clickers 32:18,20,22
clicking 45:20
client 6:14,16
close 13:12,25 28:8
closed 46:16 47:7 48:11
closing 2:9,10,11 36:3 36:5,7
Code 8:2,5 38:15 41:10 41:11 43:2 47:5,10,13
Columbia 1:1 10:23 44:4 47:5
come 16:13 30:2 44:1 comment 31:20 common 41:24,25 compelled 42:21
compelling $31: 8$
completed 16:11
compliance 11:20 computer 14:4 concern 33:10 concluded 4:6 conclusion 4:3 8:23 conclusions 46:18 conduct 3:18 11:18, 19 11:23 28:13
conducted 12:11,12 conducting 10:20,25 21:19 33:11 confirm 19:4 confirming 14:9 Connecticut 1:7 consider 30:12,17 considered 43:9 considering 23:17 consist 4:16 constitute 41:23 consumption 8:5,22 9:4 36:16 37:3 38:14
contest 43:25 continues 37:10 Control 1:2,14 47:4 conversating 17:20 conversation 46:5 copy $25: 12$ corner 19:24 correct 18:15 23:1,5,6

23:19,20,22 26:12,13
27:7,8,11,12,15 30:21
31:3,4 32:5,6 33:3,16 33:17,23 34:3 35:7 40:11
counsel 1:23 9:21 47:8
count 11:19,23 12:3,11
12:12 15:6, 11 16:11
17:14,15,23,25 23:5
23:12,15,25 24:1,6
26:18 27:13,13,21,22
28:2 29:9 32:24,25
33:2 35:3 40:15
counted 8:11 14:17
17:16,18 21:5 27:24
37:18 45:20
counter 12:20,21 14:16 29:13,20
counters 29:18
counting 12:14,19 24:8 24:12 38:2
counts 40:3
couple 27:23
course 13:18,18 17:18
court 25:11
Court's 34:17
courtesy 25:7
created 34:3
Crockett 1:18 3:10 14:1 14:5 47:25 48:1,1
CROSS 2:13
CROSS-EXAMINATI... 22:21
cross-examine 7:18
CT 1:6,7
cup 19:20,22
cut 12:1
dance 27:2
dancing 17:19 26:16,20
26:24,25 42:12
date 20:15
day 22:2 48:19
days $47: 2$
DC 1:22 8:2,5 36:13,24
37:3,5 38:1,15,15
41:10,11 43:2 47:5,10
47:13
DCMR 8:6 38:16 44:11
de 11:12
deal 39:2
decision 47:2 48:17
deck 42:9
deems 44:14
defer 9:10
deliberate 47:11
depending 23:13 27:14
depiction 15:10
design 42:13
despite 44:7,8
determination 21:7,9
21:12 34:20
determine 32:22 41:1
determined 37:19 44:6
determines 30:5
determining 37:12 40:9 40:17
different 24:24 43:19
differentiated 26:23
diminish 42:10
direct 2:13 9:25 39:10
disabled 4:2,7
discuss 16:13
dismiss 42:21
displayed 15:3
dispute 26:2
District 1:1 6:6 7:23
8:24 9:16,22 10:22 12:23 15:13 18:9 25:23,25 28:12 36:7 36:19 44:3,24 46:11 47:4
District's 6:7 38:18
District-issued 20:3
document 13:6,11,13 13:14,20 14:14,23 16:5 21:20 24:20 25:7 25:16 26:1
documents 25:1
doing 24:5
Donovan 1:15,17 3:6 14:1,8
door 11:17 12:14 20:9 27:7,11 33:10 40:4,8 45:17,18,22
draft 18:6
drafted 18:25
drink 30:3
drinking 17:20 18:1
26:20 38:4
duly 9:22
duties 10:18
duty 1:10 8:17 38:6
$\begin{array}{r}\text { E } \\ \hline \text { E-R-I-C 6:23 }\end{array}$
early $8: 8$
Edward 1:19 3:11
effective 15:23
either 13:12,25 25:1,6 26:21
elevate 3:22 4:14
elevated $4: 19,21,23,25$
5:19 13:4
enable 3:25
ended 24:1
enforceable 45:14
ensure 11:19
entail 10:19
entails 10:20
enter 11:21
entered 8:10 45:19,19
enters 27:14
entertainment 21:25 42:10
entire 39:6 45:21
entry 29:18
enumerating 37:11
equipment 3:25
Eric 1:22 4:18 6:16,23
establishment 8:10,11
11:4,7,11,13,15,21
12:15 14:18 15:8
16:16,18,19,21 17:12
17:22 19:19 20:8,21
21:13,18,22 22:9,25
23:4,16,18 24:7 26:22
27:4,10,15,21 29:10
29:15 30:7,8 32:4,18
32:22 33:13 34:22
35:5 36:14,19,24 37:9
37:12,19,20 40:14,24
40:25 41:5,7,13,15
42:11 43:6 45:9,20 46:7
establishment's 8:12 8:21 37:2 45:23
establishments 10:22 33:20 36:20
evening 12:4
events 19:2
everybody 26:25
evidence 8:7,18,25 15:14 16:5 19:6,9 29:8 31:8 33:16 38:11
40:2 41:4 45:6
exact 29:21 33:5
examination 9:21,25 34:10
examined 9:23
example $36: 18$
examples 41:21,22 43:8
exceed 34:24 38:12 43:4
exceeded 21:8,13 35:5 35:6 36:16 37:6,20 41:5 43:1,18
exceeding 8:1 42:2
exercises 11:2
exhibit 13:7 14:9,15,21 14:24 15:14,20,22 16:6 18:11,18 19:5,13

```
    19:14 20:5,10,18 23:3
    23:14 24:14,14,16,19
    24:22 25:10,19,20,23
    26:5,6,7
exhibits 2:17 18:25
    25:24
exit 12:18 16:17 29:18
    33:10
exited 15:7,11 16:15
    24:7 40:25 41:1
exiting 14:17 17:24
exits 27:15
expand 42:10
expanding 42:6,8
experience 30:13
expiration 20:15
expired 17:6 31:1,16,20
    31:24 32:4
exterior 41:12 42:7
```

F
fact 42:23 46:17
factor 37:12
facts 37:15 41:8 44:9
45:3
factually 39:1 40:1
failed $9: 1$ 36:14,19,22
36:25 38:12 46:2
failing 8:3
failure 38:25 39:4 44:8
Fair 25:17
familiar 11:4,6 32:21
favor 38:18
feature 4:10
fees 30:5
female 19:20
field 11:2
file 46:17
final 44:22
financially 44:17
find 27:24 38:18 45:22
findings 46:17
Firm 6:12
first 4:11 7:15 9:22 10:4
23:19,24 29:6 37:15
41:18 45:4
five $3: 8$ 23:12
floor 23:19,24 41:1 42:9
follow-up 28:23
following 18:5 33:7
40:8
follows 9:24
format 41:13 42:16
forth 41:16
found 16:14 33:11
40:13
front 11:17 12:13 15:8
$16: 13,18,19,21$ 17:22

20:8 23:4 24:1 27:6
27:11 29:16 33:14 40:4,7
full-fledged 29:24
further 22:14 28:5
35:14 46:13
G
General 1:23 6:5
give $7: 13,13$ 28:20,22
29:13 48:10
given 41:8 42:20
gives 41:22 43:8
go 14:7,10 17:15 29:2 30:24 36:8 42:5,14
goes 42:13
going 11:18 13:19 18:17 19:12 32:24,25 34:21 45:9
good 3:3 5:22,23,24 6:4 6:11,22 7:1,2,24 22:23,24 29:3,5 38:23
government 2:8,9,11 2:19 4:16 6:2 7:14,16 7:18 13:7 14:14,20,23 15:21 16:6 18:11,18 19:5,13 24:25 25:8,9 25:15,20,23 26:6 30:1 35:17,20,22,23 38:10 38:17 39:20 44:8
Government's 15:20 24:19 25:10 39:19
Grandis 1:19 3:11 48:5 48:6
great 34:5 48:18
greater 21:5 33:21
greeted 16:23
guess 5:15
$\bar{H}$

H-E-I-D-E-N-B-E-R-G-... 6:24
half 10:17
hand 9:18
Hansen 1:19 3:10 48:3 48:4
happened 11:16 16:10 16:21 33:16
hard 45:3
Hatter 1:6,6 4:12 6:25 8:1,25 11:4,6 12:4 18:6 22:1 33:13 35:10 36:11,22 37:5,16,25 47:9,12
hazard 30:15,18
head 40:16
hear 5:5 8:14 12:7
heard 4:1 37:14 39:3
hearing 1:7 4:8 7:4,9,10 25:25
hearing's 8:23
hearings $3: 16$, 18
Heidenberger 1:22 4:18 6:17,20,22,23
highlight 25:22
historic 44:1 45:2,8
hold 24:23 47:7 48:11
holiday 11:12
Honor 35:12
host 45:11
hours 8:4,21 9:3 21:25 37:2,16 38:13
hundred 12:5 15:4 21:3 34:16
I

ID 16:25 33:11
idea 27:6,10
identification 14:24
identified 2:17 23:3 26:12
identify 6:1
IDs 29:17
immediately 18:8
importantly 41:2
include 26:17
included 26:19
inconsistent 45:15
increase 1:9 35:2 37:24
increased 43:15,17
increasing 37:11 43:13
indicated 33:1 40:6
individual 29:17 46:6
individuals 17:17,21,23 35:9 36:17
indulgence 18:14 22:12 28:12 34:17 46:8
initial 41:16 42:24
inside 8:11 30:16 34:22
inspections 10:21
instructions 3:17
instructive 41:22
interior 41:12 42:12
interpret 43:21
interview 17:10
investigation 21:19
investigations 10:21,25 11:3
investigator 8:9,14,19 9:16 10:14,16,18 14:13 15:1,17 16:10 18:22 19:12 22:23 26:7,11 29:3,25 30:13 31:9 32:17 34:12 37:15,18,21 38:2 39:9 40:6 45:19 46:4

Investigator's 25:19 irrefutable 37:14
issue 30:15 39:2 40:1 46:9 47:2 48:17

| J |
| :--- |
| J 1:23 1:20 3:9 |
| James $1: 20$ 3:10 |
| Jeni 1:19 3:7 |
| Joining 1:18,20 |
| juncture 9:9 |
| $\mathbf{K}$ |

Kevin 1:23 4:20 6:6
kind 22:5 25:18
Kline 1:23 4:24 5:3,5,6
$5: 8,11,13,15,17,18,20$
5:23 6:9,11,12,16 7:7
9:8,11 15:24 16:1
22:18,19,22,24 24:16
24:17,21,24 25:3,6,9
25:17 26:2,6,10 28:5
28:20,22 32:11,14,16
34:5 35:24 36:2 38:22
38:23 44:20 46:20,21
48:14,20
know 11:17 25:13 27:19 29:11,21 30:4 44:1
knowing 24:6
known 33:13
L
labeled 14:14
lastly 46:8,9
law 6:12 42:25 43:21,22 46:18
lead 36:10,19
leaders 36:10
learned 38:5
leave 4:4
leaving 24:11
left 27:23,25 35:10
legal 47:8
legally 39:2
let's 6:2 13:16 39:2 41:20
license 1:8 4:12 8:13 16:25 17:2,4,5,12 20:13,16,21,23 21:1,2 21:15,17,21,23 22:1 30:2 31:1,6,16,24 32:3 33:22,25 34:13 34:15,19 36:24 38:7 39:5,7,11,18,21 42:3 45:11,24 46:10
licensed 8:16 10:21
21:18 30:14 33:20

34:21 37:12,16 41:13 41:15 45:11,20 46:6
licensee 4:16 7:19 8:1 25:25 34:24 38:5,11 41:11,17 43:24 44:6 44:17 45:9 46:2,10
limit 34:15,25 35:5,6
line 33:14
list 25:24,24
listed 20:16 21:2,14 22:1 33:22 34:15 44:12
little 16:15 40:1
live 36:12 42:9
LLC 1:6
locate 35:1
located 12:16
logistics 26:3
long 10:15 24:10 40:23 45:13
look 5:16 18:19 24:13 41:20
looking 13:6 40:16
looks 22:6
lower 19:24
Lutes 1:23 4:20 6:3,4,6 7:20,22 9:7,13,15 10:1 12:9,23 13:1,5 13:13,15,18 14:8,11 14:12,19,25 15:13,18 16:7,9 18:9,14,16,21 19:10,11 22:12,17 25:2,4,18,21 26:5,9 28:7,11,15,16 34:8,9 34:11,17,18 35:12,19 35:23 36:4,6,9 38:21 44:21,23 46:15,22,23 46:25 48:15

| M |
| :--- |
| M-A-R-K 10:4 |

Mad 1:6,6 4:12 6:24 8:1 8:25 11:4,6 12:4 18:5 22:1 33:13 35:9 36:11 36:22 37:5,15,25 47:9 47:12
main 12:15
major 37:7
making 12:14 17:25 21:7,12 29:9
manager 1:10 8:3,15,17 16:12,20,24 17:4,7 29:11 30:23,25 31:16 36:15 37:1 38:1,6,8 38:13 39:5,8,18,21 46:6
manager's 17:2,12 20:13 31:5 38:7 39:11
manager/owner 46:1
March 8:8
Mark 1:24 4:22 6:7 8:10 9:20 10:4
marked 13:7 14:23 18:10,18 19:13
match 29:19 33:5
matter 1:5 7:3,9 36:12
40:22 48:16,23
matters $7: 5,7$
Mayo 11:12
meals 42:11
mean 27:3,22 34:1 41:21
meeting 1:3 47:7 48:11
Meetings 47:6,11,14 48:12
Member 1:18,18,19,19 1:20 14:1,5 29:3,6,23 30:9,19,22 31:2,7 47:16,22,24 48:1,4,6
members 3:8,12 7:25 25:21 28:10,19 31:13 36:9 38:24 48:21
mention 31:15
mentioned 23:18 30:9 32:17
met 1:14 42:23
method 33:8
methodology 17:16
mezzanine 12:17 23:21
23:25 27:6
microphone 3:24
microphones 4:6
midnight 11:14 23:1
MIKE 2:15
minutes 23:12 24:2,4
28:3 40:19
miscount 33:12
misstates 42:25
moment 3:22
months 32:3
morning 8:8
motion 47:18,19 48:9
move 23:16 47:6
moved 15:14
movement 44:3
moving 17:21 24:9,13 26:15
mute 6:3
muted $4: 1$
$\frac{\mathbf{N}}{-}$
name 3:6 6:10,21,23 10:3,4,5
nature 36:23 37:8 41:14 41:20 42:1 43:6
near 15:5 18:6
necessarily 34:1
necessary 39:17
need 3:16 13:12 14:1 25:7,14
never 27:2
night 11:8,9
nights 11:10
notice 42:24 48:10
notify $8: 15$ 38:4
November 17:6 20:17 31:24
number 14:17 15:3 21:4 21:4,8 29:14,21 30:14 33:5,25 40:13
numbers 30:2 33:21
NW 1:7

## 0

O-F 2:6
objection 15:25 16:3
observed 8:19 18:1 38:3
obtain 41:17
occupancy 1:9 21:1 30:6 32:23 33:20 34:2 34:13,14 37:6,11,24 39:25 40:3,9 41:6 42:2 43:1,4,13,14,15 43:17,18
Official 47:5,10,13
Okay 13:15 14:6,11 26:9,17 27:19 28:5 29:2 30:9,19 33:1 34:5 47:1
Olivares 16:22 20:13 38:6 46:5
once 3:21 7:13,16 16:20 28:18
one-day 42:1
Open 47:6,11,14 48:12
opening 2:8 7:13,14,21 9:9 35:25
operated 8:25
operation 22:7 37:8 41:15,20 42:6,8
operational 36:24
operations 21:25 37:16 45:7
opportunity 7:17 28:15 28:18,20,22,25
opposite 12:17
option 4:4
Orellana 1:22 4:14,18 5:16,18 12:25 13:3
outside 35:8,9
overcapacity 45:4
owner 9:1 17:7 36:15 38:8 39:7,14,15,24

46:3

| P |
| :--- |
| P-R-O-C-E-E-D-I-N-G-S |
| 3:1 |
| p.m 3:2 48:24 |
| pandemic 44:1 |
| pardon $24: 17$ |
| part 15:15,19 19:7 39:3 |
| particular 22.2 |

particular 22:2
parties 4:4,15,17 6:1
7:13 46:17
partner 6:24
party 3:23 4:5 7:12
passed 48:10
patrons 8:11,13,20 12:3 12:5 17:18,19 18:1 19:18 20:7 21:5,8,22 35:4,6,8,9 37:19,21
38:2,3 45:9,23
Pause 5:4,12 18:20
penalty 38:19 44:16
people $23: 13,13,13$ 24:10 26:14,19,23,24 27:20,23,24,25 29:14 30:2,14,16,20 40:17
period 24:5
permanent 42:1,7,12
permissible 44:11,13
permission 12:24 18:10
permit 37:23
personnel 32:19
phone 20:3
photo 2:21 12:21 14:16 15:5,19,20,22 16:25 19:18,25 20:2,7,12,20 20:22 26:12 29:19
photograph 26:8
place 11:8 17:19 26:16 30:3,16 31:25
please 4:8,14 5:16 6:3,9
6:10,20 9:18 10:2 11:25 12:11 13:1,2,8 13:17 14:15 15:2 18:19,22 19:14 20:6 20:11,19,25 21:24 28:8
plus 33:13
point 26:4 42:14,24
poor 45:1
position 10:13,19
possible 27:16,17
33:12,15 40:10 41:22
posted 20:20
potential 35:9
poured 19:23
pouring 19:20
precedence 45:14,16
precisely 27:20
preliminary 7:5,7
premises 9:2 17:8 37:1
38:9 39:5,8,14,16,18
39:22,24 46:1,3
prepared 7:23 36:7
preponderance 8:24
38:11 41:4 45:5
present 1:16,21 7:14 8:3 9:2,10 17:8,11 38:1,13
presentation 48:15
presented 7:16 17:5 20:13
presiding 1:15 presumably 25:10 pretty 23:16 40:20
previously 25:16 26:12
primary 44:12
principals 6:17
principle 36:12
prior 25:25 37:7
private 42:8
procedure 33:7
proceeding 48:11
process 7:12 34:14
proof 39:1,22 42:22 46:2
proper 40:8
proportions 44:2
proposed 46:17
protocol 40:8 45:1,17 45:18,22
prove 39:19 44:9
proved 39:21
proven 8:24 36:21
38:10 45:5 46:11
provide 42:9,11 44:10 46:2
provided 25:12
public 30:3,15 42:7
pull 24:14,16,19
purpose 47:8
pursuant 47:9 48:12
put 7:19
$\frac{\mathbf{Q}}{\text { quadrant 19:22 }}$
quality 15:22
question 4:9 24:24
29:12 39:12
questions 4:7 22:15 28:6,10,18,19,20,24
31:13 32:8,9,11,12
34:7 35:14
quick 23:15
quickly 23:16 40:21
quorum 3:14

R
R-U-I-Z 10.5
Rafi 1:18 3:10 48:1
raise 9:18 25:15
read 21:24
reading 22:5
reads 39:6
really 27:19 43:24
rear 16:16
rearranged 13:11,24
reason 33:6 36:21 40:7
reasons 47:12
rebuttal 2:11 44:24
recall 23:11 24:3 29:21
33:4,5
receive 36:22
received 2:17 10:24 11:1 16:5
recess 48:11
recited 39:3
recommends 38:18
record 6:1,10,21 10:3 14:20 19:8 29:6 46:16 48:24
recorded 40:11,12
records 35:1
RECROSS 2:13
RECROSS-EXAMINA... 32:15
redirect 2:13 28:13 29:1 34:8,10
refer $21: 14,17,20,23$
reflection 19:2
reflects 22:8
regarding 21:21 34:12 45:17,25 46:9
regardless 45:21
Regulation 8:9 10:8,11
regulations 30:1
relying 25:12
remain 4:1
repeat 11:25 21:10
report 15:16,19 18:6,24 19:5 24:22 25:19 26:7 29:7
reported 18:8
request 35:2
requests 12:24 15:14 18:10 34:23 38:17
require $4: 8$
requires $37: 7$
requiring 43:12
reserve 9:11
respect 39:25 40:9
42:22 44:10
respectfully 44:14
respondent 6:13,18
response 11:24 16:1
rest 35:22 36:2
rests 35:23
result 28:24
Retailer 1:7
right 5:20 7:2,8 9:18 12:15 14:7 16:2,23 25:3 26:11 27:5 31:14 32:10 33:18 46:14,18
right-hand 19:24
rights 3:23 4:15
roll 47:18
room 25:11 42:9
roughly 23:8
Ruiz 1:24 2:15 4:22 6:7 8:10,15,19 9:16,17,20 10:2,5,6 13:6 14:13 15:1 16:10 18:17,22 19:12 22:23 26:11 29:3 31:9,15 32:17 34:12 35:16 37:15,18 37:21 38:2 39:9
Ruiz's 46:5
rule 45:15
|


S 1:19
safely 30:7,10
safety $30: 15$
sale 8:4,21 9:3 22:7
36:15 37:2 38:14
sales 21:25 22:7
saying 23:23 25:14
says 13:24 23:14 39:6 41:11 42:25 43:5,17
scanned 15:21
scheduled 7:3,10
screen 12:24 13:2,19 13:24 16:8 18:13 22:5 22:13 25:15 28:8
scrolling 18:17
second $37: 18$ 41:1 47:15,16,18,20
section 39:3,6 43:2 47:6,10,13 48:12
security 11:17 29:16 30:24 32:19
see 5:16 13:11 14:9 18:2,3 19:14,20 28:21 35:8 40:24
seeing 13:10,13,21,23 13:24
seeking 47:8
seen 27:2
self-described 45:2
semantics 43:20
September 1:12
serve 29:15
service 8:4 9:3 36:15

37:2 38:14 42:11
serving 8:20 18:2,4 38:3
session 3:4
set 41:16 45:3
setting $36: 18$
share 12:24 13:1,19 18:10,13 25:15,19 26:1
shared 25:23
sharing 13:15 16:8 22:13
Short 1:20 3:9 28:21
29:2,3,6,23 30:9,19 30:22 31:2,7,11 47:16
47:16,17,21,22,22
show 1:7 7:3,9,10 8:7 8:18
showing 14:13,20
shown 33:2
shows 41:4
side 12:15,17
sidewalk 15:8 24:1
sign 5:17
simpler 39:2
simply 26:3 44:10
sir 5:7 6:8,15 9:18 14:7 29:5 36:8
situation 34:3
situations $33: 19$
six 3:12,19 32:3
sizing 18:15
skip 42:4
someone's 27:3
sorry 5:20 12:6,7 21:10 31:23 35:13
space 42:8,12
speak 16:13 38:9
specialist 3:22
specifically 37:10 45:13
spell 6:9,20 10:2
staff 1:22 40:8
stage 13:25
stairs 40:18
stand 9:23
standing 20:8 23:4
stands 10:10
start 5:11 6:2 7:11 13:16
started 12:13,14
state 6:10,20 10:3 14:19
stated 35:4,6 42:2 43:16
statement 2:8,9,10,11 7:13,14,21 9:9 35:25 36:3,5,7
statements 46:13
static 27:14
stating 35:2
stationary 17:19 26:20
statute $37: 7,10$
stay 4:5
stop 13:15 16:7 22:13
submit 4:9 41:9 42:20
substantial 37:13,23
41:19,23 43:5,10,12
45:7,10
substantially 33:3
36:23 41:14
substantiated 44:15
supervise 36:15
supervisor 9:2
sure 13:22
survived 44:4
sworn 9:22
$\frac{T}{T}$

T-A-B-L-E 2:6
t/a 1:6
take 3:21 12:21 18:19
19:25 20:2,22 24:2
29:18 47:18 48:16
taken 15:5
talk 42:6 43:23
talking 26:3,20 42:5,15
tap 19:21
technically 16:18
tell 11:10 12:11 13:8 14:15 15:2 17:3 18:22 19:14,16 20:6,11,19 20:25 27:3
telling 44:5
temporarily 28:8
temporary 17:2,4 20:12
20:16 31:16
ten 23:12 24:2,4 28:2 40:19
terms 27:13 33:8,21,24
testified 9:23 37:22
testimony $26: 14,18$
28:1 30:19 31:8 39:13 39:23 40:5,10 41:3,19 46:3
thank 5:2 6:8 9:5,6,12 16:7 19:10 20:18 22:14,16,19 28:8,16 29:7,23 30:10 31:7,9 34:5 35:12,13,15
38:19,20 44:18,19
46:13,15 48:14,18,20
thankful 44:2
thanks 5:25
thing 13:22 42:18
things 43:9,11
think 16:22 18:12 40:18
thorough 29:7,8
three 10:17 12:5 15:4 23:13
Three-twenty-nine 12:8
Thursday 22:4
time 8:17 11:13 15:6,10 16:24 17:6,8 18:7 22:10 23:2,7 27:25 28:6 29:19,22 34:4 37:22
times 39:4
today 3:14 5:25 6:15 31:8 48:15
told 8:16 17:13 29:25
30:23 31:20
tools 12:19
trainer 11:1
training 10:24 11:1,2 29:24
transit 17:21 26:21
tried 8:15
true 15:9 19:1
turn 19:12
turning 12:10 16:15 17:14 20:5,10,18 35:3
twenty-four 21:3 34:16
twenty-nine 12:5 15:4
two 21:3 29:17 32:18,20
32:22 34:16
two-clicker 33:8
$\mathbf{U}$
understand 10:10
understood 3:18
Unfortunately 12:1 36:11
unsafe 34:3
use 10:9 12:19 32:21 42:7,10
usually 30:5
vague 40:1
valid 38:7
various 10:20 43:8
Veritas 6:12
veteran 36:13
videoconference 1:14
videos 13:11,24
violated 37:5
violation 8:2,5,16 18:7
31:2 33:24 34:2 37:22
38:1,5,15 41:9,10
42:17 43:1,4,7,22
44:7
visit 17:9 18:5 19:2 22:9
31:25 32:4
visited 11:8,11
vote 47:19

| W |
| :--- |
| $\mathbf{W} 1: 15,17$ |
| waiting 5:10 |
| waive 46:18,21,23,24 |
| walk 40:13 |
| walking 26:22,24 27:4 |
| $40: 17$ |

walkthrough 11:18
want 9:9 44:21 48:14
wanted 29:7
warning 44:10,13,16 45:2
wasn't 24:8,9
way $3: 15$ 12:14,16 23:24 24:6 45:21
We'll 46:23
we're 14:20 26:3 42:5 42:15 43:20,21,24 44:2
we've 39:3 44:1,7
WebEx 1:14
Wednesday $1: 12$
welcome 3:4 31:10 48:22
went 17:1 23:25 27:6,10 31:25 32:4 38:4 43:13 48:24
weren't 24:12 33:7
wish 7:20 9:8,14 35:25 36:5 46:17
witness 1:24 2:13 6:7 7:15,18 9:13,23 12:8 24:25 25:24 28:6 29:5 29:16 30:4,17,21,24 31:4,10,17,21 32:1,6 32:12 35:18,20
witnesses $4: 17$ 36:1
word 30:10 44:22
words 36:11
work 10:6,7
worked 10:15
written 43:22

| X |
| :---: |
| Y |
| years 10:17 |
| Z |
| 0 |
| 1 |
| $\begin{aligned} & 1 \text { 19:13 24:14,14,16,19 } \\ & 42: 4 \end{aligned}$ |

1:37 3:2
100 27:24,25 30:14
105 30:20 35:6,8 36:17
37:21 45:23
11:30 22:6,8
12:05 23:9
12:10-ish 23:9
1321 1:7
14 1:12 2:21
16 2:21
18 41:22

## 2

2 20:5 24:22 25:19 26:6
2-575 47:6 48:12
2-575(b)(13) 47:13
2-575(b)(4)(a) 47:10
2:00 22:6,8
2:38 48:24
2021 17:6 20:17 31:24
2022 1:12 8:8 32:1
37:17
22 2:15
22-CMP-00035 1:8 4:12 47:9,12
224 8:13 45:9
23 8:6 38:15 44:11
25-36:24 37:3 39:2 42:14,17
25-701 8:6 38:1,15 39:17
25-762 8:2 37:5 38:15
41:10,11,21
25-762(a) 43:2,3
2B 1:7

| 3 |
| ---: |
| 3 |

32 2:15 23:13
329 8:11 21:4 23:12
35:4 37:19 40:16
34 2:15
36 2:9
38 2:10

| 4 |
| :---: |
| 45 2:11 |
| 5 |
| 5 20:17 |
| 5th 11:13 |
| 6 |
| 6 8:8 20:18 32:1 37:17 |
| 6th 11:14 |
| 7 |
| 7 2:8 20:10 |
| 701 37:4 39:3 |



This is to certify that the foregoing transcript

In the matter of: ABRA Hearing

Before: ABRA

Date: 09-14-22

Place: Videoconference
was duly recorded and accurately transcribed under my direction; further, that said transcript is a true and accurate record of the proceedings.

> Nae $R$ Gus P Court Reporter

