

ALSO PRESENT:

JAMESON CHARLES, DC ABCA Staff
JOSE ORELLANA, DC ABCA Staff
SCOTT DREWNO, Applicant
CORY FRITZ, Applicant
VICKI GRIFFITH, Applicant
CHANDER JAYARAMAN, ANC 6B
ANDREW KLINE, Applicant's Counsel
DANNY LEE, Applicant
ELLEN OPPER-WEINER, ANC 6B
TAVRIL PROUT, DC ABCA Investigator
CHAD REESE, Applicant
KATHERINE SZAFRAN, Protestant

C O N T E N T S

WITNESS	DIRECT	CROSS	REDIRECT	RECROSS
Tavril Prout	34	48		
Danny Lee	71	86		101
Cory Fritz	109	113		
Scott Drewno	119	159	184	
Chad Reese	186	188		
Vicki Griffith	193	227	232	
Katherine Szafran	246	283	302	
Scott Drewno (Rebuttal)	305	308		

EXHIBITS	MARK	RECD
ABCA 1-6	45	
ABCA 7-10	47	
PRO 3	174	175
PRO 11		257
PRO 12		263
PRO 15-16	54	55
PRO 17	55	56
PRO 18	168	168

EXHIBITS	MARK	RECD
APP 1	126	126
APP 2	126	127
APP 3	127	
APP 4		197
APP 5A	131	
APP 5B	131	
APP 5C	131	
APP 5D	131	
APP 5E	131	
APP 5F	131	
APP 5G	131	
APP 5H	131	
APP 5I	131	
APP 5J	131	
APP 5K	131	
APP 5L	131	
APP 5M	131	
APP 5N	131	
APP 5O	131	
APP 5P	131	
APP 5Q	131	
APP 5R	131	147
APP 5S	131	148
APP 5T	131	149
APP 5U	131	150
APP 5V	131	150
APP 5W	131	151
APP 5X	131	
APP 5Y	131	
APP 5Z	131	
APP 5AA	131	154
APP 5BB	131	156
APP 5CC	131	
APP 5DD	131	157
APP 5EE	131	157
APP 7	220	225
APP 8	234	235
APP 9	236	236

1 P-R-O-C-E-E-D-I-N-G-S

2 1:44 p.m.

3 CHAIRPERSON ANDERSON: And now we go
4 to the next case in our calendar is a protest
5 hearing. Case No. 23-PRO-00050, I Egg You,
6 License No. 124054. Mr. Charles, can you please
7 elevate the rights of the parties in this case
8 please?

9 MR. CHARLES: One second. Andrew
10 Kline has been elevated. Cameron Mixon has been
11 elevated. Scott Drewno has been elevated. Danny
12 Lee has been elevated. Victoria Griffith has
13 been elevated. Chander Jayaraman has been
14 elevated.

15 (Pause.)

16 MR. CHARLES: Tavril Prout has been
17 elevated.

18 (Pause.)

19 MR. CHARLES: And Chad Reese has been
20 elevated. That is all.

21 CHAIRPERSON ANDERSON: Thank you, sir.

22 (Pause.)

23 CHAIRPERSON ANDERSON: I see or I see
24 Mr. -- in the back and for a Katherine Szafran to
25 be elevated, Mr. Charles?

1 MR. CHARLES: Yes Mr. Chairman. She
2 has been elevated.

3 CHAIRPERSON ANDERSON: Thank you.

4 (Pause.)

5 CHAIRPERSON ANDERSON: All right, good
6 afternoon everyone. This is a show cause I'm
7 sorry. This is a protest hearing for an
8 application for a new license, and so I'm going
9 to have everyone identify themselves for the
10 record. Is this you, Mr. Kline or that Mr.
11 Nixon?

12 MR. KLINE: It will be me, Mr.
13 Chairman. Good afternoon, Chairman Anderson,
14 members of the Board. Andrew Kline here on
15 behalf of I Egg You.

16 CHAIRPERSON ANDERSON: Good afternoon,
17 Mr. Kline. And M. Kline, is your client online?

18 MR. KLINE: Yes. The two principals
19 are online, Danny Lee and Scott Drewno.

20 CHAIRPERSON ANDERSON: Mr. Lee, can
21 you please identify yourself for the record?

22 MR. LEE: Hello Mr. Chairman and Board
23 Members. My name is Danny Lee, one of the owners
24 of I Egg You. Can you hear me?

25 CHAIRPERSON ANDERSON: Yes sir.

1 MR. LEE: What's that?

2 CHAIRPERSON ANDERSON: Please spell
3 your name for the court reporter.

4 MR. LEE: Oh sorry. Full legal name
5 is Daniel, D-A-N-I-E-L, last name Lee, L-E-E.

6 CHAIRPERSON ANDERSON: Thank you sir.
7 Mr. Drewno, do you have a camera you can turn on
8 sir?

9 MR. DREWNO: Yes, Mr. Chairman. I'm
10 trying to work on that. It's telling me that my
11 computer, there's no camera detected, which I
12 don't understand, so I do apologize for that.
13 But I'm trying to figure it out.

14 CHAIRPERSON ANDERSON: All right.
15 Well, why don't you spell and state your name for
16 the record?

17 MR. DREWNO: Yes. I'm Scott Drewno,
18 S-C-O-T-T, last name Drewno, D-R-E-W-N-O.

19 CHAIRPERSON ANDERSON: Thank you. All
20 right, now to Mr. Jayaraman. Can you please
21 identify yourself for the record please?

22 MR. JAYARAMAN: Yes sir. My name is
23 Chander Jayaraman, spelled C-H-A-N-D-E-R, last
24 name J-A-Y-A-R-A-M-A-N, and I am the
25 representative for the Protestants, who is ANC

1 6B.

2 CHAIRPERSON ANDERSON: I'd ask
3 everyone if you're not speaking, please mute your
4 line, okay. Please mute your microphone if
5 you're not speaking please. All right. Mr.
6 Prout, can you identify yourself for the record
7 please.

8 MR. PROUT: Yes sir. Good afternoon,
9 Mr. Chairperson. My name is Applicant
10 investigator Tavril Prout, T-A-V-R-I-L, P-R-O-U-
11 T.

12 CHAIRPERSON ANDERSON: All right,
13 thank you. All right, Mr. Jayaraman.

14 MR. JAYARAMAN: It's easier sir, it's
15 two syllables. Jay-raman.

16 CHAIRPERSON ANDERSON: Jayaraman. I
17 should know that sir. You've appeared in front
18 of me enough times that I should know. Who is
19 here with you today that I need to -- needs to
20 identify themselves?

21 MR. JAYARAMAN: Yes. We have two
22 people. One is a witness, Katherine Szafran.

23 CHAIRPERSON ANDERSON: Hold it. Can
24 you please that name for the record please?
25 You're on mute, ma'am. You need to unmute

1 yourself.

2 MS. SZAFRAN: You spell it K-A-T-H-E-
3 R-I-N-E, last name Szafran, S like Sam, Z-A-F
4 like Frank, R-A-N, and yes, that takes a lot of
5 practice.

6 CHAIRPERSON ANDERSON: All right,
7 thank you. And who is the other person, Mr.
8 Jayaraman?

9 MR. JAYARAMAN: We would -- will be
10 requesting the addition of a co-chair during the
11 preliminary matters, and if it's appropriate, I'd
12 like to introduce that person at this time for
13 the record.

14 CHAIRPERSON ANDERSON: And who's that
15 person sir?

16 MR. JAYARAMAN: It is Ms. Ellen Oppen-
17 Weiner, who's right here with me.

18 CHAIRPERSON ANDERSON: Have her spell
19 her name for the record please.

20 MS. OPPER-WEINER: It's Ellen, E-L-L-
21 E-N, and my last name is O-P-P-E-R, there's a
22 hyphen, capital W-E-I-N-E-R.

23 CHAIRPERSON ANDERSON: And she -- and
24 who is she from sir?

25 MR. JAYARAMAN: We would like to

1 request that she be a co-chair on this case for
2 ANC 6B. As you know, I am not an attorney. Ms.
3 Oppenheimer is an attorney. She serves on ANC
4 6B's Alcohol Beverage Committee, and she was a
5 former member of the ABC Board.

6 CHAIRPERSON ANDERSON: So what's --
7 what's her role?

8 MR. JAYARAMAN: She would be co-chair.
9 So we would separate and examine or question
10 witnesses, as well as our -- as well as cross-
11 examination, sir.

12 CHAIRPERSON ANDERSON: Right. So I
13 don't have a problem with that, but one person
14 would have to -- it would be one person per
15 witness.

16 MR. JAYARAMAN: That's correct, sir.

17 CHAIRPERSON ANDERSON: You have to
18 define who's going to do the opening, who's going
19 to do the closing, and who's going to ask direct
20 questions or cross-examination. Both
21 representatives will not be allowed to question
22 one witness. So as long as it's clear that the
23 roles are defined, and then each person would
24 only be able to ask questions of one person, then
25 that is fine. I don't have a problem with having

1 a co-chair. All right.

2 MR. JAYARAMAN: That is our
3 understanding as well, and we concur sir.

4 CHAIRPERSON ANDERSON: Right, thank
5 you. Mr. Kline, are there any preliminary
6 matters that you need to raise before we start?

7 MR. KLINE: yes, Mr. Chairman, a
8 couple. The Protest Information Form filed by
9 the Protestants list three issues. It is our
10 position that only one of those issues is
11 cognizable. The three issues are residential
12 parking needs, vehicular and pedestrian safety.
13 That's the first issue.

14 That issue, however, was not
15 articulated in the protest letter. That's D.C.
16 Code Section 25-313(b)(3), and that is not an
17 issue in this case because it was not raised as
18 part of the protest. The protest is strictly on
19 the grounds of peace, order and quiet.

20 The second issue is peace, order and
21 quiet and relates to noise and litter, although
22 the statements given to the investigator and the
23 statements in the PIF would lead one to believe
24 that we're only talking about trash and litter,
25 that we're not talking about noise.

1 So I mean I would like to see if we
2 can keep this hearing concise in terms of the
3 issues that have actually been raised. And then
4 lastly, the issue -- there's an issue raised with
5 respect to venting, and it's our position that
6 that issue is not cognizable, sorry, by the ABC
7 Board, consistent with the Board's decision in
8 another case that coincidentally arises out of
9 the same neighborhood, which is Hank's on the
10 Hill LLC, trading as Hank's Oyster Bar, Case No.
11 16-PRO-00045.

12 And in that case, the Board looked at
13 whether storm water management was an issue that
14 the Board should consider, and there was a motion
15 to dismiss filed. The Board granted the motion
16 to dismiss and in doing so, said that the
17 disturbances that do not relate to alcoholic
18 beverage control or activities authorized by
19 Title 25 do not rise to the level of
20 appropriateness, even though there might be
21 disturbances, that these issues are not well-
22 suited for the Board to address because it falls
23 outside the primary scope of Title 25.

24 And I think most significantly, the
25 Board admits that it is not to be the ABC Board

1 of everything. That's actually in the order. So
2 it would be our position that this issue raised
3 with respect to venting is not appropriate before
4 the Board.

5 So to summarize, we believe we're left
6 with one issue that relates to trash management,
7 and the issue that's been raised in the PIF with
8 respect to residential parking needs and
9 vehicular and pedestrian safety should not be
10 considered because it was not part of the initial
11 protest, and the issue with respect to venting is
12 not appropriately before the Board because it's
13 outside the subject matter and does not relate to
14 the sale, Service or consumption of alcoholic
15 beverages.

16 (Pause.)

17 CHAIRPERSON ANDERSON: You're saying
18 the only -- I'm sorry. The only issue that --
19 the only issue, I'm sorry. The only issue you're
20 saying remains, what's the issue you said remains
21 sir?

22 MR. KLINE: Peace, order and quiet
23 specifically related to trash management.

24 CHAIRPERSON ANDERSON: Who wants to
25 argue (audio interference).

1 MR. KLINE: Mr. Chairman, I'm having
2 a really hard time hearing you for some reason
3 today.

4 MR. JAYARAMAN: Me as well sir.

5 CHAIRPERSON ANDERSON: Let me -- let
6 me switch (audio interference) is it consistent?
7 I'm trying to see if maybe, maybe it's my
8 connection or maybe I need to switch equipment.
9 All right. Let me see something. I don't, I'm
10 being told I'm going to actually turn off my
11 video. But I don't want to turn my video off
12 because you're not -- you're not going to know
13 whether or not I'm here or not.

14 So I don't want to -- I don't want to
15 turn my video on, but -- I mean if you have
16 problems hearing me let me know, and I will
17 repeat what I just stated, okay? All right. Mr.
18 Jayaraman, you have your hand up. You can put
19 your hand down, sir.

20 MR. JAYARAMAN: Okay, I'd like to
21 respond to that, Mr. Chairman. Issue 1 that we
22 raise, it's not about parking so much. It's
23 really about non-residential use, I mean the use
24 of a shared alley back there. So it's delivery
25 trucks delivering to this establishment as well

1 as others that are causing the issues.

2 We will be able to show that it's
3 really a peace, order and quiet issue, that it is
4 germane, very much germane to this case and that
5 there is an ongoing persistent problem related to
6 peace, order and quiet of the illegal and
7 inappropriate use of the alley, which speaks to
8 peace, order and quiet.

9 CHAIRPERSON ANDERSON: Maybe I'm
10 missing something, and this is procedural. But
11 this is a new -- this is a new license, right?
12 This business is not in operation.

13 MR. KLINE: Correct.

14 CHAIRPERSON ANDERSON: So if this is
15 a new license, how can -- the issue that you're
16 raising, are these actual issues that are current
17 currently? Or do you anticipate that these are
18 issues that are going to occur?

19 MR. JAYARAMAN: We are -- what we're
20 saying is they're already operating at Egg You at
21 their sister location just down the block, and
22 they're moving that operation into a full
23 restaurant at this location. So the operation is
24 not new. It's been ongoing, just as a pop-up.
25 Now they're moving to this location, and that

1 there are ongoing issues with trash management
2 and rodents, and issues with delivery trucks
3 blocking the alley.

4 And adding another establishment,
5 which is our primary point, is that there's an
6 over-concentration of licensed establishments
7 that adversely affect the locality. So adding
8 one more is just going to exacerbate the problem
9 that already exists. And it speaks to the
10 appropriateness standard, sir.

11 CHAIRPERSON ANDERSON: So just, what
12 is it that the ANC is asking? This is -- this
13 is for a new license. It's the ANC. Are they
14 asking the Board to issue the license with
15 conditions, or are they asking the Board not to
16 issue the license to this establishment?

17 MR. JAYARAMAN: We're really asking at
18 this point to not issue a license. We had hoped
19 that the parties would have been able to resolve
20 in a mutually agreeable settlement agreement and
21 the conditions that would fall under those.
22 However, after the status hearing and the meeting
23 with the community, it is clear that those
24 conditions are not going to be agreed upon.

25 And so we believe the best course of

1 action is to deny this application. We do not
2 believe that the issuance of a new license at
3 this location is appropriate given the over-
4 concentration of existing licensed establishments
5 in the locality.

6 CHAIRPERSON ANDERSON: All right. I
7 thought that maybe we could, if there was an
8 agreement, then we could truncate this hearing,
9 but I guess we would. All right. So I, I will
10 just --

11 MR. KLINE: Mr. Chairman, may I
12 respond to that point or do we want to address
13 the other issue first?

14 CHAIRPERSON ANDERSON: Go ahead, Mr.
15 Kline.

16 MR. KLINE: Yeah. So the PIF doesn't
17 say that these issues are raised with respect to
18 peace, order and quiet. The PIF specifically
19 says Issue 1, residential parking needs and
20 vehicular and pedestrian safety, and then recites
21 issues related to the parking of trucks and what
22 have you.

23 So I mean this, this notion that it
24 was intended that this issue be raised as one
25 involving peace, order and quiet, that's all news

1 to me because it's not in the PIF. The PIF
2 specifically says residential parking needs and
3 vehicular and pedestrian safety. That of course
4 is contained in the Code, as D.C. Code 25-
5 313(b)(3).

6 It is not, however, contained in the
7 initial protest letter. So our point is given
8 that the issue was not raised, and given that the
9 PIF recites this issue with respect to 25-
10 313(b)(3) explicitly, that issue's not before the
11 Board. The issue related to trash management
12 that Mr. Jayaraman has mentioned and potential
13 rodent infestation, we agree.

14 That's, we think that's what we're
15 here to talk about today, and of course the third
16 issue related to venting, we've already made our
17 points on that and happy to make them
18 additionally if the Board needs further argument.

19 CHAIRPERSON ANDERSON: Mr. Jayaraman.

20 MR. JAYARAMAN: Thank you very much.
21 You know as you know, I'm not an attorney. I'm
22 an ANC Commissioner. I do emergency
23 preparedness. So I'm not well-versed like Mr.
24 Kline is, who spends all of his day and hours
25 working on this stuff. And so we did our very

1 best to submit to the Board to the best of our
2 knowledge and understanding the issues that the
3 community has raised to us.

4 That's really what's before the Board,
5 and that's what I think that the Board is and the
6 appropriateness standard speaks to is not to have
7 an adverse impact on the surrounding residential
8 community, and that's what we are here to speak
9 to. Now the delivery trucks and the issues that
10 it causes related to noise, trucks being parked,
11 them honking the horn because they're blocked in
12 is a issue of peace, order and quiet, and we will
13 be able to show that, and it does directly speak
14 to the appropriateness standards as specified in
15 the law.

16 CHAIRPERSON ANDERSON: Well, I didn't
17 look at the PIF because I remember at the meeting
18 we had, the first PIF status hearing probably
19 about two-three weeks ago, and I note that I
20 informed the parties that we have to do the PIF,
21 and because by doing the PIF they greatly
22 assists the Board (audio interference) in the
23 process and keeping the parties on point during
24 the hearing.

25 So therefore, if these issues are not,

1 are not identified in the PIF, we're not going to
2 address those issues if it's not, if it's not in
3 the PIF. All right. But we're going to do this
4 hearing. You have a question that you want to
5 make --

6 MR. KLINE: Mr. Chairman. Mr.
7 Chairman, I just want to clarify. It's in the
8 PIF, but it's not in the protest letter, and 23
9 DCMR 1602.2 requires the recitation of grounds
10 upon which the Protest is filed. The only
11 grounds cited in the initial Protest letter of
12 the appropriateness grounds is peace, order and
13 quiet.

14 The PIF explicitly attempts to raise
15 an issue related to residential parking and
16 vehicular and pedestrian safety, which is not in
17 the initial Protest letter. That's the issue.
18 So there's that issue, and then the other issue
19 is that the last issue raised, number three,
20 relates to the venting of the establishment and a
21 requirement that there be what's commonly
22 referred to as a scrubber.

23 And under the decision in the Hank's
24 Oyster Bar case, that's -- the Board doesn't have
25 jurisdiction over that. That relates to venting.

1 It doesn't relate to the sale, Service or
2 consumption of alcohol. The Board says they're
3 not the ABC Board of everything in the world
4 specifically in that order.

5 And it says that no, that's not our
6 job. We're not supposed to do that. If there's
7 an issue with venting, then that should be
8 considered by DOB or DLCP, your order said DCRA,
9 but we don't have DCRA anymore. So it would be
10 DOB or DLCP, not the ABC Board. The ABC Board is
11 not the body that should consider what steps
12 might be taken to vent this establishment.

13 CHAIRPERSON ANDERSON: Well Mr.
14 Jayaraman, your last comment and then we're going
15 to --

16 MR. JAYARAMAN: Thank you very much,
17 sir. You know, we'll acquiesce to the Applicant
18 on Issue No. 3 related to odor. But Issue No. 1,
19 we were following the directions that you
20 provided to us at the status hearing, that it
21 needs to be -- issues that need to be raise must
22 be included in the PIF, which is what we have
23 done.

24 And so Mr. Kline, while he says you
25 have to do it both ways, he can't have it both

1 ways. We're just trying to follow the law and
2 what you've told us to the best that we can, not
3 being an attorney, and so this is what we did.
4 We provided the issues that are -- the parties
5 don't agree on.

6 And you know, we're even willing to
7 acquiesce that the odor provisions may not be,
8 may not be under the jurisdiction of ABCA, and we
9 are willing to drop that and limit it to the
10 remaining two issues, sir.

11 CHAIRPERSON ANDERSON: All right. I
12 believe that the issues that have been identified
13 by the Applicant are the issues that need to be
14 litigated here. However, as you're aware, the
15 way the process works, the Board will call its
16 witness. The parties will have an opportunity to
17 cross-examine.

18 The Protestants -- I'm sorry, the
19 Applicant will present its case and its witness.
20 The protestant will cross-examine, and then the
21 protestant will then have an opportunity to
22 present its case. And I believe, not I believe,
23 we will have this hearing on the issues that were
24 identified by counsel and moving forward, if you
25 need to cross-examine -- I'm sorry, not cross-

1 examine object Mr. Kline, if you believe that
2 issues have been raised that are not -- were not
3 identified in the Protest letter or that were not
4 identified in the PIF.

5 And I guess in this case, the Protest
6 letter is the one that controls, and we'll make
7 rulings on that. All right so --

8 (Simultaneous speaking.)

9 MR. KLINE: Mr. Chairman, the issues
10 --

11 CHAIRPERSON ANDERSON: Hold on, hold
12 on. The issues that will be litigated today are
13 the issues that were in the Protest letter, all
14 right? Those are the issues that will be
15 litigated today, the issues that were raised in
16 the Protest letter, and I will make sure that I
17 have the Protest letter once the Protestant has
18 presented, is in the process of presenting its
19 case.

20 It's the issues that were raised in
21 the Protest letter. It has to be specific. When
22 you're protesting, it has to be specific why are
23 you -- what are the issues that are being
24 protested for this establishment. And one last
25 comment, Mr. Jayaraman, I said that before, but

1 we need to move on because we're having a full
2 hearing today, and it is 2:11, and I know that
3 people -- not everyone wants to be here all
4 night.

5 We don't plan to do that, so one final
6 comment sir, and then we're going to move on.

7 Yes sir.

8 MR. JAYARAMAN: So I couldn't hear
9 what you had to say. So if we follow your
10 directions to include everything in the PIF, and
11 your rule that the letter governs, which was
12 created months, months before.

13 CHAIRPERSON ANDERSON: Mr. Jayaraman,
14 it's what was raised in the Protest issue, in the
15 Protest letter. You are protesting. You came to
16 the agency to say we are protesting this, the
17 issuance of this license for these specific
18 reasons. So therefore clearly, when you went to
19 roll call, the conversation that you had at roll
20 call were on the issues that were raised in the
21 protesting, in the Protest letter. Isn't that
22 correct sir?

23 MR. JAYARAMAN: Yes, we raised
24 blocking of the alley during that, sir.

25 CHAIRPERSON ANDERSON: But was that

1 issue raised in your Protest letter? When you
2 put -- when you place the Applicant on notice and
3 explained (audio interference) why you're
4 protesting the granting of a liquor license.

5 MR. JAYARAMAN: I can't hear you sir.
6 I have a hard time hearing you, sir.

7 CHAIRPERSON ANDERSON: I know, I know,
8 I know. It's not on my part. So if you can't
9 hear me, just let me know that you can't hear.
10 Okay, that's fine. So what I'm stating -- can
11 you hear me?

12 MR. JAYARAMAN: Now we can.

13 CHAIRPERSON ANDERSON: All right. So
14 if you can't hear me, just let me know. All
15 right. But what I'm stating is that --

16 MR. JAYARAMAN: Now we cannot hear
17 you, sir.

18 CHAIRPERSON ANDERSON: --when you
19 present your case.

20 MR. JAYARAMAN: I could not hear those
21 instructions, sir.

22 CHAIRPERSON ANDERSON: All right.
23 When you present your case, can you hear me?

24 MR. JAYARAMAN: Yes, now I can.

25 CHAIRPERSON ANDERSON: When you

1 present your case, your case presentation is on
2 the issues that were raised in the Protest
3 letter, okay? All right. So let's move on.
4 Let's move on. The process that we're going to
5 follow is that Applicant will have five minutes
6 to present its case. Then the Protestant will
7 have five minutes to present its case, and then
8 the Board will --

9 MR. JAYARAMAN: Well, we have
10 preliminary matters as well.

11 CHAIRPERSON ANDERSON: I'm sorry. I
12 apologize. What preliminary matters do you have?

13 MR. JAYARAMAN: I want to confirm that
14 Ms. Ellen Oppenheimer has been accepted as a co-
15 chair or second chair for parts of these
16 proceedings, number one.

17 CHAIRPERSON ANDERSON: I've already
18 ruled that, sir. I've already ruled (audio
19 interference).

20 MR. JAYARAMAN: Okay.

21 (Simultaneous speaking.)

22 MR. JAYARAMAN: And we would like to
23 -- a preliminary matter. We'd like to have two
24 of the exhibits submitted by the Applicant, which
25 were submitted late, to be excluded from

1 consideration, sir. Those are specifically
2 Exhibit 6 and Exhibit 7, which were filed on
3 Friday, August the 4th, which is after the
4 deadline.

5 CHAIRPERSON ANDERSON: I'm sorry.
6 You're making a motion to say what, that Mr.
7 Kline, that is Exhibits 6 and 7, that they should
8 not be a part of the record? Is that what you're
9 saying sir?

10 MR. JAYARAMAN: That's correct sir,
11 should not be allowed to be used as exhibits.

12 CHAIRPERSON ANDERSON: All right. At
13 this juncture, at this juncture there are no
14 records, there are no documents (audio
15 interference).

16 MR. JAYARAMAN: I can't hear you, sir.

17 CHAIRPERSON ANDERSON: --has been no
18 documents at this juncture. No documents have
19 been introduced into evidence.

20 (Simultaneous speaking.)

21 CHAIRPERSON ANDERSON: Mr. Jayaraman,
22 can you listen to what I have to say sir? If you
23 can't hear me, tell me you can't hear you.

24 MR. JAYARAMAN: I cannot hear you,
25 sir.

1 CHAIRPERSON ANDERSON: Can you hear me
2 now?

3 MR. JAYARAMAN: Sporadically.

4 CHAIRPERSON ANDERSON: All right. All
5 right, hold on. Let me -- let me sign -- let me,
6 hold on. I'm going to sign on using a different
7 -- I'm going to use different equipment. So hold
8 on a minute please.

9 MR. JAYARAMAN: Thank you, sir.

10 (Pause.)

11 CHAIRPERSON ANDERSON: I'm going to
12 log back on different equipment. Give me a
13 minute, okay.

14 MR. JAYARAMAN: Yes sir.

15 (Pause.)

16 CHAIRPERSON ANDERSON: Let me see if
17 this is any better. Can you hear me?

18 MR. JAYARAMAN: Yes.

19 CHAIRPERSON ANDERSON: All right,
20 sorry. So I'm on different equipment, so let me
21 see. All right. Mr. Charles, there is a comment
22 regarding Ms. Opper-Weiner, so maybe you can
23 elevate her please.

24 All right. So as I stated before,
25 this hearing is going to be controlled based on

1 what's in the Protest letter, okay? So just let
2 us -- what we're going to do is that the licensee
3 will -- the Applicant will have five minutes to
4 do an opening statement. The Applicant will have
5 five minutes to do --

6 I'm sorry, then the Protestants will
7 have five minutes to do an opening statement, and
8 then we will do -- the Board will call its first
9 witness, okay? So Mr. Kline, you have five
10 minutes to do an opening statement, sir.

11 MR. KLINE: Thank you, Mr. Chairman
12 and members of the Board, and thank you for
13 hearing us today. I'm pleased to be before you -
14 -

15 MR. JAYARAMAN: Mr. Chair, Mr. Chair.
16 We didn't hear your decision on the exhibits sir.
17 We couldn't hear. Remember, you never came back
18 to that.

19 CHAIRPERSON ANDERSON: All right. Mr.
20 Jayaraman, no documents are in evidence. You
21 have to move the documents into evidence. If Mr.
22 Kline attempts to move these documents in
23 evidence, you can object and I will rule on the
24 documents at this juncture.

25 So your documents -- no documents that

1 you have provided and neither have any documents
2 he has provided, none of these documents are in
3 evidence until you move -- until you move, try to
4 move these documents into evidence. So I know
5 that you said that you're not an attorney, but I
6 believe this is an issue that Ms. Opper-Weiner
7 can help you with.

8 So she knows how when you present a
9 case, how to move documents in evidence. I will
10 make a ruling once Mr. Kline, if he attempts to
11 move these documents into evidence, sir. He can,
12 he can have witnesses testify about the document
13 but --

14 MR. JAYARAMAN: Thank you. We just
15 couldn't hear you before, sir.

16 CHAIRPERSON ANDERSON: All right. But
17 I'm just saying -- but that's -- all right. So
18 that's the decision. A ruling will not be made
19 until he attempts to bring in these documents, to
20 make it a part of the record, okay? All right.

21 MR. JAYARAMAN: Thank you, sir.

22 (Simultaneous speaking.)

23 CHAIRPERSON ANDERSON: Is that all
24 your preliminary issues sir?

25 MR. JAYARAMAN: Yes, we have. We can

1 proceed sir. Thank you so much.

2 CHAIRPERSON ANDERSON: All right,
3 fine. Thank you. Go ahead, Mr. Kline.

4 MR. KLINE: Thank you, Mr. Chairman.
5 Thank you members of the Board. I'm pleased to
6 be before you today on behalf of I Egg You, and
7 even more pleased to be here on behalf of its
8 principals, Scott Drewno and Danny Lee. The
9 evidence will show that Scott and Danny are
10 accomplished restaurateurs, that indeed they
11 operate a restaurant a block away from this one,
12 which they've operated without incident for six
13 years.

14 The evidence will show that the other
15 establishments which they operate, which total
16 five, have an extraordinary record of compliance
17 with the ABC laws and regulations, and the
18 evidence will show that they've thought through
19 how to run this establishment and how to operate
20 it in a manner that will have minimal impact on
21 the community, and certainly less impact than
22 other operators in the neighborhood.

23 You will hear from an expert witness
24 today, one of the foremost experts in restaurant
25 sanitation, trash management, rodent control. I

1 think you will find that there's probably no one
2 more qualified in the private sector to testify
3 as to these issues, and she will tell you how
4 their plans for trash management will minimize
5 any impact on the community, and represent the
6 best practices as to how this establishment
7 should deal with its trash, how it should deal
8 with its trash in a manner as to minimize the
9 ability of rodents to access the trash.

10 There isn't a question that in this
11 neighborhood, as in most neighborhoods in the
12 District of Columbia, rodents, rats -- let's call
13 them what they are -- are a big problem. But you
14 will hear from our expert that what's
15 contemplated here is one of the best ways to deal
16 with the trash, so as to minimize the issues.

17 You will also hear testimony from the
18 operators about what this establishment is. The
19 Board hears many cases, hears cases every week
20 that involve nightclubs and entertainment
21 activity and outside seating, and other things
22 that sometimes are found to have a negative
23 effect on peace, order and quiet.

24 None of those are issues here. The
25 only issue that we believe is in this case, the

1 only issue that's been properly raised is with
2 respect to trash management, and we intend to
3 focus the case on that. If other issues come up
4 or if the Board deems other issues are
5 appropriate, then we will be prepared to address
6 them.

7 But we believe that the issues have
8 been significantly narrowed by the pleadings in
9 this matter, so that the only issue that's before
10 the Board is whether the management of trash at
11 this location will have a negative effect on
12 peace, order and quiet, and we believe at the
13 conclusion of the case, you will find that that
14 is not the case, and we will urge you at that
15 time to grant the license without condition.
16 Thank you.

17 CHAIRPERSON ANDERSON: Thank you. Mr.
18 Jayaraman.

19 MR. JAYARAMAN: The Protestants would
20 like to defer their opening remarks to their
21 case-in-chief.

22 CHAIRPERSON ANDERSON: All right,
23 thank you. So please remind me, because --
24 please remind me that when you present your case,
25 that you need -- that you did not make your

1 opening statement. Okay, that's fine. All
2 right.

3 (Simultaneous speaking.)

4 CHAIRPERSON ANDERSON: So the Board
5 will call its first witness, Mr. Prout. Mr.
6 Prout, can you raise your right hand please?

7 MR. PROUT: Yes sir, Mr. Chair.

8 WHEREUPON,

9 TAVRIL PROUT

10 was called as a witness, and having been first
11 duly sworn, was examined and testified as
12 follows:

13 DIRECT EXAMINATION

14 CHAIRPERSON ANDERSON: Can you state
15 your name for the record again sir?

16 THE WITNESS: Yes sir. My name is
17 ABCA Investigator Tavril Prout, T-A-V-R-I-L, P-R-
18 O-U-T.

19 CHAIRPERSON ANDERSON: And where are
20 you currently employed sir?

21 THE WITNESS: I'm currently employed
22 with the Alcohol, Beverage and Cannabis
23 Administration.

24 CHAIRPERSON ANDERSON: And what are
25 your -- what's your role at this, at this agency

1 sir?

2 THE WITNESS: My current role is an
3 alcohol investigator for the agency at this time,
4 Mr. Chairperson.

5 CHAIRPERSON ANDERSON: How long have
6 you been working for the agency?

7 THE WITNESS: It will be five years
8 January 18th, 2024.

9 CHAIRPERSON ANDERSON: So just tell
10 me, what are your duties and responsibilities?
11 What is it that as an investigator that you do
12 sir?

13 THE WITNESS: So part of the duties
14 that I perform is I perform regulatory
15 inspections on behalf of the Alcohol, Beverage
16 and Cannabis Administration, as well as perform
17 special investigations in lieu of -- in lieu with
18 Metropolitan Police Department in reference to
19 crimes that may have happen within alcohol-
20 serving establishments and within 1,000 feet of
21 the establishment as well.

22 CHAIRPERSON ANDERSON: Now are you
23 familiar with this establishment I Egg You?

24 THE WITNESS: Yes. I was assigned the
25 Protest on approximately July 18th, 2023.

1 CHAIRPERSON ANDERSON: And as of -- as
2 after you were assigned this Protest, did there
3 come a time that you wrote a report?

4 THE WITNESS: Yes.

5 CHAIRPERSON ANDERSON: Mr. Charles,
6 Mr. Charles, can you allow Mr. Prout to share his
7 screen please?

8 (Pause.)

9 CHAIRPERSON ANDERSON: Thank you. So
10 Mr. Prout, can you identify the document that's
11 on your screen sir. Is this the report that you
12 filed?

13 THE WITNESS: Yes, this is the Protest
14 report that was written on behalf of trade name I
15 Egg You, located at 517 8th Street, S.E.. The
16 license number is ABCA-124-054, and this is a new
17 application and the case is 23-PRO-0050.

18 CHAIRPERSON ANDERSON: Now I see in
19 your report you wrote the Protest issues. Where
20 did this you get this from that you wrote in your
21 report, the Protest issues?

22 THE WITNESS: So I got the Protest
23 issues from out of the licensee's file, in which
24 I was able to see what the ANC 6B filed on behalf
25 of the reason for the Protest that's being heard

1 in front of you this afternoon, Mr. Chairperson.

2 CHAIRPERSON ANDERSON: So you're -- so
3 you're saying that you wrote in your report the
4 Protest issues based on the letter that came in
5 from the ANC to the agency to protest this
6 matter; is that correct?

7 THE WITNESS: That, as well as having
8 a conversation with Commissioner Jayaraman, as
9 well as requested statements from the licensee's
10 representative, Mr. Cameron Mixon, as well as
11 Andrew Kline.

12 CHAIRPERSON ANDERSON: All right. So
13 you stated that you spoke to the Protestant, Mr.
14 Jayaraman. When is it that you spoke to him?

15 THE WITNESS: I spoke to him on
16 Saturday, July 29th, 2023.

17 CHAIRPERSON ANDERSON: And just
18 summarize, what did the -- you don't need to read
19 your report page by page. But just summarize
20 what was the nature of your conversation please?

21 THE WITNESS: So the nature of the
22 conversation I was had with Mister --
23 Commissioner Jayaraman was the concern of trash.
24 We took a tour of the alley between 11:30 p.m.
25 and approximately 12:30 a.m. on that evening.

1 Through -- during the walk through the
2 alley, we did see a very large populations of
3 rats that were entering in and out of neighboring
4 trash of alcohol-serving licensees, alcohol-
5 serving establishments that are located on either
6 side, on both sides of Jay, I'm sorry, of I Egg
7 You Protest, sir.

8 From there, the concern of the ANC was
9 for the establishment to be able to create an
10 enclosed trash management system to -- to assist
11 in alleviating the ongoing rat population that's
12 in the alley behind the 500 block of 8th Street,
13 S.E., with the recommendation of possibly a
14 fridge to be able to keep the trash cool, and to
15 be able to create an enclosure in order for the
16 trash to be able to be kept in the rear of the
17 establishment, but not add on to the ongoing
18 rodent population in the rear of the alley of the
19 establishment, Mr. Chairperson.

20 CHAIRPERSON ANDERSON: So basically
21 your conversation with them was basically about
22 trash. That was their -- that was the main focus
23 of the ANC, based on the interview you had with
24 them; is that correct?

25 THE WITNESS: Yes, Mr. Chairperson.

1 CHAIRPERSON ANDERSON: Did you have an
2 opportunity to speak to the licensee, the
3 Applicant, I'm sorry?

4 THE WITNESS: No, I did not have that
5 rat conversation with the Applicant. I did, I
6 did receive a formal email from Mr. Cameron
7 Mixon, and which provided a formal statement on
8 behalf of the licensee.

9 CHAIRPERSON ANDERSON: And can you
10 just summarize, summarize what was the response
11 you received from the licensees, the Applicant's
12 representative?

13 THE WITNESS: Yes. So what transpired
14 in the email was that the licensee has been
15 working very hard to try to come to an agreement
16 with the ANC 6B on trying to receive alcohol
17 license and being able to operate.

18 However, the two parties are at a
19 standstill at this time on two conditions, one
20 being the establishment being required to
21 purchase a scrubber, in which an approximate
22 estimate \$70,000 was quoted for the purchase of
23 that scrubber, and which the licensee was not
24 willing to purchase at the time of the status
25 hearing and ongoing mediations to address the

1 issue.

2 And then the second issue was the
3 trash being kept on the interior of the
4 establishment and/or in an enclosed setting right
5 behind the kitchen, and which they felt was not
6 the best practices in the restaurant business at
7 this current time. So those are the concerns
8 that were raised in the email correspondence that
9 was sent by Mr. Cameron Mixon.

10 CHAIRPERSON ANDERSON: All right. Now
11 are there any other nearby establishments?

12 THE WITNESS: Yes. There are 31
13 alcohol-serving establishments within a 1,200
14 feet radius of the establishment, Mr.
15 Chairperson.

16 CHAIRPERSON ANDERSON: And just
17 summarize what, what some -- just tell us briefly
18 what the different type of licenses that are in
19 the area?

20 THE WITNESS: Okay. So there are
21 approximately three Class B establishments and
22 which are all premise establishments that sell
23 beer and/or wine only. There is one Class A
24 establishment in which is an off premises
25 establishment that sells beer, wine and spirits.

1
2 There are six taverns, 18 Class C
3 restaurants in which are on premise
4 establishments, both the taverns and the
5 restaurants, and which offer on premise sale and
6 consumption of beer, wines and spirits. There is
7 one Class BR establishment which is an on premise
8 establishment that serves only beer and wine, Mr.
9 Chairperson.

10 There is approximately 21 out of 31
11 establishments that have sidewalk cafes, as well
12 as there are approximately 14 out of 31
13 establishments that have settlement agreements as
14 well.

15 CHAIRPERSON ANDERSON: Okay. All
16 right. So what are the hours of operation that's
17 been requested?

18 THE WITNESS: So the requested hours
19 of operation are from 8:00 a.m. to 1:00 a.m.
20 Sunday through Saturday, as well as the hours of
21 alcohol sales being from 8:00 a.m. to 1:00 a.m.
22 from Sunday through Saturday.

23 CHAIRPERSON ANDERSON: And what about
24 the operation of the sidewalk caf,?

25 THE WITNESS: The sidewalk caf, will

1 also mirrors the hours of operation for the
2 establishment, as well as the alcohol sales being
3 from 8:00 to 1:00 a.m. from Sunday through
4 Saturday, Mr. Chair.

5 CHAIRPERSON ANDERSON: Now did you or
6 other ABCA employees visit this establishment,
7 this establishment to see the premises?

8 THE WITNESS: I personally performed
9 all of the monitoring on behalf of the
10 establishment, ranging from July 28th through
11 July 30th, Mr. Chair.

12 CHAIRPERSON ANDERSON: Thank you. Can
13 you tell us when visited and what did you
14 observe?

15 THE WITNESS: So as you know, the
16 licensee is a new applicant and the establishment
17 is not operating at this current time. On Friday
18 and Saturday nights, the area was very busy. It
19 was high for traffic during the day and into the
20 evening. Due to the ramifications of the
21 pandemic, a lot of -- most of your establishments
22 on that specific block close anywhere between
23 11:00 to approximately 12:30 a.m.

24 There was no ABCA violations observed
25 during the monitoring of the establishment during

1 the Protest period as well, Mr. Chair.

2 CHAIRPERSON ANDERSON: I want to back
3 up a little bit, because when you spoke earlier
4 about, in your conversation with Mr. Jayaraman, I
5 think you wrote that there was some -- I think
6 you wrote in your report that the west side of
7 the 500 block of 8th Street is experiencing
8 ongoing pervasive issues with poor trash
9 management.

10 THE WITNESS: Uh-huh.

11 CHAIRPERSON ANDERSON: All right,
12 okay. They were just saying that -- okay. They
13 were just saying that just adding another
14 establishment is going to -- all right okay. So
15 all right. But so because it's -- this business
16 has not been opened, it's not in operation, you
17 did not see any ABRA violation; is that correct?

18 THE WITNESS: No, no sir.

19 CHAIRPERSON ANDERSON: No you -- it's
20 no, meaning that because it's not operating, you
21 did not see any ABRA violations, right?

22 THE WITNESS: Yes. There were no
23 alcohol violations observed --

24 (Simultaneous speaking.)

25 THE WITNESS: --by the licensee

1 trading as I Egg You.

2 CHAIRPERSON ANDERSON: All right. Now
3 you have -- you have a bunch of exhibits that's
4 attached to your report. So can you identify the
5 exhibits and explain to us what they are sir?

6 THE WITNESS: Yes sir. Exhibit 1 is
7 the Protest letter that was provided by the
8 Protestant, on why the establishment's license
9 should be protested, with the focus being on
10 peace, order and quiet, interfering with the
11 community at large.

12 Exhibit No. 2, I'm sorry. Exhibit No.
13 2 is an email that was sent to Commissioner
14 Jayaraman requesting a formal statement on behalf
15 of ANC 6B on what their concerns are in reference
16 to the licensee obtaining their ABCA license.

17 Exhibit No. 3 is an email requesting
18 a formal statement from Esquire Cameron Mixon, as
19 well as Esquire Andrew Kline, requesting formal
20 statements on behalf of their -- their clients,
21 which are the licensee of I Egg You.

22 Exhibit No. 4 is the formal response
23 that was provided by Mr. Cameron Mixon, stating
24 what their position is at this time of reaching a
25 prospective agreement with the ANC and what the

1 -- where the two parties were not on one accord,
2 and which brings us to the Protest this
3 afternoon.

4 This document is the GIS
5 documentation, Court's indulgence, and which
6 shows that there are no schools, libraries,
7 daycares, child care centers within 400 feet of
8 the establishment located at 517 8th Street,
9 S.E., trading as I Egg You. That GIS information
10 was received on July 27th, 2023.

11 The next document, Court's indulgence,
12 is the list of 31 alcohol-serving establishments
13 that are within a 1,200 foot radius of the
14 licensee trading as I Egg You, and that GIS
15 information was received on July 27th, in which
16 each establishment listed on this exhibit are
17 listed in the body of the Protest report.

18 (Whereupon, the above-referred to
19 documents were marked as ABCA Exhibit Nos. 1
20 through 6 for identification.)

21 CHAIRPERSON ANDERSON: Mr. Prout, will
22 you just give us -- also give us the number of
23 the exhibit that you are referencing.

24 THE WITNESS: I apologize, Mr. Chair.
25 This is Exhibit No. 6. Exhibit No. 7 is, Board's

1 indulgence, is the front view of the
2 establishment, which is trading as I Egg You,
3 located at 517 8th Street, S.E. As you can see,
4 the establishment is not operating and that
5 picture was taken approximately on July 28-July
6 29, 2023.

7 This is Exhibit No. 8, which shows the
8 rear of the establishment, trading as I Egg You
9 located at 517 8th Street, S.E. There was no
10 trash containers, there was no view of trash in
11 the immediate vicinity behind I Egg You.

12 Exhibit No. 9 is the rear of the
13 neighboring establishment, and which had trash
14 receptacles outside of the establishment. This
15 picture was taken on approximately July 29th, the
16 same day that I had the meeting with Commissioner
17 Jayaraman.

18 Exhibit No. 10 is the rear view of the
19 -- of the -- of an alcohol-serving establishment
20 that is on the right side of I Egg You and which
21 you can see that they were in ABCA violation due
22 to the trash container being open, and a lot of
23 trash in which can assist in the ongoing breeding
24 of the rodent population was observed while
25 taking this picture as well.

1 Exhibit No. 11 was a request for cause
2 for Service from July 26, 2022 to July 26, 2023,
3 in which a formal response was not provided by
4 Office of Unified Communication, and that
5 concludes all of my exhibits Mr. Chairperson at
6 this time. Thank you.

7 (Whereupon, the above-referred to
8 documents were marked as ABCA Exhibit Nos. 7
9 through 10 for identification.)

10 CHAIRPERSON ANDERSON: All right,
11 thank you sir. You can close your screen. Any
12 questions by any Board members?

13 MEMBER GRANDIS: Mr. Chairman.

14 CHAIRPERSON ANDERSON: Mr. Grandis.
15 Yes, go ahead sir.

16 MEMBER GRANDIS: Thank you.
17 Investigator Prout, thank you for your
18 presentation and thank you for submitting your
19 report for this hearing. During the period when
20 you were made aware that you were assigned this
21 Protest through today, were you aware that one or
22 more of the owners of this application had a --
23 had any other businesses licensed in D.C.?

24 THE WITNESS: No.

25 MEMBER GRANDIS: You were not made

1 aware that they had a business within a few
2 blocks of this location?

3 THE WITNESS: No. That preliminary
4 information was not provided per se.

5 MEMBER GRANDIS: Mr. Chairman, thank
6 you very much.

7 THE WITNESS: Thank you.

8 CHAIRPERSON ANDERSON: Any other
9 questions by any other Board members?

10 (No audible response.)

11 CHAIRPERSON ANDERSON: Mr. Kline, any
12 questions sir?

13 CROSS EXAMINATION

14 BY MR. KLINE:

15 Q Yes. Thank you, Mr. Chair. Good
16 afternoon Investigator Prout.

17 A Hi sir, how you doing? How's it
18 going?

19 Q I'm doing well. So you spoke to
20 Chander Jayaraman and reviewed the Protest letter
21 to determine the issues; is that correct?

22 A Yes sir, yes sir.

23 Q And the only issue that was raised
24 with you was trash management?

25 A Yes sir, yes sir.

1 Q All right. Now are there residences
2 also abutting the alley that you inspected?

3 A Yes. There are residences on the
4 opposite side of the establishment behind I Egg
5 You, located at 517 8th Street, S.E.

6 Q Okay. Did you happen to notice
7 whether there was trash stored outside these
8 residences?

9 A No, I don't recall per se. They have
10 recently repaved the alleyway, and so I don't
11 know if their trash receptacles were actually
12 moved. But I don't recall seeing that many, and
13 if I did it was approximately (audio
14 interference).

15 Q Okay. But you do remember seeing
16 some?

17 A Yes, but they weren't like directly.
18 They were moved as stated, as the alley had
19 recently been repaved. So they weren't behind
20 the residence. But I did see trash, trash
21 containers in the alleyway while walking the 500
22 block of 8th Street, S.E.

23 Q And did you notice whether they were
24 empty or full?

25 A I can't tell. I really can't recall

1 directly. They were closed.

2 Q Okay, great. That's all I have.

3 Thank you.

4 CHAIRPERSON ANDERSON: Mr. Jayaraman.

5 MR. JAYARAMAN: Thank you very much.

6 I am going to -- good afternoon, Inspector Prout.

7 Good to see you again. Just wanted to kind of

8 clarify one thing about when we met. I was in

9 Ireland on Saturday, July 29th.

10 MR. KLINE: Objection. I know Mr.

11 Jayaraman doesn't normally do this, but he seems

12 to be testifying.

13 CHAIRPERSON ANDERSON: Well Mr. Kline

14 I -- hold on a minute. He's asking a question.

15 I want to make sure where we're going there. So

16 let him ask the question first sir.

17 BY MR. JAYARAMAN:

18 Q Isn't it true that you and I met at

19 the proposed location of the establishment at

20 approximately 12:30 a.m. on Friday, July 28th?

21 A That's actually Saturday the 29th.

22 Q Again sir, I was not in the country.

23 It was Friday morning. Well let me move, let's

24 move on. Is it noted anywhere in your report

25 that we met in person?

1 A No, but I did state that we had an
2 oral conversation.

3 Q Is there a reason you didn't include
4 that we met in person? Just asking.

5 A Not really. I mean the oral
6 conversation was actually held, and I think that
7 shows credence to what's being -- to us having a
8 conversation.

9 Q And if I could refer you to your
10 Exhibit No. 6 sir, Mr. Chair, do I need to pull
11 that up?

12 CHAIRPERSON ANDERSON: Mr. Prout, are
13 you wanting to pull up Exhibit No. 6?

14 THE WITNESS: I'm pulling it up right
15 now.

16 BY MR. JAYARAMAN:

17 Q Right. In your report, you mention
18 that the nearest Metro is Stadium-Armory?

19 A Yes, which is -- which was a typo. It
20 is Eastern Market, sir.

21 Q Okay. Thank you very much. I just
22 wanted to clarify. I also want to -- would like
23 to introduce into the record and if allowed to
24 share, a picture that I took while you or I were
25 walking that alley that night. Is that okay,

1 Chair Anderson?

2 CHAIRPERSON ANDERSON: All right. Mr.
3 Charles, allow Mr. Jayaraman to share his screen.
4 So what is it -- okay.

5 BY MR. JAYARAMAN:

6 Q So Inspector Prout, does this look
7 like the alley we were standing in?

8 A Yes.

9 Q Okay. What do you see in the picture
10 sir?

11 A A rat, sir.

12 Q Two rats, but we'll say one rat.
13 Okay, you said one rat. Do you recall seeing the
14 rats running across the public alley?

15 A Yes sir.

16 Q Okay. Do you see the concrete wall on
17 the right side of this picture?

18 A A concrete wall?

19 Q Yeah. In the distance, there's a
20 concrete wall on the right side.

21 A No. I see wood and I see a metal
22 fence.

23 Q Yes. Beyond that, sir.

24 A I see wood and then -- are you
25 speaking verse to the rolldown door?

1 Q No sir. It's -- this is -- do you see
2 where the pole is there in the right side, in the
3 middle of the picture?

4 A I see the pole, but it doesn't look to
5 be metal because it's opaque, and I can see
6 through it. So that's fencing.

7 Q Okay. That's fine. If I could -- do
8 you recall what was on the other side of the pole
9 that we saw --

10 A It might be trash containers.

11 Q Okay. On that right side, sir?

12 A On the right side.

13 Q Yes, beyond the pole.

14 A I believe trash containers.

15 Q And I don't see any trash containers
16 in this picture on the right side behind the
17 pole.

18 A Okay. Well, I don't recall exactly
19 what that was --

20 (Simultaneous speaking.)

21 BY MR. JAYARAMAN:

22 Q I'm going to share another picture.
23 Do you recall seeing this sir, and this --
24 looking at this and talking about it?

25 A Yes.

1 Q And what are those sir?

2 A Those look like pockets in which rats
3 may be able to exit and enter from underneath
4 that wall possibly.

5 MR. JAYARAMAN: Okay. Mr. Anderson,
6 I'd like to enter this exhibits Protestant's
7 Exhibit 16 into the record.

8 CHAIRPERSON ANDERSON: What number is
9 this, 16?

10 MR. JAYARAMAN: The previous picture
11 shown was number 15. This one is Exhibit 16.

12 (Whereupon, the above-referred to
13 documents were marked as Protestant Exhibit Nos.
14 15 and 16 for identification.)

15 CHAIRPERSON ANDERSON: Mr. Kline, any
16 objection?

17 MR. KLINE: No, I don't have any
18 objection.

19 MR. JAYARAMAN: So it's 16 and 17,
20 just so we're clear. Yes, I would like you to
21 show these as well.

22 CHAIRPERSON ANDERSON: You said 15 and
23 16. We haven't seen a 17.

24 MR. KLINE: So it's 15 and 16, just so
25 my records are clear.

1 CHAIRPERSON ANDERSON: Yes, 15 and 16.

2 (Whereupon, the above-referred to
3 documents were received into evidence as
4 Protestant Exhibit Nos. 15 and 16.)

5 MR. JAYARAMAN: This is Exhibit 15.

6 CHAIRPERSON ANDERSON: You can move
7 on. We just want to make sure the numbers are
8 fine.

9 MR. JAYARAMAN: And then I'm going to
10 pull up Exhibit 16.

11 CHAIRPERSON ANDERSON: Mr. Kline, can
12 you mute your line please.

13 MR. JAYARAMAN: Okay. This is Exhibit
14 16 that Inspector Prout has confirmed. That is
15 what looked at and talked about. I'd like to
16 bring up one more, and that is Exhibit 17. Mr.
17 Prout, do you also recognize this picture in the
18 same location?

19 (Whereupon, the above-referred to
20 document was marked as Protestant Exhibit No. 17
21 for identification.)

22 THE WITNESS: Yes.

23 BY MR. JAYARAMAN:

24 Q Thank you. Does is now remind you
25 that it was not a -- that's a concrete wall and

1 not necessarily a wood wall?

2 A Yes.

3 Q Where these holes were?

4 A Yes.

5 MR. JAYARAMAN: Okay. We'd like to
6 enter Exhibit 17 into the record, Mr. Anderson.

7 CHAIRPERSON ANDERSON: Mr. Kline?

8 MR. KLINE: No objection.

9 CHAIRPERSON ANDERSON: Without
10 objection.

11 (Whereupon, the above-referred to
12 document was received into evidence as Protestant
13 Exhibit No. 17.)

14 BY MR. JAYARAMAN:

15 Q Okay, thank you very much. Do you
16 recall looking at the rat holes and seeing rats
17 going towards and under the trash dumpsters? I
18 think you -- I just want to confirm your
19 testimony, sir?

20 A Yes. I saw several different rats in
21 the alleyway during the interview that we had.

22 Q And where are the dumpsters located in
23 proximity to the restaurants on the block?

24 A The dumpsters, they are in the
25 immediate rear of most of the establishments on

1 the 500 block of 8th Street, S.E.

2 Q Okay, and so you're saying right
3 behind the restaurant there's a row of dumpsters,
4 all commercial? Is that right?

5 A On the left-hand side of the alleyway,
6 yes.

7 Q Okay. Just to clarify, that would be
8 -- if you're looking south on the 500 block from
9 E Street to G Street, just looking south, it's on
10 the left-hand side? Am I accurate on that sir?

11 A The commercial dumpsters are directly
12 facing -- their backs are towards the rear of the
13 establishments on 8th Street between E and G
14 Street.

15 Q Okay, great. Are they on the public
16 alley?

17 A Yes, they're in a public alley. Yes.

18 Q Great. Do you recall when we were
19 seeing all those rats, you saying this is bad.
20 You should get the Health Department out here?

21 A Mm-hm.

22 Q Sir, do you recall saying that sir?

23 A Yes, most definitely.

24 Q Great, thank you very much. So in
25 your opinion, do you think there is a huge rodent

1 or rat problem in the alley?

2 A There is definitely --

3 MR. KLINE: Objection. His opinion
4 isn't relevant. He's not an expert. A huge
5 problem is undefined. Someone that thinks seeing
6 one rat is a huge problem, some would think
7 seeing ten is a problem, some would think 100.
8 Object on all those grounds.

9 CHAIRPERSON ANDERSON: I'm going to
10 sustain it. I'm going to sustain the objection.
11 All right, let's move on.

12 BY MR. JAYARAMAN:

13 Q Okay. So let's, let's now turn to
14 other parts of your report if I could. If I
15 could turn your attention to page four of your
16 report, Section 6(b) called "Nearby
17 Establishments."

18 Q Is it Section 4?

19 A Yes.

20 Q Court's indulgence.

21 (Pause.)

22 BY MR. JAYARAMAN:

23 Q Yes.

24 A Yes.

25 Q Thank you very much. Can you confirm

1 for the record that you have identified 31
2 licensed ABC establishments operating within
3 1,200 feet of I Egg You, and you provided them in
4 the table shown on pages four, five and six of
5 the report?

6 A Yes sir.

7 Q Okay. Can you also confirm that you
8 have also marked each establishment that has a
9 settlement agreement with an asterisk in the
10 table?

11 A Yes sir.

12 MR. KLINE: Objection, relevance.

13 CHAIRPERSON ANDERSON: I don't know
14 where -- I'm going to overrule the objection.
15 I'm not quite sure where he's going, so maybe --
16 let's see where he's going.

17 MR. KLINE: I'll withdraw it.

18 Actually, I'll withdraw it. I'll withdraw it.

19 CHAIRPERSON ANDERSON: Go ahead, Mr.
20 Jayaraman.

21 BY MR. JAYARAMAN:

22 Q So how many establishments did you
23 mark with an asterisk sir?

24 A Approximately 14.

25 Q All I count is 13. So your testimony

1 is that approximately 14 of the 31 licensees
2 listed have a settlement agreement?

3 A Yes sir.

4 Q And conversely, if 14 have it, that
5 would mean 17 of the licensees listed do not have
6 a settlement agreement with ANC 6B. Is that your
7 testimony sir?

8 A Yes sir.

9 MR. KLINE: Objection. I'm going to
10 renew my objection as to relevance. What's the
11 relevance of this? I mean you entered a
12 settlement agreement to resolve an ABC protest.
13 The protest was either resolved by settlement
14 presumably. not protested or went to hearing and
15 the decision -- and the Board made a decision on
16 whether the license was issued. How is it --
17 this goes to the very issue of this case, where
18 this Protestant believes that there's desire for
19 people entering into a settlement agreement, and
20 that's not what this process is about.

21 MR. JAYARAMAN: Chair Anderson --

22 CHAIRPERSON ANDERSON: Hold on. Yes,
23 Mr. Jayaraman. Why is it relevant whether or not
24 these other establishments have a settlement
25 agreement?

1 MR. JAYARAMAN: We're trying to show
2 that there are omissions and inaccuracies in this
3 report, and that every establishment listed here
4 and ones not even listed here have settlement
5 agreements with settlement agreements with ANC
6 6B, every one of them.

7 CHAIRPERSON ANDERSON: But I'm just --
8 why is that relevant? Mr. Kline, please mute
9 your line. It's irrelevant whether or not they
10 have settlement agreement or not. I don't care
11 whether or not they have settlement agreement,
12 sir.

13 We're here at a hearing and the reason
14 why we're at a hearing is because the parties are
15 unable to settle the matter. So I don't care
16 that 31 establishments have settlement agreements
17 and this one does not. That's not relevant.
18 We're here today because the parties were unable
19 to resolve the matter, so therefore the parties
20 are asking the Board to make the decision.

21 So let's move on. That is irrelevant.
22 So I'm going to -- I'm going to sustain the
23 objection, so let's move on sir.

24 BY MR. JAYARAMAN:

25 Q Okay. Mr. Chair, okay. What if I

1 told you, Inspector, that there are -- that there
2 are 15 additional licensed ABC establishments in
3 the area you surveyed that are missing from your
4 table?

5 CHAIRPERSON ANDERSON: Mr. Jayaraman,
6 all right.

7 MR. JAYARAMAN: Again sir, the
8 argument we're trying to make is that there's an
9 over-concentration of licensed establishments.
10 When the number is 46 and it says it's 31, that's
11 a huge difference.

12 CHAIRPERSON ANDERSON: Mr. Jayaraman,
13 all right. I think what was testified by the
14 investigator is that he used the GIS system sir,
15 and within the ABRA GIS system these are the
16 establishments that were listed within 1,200 feet
17 of the address. It's irrelevant that there's,
18 there are 100 additional establishments.

19 For our purpose, all that is
20 irrelevant if what how many establishments are
21 within 1,200 feet sir. That's all, and this is
22 what this is -- this shows. This shows, as
23 measured by the GIS system, these are the
24 establishments that are within 1,200 feet and
25 that's the analysis that we utilize in these

1 hearings, sir.

2 MR. JAYARAMAN: Mr. Anderson, the
3 establishment right next door is not even listed.
4 Right next door. The establishment, and that
5 would be Bodegon. The establishment two doors
6 down at the corner, Ophelia's Fish House, is not
7 listed. The establishment on the other side,
8 Matchbox, is not listed.

9 MR. KLINE: Mr. Chairman, if Mr.
10 Jayaraman wants to testify, he neglected to list
11 himself as a witness. But that seems to be what
12 he's doing right now.

13 MR. JAYARAMAN: I just want to show
14 our case, the chief case is that there's an over-
15 concentration, and if we can't establish an
16 accurate number even on the block, then I don't
17 know, you know, why we cannot be allowed to
18 establish how many establishments there are
19 within the radius that was surveyed.

20 CHAIRPERSON ANDERSON: But Mr.
21 Jayaraman that 31, his list identified 31
22 establishments, sir. That's a lot of
23 establishments, okay. 31 is a lot of
24 establishments. So you add another ten
25 establishments there, I don't think that -- for

1 our case, that is going to make a difference.

2 I mean there are 31 establishments.
3 Maybe if he had listed two establishments and you
4 are stating that it's incorrect, there are 20.
5 He is established -- his list states that there
6 are 31 establishments sir, and I think that the
7 point -- you have made your point that there are
8 a significant amount of establishments within
9 1,200 feet of this potential applicant, okay?
10 Let's move on.

11 BY MR. JAYARAMAN:

12 Q Yes sir. Okay Inspector Prout, if I
13 could turn your attention to another matter,
14 which is the parking and loading zones that are
15 available on that block.

16 A Okay.

17 MR. KLINE: Objection as to relevance.
18 This hearing's about trash. That's the only
19 issue that's been raised.

20 CHAIRPERSON ANDERSON: Why is this
21 issue relevant sir?

22 MR. JAYARAMAN: The accuracy of the
23 report, sir.

24 CHAIRPERSON ANDERSON: All right. So
25 what about -- what is the issue? What is it

1 you're -- all right. I'm sorry. Where is, where
2 in this report are you sir?

3 MR. JAYARAMAN: The bottom of page six
4 as is displayed on the screen sir, parking.

5 CHAIRPERSON ANDERSON: So what is your
6 issue with parking? What's the issue with
7 parking?

8 MR. JAYARAMAN: That the Zone 6
9 resident parking only does not exist on that
10 block. The two hour limit, 7:00 a.m. to 12:00
11 a.m. Monday through Sunday except for --

12 CHAIRPERSON ANDERSON: All right, Mr.
13 Jayaraman, all right. I know you're not an
14 attorney, okay.

15 MR. JAYARAMAN: No sir.

16 CHAIRPERSON ANDERSON: You have to ask
17 him questions, sir.

18 MR. JAYARAMAN: Yes sir.

19 CHAIRPERSON ANDERSON: You can't look
20 at -- you cannot look at the report and say this
21 doesn't exist, this doesn't exist --

22 MR. JAYARAMAN: I'm answering your
23 question, sir.

24 CHAIRPERSON ANDERSON: No, you can't
25 answer, all right. You need to say to him would

1 it surprise you that there are no zone -- ask him
2 where did he get the information that there is
3 Zone 6 residential parking on that information?

4 Would it surprise you that that
5 doesn't exist and that these are the type of
6 questions -- you need to ask questions, sir. You
7 can't testify. You can't say that it doesn't
8 exist. This is what's in the report. Ask him a
9 question about it, sir.

10 BY MR. JAYARAMAN:

11 Q I appreciate that sir. Thank you for
12 setting me straight, and I will put my -- put
13 them in the form of a question. I appreciate
14 that, sir. Okay. Mr. Prout, did you survey the
15 area for parking and loading zones and the types
16 of parking that's available sir?

17 A Yes.

18 Q Okay. Did you survey loading zones in
19 the 400 and 500 block of 8th Street, and the 700
20 block of E Street?

21 A So when I inspected, I wrote down all
22 of the different signs on each block that is
23 listed in my report.

24 Q Okay. Are there loading zones? Are
25 they listed here anywhere in your report?

1 A No, there aren't loading zones listed.

2 Q Okay. Is there a reason for that sir?

3 A No. To be honest with you, I
4 overlooked it. I was more so focused on exactly
5 like, pretty much like near parking, and/or areas
6 in which there is no parking.

7 That is pretty much trying to
8 establish whether or not there is parking
9 available or would the establishment create any
10 additional issues in reference to parking in the
11 general area, since there are several
12 establishments on the same block.

13 And so what I did, and this -- and my
14 report established the different signs that I saw
15 on each actual block referenced in my report,
16 sir.

17 Q Okay. Would it surprise you to know
18 that there are four loading zones within 400 feet
19 of the proposed establishment, and six within 600
20 feet of the I Egg You proposed location?

21 A It doesn't surprise me.

22 MR. JAYARAMAN: Okay. So Mr. Chair,
23 we would like to present a slightly modified
24 version of Exhibit 5, showing the locations of
25 the loading zones.

1 MR. KLINE: Mr. Chairman, I object.
2 I've never seen it, and I don't think it's an
3 issue in this case.

4 CHAIRPERSON ANDERSON: Well I mean, he
5 can bring up an exhibit. If he tries to move it
6 into evidence, that's another story. So I mean
7 if he has an exhibit that he wants to show. I
8 don't know what it is. You can then if you want
9 to object to moving the exhibit into evidence,
10 then you can raise that.

11 MR. KLINE: He's just said it relates
12 to loading zones, and I think we have a ruling
13 that this case is about trash management.

14 CHAIRPERSON ANDERSON: Mr. Jayaraman,
15 why do we care about loading zones? Why is it
16 relevant about, for the purpose issue? I mean
17 why is that relevant sir?

18 MR. JAYARAMAN: The relevant issue is
19 that trash management requires that third party
20 trash removal companies must have access to an
21 alley in order for them to pick up the trash, and
22 empty the dumpsters. When delivery vehicles park
23 in the alley as opposed to the loading zones,
24 they block the alley, preventing the removal of
25 trash to recyclables.

1 CHAIRPERSON ANDERSON: I see we're
2 going too far afield in this case, so I'm going
3 to -- I'm going to sustain, sustain the objection
4 sir. Let's move on from this. So I'm not going
5 to allow what document -- whatever document that
6 you have for him to testify, I'm going to object
7 to -- I'm not going to allow him to do that. So
8 let's move on from here, sir.

9 MR. JAYARAMAN: So I cannot share it?
10 Is that correct sir?

11 CHAIRPERSON ANDERSON: No sir. No,
12 you can't. You cannot.

13 MR. JAYARAMAN: Okay. Mr. Prout, you
14 say that there's Zone 6 residents parking only
15 Monday through Friday. How did you come to that
16 conclusion?

17 MR. KLINE: Objection as to relevance.
18 What does this have to do with trash?

19 CHAIRPERSON ANDERSON: I'll allow us
20 the question. But Mr. Jayaraman, I need us to
21 move forward to bring relevant questioning about
22 -- that's going to help the Board make the
23 decision, whether or not we should issue this
24 license or not sir. All right. So ask your
25 question, let's move on.

1 BY MR. JAYARAMAN:

2 Q Thank you very much, sir. You know,
3 let's bring this kind of to an end. So based on
4 your testimony today, it is true that there's a
5 few errors in terms of in this report, not
6 intentional but there are some errors and
7 omission in this, whether it's related to parking
8 and other issues, which apparently Mr. Chair has
9 ruled are not germane? Mr. Prout? I'm sorry,
10 sir thank you.

11 A Yes, I would agree.

12 Q Thank you very much sir.

13 CHAIRPERSON ANDERSON: You have any
14 more questions, sir?

15 MR. JAYARAMAN: No sir.

16 CHAIRPERSON ANDERSON: All right,
17 thank you. Close your screen please. All right,
18 thanks.

19 MR. JAYARAMAN: Thank you.

20 CHAIRPERSON ANDERSON: Mr. Prout,
21 thank you very much for your testimony today.
22 You're free to go.

23 THE WITNESS: Thank you, sir.

24 CHAIRPERSON ANDERSON: Mr. Kline, do
25 you have a witness you wish to call sir?

1 MR. KLINE: Yes. I will call Danny
2 Lee.

3 CHAIRPERSON ANDERSON: Mr. Lee, can
4 you raise your right hand please?

5 WHEREUPON,

6 DANNY LEE

7 was called as a witness, and having been first
8 duly sworn, was examined and testified as
9 follows:

10 CHAIRPERSON ANDERSON: Thank you.
11 Your witness, sir.

12 DIRECT EXAMINATION

13 BY MR. KLINE:

14 Q Good afternoon, Mr. Lee. What's your
15 connection to this business?

16 A I am the co-owner of I Egg You.

17 Q And what -- you have experience

18 CHAIRPERSON ANDERSON: Hold on there
19 please. Am I the only one hearing a feedback?

20 MR. KLINE: I hear it too.

21 CHAIRPERSON ANDERSON: All right. So
22 it appears, Mr. Kline, and I don't -- you have
23 some headphones you can use?

24 MR. KLINE: Oh wait a minute. Let me
25 try this.

1 (Pause.)

2 MR. KLINE: Better.

3 CHAIRPERSON ANDERSON: Yes. All
4 right.

5 BY MR. KLINE:

6 Q All right. Mr. Lee, you have
7 experience in the restaurant industry; is that
8 correct?

9 A That is correct.

10 Q What is your experience?

11 A Basically grew up in the restaurant
12 industry. My mom was kind of a serial
13 entrepreneur when I was growing up, and when my
14 father passed when I was in high school, she
15 needed to find a way to support the family of my
16 older sister.

17 So she opened up a restaurant at
18 National Airport when that opened in 1997 when I
19 was in high school. Even though we're Korean, it
20 was Chinese kind of like fast casual
21 establishment called Charlie Ching's Kwai. She
22 operated that from 1997 to 2006, so in high
23 school and college I would help out there, work
24 during summer breaks, work on the weekends. It
25 would be a way for some of my friends to make

1 some extra cash on the weekends, because they
2 would help out and just put egg rolls in a bag.

3 But after I graduated college, I knew
4 I wanted to get into the restaurant industry
5 after seeing what my mom did. So I started
6 working with a few restaurants around the city,
7 before my mom and I decided to open our dream
8 family restaurant, Mandu, which was D.C.'s first
9 full Service Korean restaurant. That opened in
10 the Dupont Circle neighborhood in 2006, and then
11 in 2011 we opened up a second location in Mount
12 Vernon Triangle.

13 During that time period, I met Scott
14 Drewno, my now business partner, and convinced
15 him to start a new restaurant group outside of my
16 family called the Fried Rice Collective. We
17 decided up our first restaurant called Chiko,
18 which stands for Chinese-Korean right on Barracks
19 Row, on the 400 block of 8th Street, S.E., which
20 is, you know, steps away from I Egg You, which is
21 why we're here today.

22 The day that we opened up the first
23 Chiko in 2017, the original Mandu caught on fire
24 and burnt down, our family's baby basically. So
25 we had to not only deal with a smoldering

1 building which held all of our family history,
2 but open up a new concept (audio interference)
3 which was Chiko.

4 I was crazy about when Chiko opened to
5 much fanfare, mainly due to the community that
6 we're in and the support the community gave us.
7 We now have four other Chiko locations in the
8 area, one being out in California and the
9 original Mandu, like I said, had a fire so we
10 rebuilt it, and that's now a restaurant called
11 Anju.

12 Q Okay. So currently in D.C., you have
13 Anju, which is part of -- your company is called
14 what?

15 A The Fried Rice Collective.

16 Q All right. So Anju is part of the
17 Fried Rice Collective?

18 A Yes.

19 Q Okay, and where is that located?

20 A 18th and S Street, NW

21 Q Okay, and then how many Chiko's in
22 D.C.?

23 A Two. We have Capitol Hill and Dupont
24 Circle.

25 Q Okay, and then you also have a couple

1 in the surrounding areas I think you said?

2 A Bethesda, Maryland and Shirlington,
3 Virginia.

4 Q Okay. And have you -- have you won
5 any awards or accolades for work that you've done
6 in the industry?

7 A We have, you know.

8 MR. JAYARAMAN: We object to this
9 answer. What's the relevance here?

10 MR. KLINE: To show that they're
11 qualified operators.

12 MR. JAYARAMAN: Is it related to trash
13 management sir?

14 MR. KLINE: Yeah. Part of running a
15 restaurant is trash management, isn't it?

16 CHAIRPERSON ANDERSON: That's one of
17 the reasons why I don't like muting myself
18 because I was speaking. Mr. Jayaraman, I'm going
19 to overrule the objection. This is a new
20 concept. It's a new restaurant the Board does
21 not know. The Board has to make a determination
22 of whether or not we need to --

23 We're going to give him a license, or
24 whether or not we're going to agree with you and
25 not provide a license. So he is the owner, so he

1 needs to explain to us who he is, whether or not
2 he's someone who has any experience in the
3 restaurant business.

4 If this was a renewal of a license,
5 yes I would probably agree with you. But because
6 he's new to us and asking for a new license, it
7 makes sense because I know that Board members
8 would ask that question, to find out what is
9 background is sir, okay?

10 MR. JAYARAMAN: Yeah, I apologize.
11 Thanks for the clarification. I'm new, I'm sort
12 of new to this.

13 CHAIRPERSON ANDERSON: Okay. Go
14 ahead, Mr. Kline. You're on mute, Mr. Kline.

15 BY MR. KLINE:

16 Q Mr. Lee, so you've won some awards and
17 accolades; is that correct?

18 A Yeah. So personally there's something
19 called the James Beard Foundation, which has
20 annual awards, which is basically like art
21 history's Oscars I guess.

22 So personally I was nominated for Best
23 Chef: Mid-Atlantic in 2020. As restaurants,
24 Chiko was nominated for best new restaurant in
25 the country when it first opened in 2017, which

1 is probably the first time in our model, which is
2 for lack of a better term known as "fast casual"
3 has ever been nominated for such a prestigious
4 category.

5 For the local D.C. Restaurant
6 Association it was the Rammies. We won best new
7 restaurant for Chiko. We won best casual
8 restaurant for Chiko. Scott and I actually
9 individually won Best Restaurateurs of the Year
10 last year.

11 And actually the D.C. government just
12 awarded me personally the D.C. Star award, fourth
13 quarter of 2022, for my work in kind of anti-
14 racism, primarily involving solidarity between
15 races in the District, and my fight against Asian
16 hate, which I've been unfortunately needing to be
17 very vocal about.

18 Q Okay, and for this concept, this
19 restaurant that you are opening or desire to open
20 at this location, what is it? Tell the Board
21 what it's all about?

22 A I Egg You started off as a concept
23 that was supposed to be a lot of fun for Scott
24 and I during the pandemic, was at the original
25 Chiko in Capitol Hill. Like every restaurant,

1 we're just going to take on delivery and we saw
2 the needs of the community or lack of breakfast
3 offerings, especially on the weekends.

4 So we decided to do a breakfast
5 concept where we could have some Asian influence,
6 because that's, you know, what our company's
7 known for. So that influence comes from the
8 bread that we use, that we partner with Shilla
9 Bakely, which is a -- we basically like the
10 pioneer of Korean bakeries, bringing the style of
11 Korean bakeries in Seoul to the U.S.

12 So they opened up in Annandale decades
13 ago. We partnered with their family to create
14 our custom Korean milk bread, which we then
15 griddle and then create these delicious --
16 honestly basic breakfast sandwiches, but the
17 recipe was done correctly using the best local
18 ingredients we can possibly find.

19 We do a lot of fresh fruit bowls,
20 parfaits, juices. So that is the classics that
21 really surprised us in terms of longevity and the
22 continuity that we had just as a pop-up ghost
23 kitchen doing take-out delivery just two days,
24 and because of that popularity plus some of the
25 recognition we got in the press, we were notified

1 that this space was vacant down the street, and
2 since we already had an establishment with the
3 community and the neighborhood, not just with
4 Chiko but with our presence in our community, the
5 work we do in the community and I Egg You, we
6 decided that it was time to open that up as its
7 own brick and mortar.

8 Q Okay, and so you have the existing
9 operation at Chiko, correct, with the breakfast
10 concept?

11 A Correct, but it's not -- it's only
12 operating as a ghost kitchen currently.

13 Q And your plan is to move that down the
14 street; is that correct?

15 A For a seven day a week breakfast and
16 lunch operation.

17 Q Okay, and where does -- where does the
18 alcohol fit into that? Do you think people are
19 going to be drinking much alcohol at breakfast?

20 A I think on the weekends for brunch, we
21 see an opportunity to have really fun, kind of
22 light brunch cocktails from all around the world.
23 We would like to do things a little differently
24 than most of other people do, where we do a lot
25 of research on what people not just eat but

1 drink, both alcoholic and non-alcoholic.

2 So we kind of want to build our bar
3 around that. In the evenings, like I said the
4 main offering will be breakfast and lunch in the
5 evenings. We'd like to host parties and events
6 there.

7 Q Okay, and how long have you operated
8 Chiko at the location down the street?

9 A July of 2017, so just over six years.

10 Q Have you ever had any complaints from
11 this neighborhood about the operation of Chiko?

12 A Not that I'm aware of.

13 Q Okay. The licenses and notice for
14 renewal have been renewed once or twice; is that
15 correct?

16 A Yeah. I believe we just recently had
17 to do it within the past year.

18 Q All right. Was there any protest to
19 the renewal of that license application?

20 A Nope.

21 Q In any of your restaurants, have the
22 licenses ever been protested?

23 A No.

24 Q Now what is your understanding as to
25 the Protestant's objection to the issuance of a

1 license to you at this location?

2 A Well our understanding that has been
3 brought to us as has it's been discussed
4 extensively so far as trash mitigation.

5 Q Okay. Now without getting into the
6 details, have you always been made to understand
7 by the community that if you entered into a
8 settlement agreement, that they would allow you
9 to proceed with issuance of a license?

10 A When we first opened in 2017 in Chiko,
11 the issues of an ANC and settlement agreement
12 were new to Scott and I and --

13 Q No, I'm asking you about this place,
14 in terms of if you -- is it your understanding
15 that if they -- if you executed the settlement
16 agreement that they tendered to you without
17 change, if you signed it, that they wouldn't have
18 any problem with your opening at restaurant at
19 this location. Is that, is that your
20 understanding?

21 A Correct, yes, yes.

22 Q Okay, all right. Now you've heard
23 their concerns about, mainly about rats; is that
24 correct?

25 A Yes.

1 Q Do you have any impression as to what
2 you think contributes to rat harborage in the, in
3 the neighborhood?

4 A Yeah. I mean you know, we are not
5 immune or blind to the issue of waste management
6 and, in turn, rodents and rats. We see them
7 outside. It is to our benefit, to every
8 restaurant's benefit to keep rodents and rats and
9 pests at bay, which is why we are licensed, or
10 required by the Health Department to have routine
11 pest control company reports that the pest
12 control companies give us.

13 We are held to higher standards than
14 residences are because of the amount of volume
15 and food that the businesses are doing, you know,
16 under the residences, I do understand that.
17 However, Scott and I have discussed several times
18 together, and we've brought up in a couple of
19 these community meetings that this a community
20 problem, that we need to work together between
21 residences and the businesses together, where
22 more can be done rather than focusing energies on
23 one breakfast and lunch concept.

24 Q Okay. Now are there some buildings
25 within the block that are not occupied?

1 A Yes. I mean even, you know, along the
2 west side of 8th Street, on the 400 and 500
3 block, so on the same side of the street as Chiko
4 and, you know, the soon-to-be I Egg You, there
5 are multiple vacancies.

6 Q Now in your experience, have you seen
7 anything that would lead you to believe that that
8 may exacerbate the problem with rodents?

9 A 100 percent. Vacant buildings --

10 Q What have you seen?

11 A We have seen rat colonies inside
12 vacant buildings, especially in older buildings.
13 For instance, one right next to --

14 MR. JAYARAMAN: Mr. Anderson, I
15 object. He's not an expert can tell us about the
16 rodents in neighboring properties.

17 MR. KLINE: He's testifying about what
18 he's seen.

19 CHAIRPERSON ANDERSON: Overruled, go
20 ahead. You showed a picture of what you saw, Mr.
21 Jayaraman, and so he's giving his impression of
22 what he also sees sir.

23 THE WITNESS: So for instance on the
24 buildings that, the vacant building that's next
25 to Chiko, directly next door to it, we -- that

1 building has been vacant since Chiko opened, so
2 over six years, and the few times that we see
3 some activity in there or workers opening up the
4 door, you see not just evidence of rats, but you
5 see tons of rats --

6 You see rats harboring together and
7 it's not -- I don't think you need to be an
8 expert to call it a colony. And in our
9 experience, vacant buildings are breeding grounds
10 for those colonies.

11 Q Okay. Now we're going to -- we're
12 going to hear from your partner in a minute about
13 your plan for trash management, but do you have
14 any concerns about storing trash inside your
15 premises, as has been requested by the ANC?

16 A Yes we do, and I believe that's why
17 we're here. The examples that the ANC has
18 provided to us with other restaurants doing so,
19 don't make sense to us because we simply do not
20 have the space. We were -- we took over the
21 space assigned by the city because it was a
22 second generation restaurant that did store trash
23 outside.

24 We did not think that this would be an
25 issue. We did not plan in our buildout and

1 designs to set aside X amount of square feet for
2 a trash room and worker's area, a facility
3 outside of the space. Therefore, moving trash
4 inside when we do not have appropriate conditions
5 to store the trash inside, which I do not feel is
6 beneficial and we actually feel that it will
7 create an adverse effect on our operations.

8 Q And why might have it have an adverse
9 effect on your operation, in your opinion?

10 A You're introducing more of a chance
11 where we have fresh food, but even though it is
12 stored correctly inside the restaurant, you're
13 going to have trash that's going to attract more
14 pests and rodents to come inside to an
15 establishment where we're going to try to serve
16 the community food from.

17 Q All right. Now do you have, and I
18 think you may have said this earlier, but let me
19 go there again. Do you have a different, perhaps
20 heightened concern about the appearance of rats
21 in or near your establishment than residents may
22 have?

23 A Rats are -- as a restaurant operator,
24 rats caused (audio interference).

25 Q What does it do to your restaurant if

1 a rat is seen in your restaurant? Let me ask it
2 more directly.

3 A I mean all one needs to look at is
4 what's happened to Popeyes that was on the same
5 street. They had to close weeks later, and
6 especially in this day of social media, all it
7 takes is one photo, the right hashtag and it's
8 all around the city, and we are known as the
9 place not to eat at. So again, that issue is
10 totally credible to us. It's not like we are
11 immune to those feelings.

12 MR. KLINE: Okay, great. I don't have
13 any further questions of this witness at this
14 time.

15 CHAIRPERSON ANDERSON: Mr. Jayaraman,
16 questions sir. Cross-examination.

17 MR. JAYARAMAN: Mr. Chairman, Ms.
18 Ellen Oppen-Weiner do the questioning.

19 CHAIRPERSON ANDERSON: You need to
20 mute your, mute your line then sir.

21 CROSS EXAMINATION

22 BY MS. OPPE-WEINER:

23 Q Okay, good afternoon Mr. Lee. The
24 question I have is at Chiko, are you taking the
25 trash indoors during your closing hours, the

1 trash and the recycling during your closing
2 hours?

3 A Generally, I can say that we are in
4 general. Obviously, Scott and I aren't there in
5 person every night. So there's no way I can tell
6 you right now that I can guarantee it's happening
7 every night. But the staff has been trained,
8 again per the settlement agreement we signed
9 years ago, to adhere to that.

10 Q Okay Mr. Lee. So how is that working
11 out? How is that affecting your business?

12 A It's not. We don't like it. We
13 honestly don't like it, and we regret ever
14 signing that agreement.

15 Q Okay. But it's --

16 A I'm sorry, I can't hear you.

17 Q Isn't it true at this point you're not
18 operating a restaurant at Chiko?

19 A That is not true whatsoever.

20 Q No? There's a sign on your front door
21 that says you're for takeout only.

22 A How does that mean that we're not
23 operating the restaurant?

24 Q And that, I mean is that the
25 restaurant for takeout? I don't understand.

1 A I don't understand what the difference
2 is between a restaurant if it's just takeout or
3 dine-in. It's still a restaurant.

4 Q Well, you have a license to operate a
5 restaurant at this point.

6 A We are operating a restaurant. Again,
7 I'm very confused as to what you are saying.

8 Q Okay. Do you have tables and chairs
9 set up? Do people come in and sit down and eat
10 at your place, or are they a restaurant -- it's a
11 fast food takeout operation?

12 MR. KLINE: Objection, objection on
13 two counts. One is way beyond the scope of
14 direct, and two is what's the relevance? We're
15 here to talk about I Egg You, not Chiko?

16 MS. OPPER-WEINER: The relevance is
17 the fact that this, these owners are -- it
18 doesn't sound like they're following their
19 license. They're supposed to be a restaurant
20 operation and they're functioning as a fast food
21 takeout. That's one thing.

22 And then he even admitted that his
23 staff is responsible, and he doesn't really know
24 about whether they're staying with settlement
25 agreement, which as you well know is part of

1 their license.

2 MR. KLINE: Right. So there's been an
3 adjudication that there's been a violation? I
4 don't see where that's relevant in this case.

5 CHAIRPERSON ANDERSON: But I'm going
6 to sustain -- do you have something else you want
7 to say ma'am?

8 MS. OPPER-WEINER: I'll wait to hear
9 what you have to say, Mr. Anderson.

10 CHAIRPERSON ANDERSON: I'm going to
11 sustain the objection. I'm not quite sure where
12 we're going with that. I mean he's serving food,
13 so what -- I'm not, I don't get it. If there's a
14 point you're trying to meet, you're trying to
15 make, fine. But at this junction, I'm going to
16 sustain the objection. Let's move on.

17 MS. OPPER-WEINER: Yeah, as a fast
18 food restaurant, you're entitled to have a
19 certain license with the City, the District of
20 Columbia government. Do you have such a
21 license?

22 MR. KLINE: Objection, again
23 relevance. There's no application concerning a
24 fast food restaurant here. We're here for an
25 application for I Egg You. I don't really

1 understand the relevance of any of this.

2 MS. OPPER-WEINER: We're trying very
3 hard to show that this licensee is not following
4 its license, number one, is asking for a new one
5 and is also talking about serving breakfast, and
6 also being an events issue, and also in our
7 meeting at the ANC Committee, talked about doing
8 events and catering, which is not listed in the
9 application.

10 CHAIRPERSON ANDERSON: Now are you
11 talking about that's the proposal for this
12 restaurant, or are you speaking about -- please
13 mute your phone Mr. Kline.

14 MS. OPPER-WEINER: I'm sorry, if I
15 wasn't clear. The application for I Egg You and
16 in our meeting with the ABC Committee of the ANC
17 6B, the owners said that they were -- or was it
18 the attorney who said? Yeah. The attorney said
19 that they were going to have breakfast, lunch,
20 close around three o'clock. Then prepare for
21 catering and events.

22 Well that's not in the application.
23 This was supposed to be a breakfast and lunch
24 operation, and now it's something else, and
25 that's number one.

1 Number two, in terms of what their
2 current license it is relevant as to how they
3 would perform the new license, they're not
4 following what the license says. It's for a
5 restaurant.

6 MR. KLINE: Allegedly.

7 MS. OPPER-WEINER: Pardon me? They're
8 supposed to have a license for a restaurant, and
9 on May 21st, '21, the Mayor said all of the
10 establishments that had changed to fast food
11 takeout. Now we had go back and cooperate, and
12 do what their license said they should do.

13 CHAIRPERSON ANDERSON: All right. Are
14 we talking about I Egg You or are we talking
15 about -- are we speaking about his other
16 restaurant?

17 MS. OPPER-WEINER: We're talking about

18 --

19 CHAIRPERSON ANDERSON: I guess I'm
20 confused.

21 MS. OPPER-WEINER: We're talking about
22 the fact that these owners are not following
23 their license as they have it now from the ABC
24 Board, and they're applying for a new license.
25 They're already doing I Egg You within that

1 establishment. They are functioning only as
2 takeout/fast food, and they don't have a license
3 for that.

4 There's a concern here. They have --
5 they know what it's like to do with the trash,
6 and it's only bringing it in on the closed hours
7 after they're closed. This, the new license is a
8 large, what is it, more than twice as large a
9 facility as the one that they have now at Chiko.

10 So I'm sorry if I'm not clear, please
11 I'll be happy to clarify further. But the fact
12 that they're not doing what they're licensed to
13 do concerns us, as to what they're going to do
14 when they get a new license, and in their
15 application they didn't talk about catering and
16 events, which they want to do at I Egg You. You
17 heard what he said.

18 That's not what they applied for.
19 Just like you complained that we didn't give you
20 the information about our issues, now they
21 haven't been clear on their application as to
22 what they're there for --

23 MR. KLINE: I'm stunned. I have to
24 say Ms. Oppenheimer was a member of the ABC
25 Board. She knows what's required to be disclosed

1 in these applications, and it certainly is not
2 all that. And as she's testified to in her
3 efforts to address an objection, not under oath,
4 she's related that all of this was disclosed to
5 the ANC. I don't understand what the issue is
6 here.

7 MS. OPPER-WEINER: The ANC --

8 CHAIRPERSON ANDERSON: All right, hold
9 on, hold on. All right, all right. We're moving
10 too far afield. Let's, let's -- okay. I'm going
11 to sustain the objection.

12 All right, let's move on because I'm
13 -- this is cross-examination. So if you have
14 pertinent questions to cross, to ask questions of
15 Mr. Lee based on his testimony and the testimony
16 that was given, let's get back to the case at
17 hand please.

18 MS. OPPER-WEINER: With all due
19 respect, I feel that the questions that were
20 raised were certainly important, because in terms
21 of disclosure and what it is that we're -- that
22 was -- that the ABC Board's going to license if
23 it approves it. And now that it's brought up
24 after the fact, their application for a license
25 did not include the activities that they

1 described that they wanted to do.

2 In addition, as a current licensee,
3 they're not functioning as a sit-down restaurant,
4 and they are functioning as a takeout, because it
5 says it right on the front door, you know,
6 takeout only. And that two years ago, more than
7 two years ago, and they asked the establishments
8 to return to their licenses and be what they
9 were, and that hasn't happened here.

10 MR. KLINE: I'm so stunned by how
11 improper this all is, coming from a member of the
12 Bar. She's attempting to testify, lots of facts
13 not in evidence. This is so far afield, I
14 frankly am just stunned that this is what we're
15 seeing. Objection. --

16 (Simultaneous speaking.)

17 CHAIRPERSON ANDERSON: All right, hold
18 on. Okay. I'll sustain the objection. Let's
19 move on. This is cross-examination let us, let
20 us now move back to cross-examination, and let's
21 move on. Do you have another question you want
22 to ask ma'am?

23 MS. OPPER-WEINER: Yes. Is that the
24 last? That's it, that's it. No, I think that's
25 it. It's unfortunate that we have been stopped

1 from continuing forward. Thank you very much.

2 CHAIRPERSON ANDERSON: All right. Any
3 questions by any Board members?

4 (No audible response.)

5 CHAIRPERSON ANDERSON: No questions by
6 the Board members?

7 MEMBER SHORT: Excuse me, Mr. Chair.

8 CHAIRPERSON ANDERSON: Go ahead, Mr.
9 Short.

10 MEMBER SHORT: Thank you for
11 recognizing me. Thank you for allowing me to
12 speak. Mr. Lee, how are you this afternoon?

13 THE WITNESS: Great, how are you?

14 MEMBER SHORT: Okay. How many ABC
15 establishments do you have in the District of
16 Columbia?

17 THE WITNESS: Two, four. Five
18 current. This is the application for the sixth.

19 MEMBER SHORT: How many of those five
20 now have settlement agreements?

21 THE WITNESS: One.

22 MEMBER SHORT: Which one is that sir?

23 THE WITNESS: One, the ANC 6B, Chiko,
24 the one on the 400 block of 8th Street.

25 MEMBER SHORT: In which wards are the

1 other four in, four establishments in? Which
2 ward?

3 THE WITNESS: Mandu is in Ward 6.
4 Anju, the rest are Dupont Circle and Adams-
5 Morgan. I can pull up the ward map real quick.

6 MEMBER SHORT: Okay, not a problem.
7 That's good. I just wanted, needed to know the
8 information about which wards and neighborhoods.
9 Thank you, that's all.

10 THE WITNESS: Yeah. So P Street and
11 18th Street and K Street.

12 MEMBER SHORT: That's Ward 2; correct?

13 THE WITNESS: The K Street one is Ward
14 6. I believe the 18th Street's Ward 2.

15 MEMBER SHORT: Okay, that's what I
16 thought. That's what I was asking. Okay. Let
17 me ask you this. Out of all of those
18 establishments, you state that you only had --
19 none of them have any agreements with the
20 community at all, and settlement agreements of
21 any type?

22 THE WITNESS: Only, like I said, only
23 the one Chiko, the original Chiko on 8th Street,
24 423 8th Street, S.E.

25 MEMBER SHORT: Are there any trash

1 issues with any of those other establishments,
2 any at all?

3 THE WITNESS: No.

4 MEMBER SHORT: How do you, how do you
5 do that in Washington, D.C. with the problem we
6 have with rats?

7 THE WITNESS: First of all, we train
8 our teams correctly. We also work with the
9 landlords of our spaces to -- some of the spaces
10 are, you know, in shared buildings where we have
11 been very proactive in talking with the landlords
12 of installing more responsible and, you know,
13 commercial equipment for trash disposal.

14 MEMBER SHORT: Such as?

15 THE WITNESS: Dumpsters as opposed to
16 totes is number one. We've also worked with the
17 landlords, either they work on a power washing
18 scheduled or at some of our locations, we have
19 actually purchased our own power washers, to not
20 just wash the containers, the waste containers
21 but also the areas surrounding and below, which
22 we feel does a great job of mitigating, you know,
23 pest control.

24 MEMBER SHORT: Okay. So do you plan
25 on doing that with this new license that you're

1 applying for?

2 THE WITNESS: We do, and we have
3 proposed that to the ANC.

4 MEMBER SHORT: I didn't ask what you
5 proposed.

6 THE WITNESS: Yes.

7 MEMBER SHORT: I asked a question.
8 Are you planning to do the same there?

9 THE WITNESS: Yes sir.

10 MEMBER SHORT: How well do you get
11 along with the neighbors at your other
12 establishments, the neighboring communities?

13 THE WITNESS: We do really well. At
14 Mandu, again that's the one on Mount Vernon
15 Triangle, I was awarded the Mount Vernon Triangle
16 Neighborship award back in 20, late 2021 or late
17 2022. Dupont Circle, we have a great
18 relationship with Bill McCloud, who's the
19 director of Dupont Circle Main Streets, who also
20 happens to used to do some work on K Street as
21 well.

22 We've been around for quite some time
23 sir and you know, being, having restaurants
24 around the city, one of our main goals of -- it
25 only hurts ourselves if we don't engage with the

1 community is the best way I can say that.

2 MEMBER SHORT: I understand, and thank
3 you for that answer. It's quite compelling and
4 thank you for the information you've provided.
5 Now my -- I would just like to know how would
6 you, if granted this license on 517 8th Street,
7 S.E.

8 It sounds like now you have just a few
9 issues with the community, how do you plan on
10 working with the community if this license is
11 granted? How best can you work with them with
12 you as a business, they as neighbors? How can
13 make this good for everybody, in your opinion?

14 THE WITNESS: That's a great question,
15 you know, and I think part of the answer is what
16 Scott and I have done ever since we opened Chiko
17 in 2017. Pre-pandemic, Scott and I were very
18 concerned about honestly the crime and loitering
19 that was happening on 8th Street.

20 Chander actually, I think has also,
21 dealt to some of those problems that we were
22 having back then and I think to this day still
23 do, and Scott and I took it upon ourselves to
24 actually progressively go to some of these
25 neighborhood meetings to address crime and what

1 we as business owners and members of the local
2 community, which is actually the same community
3 that I Egg You will be opening in, what we can do
4 to work with local law enforcement, community
5 organizers, for instance, right, first
6 responders, what we can do to help mitigate a lot
7 of these issues.

8 Back then, we also -- a lot of the
9 neighbors were bringing up, you know, rodents and
10 rats, and Scott and I, you know, were saying what
11 can we do to help mitigate that. We've added
12 also when we've brought up, you heard me earlier
13 talk about the vacant building that was right
14 next to Chiko. We brought it up then.

15 Like is there other ways where we can
16 help? Is there anyone to talk to the City about
17 doing something to these spaces, you know? I'm
18 not asking the ANC to buy these buildings and
19 build them, you know. But is there a way that we
20 can work together to solve this problem?

21 And that is something that we have
22 done. We have a record of doing that and we will
23 continue to do that always.

24 MEMBER SHORT: So one of my last
25 questions will be do you pledge to work with this

1 community to do same things that you just
2 mentioned, that you testified to?

3 THE WITNESS: We will work with the
4 community in any capacity that we are able to,
5 yes sir.

6 MEMBER SHORT: That's all I have, Mr.
7 Chair. Thank you very much for your testimony.
8 Thank you.

9 THE WITNESS: Thank you.

10 CHAIRPERSON ANDERSON: Thank you, Mr.
11 Short. Any other questions from any of the Board
12 members?

13 (No audible response.)

14 CHAIRPERSON ANDERSON: ANC, any
15 redirect based on questions that were asked by
16 the Board?

17 MR. JAYARAMAN: No sir.

18 CHAIRPERSON ANDERSON: All right, you
19 go last Mr. Kline. But I'm asking Ms. Oppen-
20 Weiner, do you have any questions that you want
21 to ask based on the questions that were asked by
22 the Board?

23 MS. OPPENWEINER: Yes indeed.

24 CHAIRPERSON ANDERSON: What is that,
25 ma'am?

1 REXCROSS EXAMINATION

2 BY MS. OPPER-WEINER:

3 Q Okay. How have you reached out to the
4 Ward 6 community nearby to the establishment that
5 you already have and the one that you hope to
6 have?

7 A We -- Scott and I went to multiple ANC
8 meetings, some at the Hill Center. There was
9 another one at the boating ramp on Pennsylvania
10 Avenue, just up the street from us. I remember
11 the first one we went to was dealing specifically
12 with crime, and we were told during that meeting
13 that it would help if we installed more patios as
14 businesses and restaurants.

15 One of the ideas brought up by the ANC
16 was to install more patios on -- outside of every
17 restaurant. We were opposed specifically to that
18 because number one, we were like patios cost a
19 lot of money. We have a small restaurant, but
20 also we also have a 7-11 right next to us, where
21 I'm not sure how much security we would need for
22 our guests to be honest on that block, if we were
23 required to have a patio.

24 So if you remember that meeting, we
25 were there. We went to another meeting at the

1 Hill Center to again address crime, but then also
2 to -- as we were there, the subject of night
3 safety and rodents became an issue as well, which
4 we were happy to participate in.

5 We, for the I Egg You application, we
6 were on the Zoom. Scott and our attorney, Mr.
7 Kline, were on the Zoom call, which Scott can
8 talk about later, for the initial ANC hearing.
9 And again, you know, as long as Scott and I are
10 part of the community, we will continue to do
11 whatever is asked of us.

12 Q How have you reached out on this
13 license application to the community?

14 A I think I just told you that we were
15 -- Scott was present, along with our attorney Mr.
16 Kline at the initial Zoom hearing for the I Egg
17 You application.

18 We just did, I want to say three weeks
19 ago, we had a -- just over an hour long meeting
20 with not just Chander but local neighbors,
21 including Katherine, who's on this call as well,
22 where Scott and I and Redu, I believe, who I
23 don't think is on this call, where a lot of
24 neighbors voiced their concerns about this
25 specific application, and Scott and I were more

1 than willing to hear, were participating in that
2 conversation.

3 Q And how do you plan to address the
4 concerns that you've heard, with this particular
5 license application?

6 A I believe we've already addressed
7 that, and Mr. Kline's already addressed our
8 positions on all those.

9 Q So did anything, nothing new to add?
10 Where I specifically, I'm talking about our 6B
11 8th Street, S.E., and you know, of course as you
12 said, that you're concerned about putting a patio
13 in your place, and I can understand why.

14 But in any case, any specific plans
15 that you have with regard to this license, to
16 address the concerns that have been raised by the
17 neighbors?

18 A Just is that just like a broad
19 question or --

20 Q What the Egg You -- what specifically
21 do you plan to do in regard, in response to the
22 concerns raised by the neighbors at the assorted
23 meetings that you've been to?

24 A We will say --

25 MR. KLINE: I'm going to -- Mr.

1 Chairman, I'm going to object. The question is -
2 - I see the witness fumbling because the question
3 is so broad as to be incapable of being answered
4 with any -- may I finish please?

5 (Simultaneous speaking.)

6 MR. KLINE: -- with any precision
7 whatsoever.

8 THE WITNESS: The question, the
9 question I'm hearing is what are you --

10 MR. KLINE: Whoa, whoa. Danny, wait
11 until the Chair rules on the objection.

12 CHAIRPERSON ANDERSON: I thought, I
13 thought the better question was asked and
14 answered, because I thought the question was
15 asked. He stated that I've already stated, so
16 let's move on.

17 MS. OPPER-WEINER: I know, but he
18 hasn't been specific at all, and we had to reach
19 out to them to get the establishment applicant to
20 come and talk to the neighbors. They have some
21 very serious concerns. Redu is on travel.
22 That's why she's not here, he would otherwise.

23 (Simultaneous speaking.)

24 MR. KLINE: Mr. Chairman, will you
25 please instruct Ms. Opper-Weiner to stop

1 testifying.

2 MS. OPPER-WEINER: I did ask a
3 question, a specific question is what they plan
4 to do in response to the concerns that they've
5 heard, with regard to this application. That's,
6 I think, pretty clear. Maybe Mr. Lee.

7 THE WITNESS: Am I answering now or
8 are we -- am I waiting? I'm sorry.

9 (Simultaneous speaking.)

10 CHAIRPERSON ANDERSON: You can answer
11 the question.

12 MR. KLINE: The objection is
13 sustained.

14 MS. OPPER-WEINER: You can answer the
15 question.

16 CHAIRPERSON ANDERSON: Let's move on.
17 I believe that the question has been answered.
18 Is there another question you wish to ask them?

19 MS. OPPER-WEINER: Okay. It's -- no,
20 I don't think so. Thank you.

21 CHAIRPERSON ANDERSON: Thank you. Mr.
22 Kline, you have the last bite at the apple, sir.
23 Any redirect?

24 MR. KLINE: No, thank you.

25 CHAIRPERSON ANDERSON: All right,

1 thank you.

2 (Simultaneous speaking.)

3 CHAIRPERSON ANDERSON: No ma'am. All
4 right, thank you Mr. Lee. All right. Thank you
5 Mr. Lee for your testimony today. All right.
6 It's 3:52. We're going to take a break. We're
7 taking a ten minute break, so we will be back on
8 the record at 5 minutes after 4:00, and I'll let
9 everyone know that we will take a scheduled two-
10 hour break.

11 MR. KLINE: Mr. Chair, if I may, I
12 have a witness who I'm going to lose, and he's
13 not going to be very long. I mean I think we can
14 be through him really quickly. He's a neighbor.

15 CHAIRPERSON ANDERSON: Mr. Kline, this
16 has been going on since 1:30, and I want to take
17 a break. But how long is this witness going to
18 take sir?

19 MR. KLINE: I'm only going to take no
20 more than five minutes with him, probably three.
21 I mean I don't have a lot of --

22 CHAIRPERSON ANDERSON: I have the
23 court reporter, I have everyone who wants to take
24 a break. If the Chair has a personal emergency,
25 the Chair can't leave. The Chair has to stay

1 here while the other members have to leave. All
2 right, Mr. Kline. All right. We'll do, we'll do
3 this one witness sir, but then we're taking a
4 break after this one. Who's the next witness
5 sir?

6 MR. KLINE: Cory Fritz, please.

7 CHAIRPERSON ANDERSON: I'm sorry who?

8 MR. KLINE: Cory Fritz.

9 CHAIRPERSON ANDERSON: Cory who?

10 MR. KLINE: Cory Fritz.

11 CHAIRPERSON ANDERSON: Is that person
12 has that person, is that person online?

13 MR. KLINE: He is.

14 CHAIRPERSON ANDERSON: Mr. Fritz. Mr.
15 Fritz, can you raise your right hand please?

16 WHEREUPON,

17 CORY FRITZ

18 was called as a witness, and having been first
19 duly sworn, was examined and testified as
20 follows:

21 CHAIRPERSON ANDERSON: And we're
22 moving for Mr. Kline. I'm taking a break every
23 two hours. I don't care whether or not you have
24 witnesses who have to leave. Every two hours,
25 I'm moving forward, I'm taking a break. Go

1 ahead.

2 MR. KLINE: I understand. I
3 appreciate the indulgence. Mr. Fritz, good
4 afternoon. Where do you live?

5 CHAIRPERSON ANDERSON: We can't hear
6 -- hold up. Mr. Fritz, I can't hear you. I need
7 to swear you in first. Mr. Fritz, can you raise
8 your right hand please?

9 (No audible response.)

10 CHAIRPERSON ANDERSON: I cannot hear
11 you, Mr. Fritz.

12 (Pause.)

13 CHAIRPERSON ANDERSON: I still can't
14 hear you, sir.

15 (Pause.)

16 THE WITNESS: Can you hear me now?

17 CHAIRPERSON ANDERSON: Yes sir. Can
18 you raise your right hand please?

19 All right. Go ahead, Mr. Kline.

20 DIRECT EXAMINATION

21 BY MR. KLINE:

22 Q All right. Mr. Fritz, where do you
23 live?

24 A I live at 4th and D Streets, S.E.

25 Q And how far is that from the I Egg You

1 proposed location?

2 A Roughly five blocks.

3 Q And how long have you lived in that
4 neighborhood?

5 A Ten years.

6 Q Do you support this application?

7 A Absolutely.

8 Q And why do you support it?

9 A I have had the opportunity to know
10 Scott and Danny for a little over ten years now,
11 starting when Scott was over at the Source and we
12 were using, through my work, the Source for
13 having various events. I've really enjoyed kind
14 of watching them build their business on Barracks
15 Row, kind of home base for me and my family.

16 I've just kind of seen the care and
17 the attention they've put into building their
18 business and engaging with the community, and
19 being a part of the community. And at a time
20 when I kind of feel like our community's at a
21 crossroads right now, a lot of vacant buildings,
22 a lot of issues with crime, I'm all for, you
23 know, area businesses that want to continue to
24 grow and be a part of the community and expand.

25 Q Do you think there are too many ABC

1 licenses in your neighborhood at this point?

2 A No, I don't think so. I would say
3 there's probably too many vacant buildings and
4 too many pot shops and liquor stores --

5 MR. JAYARAMAN: Mr. Chair, I object.
6 He lives nowhere near the proposed location.

7 MR. KLINE: He's testified --

8 CHAIRPERSON ANDERSON: I'll overrule
9 the objection. The Board will take it for
10 whatever it's worth. He gave his address, so
11 let's move on.

12 BY MR. KLINE:

13 Q All right. You've heard the concerns
14 that have been raised about trash management.
15 Have you been here for that and heard that?

16 A Yes, I have.

17 Q Do you share those concerns?

18 A I personally haven't seen anything
19 around the Chiko or, you know, trash or in
20 anything related to Scott or Danny's operations
21 that would give me any concern, you know. If
22 anything, when I'm frequenting their restaurant,
23 I'm seeing issues related to the vacant buildings
24 and the other establishments that are around that
25 would be contributing to the trash.

1 Q If there are issues, how do you --
2 what do you expect the response would be?

3 A I'm not in the business -- I'm not
4 going to venture there. I guess I would just say
5 that based on what I know of Scott and Danny, I
6 expect them to want to work with the community,
7 to be a part of the community and find, you know,
8 solutions and be accommodating, and I haven't
9 seen anything from them that would suggest
10 otherwise.

11 Q All right, and have you seen things
12 from them that would suggest that that's what
13 they would do?

14 A I mean from, from everything I've seen
15 over the last, you know, five-six years from now
16 in their current location, the work that they
17 were doing in and around the community, around
18 like COVID and kind of being a source of kind of,
19 you know, stability in a lot of ways for many of
20 the neighbors, like I don't have any concerns.

21 MR. KLINE: Great. I have no further
22 questions of this witness. Thank you, Mr. Chair.

23 (Pause.)

24 CHAIRPERSON ANDERSON: Mr. Jayaraman
25 or Ms. Opper-Weiner, does either person have a

1 question for any cross-examination?

2 CROSS EXAMINATION

3 BY MS. OPPER-WEINER:

4 Q I do. What have you seen the owners
5 of the restaurant do? What specifically are you
6 talking about?

7 A In terms of what have my interactions
8 with the owners been like?

9 Q No, what you said. Have you watched
10 them do things for the community, and I'd like to
11 know what specifically you have seen them do?

12 A Well, I've seen them move into and
13 establish and grow a business in a part of town
14 that seems to have increasing vacancies, that
15 seems to have an increasing crime problem.

16 I've seen these business owners kind
17 of open their doors and be a place for community
18 members to come in and socialize and get good
19 food, and actually enjoy being a part of the
20 community.

21 Q Is that Chiko, at the current --

22 A That was at Chiko prior to the
23 pandemic.

24 Q Okay. Well, if the pandemic was over
25 at May 21st, 2021, according to the Mayor, and

1 since that time have you been inside the
2 restaurant watching them serve the community,
3 including --

4 A I'm in the restaurant several times a
5 week picking up food with my son. Unfortunately,
6 you know, I'm a little more cognizant about when
7 I am going because again, there have been a lot
8 of vacancies in the neighborhood, a lot of uptick
9 in crime and I've cognizant of the situations I'm
10 putting my four year-old into around the
11 community.

12 Q And you didn't answer the question.
13 When you go in, are you sitting down and eating?

14 A No, I'm not because they're not open
15 for sit down Service right now, but happy to be,
16 you know, visiting their locations and picking up
17 food.

18 Q Okay, and but specifically, there's
19 nothing more than them having grown a business at
20 Chiko that serves the community? That's what
21 you're saying is their interacting, even though
22 they don't have a restaurant now and you can't
23 hang out there?

24 A Well, what I'm saying --

25 MR. KLINE: Objection, objection,

1 argumentative. It's argumentative. Even though
2 like what?

3 (Simultaneous speaking.)

4 CHAIRPERSON ANDERSON: All right.

5 MS. OPPER-WEINER: Please answer the
6 question please.

7 CHAIRPERSON ANDERSON: Hold on, hold
8 on, hold on, hold on. I'll overrule the
9 objection. Let the witness answer the question
10 if he can.

11 MS. OPPER-WEINER: Yes.

12 CHAIRPERSON ANDERSON: Can you answer
13 the question sir?

14 THE WITNESS: I've personally seen and
15 engaged with both Danny and Scott dozens of times
16 over the last six or seven years in their
17 restaurant, and I will say that that's something
18 that I particularly enjoy about living in our
19 neighborhood, where we've got restaurants and
20 stores that are not big chains, that you have
21 owners that are investing in being present in the
22 community and building, you know, their business
23 as part of the community. That means a lot to
24 me.

25 BY MS. OPPER-WEINER:

1 Q Okay, but there's nothing specific --
2 is there anything else specific that you've seen
3 them do, even though they're a takeout operation
4 at this point?

5 A I've seen them serve the neighborhood
6 day-in and day-out at a time when many places are
7 closing. I think that's commendable.

8 Q Okay, thank you. I have nothing
9 further, Mr. Chair.

10 CHAIRPERSON ANDERSON: Any questions
11 but any Board members?

12 (No audible response.)

13 CHAIRPERSON ANDERSON: Any redirect,
14 Mr. Kline?

15 MR. KLINE: No Mr. Chairman, thank
16 you.

17 CHAIRPERSON ANDERSON: Mr. Fritz,
18 thank you very much for your testimony today.
19 You're free to go. All right. It is 4:01.
20 We're taking a -- we will we'll be off the
21 record until 4:15. We're off the record until
22 4:15.

23 (Whereupon, the above-entitled matter
24 went off the record at 4:01 p.m. and resumed at
25 4:16 p.m.)

1 CHAIRPERSON ANDERSON: Now Mr. Kline,
2 how many more witnesses do you have?

3 MR. KLINE: I have three more
4 witnesses.

5 CHAIRPERSON ANDERSON: Mr. Jayaraman,
6 how many witnesses do you have sir?

7 MR. JAYARAMAN: One witness, Mr.
8 Anderson.

9 CHAIRPERSON ANDERSON: You have one
10 witness. So we have four more witnesses, all
11 right. All right. Mr. Kline, who's your next
12 witness?

13 MR. KLINE: Mr. Chairman, before I get
14 to that, I would ask that Mr. Mixon be given
15 sharing privileges for purposes of sharing
16 documents we wish the Board to take
17 administrative notice of.

18 CHAIRPERSON ANDERSON: Mr. Charles,
19 can you please allow Mr. Mixon to share his
20 screen please? I assume that access has been
21 provided, all right.

22 MR. CHARLES: That's right.

23 CHAIRPERSON ANDERSON: Thank you, sir.
24 All right.

25 (Pause.)

1 CHAIRPERSON ANDERSON: Thank Mr. Nixon
2 for allowing me to see myself.

3 MR. KLINE: Mr. Chairman, these are
4 the investigative histories for Anju, License No.
5 ABRA-075684, Chiko, ABRA License No. 106495,
6 Chiko Dupont, ABRA License No. 112647 and -- I'm
7 missing one Mandu, License No. ABRA-085084.

8 These are part of the Board's records,
9 and I'll now ask that the Board take
10 administrative notice of these four investigative
11 histories.

12 CHAIRPERSON ANDERSON: The Board will
13 take administrative notice of its own records.

14 MR. KLINE: Great. Calling Mr. Scott
15 Drewno.

16 CHAIRPERSON ANDERSON: Mr. Drewno, are
17 you ready sir?

18 MR. DREWNO: Yes, Mr. Chairman.

19 CHAIRPERSON ANDERSON: Can you raise
20 your right hand please?

21 WHEREUPON,

22 SCOTT DREWNO

23 was called as a witness, and having been first
24 duly sworn, was examined and testified as
25 follows:

1 CHAIRPERSON ANDERSON: Your witness,
2 sir.

3 DIRECT EXAMINATION

4 BY MR. KLINE:

5 Q Thank you. Mr. Drewno, good
6 afternoon.

7 A Good afternoon.

8 Q What is your connection to the
9 application that's pending before the Board
10 today?

11 A I'm a co-owner with Danny Lee of the
12 Fried Rice Collective.

13 Q What's your experience in the
14 restaurant industry?

15 A Oh, I been involved my whole life. I
16 started many years ago. I worked for Wolfgang
17 Puck as a corporate chef for almost 17 years.
18 Opened restaurants around the world for him from
19 Singapore to London to Minneapolis, Dallas, LA.
20 Finally coming here with Wolfgang to open The
21 Source, which was in the Newseum building in
22 2007.

23 So I've been in D.C. for about 18
24 years, and then after ten years there, Danny
25 convinced me that we should open a company

1 together, and we hooked up and opened the Fried
2 Rice Collective six years ago, and opened our
3 first restaurant Chiko, and Danny kind of went
4 through that, and now we have five locations of
5 Chiko, Anju and soon to be opened I Egg You.

6 Q All right. Have you -- won any awards
7 or accolades, been recognized in any way for your
8 work in the industry?

9 A A few. Yeah, I'm a two-time James
10 Beard semi-finalist. The Source was nominated
11 for best restaurant in the country, made the
12 short list, as well as Danny mentioned Chiko also
13 made that list. As far as the Restaurant
14 Association of Metropolitan Washington, I think
15 I'm still the only two time winner of Chef of the
16 Year.

17 The Source won Best New Restaurant as
18 Chiko won Best New Restaurant. We, Danny and I
19 just won Restaurateurs of the Year, you know.
20 Washingtonian named Anju the number one
21 restaurant in the City two to three years ago.

22 You know, I've won a lot of culinary
23 competitions, so I'm the Prince of Forks, if
24 anyone cares about how to cook whole figs. I do
25 that okay. But yeah, we've won some awards

1 together and --

2 Q And a lot of those awards, Chef of the
3 Year, for example, I mean it was suggested in one
4 of our meetings well, you're a chef. What do you
5 know about operations? How do you respond to
6 that?

7 A Yeah, I would say that's a little
8 insulting. But you know, I think, you know, a
9 chef has to wear a lot of hats and especially
10 once we've transitioned into, you know, a small
11 business and opening our own restaurant, you
12 know, we do it all, from you know, I'm like
13 amateur plumber, HVAC repairman, you know.

14 A lot of my day-to-day I really spend,
15 you know, teaching and training, overseeing
16 facilities management, working with our pest
17 control companies, working with our repairs, you
18 know I, you know, reading P&Ls, working with our
19 accounts, understanding how the business of
20 restaurants go.

21 You know, we spend a lot of time
22 focused on the overall operations and making we
23 have, you know, happy team members and solid
24 operations.

25 Q Why did you want to open another

1 business on 8th Street at this particular
2 location?

3 A You know, we wouldn't have chosen to
4 open it, you know, if we didn't love the
5 community. I mean Chiko has been well-received,
6 and we have made so many friends that are guests
7 that I speak to on a daily basis.

8 I live in Ward 6. I'm a part of this
9 community, and we love the guests. There's no
10 way we would have chosen to open a restaurant
11 here if we didn't have the full support of our
12 community. So that's why we decided to open
13 this.

14 Q Danny was asked about interaction with
15 the community. Is that something that you can
16 also speak to?

17 A Yeah. I mean outside of like, you
18 know, I would say we've been to a bunch of ANC
19 meetings, but I'm in the restaurant at Chiko
20 Capitol Hill almost every day, and I speak to
21 guests constantly.

22 I speak with our firemen across the
23 street and firewomen. I speak to our officers, I
24 speak to the men in blue who are helping to keep
25 our neighborhood clean. I speak to everybody.

1 We are really ingrained into this neighborhood,
2 and we love it.

3 Q Now we all went through a world
4 pandemic. Did your restaurant play any particular
5 role in servicing the community during the
6 pandemic?

7 A Yeah. I mean I think that's one of
8 the things that, you know, I'm most proud of and
9 Danny and I when we decided to form the company,
10 we wanted to do, you know, create a great
11 company. We do a lot for, to help other people
12 and through the pandemic, through Chiko Capitol
13 Hill, I think we made 27,000 meals to feed first
14 responders, to feed elderly in our neighborhood,
15 to feed those that were food insecure.

16 And you know, I'm really proud of our
17 teams for doing that, and we do that, you know,
18 quite a bit and we've tried to really be part of
19 the community in a lot of different ways.

20 Q There's been some suggestion that your
21 other restaurant may not be operating as a
22 restaurant. What do you say about that?

23 A I mean I'm not sure what she's
24 referring to there, but we're certainly a
25 restaurant. We're a casual restaurant. Yeah, we

1 did, we did move to takeout and delivery only
2 through the pandemic, you know, for safety and we
3 just finished some light design and we're going
4 to remodel, and we're going to reopen for in-
5 house dining shortly.

6 We just, you know, we're really
7 focused still on that and, you know, like I said,
8 feeding, feeding people through that location
9 that otherwise couldn't eat, and now we're going
10 to transition that to a more traditional
11 restaurant.

12 Q Okay, all right. Let's talk about
13 this operation. May we give sharing privileges
14 to Cameron Mixon, so you call pull up Exhibits 1,
15 2 and 3?

16 MR. CHARLES: He currently has access.

17 CHAIRPERSON ANDERSON: He has access,
18 Mr. Kline. Go ahead.

19 BY MR. KLINE:

20 Q Okay, Mr. Mixon. Exhibit 1, please.
21 All right. Mr. Drewno, do you see that?

22 A That's a floor plan for Egg You.

23 Q All right. Can you kind of walk the
24 Board through what we're looking at here?

25 A Sure. If we, if we start from the

1 right-hand side, it's a proposed patio. Then we
2 walk in the front dormer seating, a bar, more
3 seating.

4 Then the kitchen starts here. There's
5 a narrow hallway that runs down through the
6 kitchen, two bathrooms and then four steps down
7 to the alley where everyone stores their trash.

8 Q And that's all the way to the left,
9 when you say "four steps down"?

10 A Yeah. So that little doorway in the
11 back there, then there's four steps down to the
12 alleyway, where every restaurant there stores
13 their trash.

14 Q Okay. Now it's been -- to your
15 knowledge, what's the central issue that the
16 community has with your license application?

17 A This ANC 6 would like us to put our
18 trash inside the restaurant.

19 Q Okay, and why is that problematic from
20 your standpoint?

21 A Well, there's just -- there's no room
22 for it, and there's just no -- they're trying to
23 put a round peg in a square hole here. We don't
24 have the physical space to put the trash in
25 there. Just it's not possible.

1 MR. KLINE: Okay, all right. Mr.
2 Chairman, I'd move Exhibit 1.

3 (Whereupon, the above-referred to
4 document was marked as Applicant Exhibit No. 1
5 for identification.)

6 CHAIRPERSON ANDERSON: Mr. Jayaraman
7 or Ms. Opper-Weiner, any, any objection?

8 MR. JAYARAMAN: No objections, Mr.
9 Chair.

10 CHAIRPERSON ANDERSON: All right.
11 Exhibit 1 moved without objection.

12 (Whereupon, the above-referred to
13 document was received into evidence as Applicant
14 Exhibit No. 1.)

15 MR. KLINE: Mr. Mixon, can you put up
16 Exhibit 2 please?

17 (Whereupon, the above-referred to
18 document was marked as Applicant Exhibit No. 2
19 for identification.)

20 BY MR. KLINE:

21 Q Mr. Drewno, what are we looking at?

22 A I think this is a letter from some
23 community members for support of the opening of I
24 Egg You.

25 Q Okay. Is this a letter that you

1 solicited?

2 A No. I'm not -- I think they came to
3 us and offered any help.

4 MR. KLINE: Okay, all right. I would
5 move Exhibit 2.

6 CHAIRPERSON ANDERSON: Any objection?

7 MR. JAYARAMAN: No objection from the
8 Protestants, Your Honor.

9 CHAIRPERSON ANDERSON: Without
10 objection.

11 (Whereupon, the above-referred to
12 document was received into evidence as Applicant
13 Exhibit No. 2.)

14 MR. KLINE: Exhibit 3 please, Mr.
15 Mixon.

16 (Whereupon, the above-referred to
17 document was marked as Applicant Exhibit No. 3
18 for identification.)

19 BY MR. KLINE:

20 Q What is this, Mr. Drewno?

21 A That's our Waste Management contract.

22 Q All right. Thank you. Mr. Mixon, you
23 can close the sharing. I'll come back to you
24 when we get to Exhibit 5 with this witness. Mr.
25 Drewno, what are your -- what are your plans for

1 trash management at this location?

2 A You know, we take it very seriously.
3 It's an important part of our business, and you
4 know, it first starts with team training and, you
5 know, making sure that we're keeping the
6 restaurant inside and out clean.

7 You know, we work closely with Waste
8 Management. So we have, you know, dumpsters are
9 changing a little bit in technology, as silly as
10 that sounds, I guess. But you know, there's what
11 are called bungs in the bottom of -- and the
12 sides of typical dumpsters. They basically are
13 historically used to like clean them out easily.

14 But you know, we have found that to be
15 a pathway for rodents, so Waste Management, we
16 had them weld the bung shut. We have chains to
17 lock the lids of the dumpsters.

18 You know, we will power wash, you
19 know, like we do with the rest of our units, you
20 know, on a weekly basis. We install cameras in
21 the back, you know, because there's some
22 instances of people trying to dump trash in our
23 receptacles, so we do have cameras installed in
24 the back.

25 But you know, a lot of it, I guess,

1 that you know comes down to staff training and,
2 you know, really utilizing ways to reduce waste
3 going into the dumpster because we, you know, we
4 all are on the same page here, we're on the same
5 team about rodents. Like nobody wants them. We
6 don't want them either, and we're more than
7 willing to be part of the solution.

8 And so we're work with our garbage
9 disposal inside to reduce trash waste. We're,
10 you know, we're going to work with composting to
11 reduce food waste making it to the dumpster. You
12 know, so we're really making efforts to -- at all
13 our stores, to better the planet through
14 composting and, you know, as a secondary benefit
15 of composting, you know, we're not putting as
16 much into the dumpsters and, you know.

17 It's a big focus as far as at all of
18 our restaurants is trash management.

19 Q Okay. So I mean let me back up to the
20 basics. So in terms of the storage of trash, it
21 will be in the dumpster or one or more dumpsters,
22 or what's the thinking there?

23 A Yeah. Well, we'll have dumpsters
24 outside, one for recycling, one for trash and,
25 you know, we talked to, you know, trash

1 companies. In fact, I think Katherine, who's a
2 resident, is going to speak a little bit. She
3 brought up a new issue to us about blocking the
4 alleyway, which you know, was something new to
5 us. We haven't been part of this alley.

6 So you know, we don't want to have
7 toters because toters get knocked into the alley
8 and it blocks traffic. The recommendation is
9 definitely as to dumpsters, and you know, we'll
10 you know, so that's basically --

11 Q Okay, and what about in terms of the
12 lids and keeping them secure, how are you going
13 to handle that --

14 A Well, yeah. We have chains, so we'll
15 have locks on the lids.

16 Q Okay. So you'll lock them overnight?
17 Is that the plan?

18 A Yes.

19 Q All right. You're aware of the
20 witness that we've listed and plan to call, Vicki
21 Griffith?

22 A Yes, yes. We've had a meeting with
23 her and she's a health and safety expert and, you
24 know, she was a great resource for us through
25 this process.

1 Q And are you willing to follow whatever
2 recommendations she makes with respect to trash
3 management?

4 A Yes.

5 Q Okay.

6 (Pause.)

7 MR. KLINE: Mr. Mixon, can you put up
8 Exhibits 5, letters A through whatever they are?

9 (Whereupon, the above-referred to
10 documents were marked as Applicant Exhibit Nos.
11 5A through 5Z and 5AA through 5EE for
12 identification.)

13 BY MR. KLINE:

14 Q All right. Mr. Drewno, you've seen
15 these photos that have been labeled Applicant's
16 Exhibit 5?

17 A Yes, yes.

18 Q We're not -- we don't have them all up
19 now. We just have the first one up. Did you
20 take these photos?

21 A I did.

22 Q And what do they -- what do they
23 represent? What are these photos?

24 A So this is just within a couple of
25 blocks with I Egg You, and this is all resident

1 trash. Each one of these is just right around
2 the neighborhood, and you know our whole, you
3 know, thought process on trash management, it's
4 really about the community and how we can tackle
5 it together.

6 It's not a handful of restaurants. As
7 you'll see in the photos, it's pretty gross, and
8 there was rats jumping in and out. Like in a
9 residential like two blocks from I Egg You, where
10 there's no restaurants, there's rat holes,
11 there's trash strewn on the street.

12 Like it's just a random night. I went
13 out on a Sunday night and I said I've got wear a
14 lot of hats. I put on my detective hat, you
15 know, and I just drove around the neighborhood
16 and, you know, this is trash and rodents are not,
17 you know, exclusive issues to residents or
18 restaurants.

19 It's a community issue, that if we
20 work on together through things like composting
21 and utilizing garbage disposals, keeping lids on,
22 on you know dumpsters and trash toters and
23 sealing them, like it's a community problem that
24 we all need to work together on. And you know,
25 like we're more than happy to be part of the

1 solution, you know. We've identified -- we all
2 know that nobody wants rats.

3 Q All right.

4 A But it's so much better to have a
5 restaurant than a vacant space. We actually care
6 about it. We fund it. We have contracted pest
7 control. We have, you know, health and safety
8 procedures in place and we're there to actually
9 fight the rats and try to stop the spread of
10 them.

11 The worse thing we can have is an
12 empty building. It's, you know, reach to who's
13 concerned resident about rats. She lives behind
14 Chiko, right behind this vacant building that's a
15 rat hotel. And you know, we can't fight if we
16 can't stop where they're living, you know.

17 Q Okay. So we're not going to dwell on
18 every picture, but let's look at 5A. What do you
19 see here and in your experience, what to do you
20 see that's problematic?

21 A Yeah. This is just like a random, you
22 know, a block or two away from I Egg You. It's
23 just open trash on the streets. There's rats
24 jumping in and out of there. Like I said, this
25 is a community problem, not a restaurant problem.

1 Q All right. I'm going to have Mr.
2 Mixon scroll through the photos in -- that make
3 up Exhibit 5. Stop him if there's any one that
4 you want to specifically comment on please.

5 A I don't think so.

6 Q Mr. Mixon, go ahead.

7 A So that one there, earlier when the
8 Inspector was speaking, that's the neighbor in
9 the alley's trash.

10 Q So that -- you're talking about 5
11 double A? Is that what you're referring to?

12 A Yeah. 5AA is like right behind the
13 row of restaurants. That's the residents that
14 live there, and there were -- I mean yeah, there
15 was rats and just open dumpster overflowing, you
16 know, from residents in the alley.

17 Q Right. All right Cameron, keep going.
18 Is that all of them, Mr. Mixon?

19 A Yeah, I think that's it.

20 MR. KLINE: Great. Mr. Chairman, I
21 would move Applicant's Exhibit 5.

22 CHAIRPERSON ANDERSON: What were we
23 looking at, Mr. Kline?

24 MR. KLINE: We were looking at photos
25 of trash from residents in the neighborhood

1 surrounding the proposed location.

2 CHAIRPERSON ANDERSON: Mr. Jayaraman.

3 MR. JAYARAMAN: Before we accept them,
4 we would like to object, unless we can identify
5 where these pictures were taken in specifics, in
6 terms of the surrounding area.

7 (Simultaneous speaking.)

8 MR. JAYARAMAN: The locations, there
9 is no -- except for 5AA, we don't know where
10 these pictures -- they could have been taken
11 anywhere.

12 BY MR. KLINE:

13 Q Unless -- unless Mr. Drewno's lying,
14 he said they were taken within two blocks of the
15 proposed establishment.

16 A A couple of blocks around the -- a
17 couple of blocks around the restaurant, yeah.

18 Q Scott, wait until the objection's
19 resolved.

20 A Oh sorry.

21 (Pause.)

22 CHAIRPERSON ANDERSON: I have some of
23 the same concerns, so I think we need -- I, there
24 are -- that's one of the reasons I asked Mr.
25 Kline what were we looking at, and so I see a

1 bunch of pictures, but I'm unsure. So who took
2 all -- who took the pictures?

3 MR. KLINE: Mr. Drewno has testified
4 that he took them, and he's testified that he
5 took them within the neighborhood, within
6 surrounding the proposed establishment. He
7 identified one specifically that was taken within
8 the alley, that was 5AA.

9 But he's testified that all of these
10 were taken at residences within two blocks of the
11 proposed location.

12 CHAIRPERSON ANDERSON: Mr. Jayaraman?
13 Sir, you can't speak sir. Mr. Jayaraman?

14 MR. JAYARAMAN: --5AA, but I think the
15 others are not determinable where they were
16 taken, and we would like those to be excluded.

17 MR. KLINE: Mr. Kline, I can go
18 through and have Mr. Drewno testify as to where
19 each of them were taken.

20 But it just seems to me that if
21 they're within two blocks of the establishment
22 and the neighbors' concerns, the residents'
23 concerns, the Protestants concerns are rats, then
24 these are relevant to -- we've established,
25 according to his testimony, which is unrebutted

1 at this point, that these photos are taken of
2 trash at residences within two blocks of the
3 establishment.

4 (Simultaneous speaking.)

5 MR. JAYARAMAN: Mr. Chairman, please
6 make it possible to allow the counsel to go back
7 and allow the Applicant to attest to these again.
8 He's already made the motion to accept these into
9 the record as is.

10 MR. KLINE: I'm on direct.

11 CHAIRPERSON ANDERSON: Mr. Kline, Mr.
12 Kline, Mr. Kline.

13 MR. KLINE: Yes sir.

14 CHAIRPERSON ANDERSON: I agree with
15 the Protestant, all right. So what we had, we
16 went through a series of pictures and the
17 pictures weren't identified, and so that is one
18 of the reasons why going through the pictures I
19 was concerned, and that's one of the reasons I
20 specifically asked you at the end what is it that
21 I just saw.

22 So what I would ask you to do, if you
23 want to because the only document, the only one
24 of the exhibits that was particularly identified
25 was 5AA, where the witness testified and states

1 specifically what that was. And Mr. Jayaraman
2 did not object to 5AA. So therefore if you want
3 all these documents in evidence sir, we need to
4 go through all the documents and identify what
5 they are, and see if there's an objection,
6 because I'm not going to allow these documents in
7 evidence and I don't-know what they are, sir.

8 I don't know where the location is.
9 It's just we went through pictures and I think
10 you should have stopped and had the witness
11 identify what is this that we're seeing because
12 clearly the record does not reflect what we just
13 saw.

14 MR. KLINE: Mr. Chairman, the witness
15 testified that these are photos of residential
16 trash at locations within two blocks of the
17 establishment. I mean if the Board wants to go
18 through each one with the specific address, I
19 guess we can try to do that.

20 But I'm not sure why the witness'
21 testimony that they were taken within two blocks
22 of the establishment, which would relevant to
23 this inquiry in terms of rats being in the
24 neighborhood, would not be accepted on its face,
25 and that they're clearly pictures of trash and

1 clearly he's testified that they're pictures of
2 residential trash.

3 MR. JAYARAMAN: Mr. Chairman, all of
4 the pictures says 12/20 something, and that's
5 nowhere near. There's no 1200 block near these,
6 this establishment.

7 CHAIRPERSON ANDERSON: Mr. Kline, I
8 believe that if you need -- there were -- we had
9 I believe 5A through 5Z, and then we had 5AA, and
10 so in order or me to identify the record so I
11 need to identify the documents that are going in
12 evidence.

13 So what I would ask for us to do,
14 let's go through all the documents, and you've
15 identified them I would ask, and based on the
16 representation that's made, I will make a
17 determination whether or not that will be allowed
18 in evidence with or without objection, okay. So
19 let's go back over 5A.

20 BY MR. KLINE:

21 Q Mr. Drewno, are you prepared to do
22 that?

23 A I mean it's all around the area. I'm
24 not sure if I can --

25 CHAIRPERSON ANDERSON: I am not asking

1 Mr. Drewno to tell me exactly. Mr. Drewno's
2 basically stated these were taken within two
3 blocks of the restaurant. So I need Mr. Drewno
4 to identify what 5A, what 5B is, what it is and
5 where is it this was taken.

6 BY MR. KLINE:

7 Q Okay, Mr. Drewno. What's 5A?

8 A Okay. So just to clarify, I didn't
9 say within two blocks. They're not all within
10 two blocks.

11 (Simultaneous speaking.)

12 CHAIRPERSON ANDERSON: So where are
13 they -- where are they -- this is 5A. What is 5A
14 sir?

15 THE WITNESS: 5A is on 8th and
16 Massachusetts, where I turned down to go on 8th
17 Street where the restaurants are.

18 CHAIRPERSON ANDERSON: All right,
19 that's 5A.

20 THE WITNESS: That's not far from the
21 restaurant. It's four blocks from the
22 restaurant.

23 (Simultaneous speaking.)

24 CHAIRPERSON ANDERSON: Mr. Jayaraman.
25 Hold on, sir. I'm going to -- we're going to go

1 through each document. We're going to go through
2 each document. You asked me to, to admit them
3 into evidence, so therefore I need the witness to
4 identify each what we're seeing. I will ask if
5 there's an objection, and I will -- once we see
6 it, the witness has testified, I will make a
7 determination whether or not I will allow it in
8 evidence with or without objection. So 5A, what
9 is 5A?

10 THE WITNESS: That's 8th and
11 Massachusetts, S.E.

12 CHAIRPERSON ANDERSON: It's -- we're
13 looking at trash, a picture of residential trash
14 at 8th and Massachusetts Avenue, S.E. Mr.
15 Jayaraman, do you have an objection to 5A?

16 MR. JAYARAMAN: Yes. There is no 8th
17 and Massachusetts Avenues. It's Northeast, there
18 is no 8th and Massachusetts.

19 THE WITNESS: Basically, basically
20 what I did is drove kind of down the road from
21 work.

22 CHAIRPERSON ANDERSON: Mr. Drewno, you
23 have stated where it is. I'm not going to allow
24 5A. Let's move on. So no 5A.

25 What's in 5B? What's 5B?

1 THE WITNESS: Yeah, same location.

2 CHAIRPERSON ANDERSON: Mr. Jayaraman.

3 MR. JAYARAMAN: --on the grounds that
4 it is an 8th and Mass N.E. and not within two
5 blocks of the establishment, as the Applicant
6 testified.

7 CHAIRPERSON ANDERSON: All right.
8 We're not going to have 5B.

9 5C. What's 5C?

10 THE WITNESS: I think the next photo
11 has a picture of the street sign. Some of them
12 have addresses on them, but they're basically
13 around the restaurant. I'm not making it up.

14 CHAIRPERSON ANDERSON: I didn't say
15 whether or not you're making it up sir. All
16 right.

17 THE WITNESS: I'm not sure sir.

18 CHAIRPERSON ANDERSON: Mr. Jayaraman.

19 MR. JAYARAMAN: --that the Applicant
20 did not know where these pictures are taken.

21 CHAIRPERSON ANDERSON: I'm not going
22 to admit 5C.

23 5D. What's 5D?

24 THE WITNESS: Again, it's right around
25 like Mass and 6th, I think. I'm not sure.

1 CHAIRPERSON ANDERSON: Mr. Jayaraman?

2 MR. JAYARAMAN: Protestant objects to
3 5D for the same reasons and it's the same picture
4 essentially as --

5 CHAIRPERSON ANDERSON: We're not
6 allowing 5D.

7 5E. What's 5E?

8 THE WITNESS: I'm not sure sir.

9 CHAIRPERSON ANDERSON: Mr. Jayaraman?

10 MR. JAYARAMAN: --for the same reasons
11 as previously identified, the location.

12 CHAIRPERSON ANDERSON: 5E is not moved
13 into evidence.

14 5D. 5F, I'm sorry. What's 5F?

15 THE WITNESS: I think I'm getting
16 closer to the restaurant, but I'm not sure.

17 CHAIRPERSON ANDERSON: Mr. Jayaraman?

18 MR. JAYARAMAN: I'm objecting for this
19 exhibit on the same grounds that it's not
20 identifiable where these pictures were taken.

21 CHAIRPERSON ANDERSON: I'm not moving
22 5F.

23 5G.

24 THE WITNESS: At this time, I didn't
25 realize I was going to be asked about these.

1 MR. KLINE: I'll withdraw it. Move
2 on.

3 CHAIRPERSON ANDERSON: You're
4 withdrawing all the exhibits sir?

5 MR. KLINE: No. I'm only withdrawing
6 5G. I'm just trying to speed this up.

7 CHAIRPERSON ANDERSON: All right, 5G
8 -- 5H.

9 THE WITNESS: Yeah, I'm not sure.

10 MR. KLINE: Withdraw it.

11 CHAIRPERSON ANDERSON: 5I.

12 THE WITNESS: I'm not sure.

13 MR. KLINE: Withdraw it.

14 CHAIRPERSON ANDERSON: 5J.

15 THE WITNESS: I'm not sure.

16 MR. KLINE: Withdrawn.

17 CHAIRPERSON ANDERSON: 5K.

18 THE WITNESS: This is around 12th and
19 Independence.

20 BY MR. KLINE:

21 Q How far is that from the restaurant?

22 A Chander, do you know how far that is?

23 MR. KLINE: No, you can't ask him.

24 CHAIRPERSON ANDERSON: You can't ask
25 a question, sir.

1 THE WITNESS: Oh, that's six blocks
2 maybe.

3 MR. KLINE: I'll move 5K.

4 MR. JAYARAMAN: We object to its
5 inclusion --

6 CHAIRPERSON ANDERSON: All right. 5K
7 has been withdrawn.

8 MR. KLINE: No, I move 5K. He's
9 testified it's at 12th and Independence.

10 CHAIRPERSON ANDERSON: Mr. Jayaraman,
11 your objection to 5K?

12 MR. JAYARAMAN: Yes. It's not within
13 the two blocks radius as testified by the
14 Applicant. He said it's somewhere on the 1200
15 block of Independence.

16 CHAIRPERSON ANDERSON: How far is 5K
17 from the establishment?

18 MR. JAYARAMAN: Seven to eight blocks.

19 MS. OPFER-WEINER: Maybe more.

20 CHAIRPERSON ANDERSON: I'm not going
21 to admit then 5K.

22 5L.

23 THE WITNESS: Also around 12th and
24 Independence.

25 MR. KLINE: I'll move it.

1 CHAIRPERSON ANDERSON: That's not
2 admitted.

3 M. What's 5M?

4 THE WITNESS: The same.

5 CHAIRPERSON ANDERSON: This says 234
6 12th Street, so that's too far. So 5M will not
7 be moved.

8 5N. I think you folks are trying for
9 me to remember my alphabets. 5N.

10 THE WITNESS: Yeah, same. Those are
11 all kind of around of 12th and Independence.

12 MR. KLINE: Remove.

13 CHAIRPERSON ANDERSON: 5O.

14 THE WITNESS: That is a -- the
15 neighbors that all live in 12th and Independence.

16 CHAIRPERSON ANDERSON: That will not
17 be admitted.

18 5P.

19 THE WITNESS: Same.

20 CHAIRPERSON ANDERSON: Will not be
21 admitted.

22 5Q.

23 THE WITNESS: Same.

24 CHAIRPERSON ANDERSON: Not be
25 admitted.

1 5R.

2 THE WITNESS: Okay, so this is on the
3 400 block of this is like half a block from I
4 Egg You. This is the 400 block of 7th Street.

5 MR. KLINE: I'll move it.

6 MS. OPPER-WEINER: Well it's
7 recycling.

8 MR. JAYARAMAN: This is recycling. We
9 object that it's not trash.

10 THE WITNESS: That's not true.

11 CHAIRPERSON ANDERSON: How far is this
12 -- how far is 5R from the establishment?

13 THE WITNESS: Half a block.

14 MS. OPPER-WEINER: No, it's two
15 blocks.

16 CHAIRPERSON ANDERSON: 5R will be
17 admitted.

18 (Whereupon, the above-referred to
19 document was received into evidence as Applicant
20 Exhibit No. 5R.)

21 MS. OPPER-WEINER: Okay.

22 CHAIRPERSON ANDERSON: 5S.

23 THE WITNESS: Also 400 block of 7th.

24 CHAIRPERSON ANDERSON: Mr. Jayaraman.

25 MR. KLINE: Move it.

1 MR. JAYARAMAN: We object, because it
2 clearly says 29, which is not which would be
3 the unit block of a street, and that's not
4 anywhere within two blocks of the establishment.

5 THE WITNESS: No, that's the 400
6 block.

7 CHAIRPERSON ANDERSON: Without -- 5S,
8 5S will be moved into evidence.

9 MR. JAYARAMAN: Mr. Chair, it is not
10 within the two block radius.

11 THE WITNESS: Yes, it is.

12 (Simultaneous speaking.)

13 CHAIRPERSON ANDERSON: The witness --
14 Mr. Jayaraman, hold on, hold on. The witness
15 testified where it is. I think it's relevant, so
16 I'll move in 5S.

17 (Whereupon, the above-referred to
18 document was received into evidence as Applicant
19 Exhibit No. 5S.)

20 CHAIRPERSON ANDERSON: 5T.

21 THE WITNESS: Also 400 block.

22 MS. OPPER-WEINER: We don't have --

23 CHAIRPERSON ANDERSON: Mr. Jayaraman?

24 MR. JAYARAMAN: We object. This is
25 like some of the others. There's no way to know

1 where this is.

2 MS. OPPER-WEINER: There's no brick
3 wall.

4 MR. KLINE: He testified where it is.

5 MR. JAYARAMAN: Yeah, but there's no
6 address. There's nothing to sustain --

7 CHAIRPERSON ANDERSON: All right.

8 MR. JAYARAMAN: There are no walls
9 like that in that area. There's no walls within
10 the two block radius with walls like that.

11 CHAIRPERSON ANDERSON: Mr. Drewno,
12 where is 5T sir?

13 THE WITNESS: Yeah. It's all around
14 the restaurant. I'm pretty sure that's the 400
15 block of 7th Street.

16 CHAIRPERSON ANDERSON: All right, 5T
17 is in, 5T.

18 (Whereupon, the above-referred to
19 document was received into evidence as Applicant
20 Exhibit No. 5T.)

21 CHAIRPERSON ANDERSON: 5U. What is 5U
22 sir?

23 THE WITNESS: The 400 block of 7th
24 Street.

25 CHAIRPERSON ANDERSON: Mr. Jayaraman?

1 I can't hear you, Mr. Jayaraman. Do you object
2 or not? Mr. Jayaraman, are you -- do you object
3 or not?

4 MR. JAYARAMAN: We object to this
5 because it's not clear what street that is.
6 There's no indication of that house or any sort
7 of identifying marker to reveal that it's within
8 two blocks of the establishment.

9 CHAIRPERSON ANDERSON: I'm going to
10 admit 5U, based on the testimony of the witness.
11 5U. What is 5U?

12 (Whereupon, the above-referred to
13 document was received into evidence as Applicant
14 Exhibit No. 5U.)

15 MR. KLINE: We're on 5V, Mr. Chair.
16 We just did 5U.

17 CHAIRPERSON ANDERSON: I'm sorry, yes.
18 5V, I apologize. What is 5V?

19 THE WITNESS: That's the 400 block,
20 the other side of the street.

21 CHAIRPERSON ANDERSON: Mr. Jayaraman?

22 MR. JAYARAMAN: Similar objections.

23 CHAIRPERSON ANDERSON: Without
24 objections, 5V.

25 (Whereupon, the above-referred to

1 document was received into evidence as Applicant
2 Exhibit No. 5V.)

3 CHAIRPERSON ANDERSON: W, 5W. What's
4 5W?

5 THE WITNESS: The 400 block.

6 CHAIRPERSON ANDERSON: Mr. Jayaraman?

7 MR. JAYARAMAN: We'd like to know, the
8 400 block of what?

9 THE WITNESS: 7th Street.

10 MR. JAYARAMAN: And closed trash cans
11 are accepted?

12 CHAIRPERSON ANDERSON: Yeah. 5W,
13 without objection.

14 (Whereupon, the above-referred to
15 document was received into evidence as Applicant
16 Exhibit No. 5W.)

17 THE WITNESS: And the bag?

18 CHAIRPERSON ANDERSON: 5X. What is
19 5X?

20 THE WITNESS: Yeah. Now I start, this
21 is over on like 4th and -- it's outside of two
22 blocks.

23 MR. KLINE: Where is it, Mr. Drewno?

24 THE WITNESS: It's -- I think it's 4th
25 and Independence.

1 CHAIRPERSON ANDERSON: I don't see Mr.
2 Drewno, it's either where it is or it's not. If
3 you don't know where it is, I'm not going to
4 admit.

5 THE WITNESS: I don't have the exact
6 address, so we can withdraw.

7 CHAIRPERSON ANDERSON: It's not a
8 matter I'm not asking you sir, for the exact
9 address. I want you to tell me where this is.
10 If you say that it's two blocks around the
11 corner, I need you to identify what it is and
12 where is this located.

13 THE WITNESS: I apologize. I didn't
14 know that this is part of that.

15 CHAIRPERSON ANDERSON: If you don't
16 know, then we're not going to admit it. So let's
17 -- I'm not admitting 5X.

18 MR. KLINE: Withdrawn. No problem.

19 CHAIRPERSON ANDERSON: 5Y.

20 THE WITNESS: Yeah, that's outside of
21 two blocks. It's like 4th and Independence.

22 MR. KLINE: Outside of two blocks,
23 where is it? Since he said two blocks is the
24 magic number, so where is that?

25 THE WITNESS: That's 4th Street and

1 like Independence, S.E.

2 MR. KLINE: How many blocks is that
3 from your proposed establishment?

4 THE WITNESS: Like four or five.

5 MS. OPPER-WEINER: It's eight.

6 MR. JAYARAMAN: It's eight blocks.

7 CHAIRPERSON ANDERSON: I will not
8 admit 5Y.

9 5Z. Z, 5Z.

10 THE WITNESS: Yes. That's 4th and
11 Independence now that I look at it.

12 MR. KLINE: I'll move it.

13 CHAIRPERSON ANDERSON: You're removing
14 5Z or --

15 MR. KLINE: No, I'm moving it. I'm
16 moving it into evidence.

17 CHAIRPERSON ANDERSON: All right, Mr.
18 Jayaraman.

19 MR. JAYARAMAN: This is the identical
20 picture that you already ruled on previously?

21 MS. OPPER-WEINER: It's too far, 4th
22 and --

23 CHAIRPERSON ANDERSON: Which one was
24 that? You're saying that this is -- all right.
25 I'm going to -- the witness has identified 5Z.

1 MR. JAYARAMAN: It's the same picture
2 as 5X, Mr. Anderson.

3 MS. OPPER-WEINER: And 4th and
4 Independence.

5 CHAIRPERSON ANDERSON: Yes. Let's go
6 back to 5X. Let's go back to 5Z. Yeah, you are
7 -- let's go back one more time to 5X.

8 MR. KLINE: He's correct. We'll
9 withdraw it.

10 CHAIRPERSON ANDERSON: It's correct,
11 yes. You have a good eye there, Mr. Jayaraman,
12 so I'm not going to allow 5Z. It's the same
13 picture.

14 5AA, I think Mr. Jayaraman had agreed
15 to 5AA, so we're --

16 MR. KLINE: That's already in.

17 CHAIRPERSON ANDERSON: So 5AA without
18 objection.

19 (Whereupon, the above-referred to
20 document was received into evidence as Applicant
21 Exhibit No. 5AA.)

22 CHAIRPERSON ANDERSON: Yeah. What's
23 5BB?

24 THE WITNESS: I think that's the 400
25 block of 7th Street.

1 MS. OPPER-WEINER: It says 424.

2 CHAIRPERSON ANDERSON: It says 424 of
3 some street. So where is that at?

4 (Simultaneous speaking.)

5 MR. KLINE: That would be 400, Mr.
6 Chair. If it's 424 --

7 CHAIRPERSON ANDERSON: I know, Mr.
8 Kline. That's why I said I saw there's an
9 address on it, so it says 424. So I'm saying it
10 is 424 of some street. So what street is this,
11 sir? You're saying it's the 400 block of 4th
12 Street. Is that what you're saying sir?

13 THE WITNESS: Yes.

14 CHAIRPERSON ANDERSON: Mr. Jayaraman.

15 MR. JAYARAMAN: We object, the 400
16 block of 4th Street is over four blocks away from
17 the establishment.

18 MR. KLINE: Mr. Chairman, this is
19 within the zone of the protest area, so I don't
20 know why this wouldn't come in. I mean this
21 generally shows the tenor of the neighborhood.
22 It's not like it's a different neighborhood.

23 CHAIRPERSON ANDERSON: Right.

24 THE WITNESS: It's not in the
25 locality.

1 CHAIRPERSON ANDERSON: I'm going to
2 move in 5BB.

3 (Whereupon, the above-referred to
4 document was received into evidence as Applicant
5 Exhibit No. 5BB.)

6 CHAIRPERSON ANDERSON: Is there
7 another -- where is 5CC?

8 THE WITNESS: That's also like 4th and
9 Independence.

10 CHAIRPERSON ANDERSON: Where is 4th
11 and Independence in relation to this
12 establishment?

13 THE WITNESS: It's about five blocks
14 away.

15 MS. OPPER-WEINER: Four plus four.

16 CHAIRPERSON ANDERSON: Mr. Jayaraman.

17 MR. JAYARAMAN: Four plus four. It's
18 four blocks north, four blocks in the east, which
19 is eight blocks.

20 CHAIRPERSON ANDERSON: All right. I'm
21 not going to -- I'm not going to -- I'm not going
22 to admit 5CC.

23 Is there another exhibit?

24 MR. KLINE: Two more.

25 CHAIRPERSON ANDERSON: Where's 5DD?

1 Where is this sir?

2 THE WITNESS: That's the residence in
3 the alley behind I Egg You.

4 CHAIRPERSON ANDERSON: Mr. Jayaraman.

5 MR. JAYARAMAN: I have no objection to
6 this exhibit.

7 (Whereupon, the above-referred to
8 document was received into evidence as Applicant
9 Exhibit No. 5DD.)

10 CHAIRPERSON ANDERSON: 5EE. Where is
11 5EE?

12 THE WITNESS: Same location.

13 CHAIRPERSON ANDERSON: Mr. Jayaraman?

14 MR. JAYARAMAN: We have no objections
15 to this picture.

16 CHAIRPERSON ANDERSON: 5EE.

17 (Whereupon, the above-referred to
18 document was received into evidence as Applicant
19 Exhibit No. 5EE.)

20 CHAIRPERSON ANDERSON: And the last
21 one is 5FF? Is that the last one, or do we have
22 another one after 5EE?

23 MR. KLINE: No. 5EE is the last one.

24 CHAIRPERSON ANDERSON: All right. All
25 right, thank you. All right. So we have

1 admitted 5R, 5S, 5T, 5U, 5V, 5W, 5AA, 5BB, 5DD
2 and 5EE. Thank you. All right. So you have
3 another -- do you have more questions, Mr. Kline?

4 BY MR. KLINE:

5 Q Yeah, just a couple. Mr. Drewno, the
6 location where you plan to open I Egg You, what
7 was it previously?

8 A It was a restaurant called Mekki.

9 Q Okay, and are there other alcohol
10 establishments in the block that have closed on
11 the west side of the street?

12 A Yes.

13 Q How many?

14 A Off the top of my head, three.

15 Q And when did they close?

16 A Well, the Indian restaurant adjacent
17 to Chiko closed six years ago. The Cava space,
18 the full-Service Cava space closed I think two
19 years ago. Mekki closed about a year ago.

20 Q Okay, and those -- those have not been
21 replaced?

22 A Just Mekki with I Egg You.

23 Q All right, and as an operator, are you
24 always involved in the community in which you
25 operate?

1 A 100 percent.

2 Q And regardless of the outcome of this
3 hearing, will you do your best to cooperate with
4 the community concerning issues that arise with
5 the operation of your establishment otherwise?

6 A Of course.

7 MR. KLINE: I have no further
8 questions of the witness at this time. Thank
9 you.

10 CHAIRPERSON ANDERSON: All right. Mr.
11 Jayaraman or Ms. Opper-Weiner? Who will be
12 cross-examining the witness? Go ahead, Mr.
13 Jayaraman.

14 CROSS EXAMINATION

15 BY MR. JAYARAMAN:

16 Q Mr. Drewno, may I call you Scott? Is
17 that okay?

18 A Sure.

19 Q Okay. Scott, first of all, I want to
20 thank you for the awards earlier in your
21 testimony, where you made a commitment to working
22 with the community. As an ANC Commissioner,
23 that's what we strive to do, is to be the bridge
24 between businesses and residents and particularly
25 in this sphere.

1 And so I appreciate your words of
2 commitment to ensuring that the operations of I
3 Egg You will not contribute to the growing and
4 ongoing rodent problem in the area. I had a
5 couple of questions about what you had. You
6 mentioned that, that you, you know, you have
7 talked about your trash management plan.

8 Let's back up a little bit about your
9 current establishment and how you manage the
10 trash there. Have you had any issues with
11 rodents inside in that location, at Chiko?

12 A Not with rodents per se, no.

13 Q Okay, and the settlement agreement
14 that you accepted when you took that place says
15 that, that trash when there's no customers there,
16 will be brought inside. Your partner has
17 testified that you've been adhering to that. Is
18 that -- and you've testified that you're there
19 most of the time.

20 Is it your testimony that you continue
21 to be compliant with the settlement agreement by
22 bringing in the trash cans inside at night?

23 A Generally yes, we store the trash
24 inside.

25 Q Okay. Can you say a little bit about

1 what it takes to make sure that there's no
2 rodents in there when you bring it in? What do
3 you do?

4 A It takes a lot of things. We've got
5 to keep the area clean -- first and foremost
6 about keeping the outside area clean. But I'm
7 not sure why we're talking about Chiko, when we
8 should be talking about I Egg You.

9 CHAIRPERSON ANDERSON: Mr. Drewno, you
10 were asked a question, sir. If you -- or you
11 either answer the question or say you can't
12 answer the question, sir, okay? Unless your
13 attorney objects, you need to answer the question
14 sir and not ask questions. Answer the question,
15 sir.

16 THE WITNESS: I think it comes with,
17 you know, maintaining closed lids and keeping the
18 area clean.

19 BY MR. JAYARAMAN:

20 Q Okay. Do those, do those trash cans
21 have tight-fitting lids?

22 A Yes.

23 Q Okay, so you take great pride in
24 making sure that they're clean, so that you don't
25 have rodents within your establishment, is that

1 right?

2 A Yes.

3 Q So we appreciate that, because I think
4 that is exactly what the community wants to be
5 partnershiped with. Let's take, for example,
6 and let's move on to your new establishment, and
7 I would like to share an exhibit that you guys
8 have, that you or that the Applicant has
9 produced, and if you would bear with me and I
10 will pull it up. This is Exhibit 9.

11 CHAIRPERSON ANDERSON: Mr. Charles,
12 can you please allow Mr. Jayaraman to share his
13 screen please?

14 MR. JAYARAMAN: Thank you.

15 MR. CHARLES: He has access.

16 MR. JAYARAMAN: So this is -- Mr.
17 Chair, I'd like to admit this into the record.

18 CHAIRPERSON ANDERSON: Mr. Jayaraman,
19 you cannot admit his documents in evidence, sir.

20 MR. JAYARAMAN: Okay.

21 CHAIRPERSON ANDERSON: Because they're
22 not your documents. It's his documents. He has
23 to put his documents into evidence, sir. You can
24 -- you can ask questions about it, but you cannot
25 move to admit his documents in evidence, sir.

1 BY MR. JAYARAMAN:

2 Q Okay. Thank you for that. I didn't
3 know that. Okay. So can you tell me about this
4 dumpster that -- well first of all, who helped
5 you select this dumpster and this -- these two
6 dumpsters for use at I Egg You?

7 A Our waste management company, Waste
8 Management.

9 Q Okay. Can you tell me a little bit
10 about this dumpster, what will it be used for?

11 A Trash.

12 Q Specifically, I'm trying to get to
13 whether it's food waste or recycling?

14 A I'm not sure. That's I guess stock
15 photo from their website, so I'm not exactly sure
16 which one is which.

17 Q So this is or is not an accurate
18 picture of the trash receptacles that you have --
19 (Simultaneous speaking.)

20 THE WITNESS: It's a stock photo that
21 Waste Management uses on their website.

22 MR. JAYARAMAN: Right. So this is or
23 is not the trash --

24 MR. KLINE: Objection. Asked and
25 answered, and well beyond the scope of direct.

1 CHAIRPERSON ANDERSON: Let's move on.
2 Sustained.

3 MR. JAYARAMAN: Is this an accurate
4 replica or resemblance of the trash dumpsters
5 that you plan to use?

6 MR. KLINE: Objection, asked and
7 answered.

8 MR. JAYARAMAN: It's a different
9 picture, Your Honor.

10 CHAIRPERSON ANDERSON: It's a
11 different picture Mr. Kline. So the first one
12 was a stock photo. This is actually a real, so
13 this is a different picture we're looking at. So
14 --

15 MR. JAYARAMAN: You can answer the
16 question, sir.

17 THE WITNESS: This looks like the
18 photo of a dumpster we would use, yes.

19 BY MR. JAYARAMAN:

20 Q Have you ordered these dumpsters
21 already?

22 A Yes.

23 Q So have they arrived behind your
24 establishment?

25 A Yes. I believe they were delivered

1 last week. I was away so -- but yeah, they're
2 there.

3 Q So you have not seen them?

4 A I've seen the dumpster in other
5 locations that we use the same company.

6 Q Okay. So does it look like this or
7 not look like this?

8 A Well, it's painted green, so it's not
9 blue. The lids are yellow.

10 Q So the lids are yellow, and the body
11 is green. Does it have wheels?

12 A Yes.

13 Q Okay. Is the lids the same?

14 A It looks like it.

15 Q And now what about this, because
16 you've seen them. Does this resemble what you've
17 seen in terms of what they delivered?

18 A As I said, no. That's a stock photo
19 from the website.

20 Q So this is not what they delivered?

21 A I think that's for dimensions.

22 Q Oh, but this is not what they
23 delivered?

24 MR. KLINE: He's answered it.

25 Objection, he's answered it.

1 CHAIRPERSON ANDERSON: Sustained.

2 Let's move on.

3 BY MR. JAYARAMAN:

4 Q Great. I'm going to stop the share.
5 Thank you very much. So in your settlement
6 agreement, we proposed --

7 CHAIRPERSON ANDERSON: Mr. Jayaraman,
8 we can't be having a conversation about
9 settlement agreements, sir.

10 (Simultaneous speaking.)

11 BY MR. JAYARAMAN:

12 Q My apologies, I'm sorry. As you were
13 saying, it's my fault. So you talked about how
14 you're going to manage the trash. Can you say a
15 little bit about how you're going to ensure that
16 the rear area is kept clean of trash and other
17 debris?

18 A Again, the trash management -- you
19 want me to talk about the trash management plan
20 again?

21 Q That would be great, because you
22 haven't -- we haven't seen it. It's not in the
23 evidence, so I -- yes please.

24 A Okay. So as I said a little bit
25 earlier, we're going to power wash once a week.

1 We have the dumpsters where we work with Waste
2 Management and the bung holes are sealed.
3 They're welded shut, you know. There's some
4 advances in trash can receptacles and
5 maintenance.

6 Staff training is huge part about how
7 we go about our business, in making sure that we
8 are clean, organized, inside and outside of the
9 restaurant. We'll be installing cameras to
10 monitor the space, you know. There will be
11 chains with locks on the dumpsters and we'll lock
12 at night. Yeah, I think that all.

13 Q Okay. Thank you very much for that.
14 I'd like to share a photo, Mr. Chair.

15 CHAIRPERSON ANDERSON: What do you
16 want to share sir?

17 MR. JAYARAMAN: A trash --

18 CHAIRPERSON ANDERSON: No, I'm saying
19 go ahead and share the photo. Share whatever you
20 want to share if you'd like, sir.

21 BY MR. JAYARAMAN:

22 Q Right. Thank you very much. Have you
23 seen this? This is a trash dumpster which is
24 located just down the block from where you're
25 operating. Have you seen these kind of trash

1 cans before?

2 A I don't think so. Ours has a yellow
3 lid.

4 Q Okay. The unique thing about these is
5 that they have a lip on the inside, which are
6 more rat, rodent --

7 CHAIRPERSON ANDERSON: Mr. Jayaraman,
8 are you asking a question sir? I don't --

9 MR. JAYARAMAN: I'd like to -- I'd
10 like to admit this into the record for comparison
11 with the trash bins that the Applicant has
12 testified that they have selected.

13 CHAIRPERSON ANDERSON: Mr. Kline?

14 MR. KLINE: No objection.

15 CHAIRPERSON ANDERSON: This is exhibit
16 -- what exhibit is this sir?

17 MR. JAYARAMAN: This is Exhibit 18.

18 (Whereupon, the above-referred to
19 document was marked as Protestant Exhibit No. 18
20 for identification.)

21 CHAIRPERSON ANDERSON: Without
22 exception, without objection.

23 (Whereupon, the above-referred to
24 document was received into evidence as Protestant
25 Exhibit No. 18.)

1 MR. JAYARAMAN: Great, thank you. As
2 you'll notice, they also have chain locks. So I
3 really do appreciate that you're going to have
4 them locked up.

5 MR. KLINE: Objection to the
6 commentary.

7 CHAIRPERSON ANDERSON: Mister, Mister
8 Jayaraman, please ask the questions and let's
9 move on sir. The witness did not testify that
10 he's going to have anything locked up sir. I
11 didn't, I didn't hear that.

12 MR. JAYARAMAN: Okay.

13 CHAIRPERSON ANDERSON: You showed him
14 a picture of a trash can that's locked up. He
15 did not testify that he's going to lock up his
16 trash cans like that sir.

17 MR. JAYARAMAN: Yes, he did sir. Mr.
18 Anderson, he did.

19 CHAIRPERSON ANDERSON: All right, but
20 all right. I want to correct the record, sir.
21 He showed you a trash can that he's going to
22 utilize. You showed him a different trash can
23 that's down the block that he says that he's not
24 familiar with it, and you talked about the trash
25 can that you showed him is locked.

1 It's not -- the trash can that you
2 showed him sir, that is not the trash can that he
3 will be utilizing at this business, okay?
4 That's, all right. I just want the record to
5 reflect that. All right, go ahead. Let's go
6 ahead sir.

7 BY MR. JAYARAMAN:

8 Q I'd like to confirm. Mr. Drewno, did
9 you testify that you intend to lock your trash
10 can so that other establishments or other people
11 can't put trash in yours?

12 A Yeah. There are chains on the ones
13 that we had delivered.

14 Q Right. Thank you very much. Mr.
15 Drewno, do you know if there's a trash management
16 problem on the entire block?

17 A I'm not sure. I'm new to the block,
18 but yeah, obviously it's a citywide problem and a
19 community problem. But there's a trash problem
20 throughout the entire community as depicted in
21 the photos that we showed.

22 Q Okay. Do you recognize this picture
23 or the location of this?

24 A I do not.

25 Q Okay. Let me stop that. I'm sorry,

1 forgive me. I'm having a little bit of trouble
2 in trying to share this. Do you recognize the
3 buildings behind this dumpster?

4 A I'm not sure.

5 Q Okay, thank you very much. In your --
6 how many days do you intend to have trash picked
7 up at your new location, in comparison to the
8 number of times you intend to -- you have agreed
9 to have trash pickup at your previous location?

10 A We'll have trash picked up, between
11 trash and recycling it's two each. So four
12 times.

13 Q So trash twice a week and recycling
14 twice a week?

15 A Correct.

16 Q Okay. Do you know how many days a
17 week you get trash picked up at your previous
18 establishment, your other establishment down the
19 block?

20 A Are you talking about Anju or --

21 Q No, Chiko. Chiko on Capitol Hill.

22 A We have six, we have six other
23 restaurants. They're all different.

24 Q At Chiko on Capitol Hill?

25 A Each location's different, so you

1 can't really compare them.

2 CHAIRPERSON ANDERSON: The question
3 sir is Chiko on Capitol Hill sir. That's the
4 question that was asked.

5 THE WITNESS: All right, okay. Yeah,
6 that's a different setup. We have toters there
7 and there's no back access, but we do six days a
8 week.

9 CHAIRPERSON ANDERSON: I'm still here.
10 Go ahead.

11 THE WITNESS: Six days a week.

12 BY MR. JAYARAMAN:

13 Q Okay. So you've just testified that
14 you have trash picked up at the current location
15 of Chiko six days a week --

16 A For both trash and recycling, yeah.

17 Q Okay. But you just testified that
18 you're going to have trash picked up at the new
19 location two times a week?

20 A It's a different set up, you know.
21 It's -- the trash situation at Chiko on Capitol
22 Hill, it's a very small, enclosed area and you
23 know, we don't need trash picked up more than
24 twice a week when we have a dumpster.

25 Q Okay. How many seats were at the

1 previous establishment?

2 A 36.

3 Q Okay. About how many seats are at
4 your new location?

5 A 48.

6 MR. JAYARAMAN: Okay. Mr. Chair, I
7 would like to enter into the record Applicant's
8 Exhibit --

9 CHAIRPERSON ANDERSON: Mr. Jayaraman,
10 you cannot move -- you can only move your
11 documents into evidence, sir. You cannot move --

12 MR. JAYARAMAN: This is our -- this is
13 our document, sir.

14 CHAIRPERSON ANDERSON: So what, what
15 document are you talking about that you want to
16 move into evidence, sir?

17 MR. JAYARAMAN: We'd like to move into
18 evidence Protestant's Exhibit No. 1.

19 CHAIRPERSON ANDERSON: Have we had
20 testimony on Protestant's Exhibit No. 1 sir?
21 What is Protestant's Exhibit No. 1?

22 MR. JAYARAMAN: It is the settlement
23 agreement from the Applicant.

24 CHAIRPERSON ANDERSON: Mister, all
25 right. It's a settlement agreement from what

1 sir?

2 MR. JAYARAMAN: So maybe I'm ahead of
3 the game. So I'd like to withdraw that if I
4 could, because I'm not where I need to be.

5 CHAIRPERSON ANDERSON: All right.

6 MR. JAYARAMAN: My apologies. I'd
7 like to share and enter into the record Exhibit
8 No. 3, which is the Chiko settlement agreement
9 which we just discussed, so that I can show what
10 it says in regards to the number of trash pickups
11 per week.

12 (Whereupon, the above-referred to
13 document was marked as Protestant Exhibit No. 3
14 for identification.)

15 CHAIRPERSON ANDERSON: But I guess --
16 what's the nature of your objection, Mr. Kline?

17 MR. KLINE: What's the relevance?
18 It's a proposed agreement. It's settlement
19 discussions and we didn't --

20 MR. JAYARAMAN: No.

21 CHAIRPERSON ANDERSON: No, Mr. Kline.
22 He said, he said the Chiko exhibit, settlement
23 agreement.

24 MR. KLINE: Oh. The relevance.
25 What's the relevance? Actually, actually I'll

1 allow it. Go ahead.

2 CHAIRPERSON ANDERSON: All right,
3 which is No. 2 without objection. So we will
4 move Protestant's Exhibit 2 into evidence.

5 MR. JAYARAMAN: Number 3, number 3.

6 CHAIRPERSON ANDERSON: Number 3, all
7 right.

8 (Whereupon, the above-referred to
9 document was received into evidence as Protestant
10 Exhibit No. 3.)

11 CHAIRPERSON ANDERSON: All right. Go
12 ahead.

13 MR. JAYARAMAN: Okay. Hold on.

14 CHAIRPERSON ANDERSON: Go ahead, Mr.
15 Jayaraman.

16 MR. JAYARAMAN: I'm trying to pull it
17 up, sir. There we go. Why is this not letting
18 me -- let me do it again.

19 (Pause.)

20 MR. JAYARAMAN: Okay. Do you see
21 this?

22 CHAIRPERSON ANDERSON: What is this,
23 sir?

24 MR. JAYARAMAN: This is Exhibit No. 3,
25 which is the existing Chiko ABRA settlement

1 agreement, which I would like to ask questions of
2 the Applicant about.

3 CHAIRPERSON ANDERSON: Let me ask a
4 question though, Mr. Jayaraman. Why are we
5 having discussions about a settlement agreement
6 for another establishment that is not in front of
7 us today sir? Why? Why is that relevant? Why
8 are we have in this discussion sir? I mean this
9 has been --

10 (Simultaneous speaking.)

11 MR. JAYARAMAN: It's about trash
12 management, Mr. Chair.

13 CHAIRPERSON ANDERSON: But I think the
14 witness testified, sir, that they're different
15 restaurants, it's a different concept. So
16 there's going to be a different trash management
17 for the restaurant.

18 So I don't think it's relevant, sir,
19 for us to talk about trash management at a
20 different establishment when the witness has
21 already stated that we have trash management
22 depending on the type of restaurant that we deal
23 with.

24 So I don't think this is relevant,
25 sir, so let us -- let us move on. I'm not going

1 to have any more testimony on -- this is a part
2 of the record.

3 The Board will take notice of our own.
4 Because it's a settlement agreement, it's one of
5 our documents, so we will take administrative
6 notice of this document. Let's move on.

7 BY MR. JAYARAMAN:

8 Q So okay. Scott, you said the old
9 place has 24 seats and your new place has 48
10 seats?

11 A The old place had 36 seats, and the
12 new one has 48.

13 Q Okay. So it's about a time and a half
14 --

15 A Not even.

16 Q --number of seats?

17 A I don't, I don't think that's time and
18 a half. I'm not that good at math, but 36 to 48
19 is not time and a half.

20 Q I'm not that good either obviously.

21 CHAIRPERSON ANDERSON: All right.

22 Gentlemen, let's move on. We're moving from 36
23 to 48, okay. All right, go ahead. Do you have a
24 question?

25 BY MR. JAYARAMAN:

1 Q Yes. So do you expect to generate
2 more trash at your new location than your
3 previous?

4 A It will be determined and, you know,
5 like I said we work very closely with our trash
6 management company, and if we feel we need to
7 increase pickups or decrease pickups, then we'll
8 do that. I'm not, I can't really -- I hope it's
9 like so much more trash because we're so busy. I
10 mean that's really my hope.

11 But I can't predict that. We're not
12 really sure and we'll just, as we do at every
13 restaurant when we open, we take it as it is and,
14 you know, our trash management company's great
15 and they know that we may have to flex up or down
16 on pickup schedules.

17 Q Well, with your reputation, I'm sure
18 you'll be extremely successful and we want that.
19 So in terms of you've testified that you're going
20 power wash the back area, and then that -- can
21 you talk a little bit about besides your
22 operations at the new location in trash
23 management?

24 You're going to have individuals
25 seated, it's a seated restaurant, and you've

1 mentioned that you're also going to catering from
2 that, from the new location. Is that accurate?

3 A We will host events there at night,
4 yes.

5 Q Okay. But not necessarily catering
6 outside of the area?

7 A No. I mean I don't think so. If
8 someone wants a lunch office drop then yeah, we
9 would definitely serve them egg sandwiches for
10 breakfast.

11 Q Okay, great. Why is alcohol for
12 breakfast such a critical part of your opening,
13 because you could have opened already?

14 A Well, it's part of the concept, you
15 know. It's brunch, it's fun, we're going to
16 have, you know, great brunch cocktails and it's
17 an important part of the concept.

18 Q So you're not operating just brunch
19 Saturday and Sundays, right? It's all seven
20 days, right?

21 A We're going to be open seven days a
22 week.

23 Q Right. So if you're open seven days
24 a week, was it a business decision not to open
25 and pay rent when you have so many customers

1 wanting your food? Why was that decision made?

2 A Because the -- I can't get into the
3 history of like how to open restaurants and what
4 flows and what people want again. You know
5 people, people like to have a cocktail if they
6 want to have a cocktail, and it's an important
7 part of the concept that pairs with the food.

8 I can't really predict how much people
9 are going to drink, you know. It's just -- it's
10 part of the concept.

11 Q Okay. So without this alcohol,
12 there's no way you could open this establishment?

13 MR. KLINE: Objection as to relevance,
14 beyond the scope of direct and I think it was
15 asked and answered.

16 CHAIRPERSON ANDERSON: Sustained.
17 Let's move on, and Mr. Jayaraman, I think but not
18 for the fact that he's having, serving alcohol,
19 he would have opened an establishment. He would
20 have had a 1,000 rats in the neighborhood, in the
21 alley, and there is nothing that this Board could
22 do about it, okay?

23 You'd have the rat issue, you would
24 have the trash issue. You'd have all these
25 concerns. But if he doesn't have -- and so

1 therefore he's asking for a license, to give you
2 more rights so you can mandate how he operates.

3 MR. JAYARAMAN: And I think you're
4 absolutely right, and it is they're asking for
5 the ANC and the community's permission to be
6 given, granted a liquor license. It's not a
7 right.

8 MR. KLINE: Mr. Chairman, Mr.
9 Jayaraman apparently does not understand this
10 process, which is part of the problem. We don't
11 ask permission of the ANC. We ask permission of
12 you, the ABC Board.

13 CHAIRPERSON ANDERSON: Let's move on
14 sir. It's, all right. Let's move on. As I
15 stated -- let's move on. All right.

16 BY MR. JAYARAMAN:

17 Q Okay. So let's go back to a
18 conversation you had with the community, and
19 where you committed to being a partner and a
20 leader in addressing the community problem of
21 rodents. Am I accurate on that?

22 A Danny and I are more than willing to
23 be part of the community and address every
24 concern of the community, whether it's crime or,
25 you know, whatever it is. We were always there,

1 and we are the community. I live here.

2 Q Right, right, and I will say, I think
3 you'll agree, Mr. Drewno, you and Mr. Lee are
4 leaders in this industry, is that right?

5 A I mean if you say so. I'm not one to
6 tell myself I'm a leader. If you think I am, I
7 am.

8 Q And Mr. Kline has presented you as
9 such with your accolades and your accomplishments
10 in that way. So what I'll ask, will you commit
11 to serving as leaders on the trash management and
12 rodent front, and be an example of proper and
13 good trash management on the block?

14 MR. KLINE: Mr. Chairman, I object.
15 I mean this is not -- he's not asking him factual
16 questions. He's asking him future intentions,
17 and I just don't even understand what this is
18 about.

19 He's already said what he's going to
20 do. He's already said how important it is for
21 him to be a part of the community, that he lives
22 in the community. That's why it was important
23 that he open here. Where are we going here?

24 CHAIRPERSON ANDERSON: I'm going to
25 sustain the objection. Mr. Jayaraman, let's move

1 on. This is cross-examination, sir.

2 You are -- and this is, I believe,
3 going way afar off the questions that were asked
4 by counsel. I've given you some leeway because
5 as you've stated before sir, you're not an
6 attorney and I do give non-attorneys more leeway
7 than attorneys. So --

8 MR. JAYARAMAN: Well, I'm grateful for
9 that. I am.

10 CHAIRPERSON ANDERSON: All right. So
11 let's move on, sir. All right.

12 MR. JAYARAMAN: Okay. Do I have any
13 other questions?

14 (No audible response.)

15 MR. JAYARAMAN: For both of them, yes
16 sir. The ANC has no further questions on cross-
17 ex. Thank you very much.

18 CHAIRPERSON ANDERSON: All right.
19 Thank you, sir. Any questions by the Board
20 members?

21 (No audible response.)

22 CHAIRPERSON ANDERSON: There are no
23 questions by any Board members. Mr. Kline, I'll
24 give you a brief minute to redirect if you so
25 desire, sir.

1 MR. KLINE: And I think I just have
2 one.

3 REDIRECT EXAMINATION

4 BY MR. KLINE:

5 Q Mr. Drewno, you were asked about the
6 settlement agreement for Chiko. Why did you
7 enter into that settlement agreement?

8 A Well, we didn't know our rights, and
9 I certainly wish I hadn't signed that. But we
10 kind of got bullied into it and they basically
11 told us that they wouldn't grant us, as you
12 stated earlier, wouldn't give us a license if we
13 didn't sign that.

14 You know, Danny and I were the first
15 time, like, opening entrepreneurs. We were
16 nervous. We didn't have a long leeway of money
17 and, you know, we made an unfortunate decision to
18 sign that based on the pressure that, you know,
19 we felt we wouldn't be given a license.

20 MR. KLINE: Thank you. No further
21 questions.

22 CHAIRPERSON ANDERSON: Mr. Drewno,
23 thank you very much for your testimony today sir.
24 Mr. Kline --

25 MR. JAYARAMAN: Mr. Anderson, I have

1 a rebuttal.

2 CHAIRPERSON ANDERSON: Mister, Mister,
3 no sir. You can't have a rebuttal. This is Mr.
4 Kline's. You had your opportunity.

5 This is Mr. Kline -- the way it works
6 sir, Mister -- all right. Mr. Jayaraman, this is
7 how it goes. It's Mr. Kline's witness. After
8 you have cross-examined him, I give Mr. Kline an
9 opportunity to redirect.

10 MR. JAYARAMAN: Okay.

11 CHAIRPERSON ANDERSON: Once I give Mr.
12 Kline an opportunity to redirect, that is it sir.
13 You do not get another opportunity.

14 MR. JAYARAMAN: Oh, I didn't I
15 thought we would be able to go back. Okay,
16 sorry.

17 CHAIRPERSON ANDERSON: No sir, all
18 right. Do you have another witness, Mr. Kline?

19 MR. KLINE: I do, Chad Reese.

20 CHAIRPERSON ANDERSON: Chad Reese. I
21 am looking for -- oh, I can't find you on my
22 screen. That's the reason why --

23 MR. REESE: I'm waving, if that's

24 CHAIRPERSON ANDERSON: All right,
25 okay. All right, Mr. Reese. Yeah, all right.

1 Can your right hand please?

2 WHEREUPON,

3 CHAD REESE

4 was called as a witness, and having been first
5 duly sworn, was examined and testified as
6 follows:

7 CHAIRPERSON ANDERSON: Your witness,
8 Mr. Kline.

9 DIRECT EXAMINATION

10 BY MR. KLINE:

11 Q Mr. Reese, where do you live?

12 A I live on 16th Street Southeast, about
13 eight blocks from, from Chiko's current location.

14 Q Okay.

15 Do you support this application?

16 A I do, 100 percent.

17 Q And, why do you support it?

18 A I've been a Chiko and I Egg You

19 Customer for gosh, I guess two years now.

20 Started during the pandemic, and they were kind
21 of a bright spot for my wife and I.

22 They were the first delivery company
23 that we kind of really started enjoying
24 regularly. And now, I am at the I Egg You
25 location picking up breakfast almost every

1 weekend, every weekend of the year.

2 That's our pre-hiking carbo and
3 protein load before we head out to the mountains
4 every weekend.

5 Q Do you have any impression of Danny
6 Lee and Scott Drewno, as operators?

7 A As far as I can tell as a customer,
8 every restaurant of theirs I've ever been to has
9 been top-notch.

10 Their staff is incredibly well-
11 trained. The folks at I Egg You are efficient,
12 and they also know me by now.

13 So I'm on friendly terms with them,
14 and I've dined at both Chiko locations and I Egg
15 You.

16 And I'm just a big fan of every one of
17 their locations, so the more locations that are
18 operating in the city, the better, as far as I'm
19 concerned.

20 Q And given your knowledge and
21 experience with these operators, is it your
22 belief that they will work with the community on,
23 on issues as they've pledged to do?

24 A Yes, absolutely. I mean, even more so
25 than an individual restaurant owner, when you

1 have sort of a restaurant group like that.

2 And I think this came up in a previous
3 testimony. But reputation is everything. If one
4 of their restaurants has a poor reputation with
5 health and safety issues, every one of those
6 restaurants is going to suffer.

7 So, I have every reason to believe
8 that they'll work with the community.

9 MR. KLINE: Great, thank you for taking
10 your time today to be here with us. I have no
11 further questions.

12 CHAIRPERSON ANDERSON: Mr. Jayaraman,
13 are you, do you have any cross-examination
14 questions for Mr. Reese?

15 CROSS-EXAMINATION

16 BY MR. JAYARAMAN:

17 Q Please. Thank you so much for being
18 here. I appreciate it, you taking the time out
19 of your day and probably work schedule to be
20 here, too.

21 Can you please refresh me on 16th and
22 what's the other cross street where you live?

23 A 16th and D Southeast.

24 Q D as in diamond?

25 A Yes.

1 Q Okay.

2 Are you in ANC 6B?

3 A No, I'm in the part of what used to be
4 Ward 6 and just in the last year, got bumped into
5 Ward 7.

6 I think that's actually why it's
7 important that I'm here, because Chiko has
8 participants in the community all over D.C.

9 So, I'm just trying to be a
10 representative of folks in the near
11 neighborhoods, and the rest of D.C. who otherwise
12 don't have a voice here.

13 Q So, do you have restaurants in and
14 around where you are?

15 A There are a handful. They're closer
16 to the Potomac Avenue Metro Station. I'm in a
17 pretty residential neighborhood.

18 Q All right. In fact, I'm just down the
19 street from you, so I know exactly where you are.

20 So, in fact, on your corner there,
21 within two blocks of where you are, there are no
22 restaurants, is that correct?

23 A That's right. It's actually funny as
24 I've been listening to the testimony today, I
25 hear a lot of the rat issues connected to

1 restaurants.

2 I'd invite anybody to come down to my
3 corner. I live in a town home that's on the end
4 of, of the alley.

5 And, I know exactly the kind of
6 pictures that, that Scott was taking earlier
7 because we have a rodent issue in our
8 neighborhood. And, there are no restaurants
9 nearby.

10 Because that's part of living in D.C.
11 unfortunately.

12 Q So, what is it that you're supposed to
13 be able to do when you have rat problems? What
14 are you supposed to do?

15 A I generally call 3-1-1.

16 Q Okay, great.

17 Thank you very much, and then they're
18 supposed to come out and address it, right?

19 A Yes, I mean, that's actually a really
20 good point. I mean, for everybody else if you
21 have a rat problem in D.C., or you have a problem
22 with the way a business is running, we have
23 health and safety codes.

24 And, there's a process for that. I'm
25 actually a little surprised to hear sort of

1 preemptively accusing a restaurant, a business
2 of, of violating those codes.

3 I mean, if there is a problem, I
4 understand and I sympathize with the community.
5 And that's why we have a Health Department, and
6 other agencies that manage those problems when
7 and if they manifest.

8 Q Do you know if a restaurant can dial
9 9, I mean 3-1-1 and request assistance for
10 rodents?

11 A I don't know the process as a
12 restaurant operator. I mean, obviously they're
13 D.C. residents, and they have all those rights
14 and access to services. And neighbors can do the
15 same.

16 Q Yes, unfortunately, that's not true.
17 But thank you very much.

18 MR. JAYARAMAN: I have no further
19 questions.

20 CHAIRPERSON ANDERSON: Thank you, Mr.
21 Jayaraman.

22 Any questions by any Board members?

23 (No audible response.)

24 CHAIRPERSON ANDERSON: Any, all right,
25 brief redirect, Mr. Kline?

1 MR. KLINE: No.

2 CHAIRPERSON ANDERSON: Mr. Reese, thank
3 you very much for your testimony. Have a great
4 day.

5 THE WITNESS: Thank you, Mr. Chair.

6 CHAIRPERSON ANDERSON: Do you have
7 another witness, Mr. Kline?

8 MR. KLINE: Thank you, Mr. Reese.
9 Calling Vicki Griffith.

10 CHAIRPERSON ANDERSON: Ms. Griffith, do
11 you have a camera you can turn on, ma'am?

12 MS. GRIFFITH: I do. Can you see me?
13 Oh, start my

14 (Simultaneous speaking.)

15 CHAIRPERSON ANDERSON: No, ma'am.

16 MS. GRIFFITH: Let's see.

17 CHAIRPERSON ANDERSON: Yes, I can now.
18 Can you raise your right hand, please, ma'am? I
19 can't see you ma'am.

20 WHEREUPON,

21 VICKI GRIFFITH

22 was called as a witness, and having been first
23 duly sworn, was examined and testified as
24 follows:

25 CHAIRPERSON ANDERSON: Ms. Griffith,

1 are you in a moving vehicle, ma'am?

2 THE WITNESS: Oh, no, I'm sitting in a
3 parking garage. I didn't

4 (Simultaneous speaking.)

5 CHAIRPERSON ANDERSON: All right, all
6 right

7 THE WITNESS: -- expect, yes --

8 CHAIRPERSON ANDERSON: That's fine. It
9 looks like I see movement there, ma'am, so I just
10 want to make sure.

11 All right, go ahead. Your witness,
12 Mr. Kline, all right.

13 DIRECT EXAMINATION

14 BY MR. KLINE:

15 Q Thank you, Mr. Chair.

16 Ms. Griffith, what do you do for a
17 living?

18 A I am a health and safety professional.
19 I've been in the restaurant business my entire
20 career.

21 I have just been on the health safety
22 sanitation side of it, both for private
23 restaurant groups, a consultation company, and my
24 current employer is Pest Management Service, Inc.

25 Q All right.

1 And, who else have you worked for?

2 A I have worked for the Clyde's
3 Restaurant Group in multiple --

4 (Simultaneous speaking.)

5 Q What did you do for them?

6 A I was the Director of Quality
7 Assurance. I built a complete QA food safety
8 purchasing program for the group, as the group
9 grew from six restaurants up to 13.

10 Q Okay, and how long were you with them,
11 did you say?

12 A I was with that group for 16 years,
13 and helped manage over 2,000 employees with
14 their, their habits.

15 And built a FDA recognized best
16 practice for food safety programs, specifically
17 on hand washing.

18 Q All right.

19 And, where else have you worked?

20 A I had my own consulting company for
21 two years. And, that allowed me to work with
22 some amazing chefs around the city, including
23 Jose Andreas, Bob Kinkead, Ris Lacoste.

24 I kind of was the food safety guru, if
25 you will, for some of the most prestigious chefs,

1 if you will.

2 And, I did a lot of interaction with
3 government and regulatory both from anything from
4 variances, pest management, food safety, new
5 openings, crisis management for customer illness
6 or closure, if that happened.

7 Q And, did you work with any other
8 restaurant groups?

9 A Founding Farmers was my most recent
10 one. I spent four years with them and I was just
11 looking back at 2019.

12 We had Founding Farmers D.C., which
13 was one of the top busiest privately owned
14 restaurants in the country, in the IMF Building.

15 And, we actually received the D.C.
16 Department of Health Director's Award for
17 Excellence in health safety and sanitation.

18 Q All right.

19 And, you're currently working I think
20 you said, for a pest management firm, is that
21 correct?

22 A Correct.

23 So, I wound up knowing the owner of
24 the company. I was quite knowledgeable and
25 skilled in pest management, in addition to all

1 the other things.

2 And, there are so many people out
3 there that want to have a better relationship
4 with their pest company.

5 And with my restaurant background,
6 operations, health safety, sanitation, we're
7 building, we're kind of enhancing what we're
8 doing out in the communities in D.C., Maryland,
9 and Virginia as a pest company.

10 So, we are trying to really bridge
11 gaps between the regulated and the regulatory
12 agencies, for more success in pest management.

13 Q In your work with Clyde's, Founding
14 Farmers, and as an independent consultant, were
15 you involved in Waste Management and pest
16 control, rodent control?

17 A Absolutely. Both go extremely hand-
18 in-hand with sanitation operations. I would help
19 oversee some of the trash contracts working with
20 companies like you know, Waste Management is just
21 one of many.

22 And then, I worked with many pest
23 elimination and pest management companies, as
24 well.

25 Q And, you mentioned that you work with

1 a number of government agencies, is that correct?

2 A Absolutely. In all the jurisdictions
3 between being a consultant and working in
4 restaurants in the DMV area, I worked with all
5 sorts of, all the different health department
6 jurisdictions.

7 Whether it's Loudoun County, Fairfax,
8 Alexandria, District of Columbia, Montgomery
9 County, and as far up as up into Baltimore.

10 Q Okay.

11 Mr. Nixon, can you pull up Exhibit 4,
12 please?

13 (Pause.)

14 Q Ms. Griffith, can you identify Exhibit
15 4?

16 A I don't see it on my screen. Hold on.

17 (Pause.)

18 A There we go. Yes.

19 Q What is that?

20 A That is my resume.

21 MR. KLINE: All right, I move Exhibit
22 4.

23 CHAIRPERSON ANDERSON: So moved, it's
24 a resume, okay, fine.

25 (Whereupon, the above-referred to

1 document was marked as Applicant Exhibit No. 4
2 for identification.)

3 MR. KLINE: And, I would ask that she
4 be qualified as an expert.

5 CHAIRPERSON ANDERSON: An expert in
6 what, sir?

7 MR. KLINE: In trash management and
8 rodent control.

9 CHAIRPERSON ANDERSON: Mr. Jayaraman?
10 (No audible response.)

11 CHAIRPERSON ANDERSON: Mr. Jayaraman,
12 do you have?

13 MS. OPPER-WEINER: I'm going to be
14 handling.

15 CHAIRPERSON ANDERSON: All right, Ms.
16 Oppen-Weiner, do you have an objection to her
17 being an expert in --

18 (Simultaneous speaking.)

19 MS. OPPER-WEINER: I'd like to ask her
20 some --

21 CHAIRPERSON ANDERSON: -- trash?

22 MS. OPPER-WEINER: -- Mr. Chair --

23 CHAIRPERSON ANDERSON: Do you want to
24 voir dire her? Yes, you can go ahead and ask
25 questions, ma'am.

1 MS. OPPER-WEINER: Thank you, very
2 much.

3 We have in the 500 block of 8th Street
4 --

5 (Simultaneous speaking.)

6 CHAIRPERSON ANDERSON: Ma'am, Miss, I
7 need you to ask her questions about her resume,
8 ma'am.

9 I'm not sure --

10 (Simultaneous speaking.)

11 MS. OPPER-WEINER: Okay, well I want --

12 CHAIRPERSON ANDERSON: No, hold on,
13 hold on, hold on, hold on, hold on.

14 MS. OPPER-WEINER: Yes, sir.

15 CHAIRPERSON ANDERSON: Where we are
16 right now, Mr. Kline is, this is Mr. Kline's
17 witness. He has asked for me to make, to rule
18 that she's an expert in pest management.

19 I'm asking if you have an objection to
20 that.

21 MS. OPPER-WEINER: Yes.

22 CHAIRPERSON ANDERSON: If you, do you
23 have an objection to that? To her
24 qualifications?

25 MS. OPPER-WEINER: I don't feel that I

1 understand sufficiently what, what it is she
2 could do for our area. And

3 (Simultaneous speaking.)

4 CHAIRPERSON ANDERSON: All right, so I
5 need you then to ask her, you have her resume is
6 Exhibit 4.

7 So I need you then, to specifically
8 ask her about her resume, and her experience
9 about in trash management.

10 I don't need you to ask her specific
11 questions about the 500 block. You're asking her
12 about her experience in this area.

13 VOIR DIRE EXAMINATION

14 BY MS. OPPER-WEINER:

15 Q Correct. And I will do that, sir.

16 Ms. Griffith, nice to meet you. The
17 question, one of the concerns I have is, is have
18 you worked with neighborhood groups with, when
19 you were doing this work?

20 A I have not directly with the current
21 company. But in the previous, I worked with the
22 Georgetown BID specifically, as it pertained to
23 multiple restaurants that were in Georgetown at
24 the time.

25 So, yes.

1 Q What did you do for them?

2 A We attended meetings as restaurant
3 neighbors in the community, to talk about what
4 the neighborhoods needed, what restaurants could
5 do to work as a team to mitigate pests,
6 specifically rodents.

7 Q So, in Georgetown, it was the
8 Georgetown BID that you were working with, or
9 working for?

10 A I did not work for the BID, I worked
11 for the Clyde's Restaurant Group at the time, as
12 a health safety and pest elimination
13 professional.

14 And, we would attend meetings and have
15 conversations, about issues that plagued the
16 neighborhood.

17 Q Were residents involved in those
18 meetings?

19 A The BIDs are usually mostly only
20 residents.

21 Q No, that's, well, that's, well, that's
22 not the experience here on Capitol Hill.

23 A Well, I know that there's a variety of
24 BIDs around the city, and specifically with our
25 company, we are attending and planning on

1 attending more BID meetings to specifically in my
2 role, to help communities in the entire DMV
3 battle the out of control rodent population.

4 Q And, how much do you know about
5 Capitol Hill community related to restaurant
6 issues with rodents, for example?

7 And trash management?

8 A Could you be more specific about a
9 qualifying way that I would know?

10 Q Have you had a chance to look at the
11 500 block of A Street Southeast, with regard to
12 the issues that exist there?

13 A Sure. Not --

14 (Simultaneous speaking.)

15 MR. KLINE: Objection. Mr. Chairman,
16 what, what does this have to do with whether this
17 woman is an expert?

18 Whether she's worked with communities.
19 Her professional experience, her resume is
20 extensive.

21 In my experience, this woman is more
22 qualified than any, any person outside of
23 government I've ever, I've ever met concerning
24 these issues.

25 So, I, whether she's worked with

1 communities or not, is of no moment to her
2 expertise.

3 MS. OPPER-WEINER: I --

4 (Simultaneous speaking.)

5 MR. KLINE: If she has expertise
6 concerning, excuse me. If she has expertise
7 concerning trash management and rodent control,
8 she works for a pest control company, then she's
9 got the expertise.

10 BY MS. OPPER-WEINER:

11 Q Well, okay.

12 I'm trying to find out whether or not
13 she can provide expert advice to the ABC Board,
14 with regard to this application.

15 And, the issues that exist within the
16 community in which this new restaurant would be
17 located.

18 A Sure. I would say that on June 14,
19 because I have continuing education to keep up my
20 credentials from the National Environmental
21 Health Association.

22 And I attended a rodent academy for
23 citizens, businesses, and the D.C. Rodent and
24 Vector Control agents on June 14.

25 And Bobby Corrigan, who was the guru

1 of rodentology basically in the country, gave us
2 our continuing education courses.

3 Again, that was June 14. I did not
4 submit my certificate from that because it was
5 way past the deadline, but.

6 Q Yes, what, what did you, what did you
7 learn from that particular academy? In terms of
8 handling the rodent issue, for example?

9 A Absolutely, that community-wide, D.C.
10 is overrun with rodents. The mayor paid Bobby
11 Corrigan, to come in and help with an evaluation
12 of how to mitigate the rodent population.

13 And, it is directly tied to a
14 combination of right now COVID, because
15 restaurants were closed, and the citizens of the
16 city must also work in unison to attempt to
17 eradicate the pests.

18 Q And, how did that work?

19 A We don't know. It was June 14.

20 MS. OPPER-WEINER: I see.

21 Any, one last question. Do you, what
22 recommendations would you make with regard to the
23 issues in this neighborhood? And

24 (Simultaneous speaking.)

25 CHAIRPERSON ANDERSON: Ma'am, that is

1 --

2 MS. OPPER-WEINER: -- that's where we
3 are.

4 CHAIRPERSON ANDERSON: -- that's,
5 that's, ma'am, you're asking her about her
6 credentials. That's not the appropriate question
7 for this juncture.

8 Because you're going to get an
9 opportunity to cross-examine her. Basically,
10 we're talking about whether or not Ms., she can
11 testify as an expert.

12 So, if you don't have any other
13 questions about her credentials --

14 (Simultaneous speaking.)

15 MS. OPPER-WEINER: I don't.

16 CHAIRPERSON ANDERSON: -- we need to --
17 you don't?

18 Now, before making this determination,
19 ma'am, you stated, I'm looking at your resume.
20 It says that you're the Vice President of
21 Operations and Growth. It says 2023 to present.

22 So, when did you start working for
23 this company, ma'am?

24 THE WITNESS: Specifically for that
25 company, 90 days ago.

1 CHAIRPERSON ANDERSON: So, three months
2 ago?

3 THE WITNESS: Uh huh.

4 CHAIRPERSON ANDERSON: Because I'm
5 looking at your resume and I'm not, I don't see
6 on your resume where prior to this position, that
7 I, that there is anything specific to pest
8 control.

9 I don't see that on your resume. So,
10 if there is somewhere else on your resume outside
11 of this position that you have worked on pest
12 control, show, point that out to me, ma'am.

13 THE WITNESS: Absolutely. It's not
14 specifically called out. I could put 1,001
15 specific entities of what I've handled with the
16 Department of Health, and the Department of
17 Rodent and Vector Control.

18 But what I did for all of the
19 restaurants that I worked with in a variety of
20 communities in Washington, D.C., directly tied to
21 pest elimination, Waste Management, and the
22 health inspections that went along with that.

23 And specifically, I have Gerard
24 Brown's cell phone on my phone, the Bureau Chief
25 for Vector Control and Rodent Control for the

1 city.

2 So, I do a lot of work with him, and
3 for the Department of Health as it pertains to
4 pest management.

5 CHAIRPERSON ANDERSON: And, how long
6 have you been doing that, that specific, ma'am?

7 THE WITNESS: 25 years.

8 CHAIRPERSON ANDERSON: The only, the
9 reason why I'm, while I'm talking to you, I'm
10 looking through your resume.

11 And, and the only, the only specific
12 things I see on your resume regarding pest
13 control, is your current position that it says
14 2023 to present.

15 And you stated that that is effective
16 like 90 days ago. So I'm just, that's why I'm
17 asking you

18 (Simultaneous speaking.)

19 THE WITNESS: Sure.

20 CHAIRPERSON ANDERSON: -- where is
21 there, yes, that's why I'm saying to you point
22 out to me in your resume.

23 Mr. Kline is asking me to, to rule
24 that you're an expert so you can give expert
25 testimony.

1 THE WITNESS: Sure.

2 CHAIRPERSON ANDERSON: And, outside of
3 90 days ago, I don't see any, at least I don't, I
4 don't see anything on your resume specifically
5 that says that I have done work with, on pest
6 control outside of this position.

7 Your current position that you said
8 you started 90 days ago.

9 THE WITNESS: Absolutely.

10 CHAIRPERSON ANDERSON: So, let me ask
11 you a question, ma'am.

12 MR. KLINE: Mr. Chairman?

13 CHAIRPERSON ANDERSON: Yes, Mr. Kline?

14 MR. KLINE: The witness testified she
15 was Director of Quality Assurance for the Clyde's
16 Group for 17 years. And, was responsible for all
17 of this.

18 We talked about it. It was in her
19 testimony that she was in charge of Waste
20 Management, and pest control for what is now a,
21 or when she left, was a 13-restaurant, well-known
22 restaurant group.

23 It started with seven, six restaurants
24 when she was there. She was with that company
25 for 17 years, and then did similar work for, for

1 Founding Farmers in these same issues.

2 And, I tender the witness for, for
3 further questions, but that's part and parcel, a
4 major part of her responsibilities in terms of
5 sanitation, safety control, all of it.

6 THE WITNESS: Sir, may I just elaborate
7 for you quickly, that might help.

8 So, I work for a, I work for a pest
9 company now. I am nowhere near certified to
10 apply chemicals. I have a team for that.

11 What I am, an absolute expert life-
12 long passionate person to help people eradicate
13 pests in their operations, is actually the
14 operations side.

15 This case is as I know it, is directly
16 tied to waste, operators managing a well run
17 restaurant that ties to pest management.

18 Do I know exactly what rodent burrows
19 look like, and how to help restaurants mitigate
20 them? Yes, that is, that is my gift and my
21 curse.

22 And, our company does not even Service
23 these restaurants. I am just in the field of
24 quality assurance that ties directly and heavily
25 to Waste Management, and pest management.

1 CHAIRPERSON ANDERSON: I'll allow her
2 expertise. Go ahead.

3 DIRECT EXAMINATION (CONTINUED)

4 BY MR. KLINE:

5 Q Great. Thank you.

6 All right, have you heard most of
7 what's been presented today during this hearing?

8 A I have been here since it started.

9 Q Okay.

10 And, you're aware of what's planned in
11 terms of trash management for this particular
12 restaurant?

13 A Yes, I am.

14 Q Okay.

15 Will you just outline that for the
16 Board, and whether you think that that's
17 appropriate, given this location?

18 A Absolutely. I've been furnished the
19 same sort of cut sheets, notwithstanding some
20 color changes. I spoke with the Waste Management
21 technician that furnished said documents.

22 The best practice that I've observed
23 from both of those is that they are metal
24 containers with a self-closing, not a self-
25 closing, a closing, tight fitting lid.

1 CHAIRPERSON ANDERSON: I'm sorry, hold
2 on, hold on. While you speak, Mr. Kline, I need
3 you to, to mute your line because we're getting
4 feedback.

5 MR. KLINE: Oh, I'm sorry.

6 CHAIRPERSON ANDERSON: All right.

7 Go ahead, ma'am.

8 THE WITNESS: So, we were discussing
9 the containers that I have observed, that the
10 company is going to use at their facility.

11 There are two of them. There are two
12 yard containers. One is for recycling, which
13 logically I thought kind of was levitating toward
14 the blue, because blue is a universal symbol of
15 recycling.

16 But irregardless, they're both metal.
17 They both have closing lids. And, they are a
18 best practice for trash management because of the
19 material that they are made of.

20 BY MR. KLINE:

21 Q Okay.

22 Now when you say the material that
23 they're made of, is there a concern with other
24 materials that might be used?

25 A Well, it is known that rats can gnaw

1 and chew through a variety of things. And
2 plastic, and toters being one of them very
3 specifically.

4 Q Okay.

5 A I've recently had a report from the
6 mayor's office, that she is trying to replace all
7 of the community toters due to gnawing holes and
8 access to trash.

9 So, they are, they are a challenge.

10 Q Okay.

11 Now, you're aware in this case the
12 community has suggested that trash be stored in
13 toters and brought in every night?

14 A Yes.

15 Q Are you aware of that?

16 And, do you have an opinion as to that
17 approach to trash management?

18 A It really sounds troublesome as it
19 pertains to the units being outside, and then
20 being brought inside.

21 If for any reason we know that
22 throughout the city, rodents are finding their
23 way into these toters, one way, shape, or form.

24 So, the potential for that or any
25 other pest that gets into the can during the day,

1 is significant that you're now just manually
2 yourself, bringing potential pests into the
3 restaurant.

4 Q Okay.

5 And, there's been a suggestion that
6 the frequency of pick up of the dumpsters, as
7 opposed to more frequent pick up of toters, is an
8 issue.

9 Do you have an opinion with respect to
10 that?

11 A My understanding from everybody and
12 looking at the Waste Management contracts, is
13 that they were looking at three days a week
14 pickup, which is very good. It's not once a
15 week.

16 And a lot of the toters wind up on the
17 same schedule, they just have more of them.

18 In the community, the challenge is for
19 anybody in row houses or townhouses, the city is
20 only picking up on average, once a week per the
21 D.C. website from DPW.

22 Q Okay.

23 And, speaking of that, so that's
24 what's being picked up from residents is once a
25 week?

1 A Per the DPW website, yes, it is.

2 Q Okay.

3 And you were here earlier when, when
4 certain photos were, were shown, and some of
5 which were introduced showing trash storage
6 outside residences.

7 Did you see those?

8 A Yes, I did.

9 Q Okay.

10 And, do you, do you have any opinion
11 as to whether that's problematic, or whether
12 there are issues with that?

13 A It's absolutely problematic. I mean,
14 to have overflowing trash, the reason that lids
15 are supposed to be tight fitting, is to keep
16 anything out.

17 Once they become overflowing, or trash
18 is put on the sidewalk, it has two specific
19 functions.

20 One, it's a food supply; and, two,
21 doesn't matter if it's recycling, corrugated, it
22 becomes a harborage spot of safety for them.

23 Q Do you have an opinion as to whether
24 the storage of trash by residents, is more or
25 less of a problem with respect to rodents, than

1 the storage of trash by restaurants?

2 A I know that it is. I drive around the
3 city. I see it everywhere. And when we were
4 questioning the location of the toters, it
5 doesn't matter what ward you're in, everywhere
6 has a challenge with it.

7 The mayor knows it. We know it. And
8 the thing with the restaurants is that several
9 years ago, we changed the food code in 2012.

10 And, they added a provision that
11 mandated that every licensed restaurant operator
12 in the District of Columbia, had to have a pest
13 contract in place by a certified pest company.

14 As well as any time the Health
15 Department would show up, and/or Rodent and
16 Vector Control, they had to produce said reports
17 of their most recent inspections.

18 So, the mayor and the Department of
19 Health put in provisions to be more stringent
20 with the restauranteurs, to make sure that they
21 were having excellent pest management that was
22 effective.

23 Q Are there similar requirements of
24 restaurants?

25 (No audible response.)

1 Q I mean, I'm sorry, are there similar
2 requirements of residents?

3 A No. And in fact, I don't even think
4 residents are required to have pest control in
5 general, so.

6 Q Okay.

7 MR. KLINE: Mr. Mixon, can you bring
8 up Exhibits 6, 7, and 8, please?

9 (Pause.)

10 MR. MIXON: Six?

11 MR. KLINE: Yes.

12 Wait, before you click play. All
13 right, we'll turn the sound off and let it play
14 through the commercial.

15 What is it that we're about to see,
16 Ms. Griffith?

17 THE WITNESS: Absolutely. So I cited
18 before the guru of specifically rodentology,
19 Bobby Corrigan, and how he, it was showcasing the
20 challenges with rodents in the city.

21 Okay.

22 Are we there? All right, if we could,
23 all right, turn up the sound and show this,
24 please.

25 MR. JAYARAMAN: This was denied at the

1 preliminary.

2 CHAIRPERSON ANDERSON: Mr. Jayaraman,
3 I, this is, if he, he can show the video. If he
4 wants to move this video into evidence, then you
5 can argue why this document should not be moved
6 into evidence.

7 But it's right now, he's not moving
8 this document to evidence. So, we can have that
9 discussion at that juncture.

10 I think that you are stating that this
11 document was not disclosed to you as seven days
12 before.

13 Is that your concern, sir?

14 (No audible response.)

15 CHAIRPERSON ANDERSON: I can't hear
16 you, sir.

17 MR. JAYARAMAN: Yes, that is correct.

18 CHAIRPERSON ANDERSON: At this
19 juncture, he's not, he's not moving into
20 evidence. And so therefore, if he tries to move
21 this document, if he moves this document to
22 evidence, you can raise your objection at that
23 time, sir, and I will rule on the, your motion.

24 Go ahead, Mr. Kline.

25 MR. KLINE: All right, so Mr. Mixon, go

1 ahead.

2 (No audible response.)

3 MR. KLINE: Do we have sound?

4 MR. MIXON: I leave the share screen,
5 only shares the screen and not audio. Is it not
6 audible to you?

7 MR. KLINE: No, it's not audible.

8 MR. MIXON: Hmm.

9 CHAIRPERSON ANDERSON: I've had screens
10 shared where I hear audio. So, this is a new one
11 for me, sir.

12 MR. KLINE: You've got a bunch of
13 lawyers trying to do tech. It's always a
14 challenge.

15 All right, well, we will move on from
16 that, then, and move to the next exhibit. Maybe
17 we'll have better luck.

18 (Pause.)

19 BY MR. KLINE:

20 Q Actually, Ms. Griffith, can you
21 identify what this is? What it is that we might
22 be about to see here?

23 A So, one of the things that I wanted to
24 showcase for the Board, was what rodent chewing
25 looks like on some of these canisters that Bobby

1 Corrigan talks about.

2 These are D.C. cans that, that the
3 mayor owns, and that she wants to replace. And,
4 this is how they get into them.

5 Q All right, Mr. Mison, if you can go
6 back I believe you can just click on the photos,
7 and show the photos.

8 If you go back to the last screen,
9 you'll see the photos. Let's just show the
10 photos.

11 It says, view all six photos. There
12 you go.

13 So, what are we looking at here, if
14 you know, Ms. Griffith?

15 A Absolutely. So you can see they wind
16 up on the tops of them. They sit there, then the
17 gnaw into it, and then they get inside.

18 And/or, they'll go to the bottoms of
19 them and chew the corners. But those are rodent
20 chew holes.

21 MS. OPPER-WEINER: Excuse me, Mr.
22 Kline, what exhibit is this? What number?

23 MR. MIXON: 7.

24 MR. KLINE: It is Exhibit 7.

25 MS. OPPER-WEINER: Thank you.

1 THE WITNESS: (Audio interference) and
2 the Board, something that was absolutely public
3 knowledge. It was on the news. It's rodents
4 have been heavily covered.

5 And, once Mr. Corrigan came and did
6 the rodent academy for two days, with the
7 Department of Health, this, you know, these
8 topics, the news picks it up.

9 They had a lot of great coverage for
10 the, for the impact, and how everybody can do
11 their part to help.

12 MR. KLINE: Right.

13 Well, I'm going to move Applicant's
14 Exhibit 7, which is, which are these photos.

15 (Whereupon, the above-referred to
16 document was marked as Applicant Exhibit No. 7
17 for identification.)

18 MS. OPPER-WEINER: Object.

19 CHAIRPERSON ANDERSON: Mr. Jayaraman,
20 do you have any, do you have any objection to
21 Exhibit 7?

22 MS. OPPER-WEINER: I'm handling it.

23 CHAIRPERSON ANDERSON: I'm sorry. Ms.
24 Opper-Weiner, do you have an objection to Exhibit
25 7?

1 MS. OPPER-WEINER: The answer is, yes,
2 sir.

3 CHAIRPERSON ANDERSON: What's the
4 nature of your objection?

5 MS. OPPER-WEINER: This was filed out
6 of time from the rules of the Board. And we
7 don't know --

8 (Simultaneous speaking.)

9 CHAIRPERSON ANDERSON: So, when was
10 this filed? I'm sorry, when was this filed?

11 MS. OPPER-WEINER: On the 4th of
12 November, excuse me, August. I've lost track of
13 the mind here. So, August.

14 CHAIRPERSON ANDERSON: All right, so
15 when was the disclosure due?

16 MR. KLINE: It was due two days before
17 that.

18 Mr. Chair, we would direct the Board's
19 attention to 23 DCMR 1713.8, which suggests in
20 the absence of prejudice, that this, that this
21 should be allowed.

22 CHAIRPERSON ANDERSON: I'm getting
23 there, Mr. Kline. I haven't made a ruling. I'm
24 asking the questions.

25 I mean, there is an objection and so

1 the objection is that you did not disclose these
2 documents as was requested, required by you at
3 the, the protest status hearing where I informed
4 all, both parties that the documents must be,
5 must be exchanged seven days before the hearing.

6 Now, how is it that because these
7 documents were not disclosed seven days before
8 the hearing, how is that ma'am, you believe that
9 you have been prejudiced if I was to allow this
10 document into evidence?

11 MS. OPPER-WEINER: Are you addressing
12 it to me?

13 CHAIRPERSON ANDERSON: Yes, ma'am,
14 because you are objecting, you are objecting to
15 the -- Mr. Kline, please mute your line, sir,
16 please.

17 So, you are objecting to the
18 introduction of this document because it was not
19 disclosed seven days before. It was disclosed,
20 what, five days?

21 MS. OPPER-WEINER: Correct, yes.

22 CHAIRPERSON ANDERSON: So how --

23 (Simultaneous speaking.)

24 MS. OPPER-WEINER: And not to --

25 CHAIRPERSON ANDERSON: Go ahead, ma'am.

1 MS. OPPER-WEINER: It was a
2 insufficient time for us to review it. And, I
3 just think that the rules are there for a reason.

4 And, we complied with the rules,
5 despite the fact that we had a chair on vacation,
6 out of the country.

7 And we worked hard to put everything,
8 get everything in on time.

9 So, and I frankly, I didn't learn
10 anything from this that I can -- I really didn't.
11 And I actually, in addition, I have been with the
12 mayor on the 8th Street rat problem.

13 The neighborhood where I live, which
14 is on 10th Street, doesn't quite have it but boy
15 do we have them on 7th and 8th Streets Southeast,
16 and I'm talking about the 200 block of, of
17 Southeast.

18 So, these are just you know, they're
19 not experts that are doing this. Or that it was,
20 it just didn't seem to be very helpful. So, why
21 should we have this as part of the exhibits? I
22 just don't see it.

23 CHAIRPERSON ANDERSON: Well, actually
24 the analysis ma'am, is that you need to tell me
25 why you have been prejudiced.

1 Why you have been prejudiced because
2 this document was not submitted to you on -- I'm
3 sorry, the PIP was due on, let me look at the,
4 the date.

5 So, the PIP was due on what date, Mr.
6 Kline?

7 MR. KLINE: The 2nd.

8 CHAIRPERSON ANDERSON: So the PIP was
9 due on the 2nd, let me see what day of the week
10 that is. Hold on.

11 MR. KLINE: Wednesday, last Wednesday.
12 It was filed last Friday.

13 CHAIRPERSON ANDERSON: So, the PIP was
14 due on Wednesday and this document was, was filed
15 on Friday, and today is Wednesday.

16 So, and all what I'm asking is that
17 if, tell me how you have been prejudiced, how,
18 because this document was not disclosed to you on
19 Wednesday?

20 MS. OPPER-WEINER: And, I think I
21 answered that by saying insufficient time to
22 study it, to research what, you know, whether it
23 was worthwhile or not.

24 And so, we feel --

25 CHAIRPERSON ANDERSON: Well, I'm going

1 to, I'm going to overrule your objection, and I'm
2 going to allow the document.

3 I do not believe that you have been
4 prejudiced. It is just a general statement about
5 the pest control, the rat problem in D.C., which
6 I think that everyone is aware that it's a news
7 article regarding that, that issue.

8 And so therefore, I'm going to
9 overrule the objection and I will admit Exhibit 7
10 to the record over, over your objection.

11 MS. OPPER-WEINER: Okay, got it.

12 (Whereupon, the above-referred to
13 document was received into evidence as Applicant
14 Exhibit No. 7.)

15 CHAIRPERSON ANDERSON: All right.

16 Mr. Kline?

17 BY MR. KLINE:

18 Q Yes, thank you.

19 Ms. Griffith, do you have any other
20 comments concerning the applicant in this case,
21 their efforts to manage trash and, and minimize
22 rodents?

23 A Everything that I have heard and in
24 speaking with them, I've looked up some of their
25 health inspection records, most specifically

1 Chiko.

2 And, they have no pest violations.
3 And, these are extraordinary chefs. Everybody
4 wants one in their neighborhood.

5 And, if I know them, and I don't know
6 them, but if I know where chefs want to go, the
7 city has, the mayor, the Restaurant Association
8 of Metropolitan Washington, has a thriving
9 restaurant mecca that people are traveling here
10 to eat here.

11 And, I wouldn't be surprised to see
12 them on a Michelin list somewhere, which is a
13 very coveted prize.

14 You cannot do that without the most
15 excellent sanitation, safety, and no rodents.

16 MR. KLINE: Great.

17 All right, I have no further witness,
18 no further questions of this witness at this
19 time, Chairman.

20 CHAIRPERSON ANDERSON: And, no further
21 witness, that's correct, right? Is that correct
22 also, too, Mr. Kline?

23 MR. KLINE: That is correct.

24 CHAIRPERSON ANDERSON: All right, then
25 I think that that's appropriate.

1 All right, Ms. Opper-Weiner, do you
2 have any questions for this witness?

3 CROSS-EXAMINATION

4 BY MS. OPFER-WEINER:

5 Q I do, yes.

6 Have you inspected the garbage bins
7 that the establishment has purchased?

8 A Not specifically in person. I was not
9 aware they were, I was surprised they were
10 delivered because they're still in licensing.

11 Q Well, do you know what it is that they
12 purchased?

13 A The cut sheets that we were given from
14 Waste Management, are the two yard containers
15 that are metal, with two plastic closing lids.

16 Q And, what is your opinion about the,
17 those bins?

18 A My opinion is that they are best
19 practices in the industry, and I'll back that up
20 with directions on the DC Rodent and Vector
21 Control website, that backs me up to say that
22 they are a best practice for restaurant and food
23 service companies, including hotels.

24 Q Are the tops of the bins, garbage
25 bins, tight, tightly fitted?

1 A Yes, they are.

2 Q But you haven't inspected them?

3 A By standard specifications that
4 equipment manufacturers have to make these
5 things, they are.

6 Q Okay.

7 So that, is that top of the line then
8 for keeping out rodents?

9 A Absolutely, and Waste Management is
10 one of the formidable waste management companies
11 in the country, that would not allow their
12 reputation to be tarnished by inferior products.
13 In working with them extensively.

14 The locking of the, the chaining of
15 the containers at night?

16 Q Yes --

17 (Simultaneous speaking.)

18 A Has to do with dumping.

19 Q -- we have a picture to show, to
20 share.

21 CHAIRPERSON ANDERSON: I'm sorry, hold
22 on, hold on. I didn't hear the answer she gave.
23 I think there's, you asked a question and then
24 all I heard was a chain and off the dock.

25 So

1 (Simultaneous speaking.)

2 THE WITNESS: Right.

3 CHAIRPERSON ANDERSON: -- what was the
4 question that you answered to, ma'am?

5 THE WITNESS: Just about the
6 specifications of the units that they, that it
7 was an acceptable material and that it was the
8 best practice.

9 CHAIRPERSON ANDERSON: All right.

10 Do you have another question, ma'am?

11 MS. OPPER-WEINER: Yes, we have a
12 picture to share. Can we do that?

13 CHAIRPERSON ANDERSON: Mr. Charles,
14 allow Mr. Jayaraman to share his screen, please.

15 (Pause.)

16 CHAIRPERSON ANDERSON: What exhibit is
17 this, please?

18 MS. OPPER-WEINER: That's it? Scroll
19 through it.

20 CHAIRPERSON ANDERSON: What exhibit is
21 this?

22 MS. OPPER-WEINER: What is it? It's
23 not an exhibit. It's just a photograph that was
24 taken today of the bins that the establishment --

25 (Simultaneous speaking.)

1 CHAIRPERSON ANDERSON: Is this

2 MS. OPPER-WEINER: -- purchased.

3 CHAIRPERSON ANDERSON: -- so this has
4 to, all right. All right, okay, fine. Go ahead.
5 What are we looking at?

6 MS. OPPER-WEINER: Yes, this was the
7 bins that the applicant has purchased.

8 MR. KLINE: Ms. Opper-Weiner, is she
9 testifying now? I don't understand what's going
10 on here.

11 CHAIRPERSON ANDERSON: I, the question
12 I asked is, what is this? I was told it's not an
13 exhibit. It is a picture. So --

14 (Simultaneous speaking.)

15 MS. OPPER-WEINER: It's a picture.

16 CHAIRPERSON ANDERSON: -- what is the
17 question, what is it, can the witness identify
18 the document that's on the, that we're looking at
19 here?

20 THE WITNESS: I've never seen the photo
21 before this moment, so, no.

22 MS. OPPER-WEINER: Is this the best
23 practice --

24 (Simultaneous speaking.)

25 CHAIRPERSON ANDERSON: The witness

1 cannot, all right, the witness cannot identify
2 the document, so let's move on.

3 BY MS. OPPER-WEINER:

4 Q Have you ever seen any, anything like
5 this, as a dumpster?

6 A It's the same exact dumpster that's in
7 the specification sheets, just different colors.
8 The colors of Waste Management are green and
9 yellow.

10 Q Okay, but this is the one the best
11 practice that you've been talking about?

12 A Absolutely, it is.

13 Q Okay.

14 But you've not seen it directly?

15 MR. KLINE: Objection, asked and
16 answered.

17 MS. OPPER-WEINER: Okay.

18 CHAIRPERSON ANDERSON: Sustained. Move
19 on.

20 MS. OPPER-WEINER: Yes, no, I'm done.
21 I have no further questions.

22 CHAIRPERSON ANDERSON: Thank you.

23 Close your screen, please.

24 (No audible response.)

25 MS. OPPER-WEINER: Okay, I just.

1 CHAIRPERSON ANDERSON: All right, Mr.
2 Jayaraman, can you please close your screen?

3 Are there any questions by any Board
4 members?

5 (No audible response.)

6 CHAIRPERSON ANDERSON: Any questions by
7 any Board members?

8 (No audible response.)

9 CHAIRPERSON ANDERSON: No questions by
10 Board members.

11 Mr. Kline, do you have any redirect?

12 REDIRECT EXAMINATION

13 BY MR. KLINE:

14 Q Yes.

15 Mr. Mixon, can you call up Exhibit 8,
16 please?

17 (Pause.)

18 Q Right.

19 Ms. Griffith, can you identify this?
20 I think you just referenced it.

21 A Yes, so communityaffairs.dc.gov. So,
22 this is an absolute public page on best practices
23 in the city.

24 So, there are so many resources on how
25 to manage, mitigate, or ultimately eliminate

1 pests for community members, as well as
2 restaurateurs.

3 Q Okay.

4 And, you said that somewhere in here,
5 it suggests the use of metal dumpsters?

6 A Yes.

7 Q Mr. Mixon, can you scroll down?

8 Can you point to where that is,
9 please, Ms. Griffith? Do you know?

10 A Absolutely. So this talks about the
11 cans. Request, repair, maintenance, call 3-1-1.

12 This is the community one. I'm not
13 sure, is this the? Is there a restaurant section
14 below?

15 Q Mr. Mixon, scroll down, please.

16 (Pause.)

17 A I think is the home one.

18 Q All right.

19 (Pause.)

20 Q All right, but this does set forth
21 what residents are supposed to do with respect to
22 storage of their trash?

23 A Absolutely.

24 MR. KLINE: All right.

25 I'll move Exhibit 8.

1 (Whereupon, the above-referred to
2 document was marked as Applicant Exhibit No. 8
3 for identification.)

4 MS. OPPER-WEINER: I object to that.

5 CHAIRPERSON ANDERSON: What's the
6 nature of the objection?

7 MS. OPPER-WEINER: The nature of the
8 objection, this is about households. And,
9 where's the one that relates to restaurants?

10 MR. KLINE: Well, I mean, there, the
11 issue is rats in the community and we saw
12 numerous photos as to how trash was stored by
13 residents.

14 And, one wonders why there's a rat
15 problem in the community. And there's an attempt
16 here to blame it on all the restaurants.

17 And here is evidence as to what the
18 District recommends is what should be done with
19 the storage of waste at one's residence, which we
20 saw numerous violations of in the photos.

21 MS. OPPER-WEINER: No, we did not,
22 actually. And they were not even anywhere close
23 to the area.

24 But, yes, it says for example, put
25 the, put the trash out for pickup. Is that what

1 happened, and will happen with the Waste
2 Management program?

3 CHAIRPERSON ANDERSON: All right, all
4 right. I'm going to, this is Exhibit 8, right?

5 MR. KLINE: Right.

6 CHAIRPERSON ANDERSON: I'm going to
7 allow Exhibit 8 into evidence, because Exhibit 8
8 it says, this is how you can help prevent rodents
9 around your home or business, by remembering
10 these key, key tips.

11 So, I will allow Exhibit 8. So, over
12 the objection of the protestant, Exhibit 8 is
13 moved into evidence.

14 (Whereupon, the above-referred to
15 document was received into evidence as Applicant
16 Exhibit No. 8.)

17 CHAIRPERSON ANDERSON: All right. Any
18 --

19 (Simultaneous speaking.)

20 MR. KLINE: I have no further questions
21 of Ms. Griffith. Thank you, Ms. Griffith.

22 And, I would move Exhibit 9, which is
23 the dumpster that was identified by Scott Drewno,
24 on cross-examination.

25 A diagram, and a photo.

1 (Whereupon, the above-referred to
2 document was marked as Applicant Exhibit No. 9
3 for identification.)

4 CHAIRPERSON ANDERSON: Any objection to
5 Exhibit 9?

6 MS. OPPER-WEINER: No.

7 CHAIRPERSON ANDERSON: Exhibit 9
8 without exception, without objection.

9 (Whereupon, the above-referred to
10 document was received into evidence as Applicant
11 Exhibit No. 9.)

12 MR. KLINE: Great, and with that, the
13 applicant rests.

14 Thank you.

15 CHAIRPERSON ANDERSON: All right, thank
16 you.

17 All right, it is 6:20. We're taking
18 a 10 minute break.

19 I see Ms. Szafran, I see that you, I
20 know you have been here, but the Board has been
21 doing this since 9:30 this morning, okay? So we
22 have been, we have been online since 9:30 this
23 morning.

24 So, but we're in the final run, okay?
25 So, we have a court reporter and so there are

1 other people who, who we're not seeing so I'm
2 just trying to be mindful to take a break.

3 So, it is 6:21. We're going to take
4 a 9 minute break and we'll come back on the,
5 we'll come back on the record at 6:30, okay?

6 And I hope this is it, all right?

7 6:30.

8 Thank you.

9 (Whereupon, the above-entitled matter
10 went off the record at 6:21 p.m. and resumed at
11 6:32 p.m.)

12 CHAIRPERSON ANDERSON: Mr. Jayaraman,
13 you can now do your opening statement and then
14 you said you have one witness, right?

15 MR. JAYARAMAN: Yes.

16 CHAIRPERSON ANDERSON: All right. So
17 we can start. You have five minutes to do an
18 opening statement.

19 MR. JAYARAMAN: Sir, can you hear me?

20 CHAIRPERSON ANDERSON: Yes, sir, I can
21 hear you.

22 MR. JAYARAMAN: Okay, great. I just
23 wanted to make sure because we are on multiple
24 computers here.

25 Thank you very much for the

1 opportunity to present our case. This case is
2 really about what is happening in the
3 neighborhood in that block.

4 As ANC Commissioners we don't have the
5 privilege of looking at every case separately.
6 We have to look at the neighborhood, and that
7 includes in particular the residents that are in
8 that area.

9 Over the past 12 years these
10 residents, one of whom you will hear today, have
11 been partners with the ANC and with
12 establishments to help address the poor trash
13 management problems and rodent problem that
14 plague this area.

15 Now the counsel for the Applicant has
16 presented pictures of trash cans of residents.
17 Well, you know, the bigger problem is that all of
18 those cans combined that you saw pictures of and
19 that were admitted can fit in one picture that we
20 are going to show you.

21 All of that trash can fit into one of
22 these bins that we will show you that is
23 overflowing and it occurs every week. Every week
24 all along that stretch trash overflowing,
25 rodents.

1 In fact, there is rodents that are on
2 the roofs of these buildings and I believe that
3 they are inside as well. So I wish these
4 Applicants the best, but at the same time I give
5 them caution because the rodent problem is
6 enormous in the back area.

7 And what I -- They have said is that
8 they are leaders, and I agree, you know. They
9 have helped feed those who don't have the right
10 amount of food, they have helped out with
11 military, feeding the military, they have helped
12 out during the pandemic, and they should be
13 commended for that because they are, they are
14 good cooks, they are great chefs, and they are
15 good neighbors.

16 But, you know what, five blocks, eight
17 blocks away, none of these issues matter because
18 they are not affected by it. The people who are
19 most affected by these issues are the hundreds of
20 neighbors that live immediately around these
21 establishments.

22 This is one of the most concentrated
23 corridors where you have establishments and
24 restaurants immediately abutting single-family
25 houses with backyards.

1 Now they mention that you will have
2 these abandoned or empty buildings. Well the
3 empty buildings are not feeding the rats, they
4 are providing a haven for them to shelter.

5 But where they are really feeding is
6 the establishments where the food is and people
7 have said, oh, we're going to put bait boxes out,
8 we're going to put this stuff out. Rats are
9 smart. Ask Bobby Corrigan, they are smart.

10 If given the choice between a green
11 block and a black box on the ground and a
12 smorgasbord of food overflowing from dumpsters,
13 they are not going to choose that green block and
14 eat it and die.

15 They are going to choose the food, the
16 steak, the fries, the pizza, all of the other --
17 Pretty much any kind of food you want you can
18 find it on this block. The more food that is out
19 there at night the more they are going to grow,
20 and that's what's happening.

21 The problem I hear time and time again
22 from residents is that I can't let my kids go out
23 in the backyard because there are so many rats
24 that I am afraid that my kids are going to get
25 bitten by rats, which is much more dangerous than

1 doing something about it.

2 So my responsibility as an ANC
3 Commissioner, irrespective of what is being said
4 here, is to be an advocate for those individuals,
5 not by choice, but by duty.

6 That is the oath I swore to take is
7 that I will fight for you, I will fight for what
8 you want, and in this situation that's what I
9 have done, win or lose, that I am going to fight
10 for you, present the case.

11 But, you know, the best practices that
12 we have come up with over the past decade -- In
13 fact there are 17 different establishments within
14 the area that we are talking about that have
15 indoor trash storage and none of them have come
16 to us and said, you know, that's a bad idea, we
17 have rats now on the inside.

18 Not one has ever come to the ANC ever
19 and said because they've brought their trash
20 inside that they have a rat problem.

21 In fact, the other James Beard Award
22 winner down the street, Aaron Silverman, last
23 time he was up for renewal he said, Chander, will
24 you please put in the SA that we are going to do
25 indoor trash because, you know what, we get it

1 now, we know why we need to put it inside,
2 because if we leave it out there we're just
3 adding to the rodent problem that is happening.

4 So, again, win or lose I am advocating
5 for the neighbors that are most affected, and you
6 are going to hear from one of them today.

7 I hope that the Board will look at
8 this in that light, that there is an existing
9 problem and that there is an overabundance of ABC
10 licenses with poor trash management problems on
11 this block that adding another one is just going
12 to exacerbate the problem.

13 If it was another block this would not
14 be an issue. We would not be here today. It is
15 the specific location that is the heart of the
16 issue and that's why we are going to ask that the
17 Board deny this application for a liquor license.

18 If they want to operate without it,
19 fine, but they told us that they can't even
20 operate without an alcohol license, and that's by
21 choice, not because they can't, that's their
22 choice.

23 If you do approve this I hope you will
24 put in conditions that they use the top of the
25 line trash cans, that they empty their trash cans

1 at night, not during the day, at night, so that
2 the bins are empty when the rats are feeding that
3 way they don't --

4 (Simultaneous speaking.)

5 CHAIRPERSON ANDERSON: Mr. Jayaraman,
6 you have way exceeded your five minutes and you
7 are actually giving me a closing, because you are
8 still going to have an opportunity to make the
9 statements to say what it is that you want.

10 So you did fine and you told me that
11 you have a witness and you told me what the
12 witness is going to testify to, so, fine. I have
13 given you probably almost seven minutes to speak,
14 sir, okay.

15 MR. JAYARAMAN: I'm sorry. Sometimes
16 I don't realize how much I talk.

17 CHAIRPERSON ANDERSON: Okay. And I
18 did turn the timer on like a minute after you
19 were speaking.

20 MR. JAYARAMAN: Okay.

21 CHAIRPERSON ANDERSON: Because my
22 phone is on silent that's why you didn't hear the
23 timer when it came on. All right, so --

24 MR. JAYARAMAN: Well I am going to
25 introduce the witness, but then I am going to

1 have Ms. Opper-Weiner actually do the questioning
2 if that's okay with you.

3 CHAIRPERSON ANDERSON: It's your case,
4 sir. You present your case the way you think is
5 appropriate. So, all right, where is Ms. Opper-
6 Weiner?

7 MS. OPPER-WEINER: Right here.
8 Somewhere in the stands here. There I am, okay.
9 Okay. Are we ready to begin?

10 CHAIRPERSON ANDERSON: All right,
11 ma'am. Who is the next witness, ma'am?

12 MS. OPPER-WEINER: I would like to
13 call Katherine Szafran who is the resident --

14 CHAIRPERSON ANDERSON: Ms. Szafran,
15 can you raise your right hand please, ma'am?

16 MS. SZAFRAN: Excuse me? Yes, okay.

17 WHEREUPON,

18 KATHERINE SZAFRAN

19 was called as a witness, and having been first
20 duly sworn, was examined and testified as
21 follows:

22 CHAIRPERSON ANDERSON: All right.

23 MS. OPPER-WEINER: Okay. I would like
24 to --

25 CHAIRPERSON ANDERSON: Hold on, Ms.

1 Opper-Weiner.

2 MS. OPPER-WEINER: Sure.

3 CHAIRPERSON ANDERSON: You are not in
4 the same location as they are, is that correct?

5 THE WITNESS: I am in the same
6 location.

7 MS. OPPER-WEINER: She is right there,
8 yes.

9 CHAIRPERSON ANDERSON: All right. I
10 believe we're going to have a feedback, so I
11 believe that you probably -- Can your microphone
12 pick her up if she speaks?

13 MS. OPPER-WEINER: I believe --

14 CHAIRPERSON ANDERSON: Hold on.

15 MS. OPPER-WEINER: Let's try --

16 CHAIRPERSON ANDERSON: Hold on, ma'am.
17 What did you say?

18 THE WITNESS: Maybe I have to move a
19 little bit closer. I could possibly move to the
20 other side of the table.

21 CHAIRPERSON ANDERSON: Right, because,
22 yes, we're going to have a feedback when you
23 testify because their line is open. All right.

24 THE WITNESS: I am familiar with this
25 process. Can you hear me now?

1 CHAIRPERSON ANDERSON: Yes, I can hear
2 you. All right, so let's Go ahead, ma'am. All
3 right. Did I swear you in already? Yes, I did.

4 THE WITNESS: Yes.

5 CHAIRPERSON ANDERSON: Okay. Go
6 ahead, ask the questions, please.

7 DIRECT EXAMINATION

8 BY MS. OPPER-WEINER:

9 Q Okay, yes. Thank you. I just wanted
10 to say that she is the long-time resident member
11 of the ABC Committee from her single-member
12 District Number 3.

13 Ms. Szafran gives an enormous amount
14 of time. Why don't we begin with how your day
15 began today, could you tell the Board, please?

16 A Sure, I can, just because it's
17 relevant to this discussion. So I was on a
18 business call. As many people I am currently
19 working from home four days a week.

20 CHAIRPERSON ANDERSON: Hold on a
21 minute, please. Hold on, ma'am. There is a
22 court reporter and I am having trouble hearing
23 you, so I am not sure if they can hear you, so
24 maybe you need to --

25 THE WITNESS: Move closer and speak

1 louder.

2 CHAIRPERSON ANDERSON: Yes. Yes,
3 ma'am.

4 THE WITNESS: All right. Is that
5 acceptable?

6 CHAIRPERSON ANDERSON: I just want to
7 make sure that the court reporter can capture
8 your testimony, that's why we are going through
9 this exercise. Okay, go ahead, ma'am.

10 THE WITNESS: So I work from home
11 about four days a week. For a long time I have
12 had a few days a week from home. I am a health
13 policy analyst.

14 I became involved in this neighborhood
15 when I first moved here over 22 years ago, so I
16 am not new to D.C. and not new to the
17 neighborhood.

18 But I have become very aware over the
19 years as the neighborhood has changed, more
20 restaurants have come in, about the problems,
21 that the good things that they bring, because
22 they really do bring good things, but as well as
23 the problems when we have sort of un-managed
24 trash and deliveries.

25 So if we get back to the original

1 question, I was on a business call and I could
2 hear very loudly somebody very nearby laying on
3 their horn.

4 I finished my call. I was probably on
5 there for another five, probably ten minutes, and
6 somebody is still laying on the horn. I step out
7 to my front yard.

8 I should tell you that besides being
9 a resident member I am a neighbor. My house is
10 located, it's one house removed from the exit
11 from one side of the alley, so I get basically a
12 full front view.

13 What I see is a trash truck with the
14 poor, you know, trash guy trying to leave the
15 alley but he is blocked in by a delivery truck, a
16 delivery truck that couldn't get down the alley
17 because the trash truck for one of the restaurant
18 establishments was picking up the trash.

19 This is not even a daily occurrence at
20 this point. This is multiple times a day and we
21 are all getting blocked into this alley, both
22 residents as well as, you know, some commercial
23 deliveries and trash trucks because of the way
24 that the (audio interference) --

25 CHAIRPERSON ANDERSON: All right. Is

1 there another, is there a question? I think you
2 -- All of a sudden you

3 THE WITNESS: Did I disappear all of
4 a sudden?

5 CHAIRPERSON ANDERSON: All right. Do
6 you have another question you want to ask, ma'am?

7 BY MS. OPPER-WEINER:

8 Q Yes. Yes, for sure. What is the
9 emergency access issue that you are talking
10 about?

11 A Well, so

12 MR. KLINE: Mr. Chairman, objection.
13 This seems to go to the traffic issue that is not
14 part of this protest. This is not about trash.

15 MS. OPPER-WEINER: Yes, let me try and
16 answer that. It is specifically about the trash
17 trucks as well as delivery trucks.

18 They are all part of the problem, so
19 that is why I asked the question, that there are
20 -- Let her testify. That's what she is here for.

21 MR. KLINE: Right, to testify
22 consistent with the issues that are determined to
23 be before the Board and as I understand it that
24 issue relates to

25 (Simultaneous speaking.)

1 MR. JAYARAMAN: Mr. Kline, please stop
2 interrupting.

3 CHAIRPERSON ANDERSON: I'm sorry, who
4 -- Hold on.

5 MS. OPPER-WEINER: Yes, he's going to
6 --

7 CHAIRPERSON ANDERSON: Only two people
8 can speak. It's Mr. Kline and then Ms. Opper-
9 Weiner. Those are the only two people that can
10 speak at this time, all right.

11 BY MS. OPPER-WEINER:

12 Q Have you finished?

13 A I have not. I was not sure how the
14 issue was resolved.

15 CHAIRPERSON ANDERSON: Now hold on a
16 minute. You raised an objection, Mr. Kline.
17 What was the nature of the objection you raised?

18 MR. KLINE: Yes. I raised an
19 objection that this issue relates to traffic and
20 pedestrian vehicular safety.

21 It doesn't relate to trash management,
22 which is the sole issue that was raised with
23 respect to Mr. Jayaraman, to the investigator,
24 and is the issue that was raised with respect to
25 peace, order, and quiet.

1 The issues related to traffic in the
2 alley were all, were listed under the section of
3 the code related to pedestrian safety and
4 vehicular traffic, which is not before the Board
5 because it was not contained in the initial
6 protest letter.

7 MS. OPPER-WEINER: Mr. --

8 CHAIRPERSON ANDERSON: I -- Go ahead,
9 ma'am.

10 MS. OPPER-WEINER: I would like to
11 respond. As I said, we're talking about, first
12 of all, we need to put the facts on the table, so
13 before we even get to this point of trying to
14 shut her up is that the issue of trash management
15 relates to the trash trucks as well as the
16 delivery trucks and what happens within that
17 alley and that is what she is here to tell us
18 about.

19 CHAIRPERSON ANDERSON: All right. All
20 right, I am going to overrule the objection, but
21 I just want you to make sure that -- I will give
22 you some leeway in asking some questions because
23 it's the first question to present, but the issue
24 here is peace, order, and quiet as related to
25 trash management so that's what the heart of the

1 heart of the testimony -- But I will give you
2 some leeway at the beginning for you to build, to
3 provide some type of proffer so we can move into
4 the issue at hand. Okay, go ahead.

5 BY MS. OPPER-WEINER:

6 Q Yes. Thank you so much. With regard
7 to the episode that happened today, how
8 significant is that or how regularly does
9 something like that happen?

10 A Over the last few years it has
11 literally become multiple times a day to the
12 point --

13 CHAIRPERSON ANDERSON: No, ma'am. I
14 think you need to be closer because --

15 THE WITNESS: I just --

16 CHAIRPERSON ANDERSON: You need to be
17 closer, ma'am.

18 THE WITNESS: I moved closer yet
19 again. My apologies, Mr. Chairman. Can the mic
20 pick me up a little bit better like this?

21 CHAIRPERSON ANDERSON: Yes, I can hear
22 you. I can hear you, ma'am. I know that the
23 court reporter had reported that you were faint,
24 but audible, but now you are even worse, so
25 that's why I wanted to make sure that your

1 testimony -- Go ahead, ma'am, speak.

2 THE WITNESS: All right. So to the
3 question, this issue, which when I moved to this
4 location was rare if ever, because of the
5 proliferation of the restaurants really, and how
6 they store their trash, it has become basically
7 an issue multiple times per day.

8 It's (audio interference) and it
9 happens on the weekends, it happens on Sundays,
10 and it just doesn't affect, you know, those of us
11 who are residential neighbors, it impacts other
12 commercial businesses, too.

13 I really feel that part of what I hope
14 these chaps will partner with us about is
15 litigating both the rodents and the alley access
16 issue that we have raised to them in the past and
17 we haven't received any feedback on possible
18 solutions. We did suggest a few. I haven't
19 heard otherwise.

20 BY MS. OPPER-WEINER:

21 Q Okay. Have you had a chance to see
22 the dumpsters that have been delivered for the
23 proposed establishment at 517 8th Street
24 Southeast?

25 A I have. I saw them the first time

1 maybe a couple days ago and I walked back there
2 today just to verify and they are, in fact,
3 delivered to the back of the establishment and
4 they are Waste Management dumpsters.

5 Q Okay. Was there any opinion you have
6 of the terms of the quality compared to what you
7 believe to be available?

8 A Well

9 (Simultaneous speaking.)

10 MR. KLINE: Objection. This witness
11 has not been qualified as an expert nor do I
12 think she is one.

13 MS. OPPER-WEINER: She lives in the
14 neighborhood, she sees all of this. She has been
15 doing this years, so she is a familiar --

16 MR. KLINE: That doesn't make her an
17 expert.

18 CHAIRPERSON ANDERSON: She's not an
19 expert, but she can talk about the trash, this
20 trash can and compare it to other trash cans she
21 sees in the alley. I'll let her talk about that,
22 but --

23 (Simultaneous speaking.)

24 MR. KLINE: She's going to give an
25 opinion as to their effectiveness. She is not

1 qualified to do that.

2 CHAIRPERSON ANDERSON: I am not going
3 to -- All right, you are correct, so I am going
4 to sustain the objection, but she can say --
5 Because she has not be ruled an expert so she
6 cannot talk about whether or not she thinks this
7 is effective or these are appropriate, but she
8 can talk to -- I believe she can talk about the
9 trash, this trash can and compare it to other
10 trash cans that is in the alley.

11 I mean she can testify to that extent,
12 but she cannot testify, since she has not been
13 proffered as an expert, so she cannot state
14 whether or not she believes that these are
15 effective or these are the best quality.

16 THE WITNESS: I think I can answer the
17 question that is consistent with what you have
18 requested.

19 BY MS. OPPER-WEINER:

20 Q Please, yes, ma'am.

21 A So over the last ten years in the
22 process of working through this we have met with
23 several pest management experts as well as a
24 rodentologist on more than one occasion, as well
25 as reviewed the D.C. Code.

1 One of the things that is specified is
2 that they should have tight fitting lids because,
3 of course, the rats don't need to chew through
4 this. These have large gaps of up to two inches.
5 The rats can just enter these trash bins.

6 They do make, Waste Management does
7 provide other types of trash bins with tight
8 fitting lids, so I am really surprised that after
9 everything that the Applicant had offered about
10 their best practices that this was what they
11 chose to have delivered.

12 Like I said, I was surprised because
13 that's what they were, you know, they told us
14 that they were concerned about.

15 Q Excuse me. This must be an emergency.
16 I -- Okay. I think I am going to turn this off
17 and just do it. Okay, yes.

18 So you mentioned something about
19 openings, you know, is there an opening in that
20 top? Can you explain that, please?

21 A Right. So these lids have large gaps.
22 Not only do they have large gaps around sort of
23 the edge of the trash can, but in between the two
24 lids there is also a large gap.

25 You know, to go back to what the

1 expert said, storing the trash and keeping the
2 rats out of the trash is one of the very critical
3 things.

4 These cannot keep the rodents out
5 because, quite frankly, the rodents are not going
6 to care at all. They are just going to be able
7 to wander right through that.

8 Q Okay. Do you have a photo that you,
9 that we can show?

10 A I saw the photo briefly on there of
11 one of the dumpsters.

12 MS. OPPER-WEINER: Is that our
13 exhibit?

14 CHAIRPERSON ANDERSON: If you are
15 going to show the witness an exhibit you need to
16 identify the exhibit and ask the witness to --
17 You need to tell us what number and ask the
18 witness to identify it and then she can testify
19 about what the exhibit is.

20 MS. OPPER-WEINER: Okay. So we want
21 Exhibit Number 11, please, which will show

22 (Whereupon, the above-referred to
23 document was marked as Protestant Exhibit No. 11
24 for identification.)

25 CHAIRPERSON ANDERSON: Can you -- No,

1 ma'am. Ask the witness to identify what is
2 Exhibit Number 11.

3 BY MS. OPPER-WEINER:

4 Q Okay. What is Exhibit Number -- Thank
5 you.

6 A This is the current trash management
7 in the alley. This is a couple doors down. This
8 is actually what happens when the trash trucks
9 cannot get down the alley to pick up the trash.

10 Q So is that what happened today, you
11 said

12 (Simultaneous speaking.)

13 A Well it's not today. This was, I
14 don't know --

15 Q Okay.

16 A I provided dates. There you go. May
17 2023.

18 Q Okay. And who took this photo?

19 A I took this photo.

20 MS. OPPER-WEINER: Okay. So we want
21 to move this into as an exhibit for the
22 protestant.

23 CHAIRPERSON ANDERSON: Any objection?
24 What exhibit number is this one?

25 MS. OPPER-WEINER: Eleven. Protestant

1 --

2 CHAIRPERSON ANDERSON: Mr. Kline?

3 MR. KLINE: Objection as to relevance.

4 This isn't their establishment. Someone is not
5 doing what they are supposed to do, it's pretty
6 obvious, but what does this have to do with them
7 and what they have testified that they are going
8 to do?

9 MS. OPPER-WEINER: This is the same
10 alley in which they are going to be putting their
11 trash. It's only a few doors away. I don't know
12 if you want to name the establishment or not, but
13 this is an example.

14 When did you -- You said in May of
15 this year you took this photo?

16 CHAIRPERSON ANDERSON: So the question
17 is that -- All right, this is the alley for some
18 unnamed establishment --

19 MS. OPPER-WEINER: Do you want to --

20 CHAIRPERSON ANDERSON: -- but why is
21 this relevant to this new licensee, why is this
22 relevant?

23 MS. OPPER-WEINER: It is, yes --

24 (Simultaneous speaking.)

25 THE WITNESS: Because this is what

1 happens when the trash is --

2 (Simultaneous speaking.)

3 CHAIRPERSON ANDERSON: No, I'm sorry,
4 I can't All right. Only you can speak, Ms.
5 Opper-Weiner, only you.

6 I am asking you to explain to us why
7 is this exhibit relevant to granting a license or
8 not to I Egg You. What does this have to do with
9 I Egg You?

10 MS. OPPER-WEINER: Okay. I Egg You,
11 as you know, is on the end of the block.

12 (No audible response.)

13 MS. OPPER-WEINER: No, you're the end.

14 MR. JAYARAMAN: Yes.

15 MS. OPPER-WEINER: But it's on this
16 alley and this is the kind of thing that happens
17 when there is too many delivery trucks, too many
18 trash trucks, trying to get into the alley and
19 out of the alley at the same time, so this is the
20 consequence of what happens when that happens.

21 This is the reality on the 500 block
22 of 8th Street Southeast.

23 CHAIRPERSON ANDERSON: And that's
24 fine, ma'am, but this establishment is not open
25 and you have not presented evidence that this is

1 their trash.

2 This is trash from some other
3 establishment that I don't know, so this is not
4 relevant. I am not going to move this document
5 into evidence because it is not relevant to this
6 establishment that is not in operation.

7 All right, so I am not going to move
8 this document into evidence.

9 MS. OPPER-WEINER: We have stated that
10 the relevance is that adding yet another
11 establishment that is going to be putting trash
12 out is going to make the problem, it's going to
13 exacerbate the problems.

14 So this is an example of something
15 that has happened and does continue to happen on
16 a regular basis. The only reason we raise it is
17 because they are going to add to the movement of
18 the vehicles that come in and out of there.

19 You know, there has been -- Well I
20 don't know what else to say except that this is
21 what can happen and what does happen.

22 CHAIRPERSON ANDERSON: All right,
23 ma'am. All right, I am not going to -- This
24 could be an isolated incident and because this is
25 -- You showed a picture of some time in May of

1 2023.

2 This establishment is not in
3 operation, it is not their trash, and so,
4 therefore, it's speculative that they are going
5 to add to whatever condition that there is
6 actually going on in the alley.

7 So I am not going to allow this. I am
8 not going to move this document into evidence.
9 Let's move on.

10 BY MS. OPPER-WEINER:

11 Q One more thing. You have allowed in
12 unknown pictures of residential trash that
13 weren't even anywhere near this establishment or
14 weren't even, certainly, in this alley.

15 You have let unknown, unknown
16 residential trash. This is known. This is
17 absolutely -- Do you know which establishment
18 this is?

19 A I do.

20 Q Okay. Could you please indicate which
21 one it is?

22 (Simultaneous speaking.)

23 MR. KLINE: I have to object though.
24 It's totally irrelevant and I don't know why that
25 would be allowed to be put on the record at this

1 point.

2 CHAIRPERSON ANDERSON: All right.
3 It's -- Let's move on. I am not going to allow
4 this document into evidence, so let's move on.

5 MS. OPPER-WEINER: All right. Is
6 there an Exhibit 12?

7 MR. JAYARAMAN: Mm-hmm.

8 MS. OPPER-WEINER: Okay. Can we have
9 Exhibit 12, please.

10 (Pause.)

11 MS. OPPER-WEINER: Do I have it or no?

12 MR. JAYARAMAN: I do.

13 (Whereupon, the above-referred to
14 document was marked as Protestant Exhibit No. 12
15 for identification.)

16 (Pause.)

17 BY MS. OPPER-WEINER:

18 Q Ms. Szafran, could you identify this
19 photograph?

20 A I believe it is a different day, more
21 trash.

22 Q And where is this trash?

23 A The same location.

24 Q The same establishment, okay. And is
25 this a regular occurrence?

1 A Again, this happens in this alley
2 specifically because the trash trucks cannot get
3 through on a regular basis and we are adding to
4 that problem, which is why we are concerned and
5 why we recommended to the Applicant that they do
6 indoor trash, as we have done with many other
7 establishments.

8 We do not want to make this worse. We
9 are trying to resolve it with the other
10 Applicants, but this is the Applicant that is in
11 front of us today.

12 This creates a huge rodent issue for
13 us and given that it appears that the dumpsters
14 that the Applicant has decided to use will not be
15 able to exclude any of the rats it is just going
16 to feed further down the block.

17 MS. OPPER-WEINER: Thank you. Can you
18 -- I would like to attempt to move this into
19 evidence, Your Honor.

20 CHAIRPERSON ANDERSON: Mr. Kline?

21 MR. KLINE: Objection. Same
22 objection.

23 CHAIRPERSON ANDERSON: And I'm going
24 to sustain the objection for the same reason. I
25 mean, we have a pile of trash in the -- and the

1 reason I'm sustaining the objection, we have
2 trash in the alley. This is not an issue for
3 this establishment because they do not have -- we
4 have not issued them a license and so it's not
5 relevant what its it's not relevant to this
6 establishment. And so for that reason I'm not
7 going to allow -- she has testified that there's
8 an issue in the neighborhood -- I'm sorry, in the
9 alley regarding trash. We have had that. But
10 I'm not going to allow this document into
11 evidence. But you have gotten her testimony,
12 ma'am.

13 BY MS. OPPER-WEINER:

14 Q Yes. Okay. Thank you.

15 With regard to the -- what would you
16 say is the biggest problem that you have
17 encountered behind the establishments in the 500
18 block of --

19 A The answer is rats related to overall
20 trash management, the -- the ability for trash
21 trucks and delivery trucks to get through. It's
22 -- again, I've been here for over 20 years. We
23 have two restaurants in this location. We
24 celebrated and will continue to celebrate it. We
25 don't -- we do want this establishment. We just

1 want them to move their trash indoors.

2 They have a larger establishment here
3 than they did where they were running their pop-
4 up. There is space. I realize that they
5 currently build it out, but we did raise this to
6 them many months ago. And I just feel that for
7 all their claims that they want to work with the
8 community they really want to do the big name
9 things, but they're not addressing the problems
10 that are experiencing by us, the immediate
11 neighbors. We -- we want the restaurants; we
12 just want better trash management.

13 Q Okay. And can you explain to the
14 Board how this indoor trash program in your
15 neighborhood has worked?

16 A It's been (audio interference) has
17 been a long way coming. It took us a bit of
18 trial and error before the -- you know,
19 restaurants got on board, but we've got more than
20 15 in this area that now do full-on indoor trash
21 and D.C. inspectors have inspected these
22 establishment and said they passed them. They
23 think it's great.

24 And in fact when Mr. Kline -- we were
25 meeting with Mr. Kline before, he noted that it

1 -- you know, indoor trash that meets these
2 specific, you know, requirements can work.

3 So I guess I would just like to see
4 that happen. It literally solves the problem, at
5 least not making it any worse in this alley.

6 Q Are you aware of the kind of
7 negotiations that went on with the establishment?

8 A So I'm aware of the initial meeting
9 with them. They certainly never -- we've had
10 other establishments --

11 MR. KLINE: Mr. Chairman, I'm going to
12 object. This gets to settlement discussions.
13 Why are we talking about this?

14 CHAIRPERSON ANDERSON: She's not being
15 specific. That's one of the reasons why. She
16 can generally speak about that, we have meetings,
17 but please do not speak specifically about what
18 was discussed, ma'am. All right?

19 MR. KLINE: Yes, but they're going to
20 complain they didn't meet enough. I mean, that's
21 not appropriate. That would mean that. And we
22 don't have an agreement. And, okay, let's move
23 on. We're here to --

24 (Simultaneous speaking.)

25 CHAIRPERSON ANDERSON: I'll overrule

1 the objection, but I'm just saying that the
2 witness can testify generally about meetings, but
3 not about the contents of what was discussed.

4 Okay?

5 THE WITNESS: Understood. Thank you,
6 Mr. Chairman. So it involved to the best of my
7 knowledge there was no outreach done by the
8 Applicant to immediate neighbors, which other
9 applicants have done, which have certainly made
10 things easier. We did meet with them a few
11 times. It wasn't necessarily just because
12 somebody wants a settlement agreement, but we
13 wanted to share with the Applicant what our
14 concerns were.

15 And we did offer like a couple of
16 different recommendations. We actually worked to
17 get a grant from the Barracks Row BID, I believe
18 it's called, which is actually it -- that's not
19 really a -- BIDs aren't in our area a neighbor
20 organization. They're more of the businesses.
21 We really wanted to make this work. It just
22 seemed that at every turn everything we suggested
23 was shot down despite these things having worked
24 for other establishments in the immediate
25 vicinity.

1 BY MS. OPPER-WEINER:

2 Q And were you a participant in these
3 discussions?

4 A I was certainly a participant in
5 (audio interference).

6 MR. KLINE: I'm sorry. I mean, so I'm
7 going to have to call my client as a witness and
8 have them testify as to how they agreed to 85
9 percent of what was demanded of them by this
10 community because we've now opened the door, and
11 we have testimony that they weren't responsive to
12 anything. And we're now into settlement
13 discussions. So I'm going to be forced to call
14 my client as a rebuttal witness to rebut this
15 nonsense that they were unresponsive and didn't
16 participate in good faith with respect to
17 settlement because that's what's being suggested
18 here, and it's improper, and it's outrageous, and
19 we object.

20 CHAIRPERSON ANDERSON: All right.
21 Let's move on.

22 MS. OPPER-WEINER: Okay.

23 CHAIRPERSON ANDERSON: All right.

24 MS. OPPER-WEINER: Now there --

25 CHAIRPERSON ANDERSON: Let's move on

1 from this area. Okay? All right. Fine. I gave
2 you some leeway just to say there's conversation,
3 not -- I don't need to hear about specifics
4 because clearly if this matter was settled, there
5 -- the Board would not be hearing this case
6 today. So --

7 MS. OPPER-WEINER: Exactly.

8 CHAIRPERSON ANDERSON: The objection
9 is sustained. Let's move on, please.

10 BY MS. OPPER-WEINER:

11 Q Okay. Thank you. Ms. Szafran, are
12 you aware of the rule about public space licenses
13 being required for dumpsters in an alley?

14 A I'm aware of a rule that requires any
15 sort -- like a permit from the city to store
16 anything public in a public -- in a public area
17 space. I -- I know this because when we approve
18 like, you know, front seating for restaurants on
19 -- on the subcommittee it's come up. There's
20 also been situations where there have -- people
21 have had to apply for permits to store things on
22 a public sidewalk. So yes, I do have familiarity
23 with it and I have read the rule (audio
24 interference).

25 Q And what is the rule that you're

1 talking about?

2 A (Audio interference).

3 Q All right. There we go.

4 A There you go.

5 MR. KLINE: Objection. As to
6 relevance. If they're required to have permits,
7 they'll have permits. We're not here before this
8 body to determine what permits are needed.
9 That's not appropriate. If there are permits
10 that are needed, just like they need a C of O,
11 need a business license, that's not for this
12 Board to determine what permits might be needed
13 with respect to storage of trash or anything.

14 CHAIRPERSON ANDERSON: I'm going to
15 sustain the objection. Let's move on, please.

16 MS. OPPER-WEINER: Okay. In your
17 opinion what would be a solution to the problem
18 (audio interference)?

19 MR. KLINE: Objection as to her
20 opinion. She hasn't been qualified as an expert.
21 She's here to testify as to facts.

22 MS. OPPER-WEINER: Tell us what you
23 would hope would happen to solve the problems in
24 the alley?

25 MR. KLINE: Objection. Her hopes are

1 irrelevant to this proceeding.

2 CHAIRPERSON ANDERSON: Sustained.
3 She's not an expert. She cannot give an opinion
4 on -- I mean, she can as a layperson --

5 MS. OPPER-WEINER: That's what I'm
6 asking.

7 CHAIRPERSON ANDERSON: -- but she
8 can't give an expert opinion about what she
9 thinks is going to solve the problem.

10 BY MS. OPPER-WEINER:

11 Q All right. Ms. Szafran, what kind of
12 job do you have?

13 A So, the job that I actually paid for
14 as opposed to all this volunteer time that I do
15 as community service, you know, just to help
16 people out is that I am a health policy analyst
17 with the Food and Drug Administration.

18 Q So are you familiar with some of the
19 issues related to the health issues of what
20 you're experiencing in the alley?

21 A I am. I've actually done quite a bit
22 of work in this area, both in my professional
23 capacity -- but also because I have over 12 years
24 experience working with the restaurants with
25 trash management in this location specifically.

1 It is such a unique location. I mean, it's a
2 D.C. location, right? Like people who live out
3 in Herndon are just not going to see the type of
4 challenges that we here in D.C. face.

5 And I have lost neighbors specifically
6 because -- when we moved in here -- it's not that
7 D.C. didn't have rats. We had rats. But with
8 the trash management and the increasing number of
9 restaurants it got worse and worse. I personally
10 spent a lot of money that didn't really have at
11 the time ripping up our fence line, sinking
12 concrete footers and then putting the fence back
13 with all the permits that that involves in -- in
14 D.C. And many of my neighbors have had to do the
15 same thing.

16 Again, 20 years ago, 25 years ago we
17 had rats, but they were not so well fed in this
18 area. And again, I became involved because of my
19 personal experience specifically with the various
20 establishments to improve this matter. And it's
21 been very successful.

22 The block up, we used to have a
23 massive rat burrow, rat problem. We have sort of
24 backed down to, despite a temporary spike during
25 the pandemic, back down to sort of our pre-

1 pandemic and 20-year-ago level, which I'm not
2 saying it's perfect, but it makes the area
3 livable. We can use our yards. The kids can go
4 outside. And that's really what I'm hoping that
5 the Applicant is willing to do for us.

6 Q Which is?

7 A Indoor trash, quite frankly. That's
8 really what the solution is here. It just
9 addresses do many issues.

10 Q But the indoor trash is at what time
11 of day? When are you asking for -- when should
12 the indoor trash occur?

13 A Well, honestly I think that they
14 should keep their trash indoors all the time.
15 They really do have space, now that I've actually
16 seen their layout, given than it's larger than
17 (audio interference). They could have moved one
18 of those bathrooms and had an appropriate indoor
19 trash room. And I'm surprised that they didn't
20 consider it how early we raised this issue with
21 them. But you know, at the least I would want
22 them to -- what they seem to have done quite
23 successfully at their other establishment, which
24 is just bring it out before pickup.

25 So as the expert I think spoke to,

1 rats are active at night. They are not diurnal.
2 They come out, they jump in the trash. So really
3 having the trash out at night with a full trash
4 is the biggest issue. If they had their trash
5 picked up in the evening before that and then
6 just brought the empty trash cans in, maybe that
7 would be another solution. But quite frankly, it
8 could all be achieved by indoor trash.

9 Q Can you describe for the Board the
10 kind of alley this is? I mean, there's a term I
11 know that you've used as shared public space.

12 A Yes, this is a shared public alley, so
13 it's got Barracks Row, which I'm sure the Board
14 members are familiar with, on one side. And it's
15 got a mix of commercial, light commercial like,
16 you know, law firms as well as a lot of
17 residences on both -- on E Street, G Street, and
18 7th Street, all of which require access to the
19 alley, both for trash pickup as with this
20 establishment as well as, you know, accessing
21 private parking spaces, et cetera.

22 Q Okay. And so in terms of who's
23 affected, who is affected by this trash
24 management issue?

25 A So it's sort of the -- the -- the

1 trash management rats issue goes to the immediate
2 squares surrounding this, because that's where
3 the rats -- they -- they kind of make their
4 burrows, you know, as close to their food source
5 as they can. Rats have really poor eyesight, but
6 they've got a really excellent sense of smell.
7 So they just tend to, you know, dig their holes
8 frequently right along the alley. Of course they
9 sometimes expand a little bit. We work to manage
10 that.

11 And then secondarily we can't even use
12 the alley at this point to, you know, get our
13 cars to get to work if the alley is being blocked
14 by delivery and trash.

15 Q And is there any noise issue with the
16 trash trucks (audio interference)?

17 MR. KLINE: Objection. We're way far
18 afield as to the issues in this case.

19 MS. OPPER-WEINER: Yes, this (audio
20 interference) --

21 MR. KLINE: We're talking about
22 traffic, we're talking -- excuse me.

23 MS. OPPER-WEINER: Yes.

24 MR. KLINE: We're talking about
25 traffic --

1 MS. OPPER-WEINER: I'm asking --

2 CHAIRPERSON ANDERSON: Hold on, ma'am.

3 Go ahead, Mr. Kline.

4 MR. KLINE: We're way far afield.

5 We're talking about traffic, we're talking about
6 noise. This last question is about noise. The
7 issue is trash. That's what was raised. That
8 was what was raised in the PIF. That was what
9 was told to the investigator. That's what we're
10 here to talk about.

11 MS. OPPER-WEINER: Okay.

12 CHAIRPERSON ANDERSON: I'm going to
13 sustain the objection. And we need to talk about
14 -- focus on trash issues. That's what it is, and
15 solutions.

16 MS. OPPER-WEINER: Yes. You're quite
17 correct in that we're here because we haven't
18 resolved the issues. So, and I appreciate your
19 patience on all of this.

20 With regard to the appropriateness for
21 this neighborhood, the appropriateness issues as
22 peace, order and quiet -- I'm trying to find my
23 other notes -- the -- you know, the various
24 things. And noise, litter, all of those things
25 are relevant in appropriateness for a new

1 establishment. It's true as well for renewals,
2 but the -- so I just want to be sure that we're
3 focused appropriately to include the
4 appropriateness of the establishment here.

5 And again, the -- isn't it true that
6 the counterproposal that came from the
7 Applicant --

8 CHAIRPERSON ANDERSON: No. No. No,
9 ma'am. No, we're not -- you can't ask that
10 question. You can't ask that question.

11 MS. OPPER-WEINER: Okay. Well, that's
12 the appropriateness issues of peace, order and
13 quiet, and noise and litter, all of those things
14 are related to trash management, which every
15 establishment is going to have trash to put out.
16 So would like me -- let me -- like me to continue
17 at this moment?

18 CHAIRPERSON ANDERSON: I mean, you can
19 ask her questions. You just can't ask her
20 questions about the settlement discussions, what
21 proposals were exchanged. You cannot -- that's
22 the only thing I'm saying, you cannot ask
23 questions about your settlement conversation,
24 ma'am. That's all I'm saying.

25 MS. OPPER-WEINER: I wasn't going into

1 that. I was just addressing it in a generic way.
2 Because I mean, that's why we're here, because if
3 we could settle it, we wouldn't be here. And I
4 think that --

5 MR. KLINE: No. We're here because my
6 client filed an application for a license and
7 they're entitled to a hearing before the ABC
8 Board. If it were settled in the meantime,
9 great. But we're here because my client filed an
10 application and in the wake of that application
11 the Board holds a hearing to determine whether
12 the license should be granted. That's why we're
13 here.

14 BY MS. OPPER-WEINER:

15 Q Okay. I understand. Thank you.

16 Is there a broader issue with regard
17 to this block that you haven't discussed as yet?

18 A Well, there's certainly the odor
19 (audio interference) concerned about because
20 they're going to be frying breakfast food and
21 basically there's residences basically behind
22 this. And so one of the things we had discussed
23 with the Applicant is -- is something that --
24 that was one of --

25 MR. KLINE: Objection as to what was

1 discussed with the Applicant during settlement
2 discussions. Objection to the discussion
3 concerning odors, which the Board has already
4 ruled is not part of this case.

5 CHAIRPERSON ANDERSON: We cannot have
6 -- all right. We cannot discuss settlement
7 discussions. Okay? That's just -- so we cannot
8 have settlement discussions. That is
9 inappropriate for us to have in the hearing. And
10 so that's one of the reasons why.

11 I see also in the disclosure there's
12 a copy of a settlement agreement, which that's
13 something that is normally not admitted into
14 evidence unless both parties agree to it to say
15 these are the terms that we have reached and we
16 have agreed to. So I do not want to hear
17 conversations about what was discussed -- what
18 was proposed, and what was discussed during these
19 settlement discussions. Okay?

20 MS. OPPER-WEINER: No, I understand
21 that. The problem is that I believe that Mr.
22 Kline did misrepresent the discussions and I want
23 to be sure that we're not put at a lower level
24 here where we're dismissed and he gets a chance
25 to say certain things; for example, about

1 discussions. So let me move on.

2 CHAIRPERSON ANDERSON: Okay. Go
3 ahead.

4 BY MS. OPPER-WEINER:

5 Q I mean, is there something more that
6 you want to say?

7 (No audible response.)

8 Q Have you had any experience with Chiko
9 recently?

10 A Yes. I mean, I've been there. I know
11 that they -- since they are running I Egg You
12 currently at that location that they haven't
13 necessarily been as consistent with their
14 settlement agreement as that, but I thought I
15 wasn't allowed to discuss other settlement
16 agreements.

17 I'm not a lawyer here, Mr. Chairman,
18 so I'm trying to, as best as I can, meet your
19 requirements.

20 Q Okay. Well, is there anything that
21 you would like to add that you haven't had a
22 chance to say other than with regard to
23 negotiations?

24 MR. KLINE: Objection to that open-
25 ended question. We're not here to give

1 statements. This is an adjudicative proceeding.
2 Let's have a question to which there can be a
3 response.

4 MS. OPPER-WEINER: Yes, and I --
5 (audio interference) to the alley. I'm sorry,
6 Mr. Chairman. Would you --

7 CHAIRPERSON ANDERSON: I'm just --
8 (audio interference) the question a little bit.
9 Okay? Just ask her a narrower question, not so
10 broad and -- because she could talk for all day.

11 MS. OPPER-WEINER: No problem.

12 CHAIRPERSON ANDERSON: So just be a
13 little bit more direct in asking the questions,
14 ma'am.

15 BY MS. OPPER-WEINER:

16 Q She won't talk all day.

17 But the -- I think I asked you what
18 your biggest issue is. What is your biggest wish
19 that would happen with this --

20 A Honestly I want the Applicant to come
21 in and open their restaurant and just do indoor
22 trash. Everybody wins.

23 MS. OPPER-WEINER: Okay. Nothing
24 further, Your Honor.

25 CHAIRPERSON ANDERSON: Mr. Kline?

1 MR. KLINE: Yes.

2 CHAIRPERSON ANDERSON: Your questions,
3 sir?

4 CROSS-EXAMINATION

5 BY MR. KLINE:

6 Q Good evening, Ms. Szafran. So based
7 upon what you last said, so if they agreed to do
8 indoor trash, you wouldn't have any opposition to
9 this license, is that correct?

10 A Well, (audio interference). I got it.
11 Is that okay? Can you hear me?

12 CHAIRPERSON ANDERSON: All right.
13 Yes, all right. So this is what we can do: All
14 right. Let me see. All right. Go ahead, ma'am.
15 You can speak now. You can take your phone off
16 mute, Ms. Szafran. No, you need to un-mute your
17 line, ma'am. All right.

18 MR. KLINE: Both Jayaramans need to go
19 mute.

20 CHAIRPERSON ANDERSON: Yes, so both of
21 -- Mr. Jayaraman, you need to mute your line.
22 You're not mute your line, please.

23 THE WITNESS: Can you hear me now?

24 CHAIRPERSON ANDERSON: Both you and
25 Ms. Opper-Weiner need to mute your line.

1 All right. Fine.

2 You can un-mute your line now, ma'am.

3 You can speak.

4 THE WITNESS: I am let's try this.

5 CHAIRPERSON ANDERSON: All right.

6 Yes.

7 THE WITNESS: All right. I have

8 another idea.

9 CHAIRPERSON ANDERSON: I can't hear
10 you, ma'am.

11 (No audible response.)

12 CHAIRPERSON ANDERSON: I still can't
13 hear you.

14 THE WITNESS: One second.

15 CHAIRPERSON ANDERSON: What changed?
16 It was working before. What changed?

17 THE WITNESS: Can you hear me?

18 CHAIRPERSON ANDERSON: Go ahead.

19 Speak from here.

20 THE WITNESS: All right. And you'll
21 forgive me because we've been back and forth a
22 bit of times. I can't speak for the entire
23 neighborhood, but as a resident member I can
24 convey what the other neighbors including the
25 immediate neighbors have told me. They've

1 basically said that if this restaurant does
2 indoor trash they will welcome it because that
3 will address the vast majority of our problems.

4 CHAIRPERSON ANDERSON: Mr. Kline, now
5 you need to un-mute yourself. That's why I don't
6 mute myself. Go ahead.

7 BY MR. KLINE:

8 Q I'm sorry. All right. I said, okay.
9 Thank you for that. I appreciate that.

10 Aren't there steps leading up to the
11 back of this restaurant?

12 A There is an old door that has been
13 recently concreted over that is at street level.

14 MR. KLINE: Well, may we have please
15 Investigator's Exhibit 8 pulled up?

16 CHAIRPERSON ANDERSON: You have to do
17 that, Mr. -- the investigator --

18 MR. KLINE: (Audio interference)?

19 CHAIRPERSON ANDERSON: Yes, because
20 the investigator is no longer here and the Board
21 doesn't have the ability to pull documents up,
22 sir.

23 MR. KLINE: I got it. Mr. Mixon, you
24 still here?

25 Mr. Mixon's still here. I'll move on

1 and -- while he gets that teed up I'll just keep
2 going and we'll come back to it.

3 CHAIRPERSON ANDERSON: All right.

4 MR. MIXON: What are you asking for,
5 Mr. Kline?

6 MR. KLINE: I'm looking for -- from
7 the investigative report Exhibit 8.

8 (Pause.)

9 MR. MIXON: Exhibit 8.

10 MR. KLINE: There we go. Perfect.
11 Great. Where did it go? Mr. Mixon, where did it
12 go?

13 MR. MIXON: Do you see it?

14 MR. KLINE: No. We did.

15 CHAIRPERSON ANDERSON: It disappeared,
16 sir.

17 (Pause.)

18 MR. MIXON: Now?

19 BY MR. KLINE:

20 Q Yes. Great.

21 So, Ms. Szafran, the investigator
22 identified this as the rear of the proposed
23 establishment. Do you recognize this?

24 A That is correct. It is the rear of
25 the proposed establishment.

1 Q Okay. And can you scroll down a bit,
2 Mr. Mixon?

3 (Pause.)

4 Q All right. And that's the rear door
5 to the establishment, isn't it?

6 A That is the new rear door to the
7 establishment next to the concreted-over area
8 that you can see is a different color than the
9 brick above it that used

10 Q Okay.

11 A -- to be one of the exits until
12 recently.

13 Q Okay. But that's the current exit
14 from the establishment, correct?

15 A Since the renovation I believe.

16 Q All right. And the restaurant --
17 assuming that that is at grade of the restaurant,
18 is -- the grade of the restaurant is above alley
19 grade level, correct?

20 A That is correct. Similar to other
21 establishments that have indoor trash on this
22 alley.

23 Q Great. All right. So you've answered
24 the question. So unlike Chiko, which has no
25 steps, this would require steps to move trash in

1 and out of the establishment, wouldn't it?

2 A No, because you could do a door that
3 is just raised by the garbage trucks and it goes
4 directly from there to the garbage trucks. That
5 is in fact the very specific situation as another
6 establishment in close proximity.

7 Q Okay. Now you heard I don't
8 remember who testified to it. You heard
9 testimony that the it was actually from the
10 expert that having the trash containers outside
11 during the day and then put in at night leaves
12 open the possibility that that could then have
13 rats who enter the containers inside the
14 establishment. Did you hear that testimony?

15 A Yes, if the containers are not (audio
16 interference) --

17 (Simultaneous speaking.)

18 Q I just asked if you heard the
19 testimony. There's no other question.

20 A If the containers are sealed and
21 locked.

22 Q My question was you heard that
23 testimony?

24 A In the context of the containers being
25 open.

1 Q Right. Well, don't they have to be
2 open to put trash in them?

3 A I mean, rats are diurnal.

4 Q So there are no rats during the day?
5 We don't see rats during the day? Is that what
6 your testimony is?

7 A No. I mean we see the rats at night.
8 I sit outside of this alley and we have yet to
9 see rats out before the evenings. They're not
10 diurnal.

11 Q Really? All right. I think your
12 experience may be different than mine and
13 everyone else's, but so be it.

14 Now you expressed concern about
15 blockage of the alley, correct?

16 A I have expressed concern about
17 blockage to the alley.

18 Q Right. Now isn't it true that the use
19 of toters would require that the trash be picked
20 up every day rather than a dumpster where it can
21 be stored for two or three days? And it's a yes
22 or no question, just so we're clear.

23 A Indoor trash would not block the
24 alley.

25 Q So you expect that the trash will just

1 stay indoors, or does it get removed at some
2 point?

3 A Basically the trash stays indoors so
4 it doesn't block half the alley, which means the
5 garbage truck can then pull immediately adjacent
6 to the rear of the building, therefore leaving
7 one traffic lane open.

8 Q Okay. But that means that there's
9 more traffic in the alley because the trucks have
10 to come more often, doesn't it?

11 A So as you know, the trash trucks are
12 not

13 Q It's a yes or no question. Why is
14 this difficult? These are yes or no questions.
15 (Audio interference) --

16 A Because they're not yes or no
17 questions.

18 Q They are.

19 A They require context.

20 CHAIRPERSON ANDERSON: All right. Mr.
21 Kline, you need to ask her -- you cannot dictate
22 how -- for her to answer the question. She's
23 answering the question to the best of her
24 ability. And I don't need the back and forth.
25 So, Mr. Kline, you ask a question.

1 Ms. Szafran, please answer the
2 question to the best of your ability. On
3 redirect, which I'll give your counsel an
4 opportunity to redirect, if you need to explain,
5 you can explain at that time, but please answer
6 directly the question that's been asked, ma'am.

7 THE WITNESS: Yes, sir.

8 CHAIRPERSON ANDERSON: Go ahead, Mr.
9 Kline.

10 BY MR. KLINE:

11 Q Forgot what the question was now.

12 So the use of toters, which are
13 smaller, would require more frequent trash pick
14 up, correct?

15 A Why are we asking about toters?

16 CHAIRPERSON ANDERSON: Ma'am, ma'am,
17 ma'am, ma'am. You can't ask -- you cannot ask
18 him a question, ma'am. When he asks you a
19 question, you can say I don't know or -- but you
20 cannot ask him a question. Okay?

21 THE WITNESS: I don't know what the
22 answer is in this case because I'm not sure how
23 it's relevant.

24 CHAIRPERSON ANDERSON: You've answered
25 the question, ma'am.

1 Go ahead, Mr. Kline.

2 MR. KLINE: She said she doesn't know
3 why it's relevant and that's why she's not
4 answering. That's not for her

5 CHAIRPERSON ANDERSON: She doesn't
6 doesn't know. She said she does not know.

7 MR. KLINE: She said she doesn't and
8 then she qualified it because she doesn't know
9 why it's relevant in this context.

10 CHAIRPERSON ANDERSON: All right.

11 MR. KLINE: That's what she said.

12 CHAIRPERSON ANDERSON: All right,
13 ma'am. All right. Hold on. Let's start again.
14 Mr. Kline is going to ask you a question and
15 You're going to answer the question. You're not
16 going to question him. You're just going to
17 answer the question, ma'am. Okay?

18 Go ahead, Mr. Kline.

19 BY MR. KLINE:

20 Q All right. So the proposal is what
21 you want is smaller trash containers that can be
22 wheeled inside, correct?

23 A I made no statement as to the size of
24 the trash containers.

25 Q Well so if they're not smaller how is

1 it that they would be wheeled into the building?

2 A I --

3 Q Isn't the expectation that they would
4 be --

5 MS. OPPER-WEINER: (Audio
6 interference).

7 MR. KLINE: Wait. Let me finish.
8 Isn't the expectation that they would be wheeled
9 into the building?

10 MS. OPPER-WEINER: It never came up.

11 CHAIRPERSON ANDERSON: I'm sorry. Is
12 there an objection?

13 MS. OPPER-WEINER: I did. I objected.
14 I said this issue did not come up on --

15 CHAIRPERSON ANDERSON: What's the
16 nature of your objection? What's the nature of
17 your objection, ma'am?

18 MS. OPPER-WEINER: The size of the --
19 Saying that what she wants is a certain size.
20 That didn't come up in direct.

21 CHAIRPERSON ANDERSON: I'm going to
22 overrule.

23 MS. OPPER-WEINER: (Audio
24 interference) container is not relevant. (Audio
25 interference) addressed.

1 CHAIRPERSON ANDERSON: This is cross-
2 examination and he's following up on answers that
3 were provided, so he can ask questions based on
4 the answers that are provided. That's what he's
5 doing. He's following up on that. So I'm going
6 to overrule the objection. The witness can
7 answer the question if she's able to answer the
8 question.

9 (No audible response.)

10 CHAIRPERSON ANDERSON: Ma'am, I can't
11 hear you.

12 MS. OPPER-WEINER: Can you hear me?
13 I'm sorry. I think I was speaking on mute.

14 MR. KLINE: Yes.

15 CHAIRPERSON ANDERSON: All right. Go
16 ahead.

17 THE WITNESS: I really don't know
18 which size trash cans would be most appropriate
19 for the Applicant.

20 BY MR. KLINE:

21 Q Okay. But you contemplate that if
22 they store trash inside that it would have to be
23 in some moveable container, correct?

24 A If it's wholly stored inside and only
25 is picked up by the trash companies? I'm trying

1 to understand your question, sir.

2 Q Well, what is it that you expect them
3 to throw the trash in?

4 A Whatever they think is appropriate.

5 Q Well, but you're dictating that they
6 store it inside. So I'm asking you what --

7 A Just

8 Q -- do you envision? What do you
9 contemplate? You've been talking

10 A Well, I can answer that. I envision
11 this

12 Q -- (audio interference)?

13 A I'm sorry. I envision the same sort
14 of solution that we have successfully implemented
15 in multiple other indoor trash storage rooms of
16 restaurants in -- in this area.

17 Q With all due respect, I don't care
18 about those. I care about this location. That's
19 what we're before the Board on this location.
20 What is it that you expect them to do with
21 respect to trash storage? You said you've been
22 at this 10 years, that you've looked at this
23 issue. How does this work operationally? What
24 is it that you have in your mind that you've said
25 that this is what you want them to do. What is

1 it you want them to do?

2 A So, would you like me to get into the
3 different ways that you've told me that all those
4 other locations are irrelevant or do you not? I
5 don't understand the question.

6 Q I want to know what it is that you
7 want this Applicant to do. You've said I want
8 them to store the trash inside. Okay. All
9 right. That's a given. That's what you want. I
10 think we're very clear on that.

11 So the next question is, okay, how
12 would that work? What are they going to store it
13 in?

14 MS. OPPER-WEINER: Objection. She
15 can't (audio interference).

16 CHAIRPERSON ANDERSON: I'm going to
17 overrule the objection. And the reason I'm going
18 to overrule the objection is that the witness
19 said that they need to have -- they need to store
20 the trash indoors. And all the question that's
21 been asking how is it that you envision that they
22 store their trash? So therefore she can tell
23 what she envisions because that's what's being
24 requested.

25 THE WITNESS: I can -- can I --

1 CHAIRPERSON ANDERSON: Yes, ma'am. Go
2 ahead.

3 THE WITNESS: -- speak to my
4 experience with the other locations?

5 CHAIRPERSON ANDERSON: Go ahead,
6 ma'am, if that's the way you can answer the
7 question.

8 THE WITNESS: That's the best way that
9 I can answer the question. So each one of these
10 buildings is a little bit unique. So every
11 single trash room has had certain set
12 requirements which the D.C. government has
13 approved when they've inspected them, but each
14 different unit has used different types of trash
15 cans.

16 I do not own this restaurant. If they
17 think that toters would be the best choice and
18 the trash cans would -- the trash company would
19 just remove them from the building, dump them,
20 and put them back in the building, which is how
21 it works in other locations, I think that's
22 probably a functional solution.

23 BY MR. KLINE:

24 Q Okay. So if it were to work that way,
25 then they would be smaller trash containers than

1 they're proposing, correct?

2 A Again, you can wheel larger dumpsters
3 if that's what they prefer.

4 Q Okay. So you don't agree that your
5 solution would lead to more frequent pick ups of
6 trash from this location?

7 A It would lead to one less of the lanes
8 being blocked so that one
9 lane --

10 Q That wasn't my question.

11 A -- could always be free.

12 Q That wasn't my question.

13 A Sorry. I misunderstood.

14 Q I don't think you did. My question
15 was you don't agree that the use of smaller trash
16 containers would require more frequent pick up of
17 trash at that location? You don't agree?

18 A I actually think I can answer that.
19 The Applicant previously testified during this
20 meeting that they didn't know that they would
21 have extra trash here because they were trying to
22 determine how the business would go. Of course
23 they hope something that's large and very
24 popular, and we hope for that, too, but it may
25 end up being a small business. So I think it

1 depends.

2 Q That was utterly unresponsive to what
3 I asked you, which is if they use smaller trash
4 containers, then there will be more frequent
5 visits by trash trucks in that alley, won't
6 there?

7 A Maybe.

8 Q Maybe? Okay. And -- beg the Board's
9 indulgence.

10 (Pause.)

11 MR. KLINE: That's all I have. Thank
12 you.

13 CHAIRPERSON ANDERSON: All right. Mr.
14 Mixon, can you please show the screen, please?
15 Thank you, sir.

16 Ms. Szafran, I have a question to ask
17 you.

18 MS. OPPER-WEINER: Pardon me. Can I
19 do redirect at some point?

20 CHAIRPERSON ANDERSON: Ma'am, ma'am,
21 ma'am, ma'am, ma'am, ma'am --

22 MS. OPPER-WEINER: Yes, I didn't mean
23 to interrupt you, but --

24 (Simultaneous speaking.)

25 CHAIRPERSON ANDERSON: -- this is the

1 way it works. Ma'am. Ma'am. Ma'am, this is the
2 way it works. You call your witness. You ask
3 your questions. Mr. Kline asks questions. Then
4 the Board asks questions. Then Mr. Kline will be
5 given an opportunity to ask questions based on
6 the questions that the Board asked. And then you
7 will have the final word to do a redirect. Okay?
8 So now is the Board's opportunity to ask
9 questions of your witness.

10 So, Ms. Szafran, you testified
11 earlier, which -- the exhibits that I did not
12 allow into evidence. So those exhibits of the
13 trash in the alley, are these pictures that you
14 took yourself, ma'am?

15 THE WITNESS: Yes, sir, they're the
16 pictures that I took myself.

17 CHAIRPERSON ANDERSON: Now did you
18 ever call ABCA to investigate the trash that's in
19 the alley against whatever establishment has the
20 trash, ma'am?

21 THE WITNESS: The answer is yes. Not
22 only I, but other neighbors have called ABCA to
23 investigate those. There have been fines, but
24 because the trash is not indoors, the problem
25 continues.

1 CHAIRPERSON ANDERSON: But do you
2 routinely call our agency to report the
3 establishment not maintaining their trash in the
4 alley, ma'am?

5 THE WITNESS: There is -- there's been
6 multiple reports. I'm sure you have a record of
7 them. And to be clear, the investigators are
8 great. They come out here. And I -- I will say
9 this, that we've worked with Gerard Brown and his
10 crews because they Service the the block north
11 to also fine some of these restaurants, but
12 unfortunately it -- it just -- despite the fact
13 that they get fined, they just call it basically
14 just normal business. Like that's the cost of
15 doing business, is what they tell us, and they
16 can't do anything about it.

17 CHAIRPERSON ANDERSON: All right. Any
18 other questions by any of the Board members?

19 (No audible response.)

20 CHAIRPERSON ANDERSON: All right. Mr.
21 Kline, any questions based on the question that
22 was asked by the Board?

23 MR. KLINE: No, Mr. Chair.

24 CHAIRPERSON ANDERSON: Now is your
25 opportunity, Ms. Opper-Weiner. You now can have

1 a brief period of redirect.

2 REDIRECT EXAMINATION

3 BY MS. OPFER-WEINER:

4 Q Okay. My question is, Ms. Szafran, do
5 you have any idea how Chiko manages their trash,
6 bringing it indoors?

7 A So

8 MR. KLINE: Objection as to relevance.

9 MS. OPFER-WEINER: Mr. Chairman,
10 (audio interference) the question.

11 CHAIRPERSON ANDERSON: Hold on, ma'am.
12 Hold on, ma'am. Hold on. When there's an
13 objection, you don't speak.

14 I'm going to overrule the objection.
15 And the reason I'm going to overrule the
16 objection -- we've been talking about indoor
17 trash. I mean, and I think we had -- we went
18 through a difficult period where she couldn't
19 explain. And so therefore if she knows, then she
20 can answer about how they manage their indoor
21 trash since they're asking for indoor trash in
22 this case.

23 Go ahead, ma'am, if you can answer the
24 question.

25 THE WITNESS: Sorry. I hit mute

1 twice. So this is -- because it's a specific
2 restaurant and it already exists I do have some
3 knowledge. So they're supposed to wheel their
4 trash indoors. And I would say that they do this
5 a percentage of the time. However, I know that
6 they don't necessarily do it all the time, which
7 is -- this is some of what the Applicant
8 previously said is that of course they're not
9 there 100 percent of the time, and so they're
10 dependent on their things.

11 My concern is is that, you know,
12 they're promising to do good trash management,
13 but their trash management is not up to par at
14 their current location. And I think that this
15 would solve their problem in the long time is --
16 is to sort of move to a full indoor trash.

17 BY MS. OPPER-WEINER:

18 Q What about the size of the trash
19 containers that they're using?

20 A They use toters.

21 Q And wheels or do you know how they get
22 inside the establishment?

23 A I believe they have large toters on
24 wheels at that establishment.

25 MS. OPPER-WEINER: Okay. Nothing

1 further.

2 CHAIRPERSON ANDERSON: All right.

3 Thank you for your testimony, ma'am.

4 All right. Do you rest? Ms. Opper-
5 Weiner, do you rest? You have no more witnesses
6 to call?

7 (No audible response.)

8 CHAIRPERSON ANDERSON: You're on mute,
9 ma'am. You're on mute. Do you rest? Do you
10 have another witness to call?

11 MR. JAYARAMAN: ANC 6B has no
12 additional witnesses to call at this time.

13 CHAIRPERSON ANDERSON: Thank you.

14 Ms. Szafran, thank you very much for
15 your testimony.

16 All right. So we're going to -- it's
17 time for closing, and so

18 MR. KLINE: Mr. Chair, I have a brief
19 rebuttal witness.

20 CHAIRPERSON ANDERSON: Go ahead, Mr.
21 Kline. Who is your rebuttal witness?

22 MR. KLINE: Recalling Mr. Scott
23 Drewno.

24 CHAIRPERSON ANDERSON: Mr. Drewno.
25 Where is Mr. Drewno?

1 MR. DREWNO: I'm here.

2 CHAIRPERSON ANDERSON: You're still
3 under oath, Mr. Drewno.

4 Go ahead, Mr. Kline.

5 WHEREUPON,

6 SCOTT DREWNO

7 was recalled as a witness, and having been first
8 duly sworn, was examined and testified as
9 follows:

10 DIRECT EXAMINATION

11 BY MR. KLINE:

12 Q Thank you.

13 Mr. Drewno, you heard the testimony
14 about concerns with lots of traffic in the alley?
15 You heard that testimony?

16 A Yes, I did.

17 Q Yes. Are there steps that you're
18 going to take to minimize or spread out the
19 traffic that might be in the alleys and the alley
20 as a result of deliveries to your location?

21 A Yes, and -- and again, this is only
22 brought to us a week-and-a-half ago, so we --
23 we've been working with our purveyors and trying
24 to come up with solutions for Katherine and --
25 and -- and the residents as far as traffic goes.

1 And, you know, one of the things we're
2 going to deal with our main purveyor is do what's
3 called a key drop where we give them give the
4 purveyor access to our restaurant while we're not
5 there and they have our keys. So they'll enter,
6 you know, hopefully before 6:00 and drop off to
7 reduce the flow during peak times.

8 And, you know, we're trying. We're
9 going to try (audio interference) solutions, but
10 just didn't realize 74558 last week.

11 Q Okay. And then you saw the photo of
12 your dumpster and the suggestion that there were
13 gaps which would allow rats to enter. Did you
14 see that photo?

15 A Yes.

16 Q Okay. And do you share that concern
17 or what do you say about that?

18 A So a couple couple couple things on
19 that photo: First off, Katherine is mistaken.
20 That -- that door has never changed. We -- we
21 move in there. It's our four steps. We didn't
22 do any construction of any nature in -- in the --
23 in the building. You know, it was a cosmetic
24 overhaul. So we never changed any of that.
25 There's always been four steps down.

1 There's -- in regards to that photo of
2 the -- the dumpsters, those dumpsters were just
3 dropped off. They're empty. So when you -- when
4 you seal the dumpster lid, you put trash in it
5 and you push them down and then you lock them.
6 Those are just two dumpsters with nothing in
7 them, so why would they be secure and locked?

8 Q And if there is a problem with respect
9 to gaps, you're open to replacing those dumpsters
10 with some other product if it's available?

11 A Of course. And it's -- and it's in
12 the contract with Waste Management. Any issues
13 with the lids are immediately attended to every
14 place. And we made sure that was in the
15 contract. And we'll -- we'll -- we'll certainly
16 do everything we can to make sure those -- those
17 dumpsters are secure.

18 MR. KLINE: Great. Thank you. I have
19 nothing further.

20 CHAIRPERSON ANDERSON: Do you have any
21 questions of this witness, Mr. --

22 MR. JAYARAMAN: Jayaraman.

23 CHAIRPERSON ANDERSON: -- Jayaraman.
24 You know I was doing well the entire day and now
25 I think it's just -- I've just -- it's a long

1 day, Mr. Jayaraman. Any questions for this
2 witness?

3 CROSS-EXAMINATION

4 BY MR. JAYARAMAN:

5 Q Yes, with respect to those trash cans,
6 yes, they're empty, but they're built with a gap
7 towards the hinge part of it, if you notice, if
8 you recognize the picture. We would -- we want
9 to ask again would you please address those if
10 you find that the rats (audio interference)?

11 A Of course. If it's an issue, then
12 we'll definitely address it.

13 MR. JAYARAMAN: Thank you. That's all
14 I have.

15 CHAIRPERSON ANDERSON: All right.
16 Thank you. Any questions of -- go ahead, Mr.
17 Short.

18 MEMBER SHORT: Good evening again,
19 sir. Question I would have for you -- and thank
20 you for all of the Service you provide to the
21 community especially with the firemen across the
22 street, Engine 8 -- Engine 18 and Truck 7. As a
23 person who was on the D.C. Fire Department for 33
24 years and been retired now for 20, we appreciate
25 citizens like you and businesses like yours.

1 Now I hope I can ask this question
2 without getting my head bit off by your attorney
3 or someone cutting me off.

4 If you could answer this question, I
5 wish that you would. Now since you've been in
6 the restaurant business how many years in
7 Washington, D.C.?

8 THE WITNESS: Eighteen, sir.

9 MEMBER SHORT: Eighteen years? Are
10 you familiar with any other restaurant areas that
11 have community-type trash compactors?

12 THE WITNESS: Yes, that was a program
13 that definitely was started by the mayor. And
14 compactors were put in. And again that was
15 really pushed by several ANCs and the mayor.
16 And, you know, no one's talking about that, but
17 that was proven to be not a good idea because now
18 rats just jump in the compactors. So everyone is
19 kind of gotten off that.

20 But this is the same idea where
21 they're saying put trash inside, but there's no
22 room to put trash inside in this restaurant. And
23 we can't just put trash inside without a
24 temperature-controlled room, a single level. You
25 know, there's a lot factors that involve that and

1 we -- we just can't do that. And the the whole
2 compactor situation was definitely stopped
3 because it found to be it was found to be not
4 effective.

5 MEMBER SHORT: Thank you very much for
6 your answers and thank you again for the work you
7 do in the community and what you give back to the
8 community. Thank you very much.

9 That's all I have, Mr. Chair.

10 THE WITNESS: Well, thank you -- thank
11 you for your Service, sir, and thank, Mr.
12 Chairperson, all the other members and Katherine,
13 for being, you know, on this call this long. I
14 know you all -- you all have been at it all day,
15 so thanks for your time today.

16 CHAIRPERSON ANDERSON: All right. Mr.
17 Jayaraman, do you have any questions to ask the
18 witness based on the questions that were asked by
19 the Board?

20 MR. JAYARAMAN: I do not, sir.

21 CHAIRPERSON ANDERSON: Mr. Kline, any
22 redirect?

23 MR. KLINE: No I do not. Thank you.

24 CHAIRPERSON ANDERSON: All right.
25 Thank you. All right. Now we prepare for

1 closing. Each side is given five minuets to
2 close. In closing I need you to be specific what
3 it is that you are requesting from the Board.

4 So please tell us specifically what is
5 it that you want the Board to do.

6 All right. So do you want a break,
7 Mr. Kline, or do you -- are you ready to move
8 forward with closing?

9 MR. KLINE: I think I am, Mr. Chair.

10 CHAIRPERSON ANDERSON: All right. So
11 you have five minutes, Mr. Kline.

12 MR. KLINE: Thank you. In listening
13 to the evidence today and hearing the case I
14 struggle with the same question that I had coming
15 into this case, which is why are we here? Is
16 this really just a disagreement about how trash
17 is to be stored? It seems to be, but I think
18 there were some clues given as to what this might
19 really be about, and it was a slip-up by Mr.
20 Jayaraman perhaps when he suggested that this
21 Applicant came to the ANC to ask permission for
22 an ABC license. And that is not what this
23 process is about. And the other clue is the many
24 attempts by the Protestants to introduce the
25 settlement agreement.

1 So I think that this whole case is
2 about the Applicant's unwillingness to agree to
3 terms on the settlement agreement, and that's
4 just not the way things are expected to be done
5 in this community, notwithstanding what the law
6 allows, which is this Applicant the right to come
7 before you and tell you and put on evidence as to
8 why it's qualified for the issuance of a license.

9 And qualified? Honestly, members of
10 the Board, I'm not sure that I've represented
11 more qualified applicants than these two with
12 what they've put on today. They're accomplished
13 chefs. They're part of the community. They walk
14 the walk, they talk the talk. They have the
15 willingness to work with the community. They've
16 said, gee, if it doesn't work, we'll do something
17 else. They're committed. And I think you only
18 need to look at their investigative histories for
19 five restaurants, four restaurants, whatever it
20 is, which are blank except for a couple of
21 warnings on some regulatory stuff.

22 And you members of the Board, you see
23 all sorts of cases sometimes before you, as I
24 said at the outset, on nightclubs, and
25 entertainment, and really serious things that

1 happen unfortunately in communities.

2 But what do we have here? We have two
3 chefs, restaurateurs of the year, chef of the
4 year, who have worked in communities, give back
5 to the community, wanted to open in this location
6 because they had another place here and Scott
7 Drewno loves in that community, and it's very
8 important to them to be part of the community.
9 And I think that should not be lost.

10 The un-rebutted expert testimony is
11 what they are planning to do with respect to
12 trash management represents best practices, that
13 they will use a steel dumpster, that plastic
14 totes, as we saw from the photos that were
15 admitted, could be chewed through, they're not a
16 good solution, they don't work, and that
17 dumpsters are preferable.

18 Ms. Griffith, the Board -- the Chair
19 had some reservations about qualifying her as an
20 expert. Perhaps I didn't do a good job because I
21 don't know of anyone, as I said before, who is in
22 the private sector who is more qualified than she
23 is to talk about these issues, having worked at
24 Clyde's for 17 years as director of quality
25 assurance where she testified she was in charge

1 of issues related to sanitation and pest
2 management, having worked at Founding Farmers.
3 Those are two of the more -- the better known and
4 certainly respected restaurant groups in the
5 industry. She also had her own consulting
6 practice. I don' think there's anyone more
7 qualified. And she was very clear in terms of
8 what she thought of this trash management
9 program. But that really seems to be the only
10 issue.

11 The other issue that was raised, was
12 kind of interesting, is overconcentration, that
13 the granting of this license will lead to an
14 overconcentration. Well, the only witness put up
15 by the Protestants conceded that if they stored
16 their trash inside, everything would be fine. So
17 how can they seriously argue that the granting of
18 a license to this establishment would lead to an
19 overconcentration of licenses in this
20 neighborhood?

21 There's a disagreement on how to best
22 handle it. But the point is these Applicants, I
23 think, testified very clearly that if they're
24 wrong, then they'll fix it.

25 They also testified that it's not a

1 simple matter to just move trash inside. They
2 don't have the space. And it's nice for people
3 who don't run these businesses to -- for them to
4 tell people how they should run their businesses,
5 how they should plan their space, what they have
6 room for. But these two who have substantial
7 expertise in the industry say that they don't
8 have the room. And if they say you know what,
9 based on their track record I believe them.

10 And these are not two people who
11 simply don't -- they don't want to do what the
12 community says. I think that they demonstrated
13 that they're very thoughtful about what they do.
14 And again, if there's a continuing issue, if
15 there's an issue, then it will be addressed.

16 So we would ask that the license be
17 approved without condition as applied for. Thank
18 you very much and thank you all for being here
19 today. We appreciate you spending the time to
20 hear the case.

21 CHAIRPERSON ANDERSON: Thank you, Mr.
22 Kline.

23 Who'll be doing the closing? You, Mr.
24 -- go ahead, Mr. Jayaraman. You've got five
25 minutes.

1 MR. JAYARAMAN: Great. Thank you so
2 much. I want to thank all the Board members for
3 spending all day here, and it's now almost 8:00.

4 I think I agree with a lot of what Mr.
5 Kline said about our Applicants, Mr. Scott Drewno
6 and Mr. Danny Lee.

7 I serve as the chair of ANC 6B's ABC
8 Committee. It could have been anybody. Whoever
9 was chair of this committee would have been here
10 before us making the same arguments. The reason
11 is we are elected to be the advocates for our
12 residents. And when the neighbors said we want
13 you to protest, the ANC backed them up. That's
14 our role. I talked to my fellow commissioners
15 about what you -- they wanted to do and the
16 community do, and this -- these were my marching
17 orders.

18 There's no personal vendetta here. We
19 want them to be successful. In fact I would love
20 to have -- it's being called Barracks Row. I
21 would love for it to be called Michelin Row where
22 we have a whole host of amazing chefs on the
23 block. And we want that. Everybody wants that.
24 There's no argument about that.

25 And I'm really heartened to have heard

1 from Scott and Danny that they do intend to do
2 that, when there's a problem, they will address
3 it.

4 You know, what we've done over the
5 last 10 years is not have many Scott Drewnos and
6 Danny Lees that come to us. Usually they're
7 applicants that are much more sly. They make
8 grand promises, but then they deliver what you
9 saw in some of these pictures: overflowing trash,
10 odors, you know, blocked alleys. That's what
11 they bring. That's been our experience.

12 So yes, we are a little gun-shy. We
13 do question every application. You know why?
14 Because that's what we're asked to do. And as
15 ANC commissioners that's our job. We took an
16 oath to uphold the laws, but then also be the
17 advocates. That's why ABRA placards places and
18 sends it over to the ANC, because our job is to
19 get input from the community and then submit
20 those, whatever it may be: support, oppose,
21 protest, to the ABC Board for final action. And
22 that's what we did.

23 Do I wish you could have ended up a
24 different way? Yes. I wish you could have ended
25 up where, you know, we came to an agreement on

1 how this should operate. So we do want to take
2 them up on their offer to make sure that they
3 wash the alley and behind their properties. We
4 do want to take them up on their offer that if
5 the rodent -- that the trash dumpsters that
6 they're proposing to use -- find that they're not
7 working, that they will replace them. And we
8 will respect them and appreciate them when they
9 do that. But at the same time the neighborhood
10 will still be on watch and they'll will call out
11 any establishment irrespective of who it is when
12 they don't.

13 That is our neighborhood. That is our
14 close-knit group. And that's what us as ANC
15 commissioners are charged to do. Help address
16 the issues that neighbors have with agencies,
17 with establishments, and applicants.

18 So in closing, I would want to ask --
19 I want to say that I do want to wish the
20 Applicants most success. I hope that they will
21 allow me to come and dine at their great
22 establishment, whether it's here or elsewhere,
23 and that they are going to be a continued partner
24 and be a leader in helping the community address
25 the overall problem on the entire block with

1 trash management and rodent issues.

2 I agree it shouldn't just fall on one
3 establishment. And that's what it seems like,
4 but it's not intended that way. We've been
5 consistently working on this across the entire
6 Barracks Row and across ANC 6B for over 10 years.
7 It's not perfect. Not everything worked. Well
8 you know what, it was the effort. We learned
9 what works and what doesn't. And over that time
10 we've continued to refine our approach. And
11 we'll continue to refine our approach and go to
12 new establishments that want to come to our
13 neighborhood and say, hey, look, if you're
14 redoing the whole place, please if you can do
15 indoor trash, we want you to do it.

16 And I understand that they took this
17 space as it was and they don't have space. I
18 still think they do, but that's okay. And I'm
19 hopeful that they will take it to heart that the
20 community is not against them. The ANC is not
21 against them. We're just advocates for the
22 community and the community wants to address the
23 broader problem of poor trash management and
24 rodent issues that are affecting their livelihood
25 and their backyards. Thank you very much, Mr.

1 Chair.

2 CHAIRPERSON ANDERSON: Thank you very
3 much, Mr. Jayaraman.

4 Thank the parties for their
5 presentation today. And this matter -- the
6 record is now closed.

7 So, excuse me. Hold on. I'm lining
8 my papers up. They're falling apart.

9 The record is now closed.

10 Do the parties wish to file proposed
11 findings of fact and conclusions of law, or waive
12 their right to do so?

13 MR. KLINE: The Applicant will waive.

14 MR. JAYARAMAN: The Protestants will
15 waive.

16 CHAIRPERSON ANDERSON: All right.
17 Thank you. All right. So therefore the Board
18 will issue a decision within 60 days.

19 As chairperson of the Alcohol Beverage
20 and Cannabis Board for the District of Columbia
21 and in accordance with D.C. Official Code Section
22 2575 of the Open Meetings Act, I move that the
23 ABC Board hold a closed meeting for the purpose
24 of seeking legal advice from our counsel on case
25 No. 23-PRO-00050, I Egg You, pursuant to D.C.

1 Official Code Section 2575(b)(4)(A) of the Open
2 Meetings Act and deliberating upon Case No. 23-
3 PRO-00050, I Egg You, for the reasons cited in
4 D.C. Official Code Section 2575(b)(13) of the
5 Open Meetings Act.

6 Is there a second?

7 MEMBER SHORT: Mr. Short. I second.

8 CHAIRPERSON ANDERSON: Mr. Short has
9 seconded the motion. We'll now have a roll call
10 vote.

11 Mr. Short?

12 MEMBER SHORT: Mr. Short. I agree.

13 CHAIRPERSON ANDERSON: Mr. Cato?

14 MEMBER CATO: Bobby Cato. I agree.

15 CHAIRPERSON ANDERSON: Ms. Hansen?

16 MEMBER HANSEN: Jeni Hansen. I agree.

17 CHAIRPERSON ANDERSON: Mr. Grandis?

18 MEMBER GRANDIS: (Audio interference).

19 CHAIRPERSON ANDERSON: And Mr.

20 Anderson. I agree.

21 As it appears that the motion has
22 passed 5-0-0, I hereby give notice that the ABC
23 Board will recess these proceedings to have a
24 closed -- I'm sorry. I'm doing too many things
25 at one time.

1 As it appears that the motion has
2 passed, I hereby give notice that the ABC Board
3 will recess this proceeding to hold a closed
4 meeting pursuant to Section 2575 of the Open
5 Meetings Act. So this matter is now adjourned.

6 So just give me one more minute,
7 please, for me to officially close the record for
8 the day.

9 As chairperson of the Alcohol Beverage
10 and Cannabis Board for the District of Columbia
11 in accordance with Title 3, Chapter 405, Office
12 of Open Government, I move that the ABC Board
13 hold a closed meeting on August 16th for the
14 purpose of discussing and hearing reports
15 concerning ongoing or planned investigations of
16 alleged criminal or civil misconduct or
17 violations of law or regulations and seeking
18 legal advice from our legal counsel on the
19 Board's investigative agenda, legal agenda, and
20 licensing agenda for August 16th as published in
21 the D.C. Register on August 11th.

22 Is there a second?

23 MEMBER SHORT: Mr. Short. I second.

24 CHAIRPERSON ANDERSON: Mr. Short has
25 seconded the motion. We will now take a -- I

1 will now take a roll call vote on the motion
2 before us now that has been seconded by Mr.
3 Short.

4 Mr. Short?

5 MEMBER SHORT: Mr. Short. I agree.

6 CHAIRPERSON ANDERSON: Mr. Cato?

7 MEMBER CATO: Bobby Cato. I agree.

8 CHAIRPERSON ANDERSON: Ms. Hansen?

9 MEMBER HANSEN: (Audio interference).

10 CHAIRPERSON ANDERSON: Mr. Grandis?

11 MEMBER GRANDIS: Edward Grandis. I
12 agree.

13 CHAIRPERSON ANDERSON: And Mr.
14 Anderson. I agree.

15 As it appears that the motion has
16 passed 5-0-0, I hereby give notice that the ABC
17 Board will hold this closed meeting pursuant to
18 the Open Meetings Act. Notice will also be
19 posted on the ABC Board hearing room bulletin
20 board, placed on the electronic calendar, on
21 ABCA's website, and published in the D.C.
22 Register in as timely a manner as practical.

23 I'd like to thank the members of the
24 parties who presented before us this afternoon.
25 Thank you very much for your presentation. I

1 know that it's been a long day, but I appreciate
2 the presentation. I appreciate the members of
3 the public who also participated in this hearing
4 today.

5 We're now adjourned for the day. As
6 I stated before, the Board will issue a decision
7 in 60 days. Thank you very much. Have a great
8 day.

9 I now direct all Board members to
10 return to executive session for further action.

11 Have a great day. Thank you.

12 MR. KLINE: Thank you.

13 (Whereupon, the above-entitled matter
14 went off the record at 8:07 p.m.)
15
16
17
18
19
20
21
22
23
24
25

A			
a.m. 37:25 41:19,19,21 41:21 42:3,23 50:20 65:10,11	220:6 accept 135:3 137:8 acceptable 229:7 247:5 accepted 26:14 138:24 151:11 160:14	addresses 142:12 274:9 addressing 181:20 222:11 266:9 279:1	182:3 239:8 280:14 298:4,15,17 312:2 316:4 319:2 321:12 321:14,16,20 323:5,7 323:12,14
Aaron 241:22	access 32:9 68:20	adhere 87:9	agreeable 16:20
abandoned 240:2	117:20 124:16,17	adhering 160:17	agreed 16:24 154:14
ABC 10:5 12:6,25 21:3 21:10,10 31:17 59:2 60:12 62:2 90:16 91:23 92:24 93:22 95:14 110:25 181:12 203:13 242:9 246:11 279:7 311:22 316:7 317:21 320:23 321:22 322:2,12 323:16,19	162:15 172:7 191:14 212:8 249:9 253:15 275:18 306:4 accessing 275:20 accolades 75:5 76:17 120:7 182:9 accommodating 112:8 accomplished 31:10 312:12	adjacent 158:16 290:5 adjourned 322:5 324:5 adjudication 89:3 adjudicative 282:1 Administration 34:23 35:16 272:17 administrative 117:17 118:10,13 177:5	171:8 269:8 280:16 283:7 agreement 16:20 17:8 39:15 44:25 59:9 60:2 60:6,12,19,25 61:10 61:11 81:8,11,16 87:8 87:14 88:25 160:13 160:21 166:6 173:23 173:25 174:8,18,23 176:1,5 177:4 184:6,7 267:22 268:12 280:12 281:14 311:25 312:3 317:25
ABCA 2:2,2,6 3:10,10 22:8 34:17 42:6,24 44:16 45:19 46:21 47:8 300:18,22	accord 45:1 accounts 121:19 accuracy 64:22 accurate 57:10 63:16 163:17 164:3 179:2 181:21	admits 12:25 admitted 88:22 146:2 146:17,21,25 147:17 158:1 238:19 280:13 313:15	agreements 41:13 61:5 61:5,16 95:20 96:19 96:20 166:9 281:16 ahead 17:14 31:3 47:15
ABCA's 323:21	accusing 191:1	admitting 152:17	59:19 76:14 83:20
ABCA-124-054 36:16	achieved 275:8	advances 167:4	95:8 109:1,19 124:18
ability 32:9 265:20 285:21 290:24 291:2	acquiesce 21:17 22:7 Act 320:22 321:2,5 322:5 323:18	adverse 19:7 85:7,8 adversely 16:7	134:6 159:12 167:19 170:5,6 172:10 174:2 175:1,12,14 177:23
able 10:24 15:2 16:19 19:13 36:24 38:9,14 38:15,16 39:17 54:3 101:4 185:15 190:13 257:6 264:15 294:7	action 17:1 317:21 324:10	advice 203:13 320:24 322:18	175:1,12,14 177:23 193:11 198:24 210:2 211:7 217:24 218:1
above-entitled 116:23 237:9 324:13	active 275:1	advocate 241:4	222:25 230:4 246:2,6 247:9 251:8 252:4 253:1 277:3 281:3
above-referred 45:18 47:7 54:12 55:2,19 56:11 126:3,12,17 127:11,16 131:9	activities 12:18 93:25 activity 32:21 84:3	advocates 316:11 317:17 319:21	283:14 284:18 285:6 291:8 292:1,18 294:16 297:2,5
able 10:24 15:2 16:19 19:13 36:24 38:9,14 38:15,16 39:17 54:3 101:4 185:15 190:13 257:6 264:15 294:7	actual 15:16 67:15 Adams- 96:4	advocating 242:4 afar 183:3	302:23 304:20 305:4 308:16 315:24
above-entitled 116:23 237:9 324:13	add 38:17 63:24 104:9 261:17 262:5 281:21	affect 16:7 253:10	294:16 297:2,5 302:23 304:20 305:4 308:16 315:24
above-referred 45:18 47:7 54:12 55:2,19 56:11 126:3,12,17 127:11,16 131:9	added 100:11 215:10	afield 69:2 93:10 94:13 276:18 277:4	afraid 240:24
able 10:24 15:2 16:19 19:13 36:24 38:9,14 38:15,16 39:17 54:3 101:4 185:15 190:13 257:6 264:15 294:7	adding 16:4,7 43:13 242:3,11 261:10 264:3	afternoon 6:6,13,16 8:8 37:1 45:3 48:16 50:6 71:14 86:23 95:12	afternoon 6:6,13,16 8:8 37:1 45:3 48:16 50:6 71:14 86:23 95:12
above-entitled 116:23 237:9 324:13	addition 9:10 94:2 195:25 223:11	109:4 119:6,7 323:24	agencies 191:6 196:12 197:1 318:16
above-referred 45:18 47:7 54:12 55:2,19 56:11 126:3,12,17 127:11,16 131:9	additional 62:2,18 67:10 304:12	agency 24:16 34:25 35:3,6 37:5 301:2	ago 19:19 78:13 87:9 94:6,7 103:19 119:16 120:2,21 158:17,19 158:19 205:25 206:2 207:16 208:3,8 215:9 247:15 254:1 266:6 273:16,16 305:22
able 10:24 15:2 16:19 19:13 36:24 38:9,14 38:15,16 39:17 54:3 101:4 185:15 190:13 257:6 264:15 294:7	address 12:22 17:12 20:2 33:5 39:25 62:17 93:3 99:25 103:1 104:3,16 111:10 138:18 149:6 152:6,9 155:9 181:23 190:18 238:12 285:3 308:9 308:12 317:2 318:15 318:24 319:22	agenda 322:19,19,20 agents 203:24	ago 19:19 78:13 87:9 94:6,7 103:19 119:16 120:2,21 158:17,19 158:19 205:25 206:2 207:16 208:3,8 215:9 247:15 254:1 266:6 273:16,16 305:22
ABRA 43:17,21 62:15 118:5,6 175:25 317:17	addressed 104:6,7 293:25 315:15	ago 19:19 78:13 87:9 94:6,7 103:19 119:16 120:2,21 158:17,19 158:19 205:25 206:2 207:16 208:3,8 215:9 247:15 254:1 266:6 273:16,16 305:22	agencies 191:6 196:12 197:1 318:16
ABRA-075684 118:5 ABRA-085084 118:7		agency 24:16 34:25 35:3,6 37:5 301:2	agencies 191:6 196:12 197:1 318:16
absence 221:20		agenda 322:19,19,20 agents 203:24	ago 19:19 78:13 87:9 94:6,7 103:19 119:16 120:2,21 158:17,19 158:19 205:25 206:2 207:16 208:3,8 215:9 247:15 254:1 266:6 273:16,16 305:22
absolute 209:11 232:22		ago 19:19 78:13 87:9 94:6,7 103:19 119:16 120:2,21 158:17,19 158:19 205:25 206:2 207:16 208:3,8 215:9 247:15 254:1 266:6 273:16,16 305:22	agencies 191:6 196:12 197:1 318:16
absolutely 110:7 181:4 187:24 196:17 197:2 204:9 206:13 208:9 210:18 214:13 216:17 219:15 220:2 228:9 231:12 233:10,23 262:17		ago 19:19 78:13 87:9 94:6,7 103:19 119:16 120:2,21 158:17,19 158:19 205:25 206:2 207:16 208:3,8 215:9 247:15 254:1 266:6 273:16,16 305:22	agencies 191:6 196:12 197:1 318:16
abutting 49:2 239:24		ago 19:19 78:13 87:9 94:6,7 103:19 119:16 120:2,21 158:17,19 158:19 205:25 206:2 207:16 208:3,8 215:9 247:15 254:1 266:6 273:16,16 305:22	agencies 191:6 196:12 197:1 318:16
academy 203:22 204:7		ago 19:19 78:13 87:9 94:6,7 103:19 119:16 120:2,21 158:17,19 158:19 205:25 206:2 207:16 208:3,8 215:9 247:15 254:1 266:6 273:16,16 305:22	agencies 191:6 196:12 197:1 318:16

- 52:7,14 57:16,17 58:1
68:21,23,24 125:7
130:5,7 134:16 136:8
157:3 180:21 190:4
248:11,15,16,21
251:2,17 253:15
254:21 255:10 258:7
258:9 259:10,17
260:16,18,19 262:6
262:14 264:1 265:2,9
267:5 270:13 271:24
272:20 275:10,12,19
276:8,12,13 282:5
287:18,22 289:8,15
289:17,24 290:4,9
299:5 300:13,19
301:4 305:14,19
318:3
alley's 134:9
alleys 305:19 317:10
alleyway 49:10,21
56:21 57:5 125:12
130:4
allow 36:6 52:3 69:5,7
69:19 81:8 117:19
137:6,7 138:6 141:7
141:23 154:12 162:12
175:1 210:1 222:9
225:2 228:11 229:14
235:7,11 262:7 263:3
265:7,10 300:12
306:13 318:21
allowed 10:21 27:11
51:23 63:17 139:17
194:21 221:21 262:11
262:25 281:15
allowing 95:11 118:2
143:6
allows 312:6
alphabets 146:9
amateur 121:13
amazing 194:22 316:22
amount 64:8 82:14 85:1
239:10 246:13
analysis 62:25 223:24
analyst 247:13 272:16
ANC 1:7 2:4,6 7:25 10:2
10:3 16:12,13 18:22
36:24 37:5 38:8,23
39:16 44:15,25 60:6
61:5 81:11 84:15,17
90:7,16 93:5,7 95:23
98:3 100:18 101:14
102:7,15 103:8
122:18 125:17 159:22
181:5,11 183:16
189:2 238:4,11 241:2
241:18 304:11 311:21
316:7,13 317:15,18
318:14 319:6,20
ANCs 309:15
and/or 40:4,23 67:5
215:15 219:18
Anderson 1:14,17 5:3
5:21,23 6:3,5,13,16
6:20,25 7:2,6,14,19
8:2,12,16,23 9:6,14
9:18,23 10:6,12,17
11:4 13:17,24 14:5
15:9,14 16:11 17:6,14
18:19 19:16 21:13
22:11 23:11 24:13,25
25:7,13,18,22,25
26:11,17 27:5,12,17
27:21 28:1,4,11,16,19
29:19 30:16,23 31:2
33:17,22 34:4,14,19
34:24 35:5,9,22 36:1
36:5,9,18 37:2,12,17
38:20 39:1,9 40:10,16
41:15,23 42:5,12 43:2
43:11,19 44:2 45:21
47:10,14 48:8,11 50:4
50:13 51:12 52:1,2
54:5,8,15,22 55:1,6
55:11 56:6,7,9 58:9
59:13,19 60:21,22
61:7 62:5,12 63:2,20
64:20,24 65:5,12,16
65:19,24 68:4,14 69:1
69:11,19 70:13,16,20
70:24 71:3,10,18,21
72:3 75:16 76:13
83:14,19 86:15,19
89:5,9,10 90:10 91:13
91:19 93:8 94:17 95:2
95:5,8 101:10,14,18
101:24 105:12 106:10
106:16,21,25 107:3
107:15,22 108:7,9,11
108:14,21 109:5,10
109:13,17 111:8
112:24 115:4,7,12
116:10,13,17 117:1,5
117:8,9,18,23 118:1
118:12,16,19 119:1
124:17 126:6,10
127:6,9 134:22 135:2
135:22 136:12 137:11
137:14 139:7,25
140:12,18,24 141:12
141:22 142:2,7,14,18
142:21 143:1,5,9,12
143:17,21 144:3,7,11
144:14,17,24 145:6
145:10,16,20 146:1,5
146:13,16,20,24
147:11,16,22,24
148:7,13,20,23 149:7
149:11,16,21,25
150:9,17,21,23 151:3
151:6,12,18 152:1,7
152:15,19 153:7,13
153:17,23 154:2,5,10
154:17,22 155:2,7,14
155:23 156:1,6,10,16
156:20,25 157:4,10
157:13,16,20,24
159:10 161:9 162:11
162:18,21 164:1,10
166:1,7 167:15,18
168:7,13,15,21 169:7
169:13,18,19 172:2,9
173:9,14,19,24 174:5
174:15,21 175:2,6,11
175:14,22 176:3,13
177:21 180:16 181:13
182:24 183:10,18,22
184:22,25 185:2,11
185:17,20,24 186:7
188:12 191:20,24
192:2,6,10,15,17,25
193:5,8 197:23 198:5
198:9,11,15,21,23
199:6,12,15,22 200:4
204:25 205:4,16
206:1,4 207:5,8,20
208:2,10,13 210:1
211:1,6 217:2,15,18
218:9 220:19,23
221:3,9,14,22 222:13
222:22,25 223:23
224:8,13,25 225:15
226:20,24 228:21
229:3,9,13,16,20
230:1,3,11,16,25
231:18,22 232:1,6,9
234:5 235:3,6,17
236:4,7,15 237:12,16
237:20 243:5,17,21
244:3,10,14,22,25
245:3,9,14,16,21
246:1,5,20 247:2,6
248:25 249:5 250:3,7
250:15 251:8,19
252:13,16,21 254:18
255:2 257:14,25
258:23 259:2,16,20
260:3,23 261:22
263:2 264:20,23
267:14,25 269:20,23
269:25 270:8 271:14
272:2,7 277:2,12
278:8,18 280:5 281:2
282:7,12,25 283:2,12
283:20,24 284:5,9,12
284:15,18 285:4,16
285:19 286:3,15
290:20 291:8,16,24
292:5,10,12 293:11
293:15,21 294:1,10
294:15 296:16 297:1
297:5 299:13,20,25
300:17 301:1,17,20
301:24 302:11 304:2
304:8,13,20,24 305:2
307:20,23 308:15
310:16,21,24 311:10
315:21 320:2,16
321:8,13,15,17,19,20
322:24 323:6,8,10,13
323:14
Andreas 194:23
Andrew 2:5 5:9 6:14
37:11 44:19
Anju 74:11,13,16 96:4
118:4 120:5,20
171:20
Annandale 78:12
annual 76:20
answer 65:25 75:9 99:3
99:15 106:10,14
114:12 115:5,9,12
161:11,12,13,14
164:15 221:1 228:22
249:16 255:16 265:19
290:22 291:1,5,22
292:15,17 294:7,7
295:10 297:6,9
298:18 300:21 302:20
302:23 309:4
answered 105:3,14
106:17 163:25 164:7
165:24,25 180:15
224:21 229:4 231:16
287:23 291:24
answering 65:22 106:7
290:23 292:4
answers 294:2,4 310:6
anti- 77:13
anticipate 15:17
anybody 190:2 213:19
316:8
anymore 21:9
apart 320:8
apologies 166:12 174:6
252:19
apologize 7:12 26:12
45:24 76:10 150:18
152:13
APP 4:2,2,3,3,4,4,5,5,6
4:6,7,7,8,8,9,9,10,10

4:11,11,12,12,13,13
 4:14,14,15,15,16,16
 4:17,17,18,18,19,19
 4:20,20
apparently 70:8 181:9
appearance 85:20
appeared 8:17
appears 71:22 264:13
 321:21 322:1 323:15
apple 106:22
applicant 2:3,3,4,5,7
 8:9 21:17 22:13,19
 25:2 26:5,24 29:3,4
 39:3,5 42:16 64:9
 105:19 126:4,13,18
 127:12,17 131:10
 137:7 142:5,19
 145:14 147:19 148:18
 149:19 150:13 151:1
 151:15 154:20 156:4
 157:8,18 162:8
 168:11 173:23 176:2
 198:1 220:16 225:13
 225:20 230:7 234:2
 235:15 236:2,10,13
 238:15 256:9 264:5
 264:10,14 268:8,13
 274:5 278:7 279:23
 280:1 282:20 294:19
 296:7 298:19 303:7
 311:21 312:6 320:13
Applicant's 2:5 39:11
 131:15 134:21 173:7
 220:13 312:2
applicants 239:4
 264:10 268:9 312:11
 314:22 316:5 317:7
 318:17,20
application 1:9 6:8 17:1
 36:17 47:22 80:19
 89:23,25 90:9,15,22
 92:15,21 93:24 95:18
 103:5,13,17,25 104:5
 106:5 110:6 119:9
 125:16 186:15 203:14
 242:17 279:6,10,10
 317:13
applications 93:1
applied 92:18 315:17
apply 209:10 270:21
applying 91:24 98:1
appreciate 66:11,13
 109:3 160:1 162:3
 169:3 188:18 277:18
 285:9 308:24 315:19
 318:8 324:1,2
approach 212:17
 319:10,11

appropriate 9:11 13:3
 17:3 33:5 85:4 205:6
 210:17 226:25 244:5
 255:7 267:21 271:9
 274:18 294:18 295:4
appropriately 13:12
 278:3
appropriateness 12:20
 16:10 19:6,14 20:12
 277:20,21,25 278:4
 278:12
approve 242:23 270:17
approved 297:13
 315:17
approves 93:23
approximate 39:21
approximately 35:25
 37:25 40:21 41:10,12
 42:23 46:5,15 49:13
 50:20 59:24 60:1
area 40:19 42:18 62:3
 66:15 67:11 74:8 85:2
 110:23 135:6 139:23
 149:9 155:19 160:4
 161:5,6,18 166:16
 172:22 178:20 179:6
 197:4 200:2,12
 234:23 238:8,14
 239:6 241:14 266:20
 268:19 270:1,16
 272:22 273:18 274:2
 287:7 295:16
areas 67:5 75:1 97:21
 309:10
argue 13:25 217:5
 314:17
argument 18:18 62:8
 316:24
argumentative 115:1,1
arguments 316:10
arises 12:8
arrived 164:23
art 76:20
article 225:7
articulated 11:15
Asian 77:15 78:5
aside 85:1
asked 94:7 98:7 101:15
 101:21 103:11 105:13
 105:15 122:14 135:24
 137:20 141:2 143:25
 161:10 163:24 164:6
 172:4 180:15 183:3
 184:5 199:17 228:23
 230:12 231:15 249:19
 282:17 288:18 291:6
 299:3 300:6 301:22
 310:18 317:14

asking 16:12,14,15,17
 50:14 51:4 61:20 76:6
 81:13 90:4 96:16
 100:18 101:19 139:25
 152:8 168:8 181:1,4
 182:15,16 199:19
 200:11 205:5 207:17
 207:23 221:24 224:16
 251:22 260:6 272:6
 274:11 277:1 282:13
 286:4 291:15 295:6
 296:21 302:21
asks 291:18 300:3,4
assigned 35:24 36:2
 47:20 84:21
assist 38:10 46:23
assistance 191:9
assists 19:22
Association 77:6
 120:14 203:21 226:7
assorted 104:22
assume 117:20
assuming 287:17
assurance 194:7
 208:15 209:24 313:25
asterisk 59:9,23
attached 44:4
attempt 204:16 234:15
 264:18
attempting 94:12
attempts 20:14 29:22
 30:10,19 311:24
attend 201:14
attended 201:2 203:22
 307:13
attending 201:25 202:1
attention 58:15 64:13
 110:17 221:19
attest 137:7
attorney 10:2,3 18:21
 22:3 30:5 65:14 90:18
 90:18 103:6,15
 161:13 183:6 309:2
attorneys 183:7
attract 85:13
audible 48:10 95:4
 101:13 109:9 116:12
 183:14,21 191:23
 198:10 215:25 217:14
 218:2,6,7 231:24
 232:5,8 252:24
 260:12 281:7 284:11
 294:9 301:19 304:7
audio 13:25 14:6 19:22
 25:3 26:18 27:14
 49:13 74:2 85:24
 218:5,10 220:1
 248:24 253:8 266:16

269:5 270:23 271:2
 271:18 274:17 276:16
 276:19 279:19 282:5
 282:8 283:10 285:18
 288:15 290:15 293:5
 293:23,24 295:12
 296:15 302:10 306:9
 308:10 321:18 323:9
August 1:12 27:3
 221:12,13 322:13,20
 322:21
authorized 12:18
available 64:15 66:16
 67:9 254:7 307:10
Avenue 102:10 141:14
 189:16
Avenues 141:17
average 213:20
award 77:12 98:16
 195:16 241:21
awarded 77:12 98:15
awards 75:5 76:16,20
 120:6,25 121:2
 159:20
aware 22:14 47:20,21
 48:1 80:12 130:19
 210:10 212:11,15
 225:6 227:9 247:18
 267:6,8 270:12,14

B

B 40:21
baby 73:24
back 5:24 14:24 28:12
 29:17 43:2 91:11
 93:16 94:20 98:16
 99:22 100:8 107:7
 125:11 127:23 128:21
 128:24 129:19 137:6
 139:19 154:6,6,7
 160:8 172:7 178:20
 181:17 185:15 195:11
 219:6,8 227:19 237:4
 237:5 239:6 247:25
 254:1,3 256:25
 273:12,25 284:21
 285:11 286:2 290:24
 297:20 310:7 313:4
backed 273:24 316:13
background 76:9 196:5
backs 57:12 227:21
backyard 240:23
backyards 239:25
 319:25
bad 57:19 241:16
bag 73:2 151:17
bait 240:7
Bakely 78:9

- bakeries** 78:10,11
Baltimore 197:9
bar 12:10 20:24 80:2
 94:12 125:2
Barracks 73:18 110:14
 268:17 275:13 316:20
 319:6
base 110:15
based 28:25 37:4 38:23
 70:3 93:15 101:15,21
 112:5 139:15 150:10
 184:18 283:6 294:3
 300:5 301:21 310:18
 315:9
basic 78:16
basically 38:20,21
 72:11 73:24 76:20
 78:9 128:12 130:10
 140:2 141:19,19
 142:12 184:10 204:1
 205:9 248:11 253:6
 279:21,21 285:1
 290:3 301:13
basics 129:20
basis 122:7 128:20
 261:16 264:3
bathrooms 125:6
 274:18
battle 202:3
bay 82:9
bear 162:9
Beard 76:19 120:10
 241:21
beer 40:23,25 41:6,8
beg 299:8
began 246:15
beginning 252:2
behalf 6:15 31:6,7
 35:15 36:14,24 39:8
 42:9 44:14,20
belief 187:22
believe 11:23 13:5
 16:25 17:2 22:12,22
 22:22 23:1 30:6 32:25
 33:7,12 53:14 80:16
 83:7 84:16 96:14
 103:22 104:6 106:17
 139:8,9 164:25 183:2
 188:7 219:6 222:8
 225:3 239:2 245:10
 245:11,13 254:7
 255:8 263:20 268:17
 280:21 287:15 303:23
 315:9
believes 60:18 255:14
beneficial 85:6
benefit 82:7,8 129:14
best 16:25 19:1,1 22:2
 32:6,15 40:6 76:22,24
 77:6,7,9 78:17 99:1
 99:11 120:11,17,18
 159:3 194:15 210:22
 211:18 227:18,22
 229:8 230:22 231:10
 232:22 239:4 241:11
 255:15 256:10 268:6
 281:18 290:23 291:2
 297:8,17 313:12
 314:21
Bethesda 75:2
better 28:17 72:2 77:2
 105:13 129:13 133:4
 187:18 196:3 218:17
 252:20 266:12 314:3
beverage 1:2,13 10:4
 12:18 34:22 35:15
 320:19 322:9
beverages 13:15
beyond 52:23 53:13
 88:13 163:25 180:14
BID 200:22 201:8,10
 202:1 268:17
BIDs 201:19,24 268:19
big 32:13 115:20
 129:17 187:16 266:8
bigger 238:17
biggest 265:16 275:4
 282:18,18
Bill 98:18
bins 168:11 227:6,17
 227:24,25 229:24
 230:7 238:22 243:2
 256:5,7
bit 43:3 123:18 128:9
 130:2 160:8,25 163:9
 166:15,24 171:1
 178:21 245:19 252:20
 266:17 272:21 276:9
 282:8,13 284:22
 287:1 297:10 309:2
bite 106:22
bitten 240:25
black 240:11
blame 234:16
blank 312:20
blind 82:5
block 15:21 31:11
 38:12 42:22 43:7
 49:22 56:23 57:1,8
 63:16 64:15 65:10
 66:19,20,22 67:12,15
 68:24 73:19 82:25
 83:3 95:24 102:22
 133:22 139:5 145:15
 147:3,3,4,13,23 148:3
 148:6,10,21 149:10
 149:15,23 150:19
 151:5,8 154:25
 155:11,16 158:10
 167:24 169:23 170:16
 170:17 171:19 182:13
 199:3 200:11 202:11
 223:16 238:3 240:11
 240:13,18 242:11,13
 260:11,21 264:16
 265:18 273:22 279:17
 289:23 290:4 301:10
 316:23 318:25
blockage 289:15,17
blocked 19:11 248:15
 248:21 276:13 298:8
 317:10
blocking 16:3 24:24
 130:3
blocks 48:2 110:2
 130:8 131:25 132:9
 135:14,16,17 136:10
 136:21 137:2 138:16
 138:21 140:3,9,10,21
 142:5 145:1,13,18
 147:15 148:4 150:8
 151:22 152:10,21,22
 152:23 153:2,6
 155:16 156:13,18,18
 156:19 186:13 189:21
 239:16,17
blue 122:24 165:9
 211:14,14
board 1:2,14 6:14,22
 10:5 12:7,12,14,15,22
 12:25,25 13:4,12
 16:14,15 18:11,18
 19:1,4,5,22 20:24
 21:2,3,10,10 22:15
 26:8 29:8,12 31:5
 32:19 33:4,10 34:4
 47:12 48:9 60:15
 61:20 69:22 75:20,21
 76:7 77:20 91:24
 92:25 95:3,6 101:11
 101:16,22 111:9
 116:11 117:16 118:9
 118:12 119:9 124:24
 138:17 177:3 180:21
 181:12 183:19,23
 191:22 203:13 210:16
 218:24 220:2 221:6
 232:3,7,10 236:20
 242:7,17 246:15
 249:23 251:4 266:14
 266:19 270:5 271:12
 275:9,13 279:8,11
 280:3 285:20 295:19
 300:4,6 301:18,22
 310:19 311:3,5
 312:10,22 313:18
 316:2 317:21 320:17
 320:20,23 321:23
 322:2,10,12 323:17
 323:19,20 324:6,9
Board's 12:7 45:25
 93:22 118:8 221:18
 299:8 300:8 322:19
boating 102:9
Bob 194:23
Bobby 1:17 203:25
 204:10 216:19 218:25
 240:9 321:14 323:7
Bodegon 63:5
body 21:11 45:17
 165:10 271:8
bottom 65:3 128:11
bottoms 219:18
bowls 78:19
box 240:11
boxes 240:7
boy 223:14
BR 41:7
bread 78:8,14
break 107:6,7,10,17,24
 108:4,22,25 236:18
 237:2,4 311:6
breakfast 78:2,4,16
 79:9,15,19 80:4 82:23
 90:5,19,23 179:10,12
 186:25 279:20
breaks 72:24
breeding 46:23 84:9
brick 79:7 149:2 287:9
bridge 159:23 196:10
brief 183:24 191:25
 302:1 304:18
briefly 40:17 257:10
bright 186:21
bring 30:19 55:16 68:5
 69:21 70:3 161:2
 216:7 247:21,22
 274:24 317:11
bringing 78:10 92:6
 100:9 160:22 213:2
 302:6
brings 45:2
broad 104:18 105:3
 282:10
broader 279:16 319:23
brought 81:3 82:18
 93:23 100:12,14
 102:15 130:3 160:16
 212:13,20 241:19
 275:6 305:22
Brown 301:9
Brown's 206:24

brunch 79:20,22 179:15
179:16,18
build 80:2 100:19
110:14 252:2 266:5
building 74:1 83:24
84:1 100:13 110:17
115:22 119:21 133:12
133:14 195:14 196:7
290:6 293:1,9 297:19
297:20 306:23
buildings 82:24 83:9,12
83:12,24 84:9 97:10
100:18 110:21 111:3
111:23 171:3 239:2
240:2,3 297:10
buildout 84:25
built 194:7,15 308:6
bulletin 323:19
bullied 184:10
bumped 189:4
bunch 44:3 122:18
136:1 218:12
bung 128:16 167:2
bungs 128:11
Bureau 206:24
burnt 73:24
burrow 273:23
burrows 209:18 276:4
busiest 195:13
business 15:12 40:6
43:15 48:1 71:15
73:14 76:3 87:11
99:12 100:1 110:14
110:18 112:3 113:13
113:16 114:19 115:22
121:11,19 122:1
128:3 167:7 170:3
179:24 190:22 191:1
193:19 235:9 246:18
248:1 271:11 298:22
298:25 301:14,15
309:6
businesses 47:23
82:15,21 102:14
110:23 159:24 203:23
253:12 268:20 308:25
315:3,4
busy 42:18 178:9
buy 100:18

C

C 3:1 41:2 271:10
C-H-A-N-D-E-R 7:23
caf 41:24,25
cafes 41:11
calendar 5:4 323:20
California 74:8
call 22:15 24:19,20 29:8

32:12 34:5 70:25 71:1
84:8 103:7,21,23
124:14 130:20 159:16
190:15 232:15 233:11
244:13 246:18 248:1
248:4 269:7,13 300:2
300:18 301:2,13
304:6,10,12 310:13
318:10 321:9 323:1
called 34:10 58:16 71:7
72:21 73:16,17 74:10
74:13 76:19 108:18
118:23 128:11 158:8
186:4 192:22 206:14
244:19 268:18 300:22
306:3 316:20,21
Calling 118:14 192:9
camera 7:7,11 192:11
cameras 128:20,23
167:9
Cameron 5:10 37:10
39:6 40:9 44:18,23
124:14 134:17
canisters 218:25
Cannabis 1:2,13 34:22
35:16 320:20 322:10
cans 151:10 160:22
161:20 168:1 169:16
219:2 233:11 238:16
238:18 242:25,25
254:20 255:10 275:6
294:18 297:15,18
308:5
capacity 101:4 272:23
capital 9:22
Capitol 74:23 77:25
122:20 123:12 171:21
171:24 172:3,21
201:22 202:5
capture 247:7
carbo 187:2
care 45:7 61:10,15
68:15 108:23 110:16
133:5 257:6 295:17
295:18
career 193:20
cares 120:24
cars 276:13
case 1:8 5:4,5,7 10:1
11:17 12:8,10,12 15:4
20:24 22:19,22 23:5
23:19 25:19,23 26:1,1
26:6,7 30:9 32:25
33:3,13,14,24 36:17
60:17 63:14,14 64:1
68:3,13 69:2 89:4
93:16 104:14 209:15
212:11 225:20 238:1

238:1,5 241:10 244:3
244:4 270:5 276:18
280:4 291:22 302:22
311:13,15 312:1
315:20 320:24 321:2
case-in-chief 33:21
cases 32:19,19 312:23
cash 73:1
casual 72:20 77:2,7
123:25
category 77:4
catering 90:8,21 92:15
179:1,5
Cato 1:17 321:13,14,14
323:6,7,7
caught 73:23
cause 6:6 47:1
caused 85:24
causes 19:10
causing 15:1
caution 239:5
Cava 158:17,18
celebrate 265:24
celebrated 265:24
cell 206:24
Center 102:8 103:1
centers 45:7
central 125:15
certain 89:19 214:4
280:25 293:19 297:11
certainly 31:21 93:1,20
123:24 184:9 262:14
267:9 268:9 269:4
279:18 307:15 314:4
certificate 204:4
certified 209:9 215:13
cetera 275:21
CH 1:6
Chad 2:7 3:5 5:19
185:19,20 186:3
chain 169:2 228:24
chaining 228:14
chains 115:20 128:16
130:14 167:11 170:12
chair 26:15,15 29:15,15
34:7 42:4,11 43:1
45:24 48:15 51:10
52:1 60:21 61:25
67:22 70:8 95:7 101:7
105:11 107:11,24,25
107:25 111:5 112:22
116:9 126:9 148:9
150:15 155:6 162:17
167:14 173:6 176:12
192:5 193:15 198:22
221:18 223:5 301:23
304:18 310:9 311:9
313:18 316:7,9 320:1

Chairman 6:1,13,13,22
7:9 11:7 14:1,21
17:11 20:6,7 23:9
29:11 31:4 47:13 48:5
63:9 68:1 86:17 105:1
105:24 116:15 117:13
118:3,18 126:2
134:20 137:5 138:14
139:3 155:18 181:8
182:14 202:15 208:12
226:19 249:12 252:19
267:11 268:6 281:17
282:6 302:9
chairperson 1:14,17
5:3,21,23 6:3,5,16,20
6:25 7:2,6,14,19 8:2,9
8:12,16,23 9:6,14,18
9:23 10:6,12,17 11:4
13:17,24 14:5 15:9,14
16:11 17:6,14 18:19
19:16 21:13 22:11
23:11 24:13,25 25:7
25:13,18,22,25 26:11
26:17 27:5,12,17,21
28:1,4,11,16,19 29:19
30:16,23 31:2 33:17
33:22 34:4,14,19,24
35:4,5,9,22 36:1,5,9
36:18 37:1,2,12,17
38:19,20,25 39:1,9
40:10,15,16 41:9,15
41:23 42:5,12 43:2,11
43:19 44:2 45:21 47:5
47:10,14 48:8,11 50:4
50:13 51:12 52:2 54:8
54:15,22 55:1,6,11
56:7,9 58:9 59:13,19
60:22 61:7 62:5,12
63:20 64:20,24 65:5
65:12,16,19,24 68:4
68:14 69:1,11,19
70:13,16,20,24 71:3
71:10,18,21 72:3
75:16 76:13 83:19
86:15,19 89:5,10
90:10 91:13,19 93:8
94:17 95:2,5,8 101:10
101:14,18,24 105:12
106:10,16,21,25
107:3,15,22 108:7,9
108:11,14,21 109:5
109:10,13,17 111:8
112:24 115:4,7,12
116:10,13,17 117:1,5
117:9,18,23 118:1,12
118:16,19 119:1
124:17 126:6,10
127:6,9 134:22 135:2

135:22 136:12 137:11
 137:14 139:7,25
 140:12,18,24 141:12
 141:22 142:2,7,14,18
 142:21 143:1,5,9,12
 143:17,21 144:3,7,11
 144:14,17,24 145:6
 145:10,16,20 146:1,5
 146:13,16,20,24
 147:11,16,22,24
 148:7,13,20,23 149:7
 149:11,16,21,25
 150:9,17,21,23 151:3
 151:6,12,18 152:1,7
 152:15,19 153:7,13
 153:17,23 154:5,10
 154:17,22 155:2,7,14
 155:23 156:1,6,10,16
 156:20,25 157:4,10
 157:13,16,20,24
 159:10 161:9 162:11
 162:18,21 164:1,10
 166:1,7 167:15,18
 168:7,13,15,21 169:7
 169:13,19 172:2,9
 173:9,14,19,24 174:5
 174:15,21 175:2,6,11
 175:14,22 176:3,13
 177:21 180:16 181:13
 182:24 183:10,18,22
 184:22 185:2,11,17
 185:20,24 186:7
 188:12 191:20,24
 192:2,6,10,15,17,25
 193:5,8 197:23 198:5
 198:9,11,15,21,23
 199:6,12,15,22 200:4
 204:25 205:4,16
 206:1,4 207:5,8,20
 208:2,10,13 210:1
 211:1,6 217:2,15,18
 218:9 220:19,23
 221:3,9,14,22 222:13
 222:22,25 223:23
 224:8,13,25 225:15
 226:20,24 228:21
 229:3,9,13,16,20
 230:1,3,11,16,25
 231:18,22 232:1,6,9
 234:5 235:3,6,17
 236:4,7,15 237:12,16
 237:20 243:5,17,21
 244:3,10,14,22,25
 245:3,9,14,16,21
 246:1,5,20 247:2,6
 248:25 249:5 250:3,7
 250:15 251:8,19
 252:13,16,21 254:18

255:2 257:14,25
 258:23 259:2,16,20
 260:3,23 261:22
 263:2 264:20,23
 267:14,25 269:20,23
 269:25 270:8 271:14
 272:2,7 277:2,12
 278:8,18 280:5 281:2
 282:7,12,25 283:2,12
 283:20,24 284:5,9,12
 284:15,18 285:4,16
 285:19 286:3,15
 290:20 291:8,16,24
 292:5,10,12 293:11
 293:15,21 294:1,10
 294:15 296:16 297:1
 297:5 299:13,20,25
 300:17 301:1,17,20
 301:24 302:11 304:2
 304:8,13,20,24 305:2
 307:20,23 308:15
 310:12,16,21,24
 311:10 315:21 320:2
 320:16,19 321:8,13
 321:15,17,19 322:9
 322:24 323:6,8,10,13
chairs 88:8
challenge 212:9 213:18
 215:6 218:14
challenges 216:20
 273:4
chance 85:10 202:10
 253:21 280:24 281:22
Chander 2:4 5:13 7:23
 48:20 99:20 103:20
 144:22 241:23
change 81:17
changed 91:10 215:9
 247:19 284:15,16
 306:20,24
changes 210:20
changing 128:9
chaps 253:14
Chapter 322:11
charge 208:19 313:25
charged 318:15
Charles 2:2 5:6,9,16,19
 5:25 6:1 28:21 36:5,6
 52:3 117:18,22
 124:16 162:11,15
 229:13
Charlie 72:21
chef 76:23 119:17
 120:15 121:2,4,9
 313:3
chefs 194:22,25 226:3
 226:6 239:14 312:13
 313:3 316:22

chemicals 209:10
chew 212:1 219:19,20
 256:3
chewed 313:15
chewing 218:24
chief 63:14 206:24
Chiko 73:17,23 74:3,4,7
 76:24 77:7,8,25 79:4
 79:9 80:8,11 81:10
 83:3,25 84:1 86:24
 87:18 88:15 92:9
 95:23 96:23,23 99:16
 100:14 111:19 113:21
 113:22 114:20 118:5
 118:6 120:3,5,12,18
 122:5,19 123:12
 133:14 158:17 160:11
 161:7 171:21,21,24
 172:3,15,21 174:8,22
 175:25 184:6 186:18
 187:14 189:7 226:1
 281:8 287:24 302:5
Chiko's 74:21 186:13
child 45:7
Chinese 72:20
Chinese-Korean 73:18
Ching's 72:21
choice 240:10 241:5
 242:21,22 297:17
choose 240:13,15
chose 256:11
chosen 122:3,10
Circle 73:10 74:24 96:4
 98:17,19
cited 20:11 216:17
 321:3
citizens 203:23 204:15
 308:25
city 73:6 84:21 86:8
 89:19 98:24 100:16
 120:21 187:18 194:22
 201:24 204:16 207:1
 212:22 213:19 215:3
 216:20 226:7 232:23
 270:15
citywide 170:18
civil 322:16
claims 266:7
clarification 76:11
clarify 20:7 50:8 51:22
 57:7 92:11 140:8
Class 40:21,23 41:2,7
classics 78:20
clean 122:25 128:6,13
 161:5,6,18,24 166:16
 167:8
clear 10:22 16:23 54:20
 54:25 90:15 92:10,21

106:6 150:5 289:22
 296:10 301:7 314:7
clearly 24:18 138:12,25
 139:1 148:2 270:4
 314:23
click 216:12 219:6
client 6:17 269:7,14
 279:6,9
clients 44:20
close 42:22 47:11 70:17
 86:5 90:20 127:23
 158:15 231:23 232:2
 234:22 276:4 288:6
 311:2 322:7
close-knit 318:14
closed 50:1 92:6,7
 151:10 158:10,17,18
 158:19 161:17 204:15
 320:6,9,23 321:24
 322:3,13 323:17
closely 128:7 178:5
closer 143:16 189:15
 245:19 246:25 252:14
 252:17,18
closing 10:19 86:25
 87:1 116:7 210:25,25
 211:17 227:15 243:7
 304:17 311:1,2,8
 315:23 318:18
closure 195:6
clue 311:23
clues 311:18
Clyde's 194:2 196:13
 201:11 208:15 313:24
co- 26:14
co-chair 9:10 10:1,8
 11:1
co-owner 71:16 119:11
cocktail 180:5,6
cocktails 79:22 179:16
code 11:16 18:4,4
 215:9 251:3 255:25
 320:21 321:1,4
codes 190:23 191:2
cognizable 11:11 12:6
cognizant 114:6,9
coincidentally 12:8
Collective 73:16 74:15
 74:17 119:12 120:2
college 72:23 73:3
colonies 83:11 84:10
colony 84:8
color 210:20 287:8
colors 231:7,8
Columbia 1:1 32:12
 89:20 95:16 197:8
 215:12 320:20 322:10
combination 204:14

- combined** 238:18
come 33:3 36:3 39:15
69:15 85:14 88:9
105:20 113:18 127:23
155:20 190:2,18
204:11 237:4,5
241:12,15,18 247:20
261:18 270:19 275:2
282:20 286:2 290:10
293:14,20 301:8
305:24 312:6 317:6
318:21 319:12
comes 78:7 129:1
161:16
coming 94:11 119:20
266:17 311:14
commendable 116:7
commended 239:13
comment 21:14 23:25
24:6 28:21 134:4
commentary 169:6
comments 225:20
commercial 57:4,11
97:13 216:14 248:22
253:12 275:15,15
Commissioner 18:22
37:8,23 44:13 46:16
159:22 241:3
commissioners 238:4
316:14 317:15 318:15
commit 182:10
commitment 159:21
160:2
committed 181:19
312:17
committee 10:4 90:7,16
246:11 316:8,9
commonly 20:21
Communication 47:4
communities 98:12
196:8 202:2,18 203:1
206:20 313:1,4
community 16:23 19:3
19:8 31:21 32:5 44:11
74:5,6 78:2 79:3,4,5
81:7 82:19,19 85:16
96:20 99:1,9,10 100:2
100:2,4 101:1,4 102:4
103:10,13 110:18,19
110:24 112:6,7,17
113:10,17,20 114:2
114:11,20 115:22,23
122:5,9,12,15 123:5
123:19 125:16 126:23
132:4,19,23 133:25
158:24 159:4,22
162:4 170:19,20
181:18,20,23,24
182:1,21,22 187:22
188:8 189:8 191:4
201:3 202:5 203:16
212:7,12 213:18
233:1,12 234:11,15
266:8 269:10 272:15
308:21 310:7,8 312:5
312:13,15 313:5,7,8
315:12 316:16 317:19
318:24 319:20,22,22
community's 110:20
181:5
community-type
309:11
community-wide 204:9
communityaffairs.dc...
232:21
compactor 310:2
compactors 309:11,14
309:18
companies 68:20 82:12
121:17 130:1 196:20
196:23 227:23 228:10
294:25
company 74:13 82:11
119:25 123:9,11
163:7 165:5 178:6
186:22 193:23 194:20
195:24 196:4,9
200:21 201:25 203:8
205:23,25 208:24
209:9,22 211:10
215:13 297:18
company's 78:6 178:14
compare 172:1 254:20
255:9
compared 254:6
comparison 168:10
171:7
compelling 99:3
competitions 120:23
complain 267:20
complained 92:19
complaints 80:10
complete 194:7
compliance 31:16
compliant 160:21
complied 223:4
composting 129:10,14
129:15 132:20
computer 7:11
computers 237:24
conceded 314:15
concentrated 239:22
concentration 17:4
63:15
concept 74:2 75:20
77:18,22 78:5 79:10
82:23 176:15 179:14
179:17 180:7,10
concern 37:23 38:8
85:20 92:4 111:21
181:24 211:23 217:13
289:14,16 303:11
306:16
concerned 99:18
104:12 133:13 137:19
187:19 256:14 264:4
279:19
concerning 89:23
159:4 202:23 203:6,7
225:20 280:3 322:15
concerns 40:7 44:15
81:23 84:14 92:13
103:24 104:4,16,22
105:21 106:4 111:13
111:17 112:20 135:23
136:22,23,23 180:25
200:17 268:14 305:14
concise 12:2
concludes 47:5
conclusion 33:13 69:16
conclusions 320:11
concrete 52:16,18,20
55:25 273:12
concreted 285:13
concreted-over 287:7
concur 11:3
condition 33:15 262:5
315:17
conditions 16:15,21,24
39:19 85:4 242:24
conference 1:14
confirm 26:13 56:18
58:25 59:7 170:8
confirmed 55:14
confused 88:7 91:20
connected 189:25
connection 14:8 71:15
119:8
consequence 260:20
consider 12:14 21:11
274:20
consideration 27:1
considered 13:10 21:8
consistent 12:7 14:6
249:22 255:17 281:13
consistently 319:5
constantly 122:21
construction 306:22
consultant 196:14
197:3
consultation 193:23
consulting 194:20
314:5
consumption 13:14
21:2 41:6
contained 18:4,6 251:5
container 46:22 293:24
294:23
containers 46:10 49:21
53:10,14,15 97:20,20
210:24 211:9,12
227:14 228:15 288:10
288:13,15,20,24
292:21,24 297:25
298:16 299:4 303:19
contemplate 294:21
295:9
contemplated 32:15
contents 268:3
context 288:24 290:19
292:9
continue 100:23 103:10
110:23 160:20 261:15
265:24 278:16 319:11
continued 210:3 318:23
319:10
continues 300:25
continuing 95:1 203:19
204:2 315:14
continuity 78:22
contract 127:21 215:13
307:12,15
contracted 133:6
contracts 196:19
213:12
contribute 160:3
contributes 82:2
contributing 111:25
control 12:18 31:25
82:11,12 97:23
121:17 133:7 196:16
196:16 198:8 202:3
203:7,8,24 206:8,12
206:17,25,25 207:13
208:6,20 209:5
215:16 216:4 225:5
227:21
controlled 28:25
controls 23:6
conversation 24:19
37:8,20,22 38:21 39:5
43:4 51:2,6,8 104:2
166:8 181:18 270:2
278:23
conversations 201:15
280:17
conversely 60:4
convey 284:24
convinced 73:14
119:25
cook 120:24
cooks 239:14

cool 38:14
cooperate 91:11 159:3
copy 280:12
corner 63:6 152:11
 189:20 190:3
corners 219:19
corporate 119:17
correct 10:16 15:13
 24:22 27:10 37:6
 38:24 43:17 48:21
 69:10 72:8,9 76:17
 79:9,11,14 80:15
 81:21,24 96:12 154:8
 154:10 169:20 171:15
 189:22 195:21,22
 197:1 200:15 217:17
 222:21 226:21,21,23
 245:4 255:3 277:17
 283:9 286:24 287:14
 287:19,20 289:15
 291:14 292:22 294:23
 298:1
correctly 78:17 85:12
 97:8
correspondence 40:8
corridors 239:23
Corrigan 203:25 204:11
 216:19 219:1 220:5
 240:9
corrugated 214:21
Cory 2:3 3:4 108:6,8,9
 108:10,17
cosmetic 306:23
cost 102:18 301:14
counsel 2:5 22:24
 137:6 183:4 238:15
 291:3 320:24 322:18
count 59:25
counterproposal 278:6
country 50:22 76:25
 120:11 195:14 204:1
 223:6 228:11
counts 88:13
County 197:7,9
couple 11:8 74:25
 82:18 131:24 135:16
 135:17 158:5 160:5
 254:1 258:7 268:15
 306:18,18,18 312:20
course 16:25 18:3,15
 104:11 159:6 256:3
 276:8 298:22 303:8
 307:11 308:11
courses 204:2
court 7:3 107:23 236:25
 246:22 247:7 252:23
Court's 45:5,11 58:20
coverage 220:9

covered 220:4
coveted 226:13
COVID 112:18 204:14
CR 1:7
crazy 74:4
create 38:9,15 67:9
 78:13,15 85:7 123:10
created 24:12
creates 264:12
credence 51:7
credentials 203:20
 205:6,13
credible 86:10
crews 301:10
crime 99:18,25 102:12
 103:1 110:22 113:15
 114:9 181:24
crimes 35:19
criminal 322:16
crisis 195:5
critical 179:12 257:2
cross 3:2 48:13 86:21
 93:14 113:2 159:14
 188:22
cross- 10:10 22:25
 183:16 294:1
cross-examination
 10:20 86:16 93:13
 94:19,20 113:1 183:1
 188:13,15 227:3
 235:24 283:4 308:3
cross-examine 22:17
 22:20,25 205:9
cross-examined 185:8
cross-examining
 159:12
crossroads 110:21
culinary 120:22
current 15:16 35:2 40:7
 42:17 91:2 94:2 95:18
 112:16 113:21 160:9
 172:14 186:13 193:24
 200:20 207:13 208:7
 258:6 287:13 303:14
currently 15:17 34:20
 34:21 74:12 79:12
 124:16 195:19 246:18
 266:5 281:12
curse 209:21
custom 78:14
customer 186:19 187:7
 195:5
customers 160:15
 179:25
cut 210:19 227:13
cutting 309:3

D

D 109:24 188:23,24
D-A-N-I-E-L 7:5
D-R-E-W-N-O 7:18
D.C 11:15 18:4 47:23
 74:12,22 77:5,11,12
 97:5 119:23 189:8,11
 190:10,21 191:13
 195:12,15 196:8
 203:23 204:9 206:20
 213:21 219:2 225:5
 247:16 255:25 266:21
 273:2,4,7,14 297:12
 308:23 309:7 320:21
 320:25 321:4 322:21
 323:21
D.C.'s 73:8
daily 122:7 248:19
Dallas 119:19
dangerous 240:25
Daniel 7:5
Danny 2:5 3:3 5:11 6:19
 6:23 31:8,9 71:1,6
 105:10 110:10 112:5
 115:15 119:11,24
 120:3,12,18 122:14
 123:9 181:22 184:14
 187:5 316:6 317:1,6
Danny's 111:20
date 224:4,5
dates 258:16
day 18:24 42:19 46:16
 73:22 79:15 86:6
 99:22 122:20 188:19
 192:4 212:25 224:9
 243:1 246:14 248:20
 252:11 253:7 263:20
 274:11 282:10,16
 288:11 289:4,5,20
 307:24 308:1 310:14
 316:3 322:8 324:1,5,8
 324:11
day-in 116:6
day-out 116:6
day-to-day 121:14
daycares 45:7
days 78:23 171:6,16
 172:7,11,15 179:20
 179:21,23 205:25
 207:16 208:3,8
 213:13 217:11 220:6
 221:16 222:5,7,19,20
 246:19 247:11,12
 254:1 289:21 320:18
 324:7
DC 2:2,2,6 227:20
DCMR 20:9 221:19
DCRA 21:8,9
deadline 27:4 204:5

deal 32:7,7,15 73:25
 176:22 306:2
dealing 102:11
dealt 99:21
debris 166:17
decade 241:12
decades 78:12
decided 73:7,17 78:4
 79:6 122:12 123:9
 264:14
decision 12:7 20:23
 29:16 30:18 60:15,15
 61:20 69:23 179:24
 180:1 184:17 320:18
 324:6
decrease 178:7
deems 33:4
defer 33:20
define 10:18
defined 10:23
definitely 57:23 58:2
 130:9 179:9 308:12
 309:13 310:2
deliberating 321:2
delicious 78:15
deliver 317:8
delivered 164:25
 165:17,20,23 170:13
 227:10 253:22 254:3
 256:11
deliveries 247:24
 248:23 305:20
delivering 14:25
delivery 14:24 16:2
 19:9 68:22 78:1,23
 124:1 186:22 248:15
 248:16 249:17 251:16
 260:17 265:21 276:14
demand 269:9
demonstrated 315:12
denied 216:25
deny 17:1 242:17
department 35:18
 57:20 82:10 191:5
 195:16 197:5 206:16
 206:16 207:3 215:15
 215:18 220:7 308:23
dependent 303:10
depending 176:22
depends 299:1
depicted 170:20
describe 275:9
described 94:1
design 124:3
designs 85:1
desire 60:18 77:19
 183:25
despite 223:5 268:23

273:24 301:12
details 81:6
detected 7:11
detective 132:14
determinable 136:15
determination 75:21
 139:17 141:7 205:18
determine 48:21 271:8
 271:12 279:11 298:22
determined 178:4
 249:22
diagram 235:25
dial 191:8
diamond 188:24
dictate 290:21
dictating 295:5
die 240:14
difference 62:11 64:1
 88:1
different 28:6,7,12,20
 40:18 56:20 66:22
 67:14 85:19 123:19
 155:22 164:8,11,13
 169:22 171:23,25
 172:6,20 176:14,15
 176:16,20 197:5
 231:7 241:13 263:20
 268:16 287:8 289:12
 296:3 297:14,14
 317:24
differently 79:23
difficult 290:14 302:18
dig 276:7
dimensions 165:21
dine 318:21
dine-in 88:3
dined 187:14
dining 124:5
dire 198:24 200:13
direct 3:2 10:19 34:13
 71:12 88:14 109:20
 119:3 137:10 163:25
 180:14 186:9 193:13
 210:3 221:18 246:7
 282:13 293:20 305:10
 324:9
directions 21:19 24:10
 227:20
directly 19:13 49:17
 50:1 57:11 83:25 86:2
 200:20 204:13 206:20
 209:15,24 231:14
 288:4 291:6
director 98:19 194:6
 208:15 313:24
Director's 195:16
disagreement 311:16
 314:21

disappear 249:3
disappeared 286:15
disclose 222:1
disclosed 92:25 93:4
 217:11 222:7,19,19
 224:18
disclosure 93:21
 221:15 280:11
discuss 280:6 281:15
discussed 81:3 82:17
 174:9 267:18 268:3
 279:17,22 280:1,17
 280:18
discussing 211:8
 322:14
discussion 176:8 217:9
 246:17 280:2
discussions 174:19
 176:5 267:12 269:3
 269:13 278:20 280:2
 280:7,8,19,22 281:1
dismiss 12:15,16
dismissed 280:24
displayed 65:4
disposal 97:13 129:9
disposals 132:21
distance 52:19
District 1:1 32:12 77:15
 89:19 95:15 197:8
 215:12 234:18 246:12
 320:20 322:10
disturbances 12:17,21
diurnal 275:1 289:3,10
DLCP 21:8,10
DMV 197:4 202:2
DOB 21:8,10
dock 228:24
document 30:12 36:10
 45:4,11 55:20 56:12
 69:5,5 126:4,13,18
 127:12,17 137:23
 141:1,2 147:19
 148:18 149:19 150:13
 151:1,15 154:20
 156:4 157:8,18
 168:19,24 173:13,15
 174:13 175:9 177:6
 198:1 217:5,8,11,21
 217:21 220:16 222:10
 222:18 224:2,14,18
 225:2,13 230:18
 231:2 234:2 235:15
 236:2,10 257:23
 261:4,8 262:8 263:4
 263:14 265:10
documentation 45:5
documents 27:14,18,18
 29:20,21,22,24,25,25

30:1,2,4,9,11,19
 45:19 47:8 54:13 55:3
 117:16 131:10 138:3
 138:4,6 139:11,14
 162:19,22,22,23,25
 173:11 177:5 210:21
 222:2,4,7 285:21
doing 12:16 19:21
 48:17,19 63:12 78:23
 82:15 84:18 90:7
 91:25 92:12 97:25
 100:17,22 112:17
 123:17 196:8 200:19
 207:6 223:19 236:21
 241:1 254:15 259:5
 294:5 301:15 307:24
 315:23 321:24
don' 314:6
don't-know 138:7
Donovan 1:14,17
door 52:25 63:3,4 83:25
 84:4 87:20 94:5
 269:10 285:12 287:4
 287:6 288:2 306:20
doors 63:5 113:17
 258:7 259:11
doorway 125:10
dormer 125:2
double 134:11
dozens 115:15
DPW 213:21 214:1
dream 73:7
Drewno 2:3 3:4,6 5:11
 6:19 7:7,9,17,17,18
 31:8 73:14 118:15,16
 118:18,22 119:5
 124:21 126:21 127:20
 127:25 131:14 136:3
 136:18 139:21 140:1
 140:3,7 141:22
 149:11 151:23 152:2
 158:5 159:16 161:9
 170:8,15 182:3 184:5
 184:22 187:6 235:23
 304:23,24,25 305:1,3
 305:6,13 313:7 316:5
Drewno's 135:13 140:1
Drewnos 317:5
drink 80:1 180:9
drinking 79:19
drive 215:2
drop 22:9 179:8 306:3,6
dropped 307:3
drove 132:15 141:20
Drug 272:17
due 42:20 46:21 74:5
 93:18 212:7 221:15
 221:16 224:3,5,9,14

295:17
duly 34:11 71:8 108:19
 118:24 186:5 192:23
 244:20 305:8
dump 128:22 297:19
dumping 228:18
dumpster 129:3,11,21
 134:15 163:4,5,10
 164:18 165:4 167:23
 171:3 172:24 231:5,6
 235:23 289:20 306:12
 307:4 313:13
dumpsters 56:17,22,24
 57:3,11 68:22 97:15
 128:8,12,17 129:16
 129:21,23 130:9
 132:22 163:6 164:4
 164:20 167:1,11
 213:6 233:5 240:12
 253:22 254:4 257:11
 264:13 270:13 298:2
 307:2,2,6,9,17 313:17
 318:5
Dupont 73:10 74:23
 96:4 98:17,19 118:6
duties 35:10,13
duty 241:5
dwell 133:17

E

E 3:1 57:9,13 66:20
 275:17
E-L-L- 9:20
E-N 9:21
earlier 43:3 85:18
 100:12 134:7 159:20
 166:25 184:12 190:6
 214:3 300:11
early 274:20
easier 8:14 268:10
easily 128:13
east 156:18
Eastern 51:20
eat 79:25 86:9 88:9
 124:9 226:10 240:14
eating 114:13
edge 256:23
education 203:19 204:2
Edward 1:18 323:11
effect 32:23 33:11 85:7
 85:9
effective 207:15 215:22
 255:7,15 310:4
effectiveness 254:25
efficient 187:11
effort 319:8
efforts 93:3 129:12
 225:21

- egg** 1:6,6 5:5 6:15,24
15:20 31:6 35:23
36:15 38:6 44:1,21
45:9,14 46:2,8,11,20
49:4 59:3 67:20 71:16
73:2,20 77:22 79:5
83:4 88:15 89:25
90:15 91:14,25 92:16
100:3 103:5,16
104:20 109:25 120:5
124:22 126:24 131:25
132:9 133:22 147:4
157:3 158:6,22 160:3
161:8 163:6 179:9
186:18,24 187:11,14
260:8,9,10 281:11
320:25 321:3
- eight** 145:18 153:5,6
156:19 186:13 239:16
- Eighteen** 309:8,9
- either** 38:5 60:13 97:17
112:25 129:6 152:2
161:11 177:20
- elaborate** 209:6
- elderly** 123:14
- elected** 316:11
- electronic** 323:20
- elevate** 5:7 28:23
- elevated** 5:10,11,11,12
5:13,14,17,20,25 6:2
- Eleven** 258:25
- eliminate** 232:25
- elimination** 196:23
201:12 206:21
- Ellen** 2:6 9:16,20 26:14
86:18
- else's** 289:13
- email** 39:6,14 40:8
44:13,17
- emergency** 18:22
107:24 249:9 256:15
- employed** 34:20,21
- employees** 42:6 194:13
- employer** 193:24
- empty** 49:24 68:22
133:12 240:2,3
242:25 243:2 275:6
307:3 308:6
- enclosed** 38:10 40:4
172:22
- enclosure** 38:15
- encountered** 265:17
- ended** 281:25 317:23
317:24
- energies** 82:22
- enforcement** 100:4
- engage** 98:25
- engaged** 115:15
- engaging** 110:18
- Engine** 308:22,22
- enhancing** 196:7
- enjoy** 113:19 115:18
- enjoyed** 110:13
- enjoying** 186:23
- enormous** 239:6
246:13
- ensure** 166:15
- ensuring** 160:2
- enter** 54:3,6 56:6 173:7
174:7 184:7 256:5
288:13 306:5,13
- entered** 60:11 81:7
- entering** 38:3 60:19
- entertainment** 32:20
312:25
- entire** 170:16,20 193:19
202:2 284:22 307:24
318:25 319:5
- entities** 206:15
- entitled** 89:18 279:7
- entrepreneur** 72:13
- entrepreneurs** 184:15
- Environmental** 203:20
- envision** 295:8,10,13
296:21
- envisions** 296:23
- episode** 252:7
- equipment** 14:8 28:7,12
28:20 97:13 228:4
- eradicate** 204:17
209:12
- error** 266:18
- errors** 70:5,6
- especially** 78:3 83:12
86:6 121:9 308:21
- Esquire** 44:18,19
- essentially** 143:4
- establish** 63:15,18 67:8
113:13
- established** 64:5 67:14
136:24
- establishment** 14:25
16:4,16 20:20 21:12
23:24 31:19 32:6,18
35:21,23 38:9,17,19
39:20 40:4,14,24,25
41:7,8 42:2,6,7,10,16
42:25 43:14 45:8,16
46:2,4,8,13,14,19
49:4 50:19 59:8 61:3
63:3,4,5,7 67:9,19
72:21 79:2 85:15,21
92:1 102:4 105:19
135:15 136:6,21
137:3 138:17,22
139:6 142:5 145:17
- 147:12 148:4 150:8
153:3 155:17 156:12
159:5 160:9 161:25
162:6 164:24 171:18
171:18 173:1 176:6
176:20 180:12,19
227:7 229:24 253:23
254:3 259:4,12,18
260:24 261:3,6,11
262:2,13,17 263:24
265:3,6,25 266:2,22
267:7 274:23 275:20
278:1,4,15 286:23,25
287:5,7,14 288:1,6,14
300:19 301:3 303:22
303:24 314:18 318:11
318:22 319:3
- establishment's** 44:8
- establishments** 16:6
17:4 31:15 35:20 38:5
40:11,13,21,22 41:4
41:11,13 42:21 45:12
56:25 57:13 58:17
59:2,22 60:24 61:16
62:2,9,16,18,20,24
63:18,22,23,24,25
64:2,3,6,8 67:12
91:10 94:7 95:15 96:1
96:18 97:1 98:12
111:24 158:10 170:10
238:12 239:21,23
240:6 241:13 248:18
264:7 265:17 267:10
268:24 273:20 287:21
318:17 319:12
- estimate** 39:22
- et** 275:21
- evaluation** 204:11
- evening** 37:25 42:20
275:5 283:6 308:18
- evenings** 80:3,5 289:9
- events** 80:5 90:6,8,21
92:16 110:13 179:3
- everybody** 99:13
122:25 190:20 213:11
220:10 226:3 282:22
316:23
- evidence** 27:19 29:20
29:21,23 30:3,4,9,11
31:9,14,18 55:3 56:12
68:6,9 84:4 94:13
126:13 127:12 138:3
138:7 139:12,18
141:3,8 143:13
147:19 148:8,18
149:19 150:13 151:1
151:15 153:16 154:20
156:4 157:8,18
- 162:19,23,25 166:23
168:24 173:11,16,18
175:4,9 217:4,6,8,20
217:22 222:10 225:13
234:17 235:7,13,15
236:10 260:25 261:5
261:8 262:8 263:4
264:19 265:11 280:14
300:12 311:13 312:7
- ex** 183:17
- exacerbate** 16:8 83:8
242:12 261:13
- exact** 152:5,8 231:6
- exactly** 53:18 67:4
140:1 162:4 163:15
189:19 190:5 209:18
270:7
- examination** 10:11
34:13 48:13 71:12
86:21 102:1 109:20
113:2 119:3 159:14
184:3 186:9 193:13
200:13 210:3 232:12
246:7 294:2 302:2
305:10
- examine** 10:9 23:1
- examined** 34:11 71:8
108:19 118:24 186:5
192:23 244:20 305:8
- example** 121:3 162:5
182:12 202:6 204:8
234:24 259:13 261:14
280:25
- examples** 84:17
- exceeded** 243:6
- Excellence** 195:17
- excellent** 215:21
226:15 276:6
- exception** 168:22 236:8
- exchanged** 222:5
278:21
- exclude** 264:15
- excluded** 26:25 136:16
- exclusive** 132:17
- excuse** 95:7 203:6
219:21 221:12 244:16
256:15 276:22 320:7
- executed** 81:15
- executive** 324:10
- exercise** 247:9
- exhibit** 27:2,2 44:6,12
44:12,17,22 45:16,19
45:23,25,25 46:7,12
46:18 47:1,8 51:10,13
54:7,11,13 55:4,5,10
55:13,16,20 56:6,13
67:24 68:5,7,9 124:20
126:2,4,11,14,16,18

127:5,13,14,17,24
 131:10,16 134:3,21
 143:19 147:20 148:19
 149:20 150:14 151:2
 151:16 154:21 156:5
 156:23 157:6,9,19
 162:7,10 168:15,16
 168:17,19,25 173:8
 173:18,20,21 174:7
 174:13,22 175:4,10
 175:24 197:11,14,21
 198:1 200:6 218:16
 219:22,24 220:14,16
 220:21,24 225:9,14
 229:16,20,23 230:13
 232:15 233:25 234:2
 235:4,7,7,11,12,16,22
 236:2,5,7,11 257:13
 257:15,16,19,21,23
 258:2,4,21,24 260:7
 263:6,9,14 285:15
 286:7,9
exhibits 3:9 4:1 26:24
 27:7,11 29:16 44:3,5
 47:5 54:6 124:14
 131:8 137:24 144:4
 216:8 223:21 300:11
 300:12
exist 65:9,21,21 66:5,8
 202:12 203:15
existing 17:4 79:8
 175:25 242:8
exists 16:9 303:2
exit 54:3 248:10 287:13
exits 287:11
expand 110:24 276:9
expect 112:2,6 178:1
 193:7 289:25 295:2
 295:20
expectation 293:3,8
expected 312:4
experience 71:17 72:7
 72:10 76:2 83:6 84:9
 119:13 133:19 187:21
 200:8,12 201:22
 202:19,21 272:24
 273:19 281:8 289:12
 297:4 317:11
experiencing 43:7
 266:10 272:20
expert 31:23 32:14 58:4
 83:15 84:8 130:23
 198:4,5,17 199:18
 202:17 203:13 205:11
 207:24,24 209:11
 254:11,17,19 255:5
 255:13 257:1 271:20
 272:3,8 274:25

288:10 313:10,20
expertise 203:2,5,6,9
 210:2 315:7
experts 31:24 223:19
 255:23
explain 44:5 76:1
 256:20 260:6 266:13
 291:4,5 302:19
explained 25:3
explicitly 18:10 20:14
expressed 289:14,16
extensive 202:20
extensively 81:4 228:13
extent 255:11
extra 73:1 298:21
extraordinary 31:16
 226:3
extremely 178:18
 196:17
eye 154:11
eyesight 276:5

F

face 138:24 273:4
facilities 121:16
facility 85:2 92:9
 211:10
facing 57:12
fact 88:17 91:22 92:11
 93:24 130:1 180:18
 189:18,20 216:3
 223:5 239:1 241:13
 241:21 254:2 266:24
 288:5 301:12 316:19
 320:11
factors 309:25
facts 94:12 251:12
 271:21
factual 182:15
faint 252:23
Fairfax 197:7
faith 269:16
fall 16:21 319:2
falling 320:8
falls 12:22
familiar 35:23 169:24
 245:24 254:15 272:18
 275:14 309:10
familiarity 270:22
family 72:15 73:8,16
 74:1 78:13 110:15
family's 73:24
fan 187:16
fanfare 74:5
far 69:2 81:4 93:10
 94:13 109:25 120:13
 129:17 140:20 144:21
 144:22 145:16 146:6

147:11,12 153:21
 187:7,18 197:9
 276:17 277:4 305:25
Farmers 195:9,12
 196:14 209:1 314:2
fast 72:20 77:2 88:11
 88:20 89:17,24 91:10
father 72:14
fault 166:13
FDA 194:15
fed 273:17
feed 123:13,14,15
 239:9 264:16
feedback 71:19 211:4
 245:10,22 253:17
feeding 124:8,8 239:11
 240:3,5 243:2
feel 85:5,6 93:19 97:22
 110:20 178:6 199:25
 224:24 253:13 266:6
feelings 86:11
feet 35:20 40:14 45:7
 59:3 62:16,21,24 64:9
 67:18,20 85:1
fellow 316:14
felt 40:5 184:19
fence 52:22 273:11,12
fencing 53:6
field 209:23
fight 77:15 133:9,15
 241:7,7,9
figs 120:24
figure 7:13
file 36:23 320:10
filed 11:8 12:15 20:10
 27:2 36:12,24 221:5
 221:10,10 224:12,14
 279:6,9
final 24:5 236:24 300:7
 317:21
Finally 119:20
find 32:1 33:13 72:15
 76:8 78:18 112:7
 185:21 203:12 240:18
 277:22 308:10 318:6
finding 212:22
findings 320:11
fine 10:25 25:10 31:3
 34:1 53:7 55:8 89:15
 193:8 197:24 230:4
 242:19 243:10,12
 260:24 270:1 284:1
 301:11 314:16
fined 301:13
fines 300:23
finish 105:4 293:7
finished 124:3 248:4
 250:12

fire 73:23 74:9 308:23
firemen 122:22 308:21
firewomen 122:23
firm 195:20
firms 275:16
first 11:13 17:13 19:18
 29:8 34:5,10 50:16
 71:7 73:8,17,22 76:25
 77:1 81:10 97:7 100:5
 102:11 108:18 109:7
 118:23 120:3 123:13
 128:4 131:19 159:19
 161:5 163:4 164:11
 184:14 186:4,22
 192:22 244:19 247:15
 251:11,23 253:25
 305:7 306:19
Fish 63:6
fit 79:18 238:19,21
fitted 227:25
fitting 210:25 214:15
 256:2,8
five 26:5,7 29:3,5,7,9
 31:16 35:7 59:4 95:17
 95:19 107:20 110:2
 120:4 153:4 156:13
 222:20 237:17 239:16
 243:6 248:5 311:1,11
 312:19 315:24
five-six 112:15
fix 314:24
flex 178:15
floor 124:22
flow 306:7
flows 180:4
focus 33:3 38:22 44:9
 129:17 277:14
focused 67:4 121:22
 124:7 278:3
focusing 82:22
folks 146:8 187:11
 189:10
follow 22:1 24:9 26:5
 131:1
following 21:19 88:18
 90:3 91:4,22 294:2,5
follows 34:12 71:9
 108:20 118:25 186:6
 192:24 244:21 305:9
food 82:15 85:11,16
 88:11,20 89:12,18,24
 91:10 92:2 113:19
 114:5,17 123:15
 129:11 163:13 180:1
 180:7 194:7,16,24
 195:4 214:20 215:9
 227:22 239:10 240:6
 240:12,15,17,18

272:17 276:4 279:20
foot 45:13
footers 273:12
forced 269:13
foremost 31:24 161:5
forgive 171:1 284:21
Forgot 291:11
Forks 120:23
form 11:8 66:13 123:9
 212:23
formal 39:6,7 44:14,18
 44:19,22 47:3
former 10:5
formidable 228:10
forth 233:20 284:21
 290:24
forward 22:24 69:21
 95:1 108:25 311:8
found 32:22 128:14
 310:3,3
Foundation 76:19
Founding 195:9,12
 196:13 209:1 314:2
four 58:15 59:4 67:18
 74:7 95:17 96:1,1
 114:10 117:10 118:10
 125:6,9,11 140:21
 153:4 155:16 156:15
 156:15,17,17,18,18
 171:11 195:10 246:19
 247:11 306:21,25
 312:19
fourth 77:12
Frank 9:4
frankly 94:14 223:9
 257:5 274:7 275:7
free 70:22 116:19
 298:11
frequency 213:6
frequent 213:7 291:13
 298:5,16 299:4
frequenting 111:22
frequently 276:8
fresh 78:19 85:11
Friday 27:3 42:17 50:20
 50:23 69:15 224:12
 224:15
fridge 38:14
Fried 73:16 74:15,17
 119:12 120:1
friendly 187:13
friends 72:25 122:6
fries 240:16
Fritz 2:3 3:4 108:6,8,10
 108:14,15,17 109:3,6
 109:7,11,22 116:17
front 8:17 37:1 46:1
 87:20 94:5 125:2

176:6 182:12 248:7
 248:12 264:11 270:18
fruit 78:19
frying 279:20
full 7:4 15:22 24:1
 49:24 73:9 122:11
 248:12 275:3 303:16
full-on 266:20
full-Service 158:18
fumbling 105:2
fun 77:23 79:21 179:15
functional 297:22
functioning 88:20 92:1
 94:3,4
functions 214:19
fund 133:6
funny 189:23
furnished 210:18,21
further 18:18 86:13
 92:11 112:21 116:9
 159:7 183:16 184:20
 188:11 191:18 209:3
 226:17,18,20 231:21
 235:20 264:16 282:24
 304:1 307:19 324:10
future 182:16

G

G 57:9,13 275:17
game 174:3
gap 256:24 308:6
gaps 196:11 256:4,21
 256:22 306:13 307:9
garage 193:3
garbage 129:8 132:21
 227:6,24 288:3,4
 290:5
gee 312:16
general 67:11 87:4
 216:5 225:4
generally 87:3 155:21
 160:23 190:15 267:16
 268:2
generate 178:1
generation 84:22
generic 279:1
Gentlemen 177:22
Georgetown 200:22,23
 201:7,8
Gerard 206:23 301:9
germane 15:4,4 70:9
getting 81:5 143:15
 211:3 221:22 248:21
 309:2
ghost 78:22 79:12
gift 209:20
GIS 45:4,9,14 62:14,15
 62:23

give 28:12 45:22,22
 75:23 82:12 92:19
 111:21 124:13 181:1
 183:6,24 184:12
 185:8,11 207:24
 239:4 251:21 252:1
 254:24 272:3,8
 281:25 291:3 306:3,3
 310:7 313:4 321:22
 322:2,6 323:16
given 11:22 17:3 18:7,8
 93:16 117:14 181:6
 183:4 184:19 187:20
 210:17 227:13 240:10
 243:13 264:13 274:16
 296:9 300:5 311:1,18
gives 246:13
giving 83:21 243:7
gnaw 211:25 219:17
gnawing 212:7
go 5:3 17:14 31:3 47:15
 59:19 70:22 76:13
 83:19 85:19 91:11
 95:8 99:24 101:19
 108:25 109:19 114:13
 116:19 121:20 124:18
 134:6 136:17 137:6
 138:4,17 139:14,19
 140:16,25 141:1
 154:5,6,7 159:12
 167:7,19 170:5,5
 172:10 175:1,11,14
 175:17 177:23 181:17
 185:15 193:11 196:17
 197:18 198:24 210:2
 211:7 217:24,25
 219:5,8,12,18 222:25
 226:6 230:4 240:22
 246:2,5 247:9 249:13
 251:8 252:4 253:1
 256:25 258:16 271:3
 271:4 274:3 277:3
 281:2 283:14,18
 284:18 285:6 286:10
 286:11,12 291:8
 292:1,18 294:15
 297:1,5 298:22
 302:23 304:20 305:4
 308:16 315:24 319:11
goals 98:24
goes 60:17 185:7 276:1
 288:3 305:25
going 6:8 10:18,18,19
 14:10,12 15:18 16:8
 16:24 20:1,3 21:14
 24:6 26:4 28:6,7,11
 28:25 29:2 43:14
 48:18 50:6,15 53:22

55:9 56:17 58:9,10
 59:14,15,16 60:9
 61:22,22 64:1 69:2,2
 69:3,4,6,7,22 75:18
 75:23,24 78:1 79:19
 84:11,12 85:13,13,15
 89:5,10,12,15 90:19
 92:13 93:10,22
 104:25 105:1 107:6
 107:12,13,16,17,19
 112:4 114:7 124:3,4,9
 129:3,10 130:2,12
 133:17 134:1,17
 137:18 138:6 139:11
 140:25,25 141:1,23
 142:8,21 143:25
 145:20 150:9 152:3
 152:16 153:25 154:12
 156:1,21,21,21 166:4
 166:14,15,25 169:3
 169:10,15,21 172:18
 176:16,25 178:19,24
 179:1,15,21 180:9
 182:19,23,24 183:3
 188:6 198:13 205:8
 211:10 220:13 224:25
 225:1,2,8 230:9 235:4
 235:6 237:3 238:20
 240:7,8,13,15,19,24
 241:9,24 242:6,11,16
 243:8,12,24,25
 245:10,22 247:8
 250:5 251:20 254:24
 255:2,3 256:16 257:5
 257:6,15 259:7,10
 261:4,7,11,12,12,17
 261:23 262:4,6,7,8
 263:3 264:15,23
 265:7,10 267:11,19
 269:7,13 271:14
 272:9 273:3 277:12
 278:15,25 279:20
 286:2 292:14,15,16
 292:16 293:21 294:5
 296:12,16,17 302:14
 302:15 304:16 305:18
 306:2,9 318:23
good 6:5,13,16 8:8
 48:15 50:6,7 71:14
 86:23 96:7 99:13
 109:3 113:18 119:5,7
 154:11 177:18,20
 182:13 190:20 213:14
 239:14,15 247:21,22
 269:16 283:6 303:12
 308:18 309:17 313:16
 313:20
gosh 186:19

gotten 265:11 309:19
government 77:11
 89:20 195:3 197:1
 202:23 297:12 322:12
governs 24:11
grade 287:17,18,19
graduated 73:3
grand 317:8
Grandis 1:18 47:13,14
 47:16,25 48:5 321:17
 321:18 323:10,11,11
grant 33:15 184:11
 268:17
granted 12:15 99:6,11
 181:6 279:12
granting 25:4 260:7
 314:13,17
grateful 183:8
great 50:2 57:15,18,24
 86:12 95:13 97:22
 98:17 99:14 112:21
 118:14 123:10 130:24
 134:20 161:23 166:4
 166:21 169:1 178:14
 179:11,16 188:9
 190:16 192:3 210:5
 220:9 226:16 236:12
 237:22 239:14 266:23
 279:9 286:11,20
 287:23 301:8 307:18
 316:1 318:21 324:7
 324:11
greatly 19:21
green 165:8,11 231:8
 240:10,13
grew 72:11 194:9
griddle 78:15
Griffith 2:4 3:5 5:12
 130:21 192:9,10,12
 192:16,21,25 193:16
 197:14 200:16 216:16
 218:20 219:14 225:19
 232:19 233:9 235:21
 235:21 313:18
gross 132:7
ground 240:11
grounds 11:19 20:9,11
 20:12 58:8 84:9 142:3
 143:19
group 73:15 188:1
 194:3,8,8,12 201:11
 208:16,22 318:14
groups 193:23 195:8
 200:18 314:4
grow 110:24 113:13
 240:19
growing 72:13 160:3
grown 114:19

Growth 205:21
guarantee 87:6
guess 17:9 23:5 76:21
 91:19 112:4 128:10
 128:25 138:19 163:14
 174:15 186:19 267:3
guests 102:22 122:6,9
 122:21
gun-shy 317:12
guru 194:24 203:25
 216:18
guy 248:14
guys 162:7

H

habits 194:14
half 147:3,13 177:13,18
 177:19 290:4
hallway 125:5
hand 14:18,19 34:6
 71:4 93:17 108:15
 109:8,18 118:20
 186:1 192:18 194:17
 244:15 252:4
hand- 196:17
handful 132:6 189:15
handle 130:13 314:22
handled 206:15
handling 198:14 204:8
 220:22
hang 114:23
Hank's 12:9,10 20:23
Hansen 1:18 321:15,16
 321:16 323:8,9
happen 35:19 49:6
 235:1 252:9 261:15
 261:21,21 267:4
 271:23 282:19 313:1
happened 86:4 94:9
 195:6 235:1 252:7
 258:10 261:15
happening 87:6 99:19
 238:2 240:20 242:3
happens 98:20 251:16
 253:9,9 258:8 260:1
 260:16,20,20 264:1
happy 18:17 92:11
 103:4 114:15 121:23
 132:25
harborage 82:2 214:22
harboring 84:6
hard 14:2 25:6 39:15
 90:3 223:7
hashtag 86:7
hat 132:14
hate 77:16
hats 121:9 132:14
haven 240:4

head 158:14 187:3
 309:2
headphones 71:23
health 57:20 82:10
 130:23 133:7 188:5
 190:23 191:5 193:18
 193:21 195:16,17
 196:6 197:5 201:12
 203:21 206:16,22
 207:3 215:14,19
 220:7 225:25 247:12
 272:16,19
hear 6:24 24:8 25:5,9,9
 25:11,14,16,20,23
 27:16,23,23,24 28:1
 28:17 29:16,17 30:15
 31:23 32:14,17 71:20
 84:12 87:16 89:8
 104:1 109:5,6,10,14
 109:16 150:1 169:11
 189:25 190:25 217:15
 218:10 228:22 237:19
 237:21 238:10 240:21
 242:6 243:22 245:25
 246:1,23 248:2
 252:21,22 270:3
 280:16 283:11,23
 284:9,13,17 288:14
 294:11,12 315:20
heard 36:25 81:22
 92:17 100:12 104:4
 106:5 111:13,15
 210:6 225:23 228:24
 253:19 288:7,8,18,22
 305:13,15 316:25
hearing 1:7 5:5 6:7 12:2
 14:2,16 16:22 17:8
 19:18,24 20:4 21:20
 22:23 24:2 25:6 28:25
 29:13 39:25 47:19
 60:14 61:13,14 71:19
 103:8,16 105:9 159:3
 210:7 222:3,5,8
 246:22 270:5 279:7
 279:11 280:9 311:13
 322:14 323:19 324:3
hearing's 64:18
hearings 63:1
hears 32:19,19
heart 242:15 251:25
 252:1 319:19
heartened 316:25
heavily 209:24 220:4
heightened 85:20
held 51:6 74:1 82:13
Hello 6:22
help 30:7 69:22 72:23
 73:2 100:6,11,16

102:13 123:11 127:3
 196:18 202:2 204:11
 209:7,12,19 220:11
 235:8 238:12 272:15
 318:15
helped 163:4 194:13
 239:9,10,11
helpful 223:20
helping 122:24 318:24
Herndon 273:3
hey 319:13
Hi 48:17
high 42:19 72:14,19,22
higher 82:13
Hill 12:10 74:23 77:25
 102:8 103:1 122:20
 123:13 171:21,24
 172:3,22 201:22
 202:5
hinge 308:7
historically 128:13
histories 118:4,11
 312:18
history 74:1 180:3
history's 76:21
hit 302:25
Hmm 218:8
hold 8:23 23:11,11 28:5
 28:6,7 50:14 60:22
 71:18 93:8,9 94:17
 109:6 115:7,7,8,8
 140:25 148:14,14
 175:13 197:16 199:12
 199:13,13,13,13
 211:1,2 224:10
 228:21,22 244:25
 245:14,16 246:20,21
 250:4,15 277:2
 292:13 302:11,12,12
 320:7,23 322:3,13
 323:17
holds 279:11
hole 125:23
holes 56:3,16 132:10
 167:2 212:7 219:20
 276:7
home 110:15 190:3
 233:17 235:9 246:19
 247:10,12
honest 67:3 102:22
honestly 78:16 87:13
 99:18 274:13 282:20
 312:9
honking 19:11
Honor 127:8 164:9
 264:19 282:24
hooked 120:1
hope 102:5 178:8,10

237:6 242:7,23
 253:13 271:23 298:23
 298:24 309:1 318:20
hoped 16:18
hopeful 319:19
hopefully 306:6
hopes 271:25
hoping 274:4
horn 19:11 248:3,6
host 80:5 179:3 316:22
hotel 133:15
hotels 227:23
hour 65:10 103:19
 107:10
hours 18:24 41:16,18
 41:20 42:1 86:25 87:2
 92:6 108:23,24
house 63:6 124:5 150:6
 248:9,10
households 234:8
houses 213:19 239:25
How's 48:17
huge 57:25 58:4,6
 62:11 167:6 264:12
huh 206:3
hundreds 239:19
hurts 98:25
HVAC 121:13
hyphen 9:22

I

idea 241:16 284:8 302:5
 309:17,20
ideas 102:15
identical 153:19
identifiable 143:20
identification 45:20
 47:9 54:14 55:21
 126:5,19 127:18
 131:12 168:20 174:14
 198:2 220:17 234:3
 236:3 257:24 263:15
identified 20:1 22:12,24
 23:3,4 59:1 63:21
 133:1 136:7 137:17
 137:24 139:15 143:11
 153:25 235:23 286:22
identify 6:9,21 7:21 8:6
 8:20 36:10 44:4 135:4
 138:4,11 139:10,11
 140:4 141:4 152:11
 197:14 218:21 230:17
 231:1 232:19 257:16
 257:18 258:1 263:18
identifying 150:7
illegal 15:6
illness 195:5
IMF 195:14

immediate 46:11 56:25
 266:10 268:8,24
 276:1 284:25
immediately 239:20,24
 290:5 307:13
immune 82:5 86:11
impact 19:7 31:20,21
 32:5 220:10
impacts 253:11
implemented 295:14
important 93:20 128:3
 179:17 180:6 182:20
 182:22 189:7 313:8
impression 82:1 83:21
 187:5
improper 94:11 269:18
improve 273:20
in- 124:4
in-hand 196:18
inaccuracies 61:2
inappropriate 15:7
 280:9
incapable 105:3
inches 256:4
incident 31:12 261:24
include 24:10 51:3
 93:25 278:3
included 21:22
includes 238:7
including 103:21 114:3
 194:22 227:23 284:24
inclusion 145:5
incorrect 64:4
increase 178:7
increasing 113:14,15
 273:8
incredibly 187:10
Independence 144:19
 145:9,15,24 146:11
 146:15 151:25 152:21
 153:1,11 154:4 156:9
 156:11
independent 196:14
Indian 158:16
indicate 262:20
indication 150:6
individual 187:25
individually 77:9
individuals 178:24
 241:4
indoor 241:15,25 264:6
 266:14,20 267:1
 274:7,10,12,18 275:8
 282:21 283:8 285:2
 287:21 289:23 295:15
 302:16,20,21 303:16
 319:15
indoors 86:25 266:1

274:14 290:1,3
 296:20 300:24 302:6
 303:4
indulgence 45:5,11
 46:1 58:20 109:3
 299:9
industry 72:7,12 73:4
 75:6 119:14 120:8
 182:4 227:19 314:5
 315:7
inferior 228:12
infestation 18:13
influence 78:5,7
information 11:8 45:9
 45:15 48:4 66:2,3
 92:20 96:8 99:4
informed 19:20 222:3
ingrained 123:1
ingredients 78:18
initial 13:10 18:7 20:11
 20:17 103:8,16 251:5
 267:8
input 317:19
inquiry 138:23
insecure 123:15
inside 83:11 84:14 85:4
 85:5,12,14 114:1
 125:18 128:6 129:9
 160:11,16,22,24
 167:8 168:5 212:20
 219:17 239:3 241:17
 241:20 242:1 288:13
 292:22 294:22,24
 295:6 296:8 303:22
 309:21,22,23 314:16
 315:1
inspected 49:2 66:21
 227:6 228:2 266:21
 297:13
inspection 225:25
inspections 35:15
 206:22 215:17
Inspector 50:6 52:6
 55:14 62:1 64:12
 134:8
inspectors 266:21
install 102:16 128:20
installed 102:13 128:23
installing 97:12 167:9
instance 83:13,23
 100:5
instances 128:22
instruct 105:25
instructions 25:21
insufficient 223:2
 224:21
insulting 121:8
intend 33:2 170:9 171:6

171:8 317:1
intended 17:24 319:4
intentional 70:6
intentions 182:16
interacting 114:21
interaction 122:14
 195:2
interactions 113:7
interesting 314:12
interference 13:25 14:6
 19:22 25:3 26:19
 27:15 49:14 74:2
 85:24 220:1 248:24
 253:8 266:16 269:5
 270:24 271:2,18
 274:17 276:16,20
 279:19 282:5,8
 283:10 285:18 288:16
 290:15 293:6,24,25
 295:12 296:15 302:10
 306:9 308:10 321:18
 323:9
interfering 44:10
interior 40:3
interrupt 299:23
interrupting 250:2
interview 38:23 56:21
introduce 9:12 51:23
 243:25 311:24
introduced 27:19 214:5
introducing 85:10
introduction 222:18
investigate 300:18,23
investigations 35:17
 322:15
investigative 118:4,10
 286:7 312:18 322:19
investigator 2:6 8:10
 11:22 34:17 35:3,11
 47:17 48:16 62:14
 250:23 277:9 285:17
 285:20 286:21
Investigator's 285:15
investigators 301:7
investing 115:21
invite 190:2
involve 32:20 309:25
involved 119:15 158:24
 196:15 201:17 247:14
 268:6 273:18
involves 273:13
involving 17:25 77:14
Ireland 50:9
irregardless 211:16
irrelevant 61:9,21 62:17
 62:20 262:24 272:1
 296:4
irrespective 241:3

318:11
isolated 261:24
issuance 17:2 24:17
 80:25 81:9 312:8
issue 11:13,14,17,20
 12:4,4,6,13 13:2,6,7
 13:11,18,19,19,20
 14:21 15:3,15 16:14
 16:16,18 17:13,19,24
 18:8,9,11,16 19:12
 20:15,17,18,18,19
 21:7,18,18 24:14 25:1
 30:6 32:25 33:1,9
 40:1,2 48:23 60:17
 64:19,21,25 65:6,6
 68:3,16,18 69:23 82:5
 84:25 86:9 90:6 93:5
 103:3 125:15 130:3
 132:19 180:23,24
 190:7 204:8 213:8
 225:7 234:11 242:14
 242:16 249:9,13,24
 250:14,19,22,24
 251:14,23 252:4
 253:3,7,16 264:12
 265:2,8 274:20 275:4
 275:24 276:1,15
 277:7 279:16 282:18
 293:14 295:23 308:11
 314:10,11 315:14,15
 320:18 324:6
issue's 18:10
issued 60:16 265:4
issues 11:9,10,11 12:3
 12:21 15:1,16,18 16:1
 16:2 17:17,21 19:2,9
 19:25 20:2 21:21 22:4
 22:10,12,13,23 23:2,9
 23:12,13,14,15,20,23
 24:20 26:2 30:24 32:3
 32:16,24 33:3,4,7
 36:19,21,23 37:4 43:8
 48:21 67:10 70:8
 81:11 92:20 97:1 99:9
 100:7 110:22 111:23
 112:1 132:17 159:4
 160:10 187:23 188:5
 189:25 201:15 202:6
 202:12,24 203:15
 204:23 209:1 214:12
 239:17,19 249:22
 251:1 272:19,19
 274:9 276:18 277:14
 277:18,21 278:12
 307:12 313:23 314:1
 318:16 319:1,24

J

J-A-Y-A-R-A-M-A-N
 7:24
James 1:19 76:19 120:9
 241:21
JAMESON 2:2
January 35:8
Jay 38:6
Jay-raman 8:15
Jayaraman 2:4 5:13
 7:20,22,23 8:13,14,16
 8:21 9:8,9,16,25 10:8
 10:16 11:2 14:4,18,20
 15:19 16:17 18:12,19
 18:20 21:14,16 23:25
 24:8,13,23 25:5,12,16
 25:20,24 26:9,13,20
 26:22 27:10,16,21,24
 28:3,9,14,18 29:15,20
 30:14,21,25 33:18,19
 37:8,14,23 43:4 44:14
 46:17 48:20 50:4,5,11
 50:17 51:16 52:3,5
 53:21 54:5,10,19 55:5
 55:9,13,23 56:5,14
 58:12,22 59:20,21
 60:21,23 61:1,24 62:5
 62:7,12 63:2,10,13,21
 64:11,22 65:3,8,13,15
 65:18,22 66:10 67:22
 68:14,18 69:9,13,20
 70:1,15,19 75:8,12,18
 76:10 83:14,21 86:15
 86:17 101:17 111:5
 112:24 117:5,7 126:6
 126:8 127:7 135:2,3,8
 136:12,13,14 137:5
 138:1 139:3 140:24
 141:15,16 142:2,3,18
 142:19 143:1,2,9,10
 143:17,18 145:4,10
 145:12,18 147:8,24
 148:1,9,14,23,24
 149:5,8,25 150:1,2,4
 150:21,22 151:6,7,10
 153:6,18,19 154:1,11
 154:14 155:14,15
 156:16,17 157:4,5,13
 157:14 159:11,13,15
 161:19 162:12,14,16
 162:18,20 163:1,22
 164:3,8,15,19 166:3,7
 166:11 167:17,21
 168:7,9,17 169:1,8,12
 169:17 170:7 172:12
 173:6,9,12,17,22
 174:2,6,20 175:5,13
 175:15,16,20,24
 176:4,11 177:7,25

180:17 181:3,9,16
 182:25 183:8,12,15
 184:25 185:6,10,14
 188:12,16 191:18,21
 198:9,11 216:25
 217:2,17 220:19
 229:14 232:2 237:12
 237:15,19,22 243:5
 243:15,20,24 250:1
 250:23 260:14 263:7
 263:12 283:21 304:11
 307:22,22,23 308:1,4
 308:13 310:17,20
 311:20 315:24 316:1
 320:3,14
Jayaramans 283:18
Jeni 1:18 321:16
job 21:6 97:22 272:12
 272:13 313:20 317:15
 317:18
Jose 2:2 194:23
JR 1:17,19
juices 78:20
July 35:25 37:16 42:10
 42:11 45:10,15 46:5
 46:15 47:2,2 50:9,20
 80:9
jump 275:2 309:18
jumping 132:8 133:24
junction 89:15
junction 27:13,13,18
 29:24 205:7 217:9,19
June 203:18,24 204:3
 204:19
jurisdiction 20:25 22:8
jurisdictions 197:2,6

K

K 96:11,13 98:20
K-A-T-H-E- 9:2
Katherine 2:7 3:6 5:24
 8:22 103:21 130:1
 244:13,18 305:24
 306:19 310:12
keep 12:2 38:14 82:8
 122:24 134:17 161:5
 203:19 214:15 257:4
 274:14 286:1
keeping 19:23 128:5
 130:12 132:21 161:6
 161:17 228:8 257:1
kept 38:16 40:3 166:16
key 235:10,10 306:3
keys 306:5
kids 240:22,24 274:3
kind 50:7 70:3 72:12,20
 77:13 79:21 80:2
 110:13,15,16,20

112:18,18 113:16
 120:3 124:23 141:20
 146:11 167:25 184:10
 186:20,23 190:5
 194:24 196:7 211:13
 240:17 260:16 267:6
 272:11 275:10 276:3
 309:19 314:12
Kinkead 194:23
kitchen 40:5 78:23
 79:12 125:4,6
Kline 2:5 5:10 6:10,12
 6:14,17,17,18 11:5,7
 13:22 14:1 15:13
 17:11,15,16 18:24
 20:6 21:24 23:1,9
 27:7 29:9,11,22 30:10
 31:3,4 37:11 44:19
 48:11,14 50:10,13
 54:15,17,24 55:11
 56:7,8 58:3 59:12,17
 60:9 61:8 63:9 64:17
 68:1,11 69:17 70:24
 71:1,13,20,22,24 72:2
 72:5 75:10,14 76:14
 76:14,15 83:17 86:12
 88:12 89:2,22 90:13
 91:6 92:23 94:10
 101:19 103:7,16
 104:25 105:6,10,24
 106:12,22,24 107:11
 107:15,19 108:2,6,8
 108:10,13,22 109:2
 109:19,21 111:7,12
 112:21 114:25 116:14
 116:15 117:1,3,11,13
 118:3,14 119:4
 124:18,19 126:1,15
 126:20 127:4,14,19
 131:7,13 134:20,23
 134:24 135:12,25
 136:3,17,17 137:10
 137:11,12,12,13
 138:14 139:7,20
 140:6 144:1,5,10,13
 144:16,20,23 145:3,8
 145:25 146:12 147:5
 147:25 149:4 150:15
 151:23 152:18,22
 153:2,12,15 154:8,16
 155:5,8,18 156:24
 157:23 158:3,4 159:7
 163:24 164:6,11
 165:24 168:13,14
 169:5 174:16,17,21
 174:24 180:13 181:8
 182:8,14 183:23
 184:1,4,20,24 185:5,8

185:12,18,19 186:8
 186:10 188:9 191:25
 192:1,7,8 193:12,14
 197:21 198:3,7
 199:16 202:15 203:5
 207:23 208:12,13,14
 210:4 211:2,5,20
 216:7,11 217:24,25
 218:3,7,12,19 219:22
 219:24 220:12 221:16
 221:23 222:15 224:6
 224:7,11 225:16,17
 226:16,22,23 230:8
 231:15 232:11,13
 233:24 234:10 235:5
 235:20 236:12 249:12
 249:21 250:1,8,16,18
 254:10,16,24 259:2,3
 262:23 264:20,21
 266:24,25 267:11,19
 269:6 271:5,19,25
 276:17,21,24 277:3,4
 279:5,25 280:22
 281:24 282:25 283:1
 283:5,18 285:4,7,14
 285:18,23 286:5,6,10
 286:14,19 290:21,25
 291:9,10 292:1,2,7,11
 292:14,18,19 293:7
 294:14,20 297:23
 299:11 300:3,4
 301:21,23 302:8
 304:18,21,22 305:4
 305:11 307:18 310:21
 310:23 311:7,9,11,12
 315:22 316:5 320:13
 324:12
Kline's 104:7 185:4,7
 199:16
knew 73:3
knocked 130:7
know 8:17,18 10:2
 14:12,16 18:21,21
 21:17 22:6 24:2 25:7
 25:7,8,9,14 30:4
 42:15 49:11 50:10
 59:13 63:17,17 65:13
 67:17 68:8 70:2 73:20
 75:7,21 76:7 78:6
 82:4,15 83:1,4 88:23
 88:25 92:5 94:5 96:7
 97:10,12,22 98:23
 99:5,15 100:9,10,17
 100:19 103:9 104:11
 105:17 107:9 110:9
 110:23 111:19,21
 112:5,7,15,19 113:11
 114:6,16 115:22

120:19,22 121:5,8,8
 121:10,12,12,13,15
 121:18,18,21,23
 122:3,4,18 123:8,10
 123:16,17 124:2,6,7
 128:2,4,5,7,8,10,14
 128:18,19,20,21,25
 129:1,2,3,10,12,14,15
 129:16,25,25 130:4,6
 130:9,10,24 132:2,3
 132:15,16,17,22,24
 133:1,2,7,12,15,16,22
 134:16 135:9 138:8
 142:20 144:22 148:25
 151:7 152:3,14,16
 155:7,20 160:6
 161:17 163:3 167:3
 167:10 170:15 171:16
 172:20,23 178:4,14
 178:15 179:15,16
 180:4,9 181:25 184:8
 184:14,17,18 187:12
 189:19 190:5 191:8
 191:11 196:20 201:23
 202:4,9 204:19
 209:15,18 212:21
 215:2,7 219:14 220:7
 221:7 223:18 224:22
 226:5,5,6 227:11
 233:9 236:20 238:17
 239:8,16 241:11,16
 241:25 242:1 248:14
 248:22 252:22 253:10
 256:13,19,25 258:14
 259:11 260:11 261:3
 261:19,20 262:17,24
 266:18 267:1,2
 270:17,18 272:15
 274:21 275:11,16,20
 276:4,7,12 277:23
 281:10 290:11 291:19
 291:21 292:2,6,6,8
 294:17 296:6 298:20
 303:5,11,21 306:1,6,8
 306:23 307:24 309:16
 309:25 310:13,14
 313:21 315:8 317:4
 317:10,13,25 319:8
 324:1
knowing 195:23
knowledge 19:2 125:15
 187:20 220:3 268:7
 303:3
knowledgeable 195:24
known 77:2 78:7 86:8
 211:25 262:16 314:3
knows 30:8 92:25 215:7
 302:19

Korean 72:19 73:9
 78:10,11,14
Kwai 72:21

L

L-E-E 7:5
LA 119:19
labeled 131:15
lack 77:2 78:2
Lacoste 194:23
landlords 97:9,11,17
lane 290:7 298:9
lanes 298:7
large 38:2 44:11 92:8,8
 256:4,21,22,24
 298:23 303:23
larger 266:2 274:16
 298:2
lastly 12:4
late 26:25 98:16,16
law 19:15 22:1 100:4
 275:16 312:5 320:11
 322:17
laws 31:17 317:16
lawyer 281:17
lawyers 218:13
laying 248:2,6
layout 274:16
layperson 272:4
lead 11:23 83:7 298:5,7
 314:13,18
leader 181:20 182:6
 318:24
leaders 182:4,11 239:8
leading 285:10
learn 204:7 223:9
learned 319:8
leave 107:25 108:1,24
 218:4 242:2 248:14
leaves 288:11
leaving 290:6
Lee 2:5 3:3 5:12 6:19,20
 6:22,23 7:1,4,5 31:8
 71:2,3,6,14 72:6
 76:16 86:23 87:10
 93:15 95:12 106:6
 107:4,5 119:11 182:3
 187:6 316:6
Lees 317:6
leeway 183:4,6 184:16
 251:22 252:2 270:2
left 13:5 125:8 208:21
left-hand 57:5,10
legal 7:4 320:24 322:18
 322:18,19
let's 26:3,4 32:12 50:23
 58:11,13,13 59:16
 61:21,23 64:10 69:4,8

69:25 70:3 89:16
 93:10,10,12,16 94:18
 94:20 105:16 106:16
 111:11 124:12 133:18
 139:14,19 141:24
 152:16 154:5,6,7
 160:8 162:5,6 164:1
 166:2 169:8 170:5
 177:6,22 180:17
 181:13,14,15,17
 182:25 183:11 192:16
 219:9 231:2 245:15
 246:2 262:9 263:3,4
 267:22 269:21,25
 270:9 271:15 282:2
 284:4 292:13
letter 11:15 18:7 20:8
 20:11,17 23:3,6,13,16
 23:17,21 24:11,15,21
 25:1 26:3 29:1 37:4
 44:7 48:20 126:22,25
 251:6
letters 131:8
letting 175:17
level 12:19 274:1
 280:23 285:13 287:19
 309:24
levitating 211:13
libraries 45:6
license 1:8,10 5:6 6:8
 15:11,15 16:13,14,16
 16:18 17:2 24:17 25:4
 33:15 36:16 39:17
 44:8,16 60:16 69:24
 75:23,25 76:4,6 80:19
 81:1,9 88:4,19 89:1
 89:19,21 90:4 91:2,3
 91:4,8,12,23,24 92:2
 92:7,14 93:22,24
 97:25 99:6,10 103:13
 104:5,15 118:4,5,6,7
 125:16 181:1,6
 184:12,19 242:17,20
 260:7 265:4 271:11
 279:6,12 283:9
 311:22 312:8 314:13
 314:18 315:16
licensed 16:6 17:4
 47:23 59:2 62:2,9
 82:9 92:12 215:11
licensee 29:2 39:2,8,14
 39:23 42:16 43:25
 44:16,21 45:14 90:3
 94:2 259:21
licensee's 36:23 37:9
licenses 38:4 39:11
 60:1,5 111:1
licenses 40:18 80:13,22

94:8 242:10 270:12
314:19
licensing 227:10
322:20
lid 168:3 210:25 307:4
lids 128:17 130:12,15
132:21 161:17,21
165:9,10,13 211:17
214:14 227:15 256:2
256:8,21,24 307:13
lieu 35:17,17
life 119:15
life- 209:11
light 79:22 124:3 242:8
275:15
limit 22:9 65:10
line 8:4 55:12 61:9
86:20 211:3 222:15
228:7 242:25 245:23
273:11 283:17,21,22
283:25 284:2
lining 320:7
lip 168:5
liquor 25:4 111:4 181:6
242:17
list 11:9 45:12 63:10,21
64:5 120:12,13
226:12
listed 45:16,17 60:2,5
61:3,4 62:16 63:3,7,8
64:3 66:23,25 67:1
90:8 130:20 251:2
listen 27:22
listening 189:24 311:12
literally 252:11 267:4
litigated 22:14 23:12,15
litigating 253:15
litter 11:21,24 277:24
278:13
little 43:3 79:23 110:10
114:6 121:7 125:10
128:9 130:2 160:8,25
163:9 166:15,24
171:1 178:21 190:25
245:19 252:20 276:9
282:8,13 297:10
317:12
livable 274:3
live 109:4,23,24 122:8
134:14 146:15 182:1
186:11,12 188:22
190:3 223:13 239:20
273:2
lived 110:3
livelihood 319:24
lives 111:6 133:13
182:21 254:13
living 115:18 133:16

190:10 193:17
LLC 1:6 12:10
load 187:3
loading 64:14 66:15,18
66:24 67:1,18,25
68:12,15,23
local 77:5 78:17 100:1,4
103:20
locality 16:7 17:5
155:25
located 36:15 38:5 45:8
46:3,9 49:5 56:22
74:19 152:12 167:24
203:17 248:10
location 15:21,23,25
17:3 33:11 48:2 50:19
55:18 67:20 73:11
77:20 80:8 81:1,19
110:1 111:6 112:16
122:2 124:8 128:1
135:1 136:11 138:8
142:1 143:11 157:12
158:6 160:11 170:23
171:7,9 172:14,19
173:4 178:2,22 179:2
186:13,25 210:17
215:4 242:15 245:4,6
253:4 263:23 265:23
272:25 273:1,2
281:12 295:18,19
298:6,17 303:14
305:20 313:5
location's 171:25
locations 67:24 74:7
97:18 114:16 120:4
135:8 138:16 165:5
187:14,17,17 296:4
297:4,21
lock 128:17 130:16
167:11 169:15 170:9
307:5
locked 169:4,10,14,25
288:21 307:7
locking 228:14
locks 130:15 167:11
169:2
log 28:12
logically 211:13
loitering 99:18
London 119:19
long 10:22 35:5 80:7
103:9,19 107:13,17
110:3 184:16 194:10
207:5 209:12 247:11
266:17 303:15 307:25
310:13 324:1
long-time 246:10
longer 285:20

longevity 78:21
look 19:17 52:6 53:4
54:2 65:19,20 86:3
133:18 153:11 165:6
165:7 202:10 209:19
224:3 238:6 242:7
312:18 319:13
looked 12:12 55:15
225:24 295:22
looking 53:24 56:16
57:8,9 124:24 126:21
134:23,24 135:25
141:13 164:13 185:21
195:11 205:19 206:5
207:10 213:12,13
219:13 230:5,18
238:5 286:6
looks 164:17 165:14
193:9 218:25
lose 107:12 241:9 242:4
lost 221:12 273:5 313:9
lot 9:4 42:21 46:22
63:22,23 77:23 78:19
79:24 100:6,8 102:19
103:23 107:21 110:21
110:22 112:19 114:7
114:8 115:23 120:22
121:2,9,14,21 123:11
123:19 128:25 132:14
161:4 189:25 195:2
207:2 213:16 220:9
273:10 275:16 309:25
316:4
lots 94:12 305:14
louder 247:1
loudly 248:2
Loudoun 197:7
love 122:4,9 123:2
316:19,21
loves 313:7
lower 280:23
luck 218:17
lunch 79:16 80:4 82:23
90:19,23 179:8
lying 135:13

M

M 6:17 146:3
ma'am 8:25 89:7 94:22
101:25 107:3 192:11
192:15,18,19 193:1,9
198:25 199:6,8
204:25 205:5,19,23
206:12 207:6 208:11
211:7 222:8,13,25
223:24 229:4,10
244:11,11,15 245:16
246:2,21 247:3,9

249:6 251:9 252:13
252:17,22 253:1
255:20 258:1 260:24
261:23 265:12 267:18
277:2 278:9,24
282:14 283:14,17
284:2,10 291:6,16,16
291:17,17,18,25
292:13,17 293:17
294:10 297:1,6
299:20,20,21,21,21
299:21 300:1,1,1,14
300:20 301:4 302:11
302:12,23 304:3,9
magic 152:24
main 38:22 80:4 98:19
98:24 306:2
maintaining 161:17
301:3
maintenance 167:5
233:11
major 209:4
majority 285:3
making 27:6 121:22
128:5 129:11,12
142:13,15 161:24
167:7 205:18 267:5
316:10
manage 160:9 166:14
191:6 194:13 225:21
232:25 276:9 302:20
management 12:13
13:6,23 16:1 18:11
31:25 32:4 33:2,10
38:10 43:9 48:24
68:13,19 75:13,15
82:5 84:13 111:14
121:16 127:21 128:1
128:8,15 129:18
131:3 132:3 160:7
163:7,8,21 166:18,19
167:2 170:15 176:12
176:16,19,21 178:6
178:14,23 182:11,13
193:24 195:4,5,20,25
196:12,15,20,23
198:7 199:18 200:9
202:7 203:7 206:21
207:4 208:20 209:17
209:25,25 210:11,20
211:18 212:17 213:12
215:21 227:14 228:9
228:10 231:8 235:2
238:13 242:10 250:21
251:14,25 254:4
255:23 256:6 258:6
265:20 266:12 272:25
273:8 275:24 276:1

- 278:14 303:12,13
307:12 313:12 314:2
314:8 319:1,23
manages 302:5
managing 209:16
mandate 181:2
mandated 215:11
Mandu 73:8,23 74:9
96:3 98:14 118:7
manifest 191:7
manner 31:20 32:8
323:22
manually 213:1
manufacturers 228:4
map 96:5
marching 316:16
mark 3:9 4:1 59:23
marked 45:19 47:8
54:13 55:20 59:8
126:4,18 127:17
131:10 168:19 174:13
198:1 220:16 234:2
236:2 257:23 263:14
marker 150:7
Market 51:20
Maryland 75:2 196:8
Mass 142:4,25
Massachusetts 140:16
141:11,14,17,18
massive 273:23
Matchbox 63:8
material 211:19,22
229:7
materials 211:24
math 177:18
matter 1:5 13:13 26:23
33:9 37:6 61:15,19
64:13 116:23 152:8
214:21 215:5 237:9
239:17 270:4 273:20
315:1 320:5 322:5
324:13
matters 9:11 11:6 26:10
26:12
mayor 91:9 113:25
204:10 215:7,18
219:3 223:12 226:7
309:13,15
mayor's 212:6
McCloud 98:18
meals 123:13
mean 12:1 14:15,23
17:23 51:5 60:5,11
64:2 68:4,6,16 82:4
83:1 86:3 87:22,24
89:12 107:13,21
112:14 121:3 122:5
122:17 123:7,23
- 129:19 134:14 138:17
139:23 155:20 176:8
178:10 179:7 182:5
182:15 187:24 190:19
190:20 191:3,9,12
214:13 216:1 221:25
234:10 255:11 264:25
267:20,21 269:6
272:4 273:1 275:10
278:18 279:2 281:5
281:10 289:3,7
299:22 302:17
meaning 43:20
means 115:23 290:4,8
measured 62:23
mecca 226:9
media 86:6
mediations 39:25
meet 89:14 200:16
267:20 268:10 281:18
meeting 1:3 16:22
19:17 46:16 90:7,16
102:12,24,25 103:19
130:22 266:25 267:8
298:20 320:23 322:4
322:13 323:17
meetings 82:19 99:25
102:8 104:23 121:4
122:19 201:2,14,18
202:1 267:16 268:2
320:22 321:2,5 322:5
323:18
meets 267:1
Mekki 158:8,19,22
member 1:17,18,18,19
10:5 47:13,16,25 48:5
92:24 94:11 95:7,10
95:14,19,22,25 96:6
96:12,15,25 97:4,14
97:24 98:4,7,10 99:2
100:24 101:6 246:10
248:9 284:23 308:18
309:9 310:5 321:7,12
321:14,16,18 322:23
323:5,7,9,11
members 6:14,23 29:12
31:5 47:12 48:9 76:7
95:3,6 100:1 101:12
108:1 113:18 116:11
121:23 126:23 183:20
183:23 191:22 232:4
232:7,10 233:1
275:14 301:18 310:12
312:9,22 316:2
323:23 324:2,9
men 122:24
mention 51:17 240:1
mentioned 18:12 101:2
- 120:12 160:6 179:1
196:25 256:18
met 1:14 50:8,18,25
51:4 73:13 202:23
255:22
metal 52:21 53:5
210:23 211:16 227:15
233:5
Metro 51:18 189:16
Metropolitan 35:18
120:14 226:8
mic 252:19
Michelin 226:12 316:21
microphone 8:4 245:11
Mid-Atlantic 76:23
middle 53:3
military 239:11,11
milk 78:14
mind 221:13 295:24
mindful 237:2
mine 289:12
minimal 31:20
minimize 32:4,8,16
225:21 305:18
Minneapolis 119:19
minuets 311:1
minute 28:8,13 50:14
71:24 84:12 107:7
183:24 236:18 237:4
243:18 246:21 250:16
322:6
minutes 26:5,7 29:3,5,7
29:10 107:8,20
237:17 243:6,13
248:5 311:11 315:25
mirrors 42:1
misconduct 322:16
misrepresent 280:22
missing 15:10 62:3
118:7
mistaken 306:19
Mister 37:22 169:7,7
173:24 185:2,2,6
misunderstood 298:13
mitigate 100:6,11 201:5
204:12 209:19 232:25
mitigating 97:22
mitigation 81:4
mix 275:15
Mixon 5:10 6:11 37:10
39:7 40:9 44:18,23
117:14,19 118:1
124:14,20 126:15
127:15,22 131:7
134:2,6,18 197:11
216:7,10 217:25
218:4,8 219:5,23
232:15 233:7,15
- 285:23 286:4,9,11,13
286:18 287:2 299:14
Mixon's 285:25
Mm-hm 57:21
Mm-hmm 263:7
model 77:1
modified 67:23
mom 72:12 73:5,7
moment 203:1 230:21
278:17
Monday 65:11 69:15
money 102:19 184:16
273:10
monitor 167:10
monitoring 42:9,25
Montgomery 197:8
months 24:12,12 206:1
266:6
Morgan 96:5
morning 50:23 236:21
236:23
mortar 79:7
motion 12:14,15 27:6
137:8 217:23 321:9
321:21 322:1,25
323:1,15
Mount 73:11 98:14,15
mountains 187:3
move 24:1,6 26:3,4
29:21,22 30:3,3,4,9
30:11 50:23,24 55:6
58:11 61:21,23 64:10
68:5 69:4,8,21,25
79:13 89:16 93:12
94:19,20,21 105:16
106:16 111:11 113:12
124:1 126:2 127:5
134:21 141:24 144:1
145:3,8,25 147:5,25
148:16 153:12 156:2
162:6,25 164:1 166:2
169:9 173:10,10,11
173:16,17 175:4
176:25 177:6,22
180:17 181:13,14,15
182:25 183:11 197:21
217:4,20 218:15,16
220:13 231:2,18
233:25 235:22 245:18
245:19 246:25 252:3
258:21 261:4,7 262:8
262:9 263:3,4 264:18
266:1 267:22 269:21
269:25 270:9 271:15
281:1 285:25 287:25
303:16 306:21 311:7
315:1 320:22 322:12
moveable 294:23

moved 49:12,18 126:11
143:12 146:7 148:8
197:23 217:5 235:13
247:15 252:18 253:3
273:6 274:17
movement 193:9
261:17
moves 217:21
moving 15:22,25 22:24
68:9 85:3 93:9 108:22
108:25 143:21 153:15
153:16 177:22 193:1
217:7,19
multiple 83:5 102:7
194:3 200:23 237:23
248:20 252:11 253:7
295:15 301:6
mute 8:3,4,25 55:12
61:8 76:14 86:20,20
90:13 211:3 222:15
283:16,19,21,22,25
285:6 294:13 302:25
304:8,9
muting 75:17
mutually 16:20

N

N 3:1,1
N.E 142:4
name 6:23 7:3,4,5,15
7:18,22,24 8:9,24 9:3
9:19,21 34:15,16
36:14 259:12 266:8
named 120:20
narrow 125:5
narrowed 33:8
narrower 282:9
National 72:18 203:20
nature 37:20,21 174:16
221:4 234:6,7 250:17
293:16,16 306:22
near 67:5 85:21 111:6
139:5,5 189:10 209:9
262:13
nearby 40:11 58:16
102:4 190:9 248:2
nearest 51:18
necessarily 56:1 179:5
268:11 281:13 303:6
need 8:19,25 11:6 14:8
21:21 22:13,25 24:1
33:25 37:18 51:10
65:25 66:6 69:20
75:22 82:20 84:7
86:19 102:21 109:6
132:24 135:23 138:3
139:8,11 140:3 141:3
152:11 161:13 172:23

174:4 178:6 199:7
200:5,7,10 205:16
211:2 223:24 242:1
246:24 251:12 252:14
252:16 256:3 257:15
257:17 270:3 271:10
271:11 277:13 283:16
283:18,21,25 285:5
290:21,24 291:4
296:19,19 311:2
312:18
needed 72:15 96:7
201:4 271:8,10,12
needing 77:16
needs 8:19 11:12 13:8
17:19 18:2,18 21:21
76:1 78:2 86:3
negative 32:22 33:11
neglected 63:10
negotiations 267:7
281:23
neighbor 107:14 134:8
248:9 268:19
neighborhood 12:9
31:22 32:11 73:10
79:3 80:11 82:3 99:25
110:4 111:1 114:8
115:19 116:5 122:25
123:1,14 132:2,15
134:25 136:5 138:24
155:21,22 180:20
189:17 190:8 200:18
201:16 204:23 223:13
226:4 238:3,6 247:14
247:17,19 254:14
265:8 266:15 277:21
284:23 314:20 318:9
318:13 319:13
neighborhoods 32:11
96:8 189:11 201:4
neighboring 38:3 46:13
83:16 98:12
neighbors 98:11 99:12
100:9 103:20,24
104:17,22 105:20
112:20 146:15 191:14
201:3 239:15,20
242:5 253:11 266:11
268:8 273:5,14
284:24,25 300:22
316:12 318:16
neighbors' 136:22
Neighborhoodship 98:16
neither 30:1
nervous 184:16
never 29:17 68:2
230:20 267:9 293:10
306:20,24

new 1:9 6:8 15:11,11,15
15:24 16:13 17:2
36:16 42:16 73:15
74:2 75:19,20 76:6,6
76:11,12,24 77:6
81:12 90:4 91:3,24
92:7,14 97:25 104:9
120:17,18 130:3,4
162:6 170:17 171:7
172:18 173:4 177:9
177:12 178:2,22
179:2 195:4 203:16
218:10 247:16,16
259:21 277:25 287:6
319:12
news 17:25 220:3,8
225:6
Newseum 119:21
nice 200:16 315:2
night 24:4 51:25 87:5,7
103:2 132:12,13
160:22 167:12 179:3
212:13 228:15 240:19
243:1,1 275:1,3
288:11 289:7
nightclubs 32:20
312:24
nights 42:18
noise 11:21,25 19:10
276:15 277:6,6,24
278:13
nominated 76:22,24
77:3 120:10
non-alcoholic 80:1
non-attorneys 183:6
non-residential 14:23
nonsense 269:15
Nope 80:20
normal 301:14
normally 50:11 280:13
north 156:18 301:10
Northeast 141:17
Nos 45:19 47:8 54:13
55:4 131:10
note 19:19
noted 50:24 266:25
notes 277:23
notice 25:2 49:6,23
80:13 117:17 118:10
118:13 169:2 177:3,6
308:7 321:22 322:2
323:16,18
notified 78:25
notion 17:23
notwithstanding
210:19 312:5
November 221:12
number 20:19 26:16

36:16 45:22 54:8,11
62:10 63:16 90:4,25
91:1 97:16 102:18
120:20 152:24 171:8
174:10 175:5,5,6
177:16 197:1 219:22
246:12 257:17,21
258:2,4,24 273:8
numbers 55:7
numerous 234:12,20
NW 74:20

O

O 3:1 271:10
o'clock 90:20
O-P-P-E-R 9:21
O-U-T 34:18
oath 93:3 241:6 305:3
317:16
object 23:1 29:23 58:8
68:1,9 69:6 75:8
83:15 105:1 111:5
135:4 138:2 145:4
147:9 148:1,24 150:1
150:2,4 155:15
182:14 220:18 234:4
262:23 267:12 269:19
objected 293:13
objecting 143:18
222:14,14,17
objection 50:10 54:16
54:18 56:8,10 58:3,10
59:12,14 60:9,10
61:23 64:17 69:3,17
75:19 80:25 88:12,12
89:11,16,22 93:3,11
94:15,18 105:11
106:12 111:9 114:25
114:25 115:9 126:7
126:11 127:6,7,10
138:5 139:18 141:5,8
141:15 145:11 151:13
154:18 157:5 163:24
164:6 165:25 168:14
168:22 169:5 174:16
175:3 180:13 182:25
198:16 199:19,23
202:15 217:22 220:20
220:24 221:4,25
222:1 225:1,9,10
231:15 234:6,8
235:12 236:4,8
249:12 250:16,17,19
251:20 254:10 255:4
258:23 259:3 264:21
264:22,24 265:1
268:1 270:8 271:5,15
271:19,25 276:17

277:13 279:25 280:2
 281:24 293:12,16,17
 294:6 296:14,17,18
 302:8,13,14,16
objection's 135:18
objections 126:8
 150:22,24 157:14
objects 143:2 161:13
observe 42:14
observed 42:24 43:23
 46:24 210:22 211:9
obtaining 44:16
obviously 259:6
obviously 87:4 170:18
 177:20 191:12
occasion 255:24
occupied 82:25
occur 15:18 274:12
occurrence 248:19
 263:25
occurs 238:23
odor 21:18 22:7 279:18
odors 280:3 317:10
offer 41:5 268:15 318:2
 318:4
offered 127:3 256:9
offering 80:4
offerings 78:3
office 47:4 179:8 212:6
 322:11
officers 122:23
Official 320:21 321:1,4
officially 322:7
oh 7:4 71:24 119:15
 135:20 145:1 165:22
 174:24 185:14,21
 192:13 193:2 211:5
 240:7
okay 8:4 14:17,20 25:10
 26:3,20 28:13 29:1,9
 30:20 34:1 40:20
 41:15 43:12,12,14
 49:6,15 50:2 51:21,25
 52:4,9,13,16 53:7,11
 53:18 54:5 55:13 56:5
 56:15 57:2,7,15 58:13
 59:7 61:25,25 63:23
 64:9,12,16 65:14
 66:14,18,24 67:2,17
 67:22 69:13 74:12,19
 74:21,25 75:4 76:9,13
 77:18 79:8,17 80:7,13
 81:5,22 82:24 84:11
 86:12,23 87:10,15
 88:8 93:10 94:18
 95:14 96:6,15,16
 97:24 102:3 106:19
 113:24 114:18 116:1

116:8 120:25 124:12
 124:20 125:14,19
 126:1,25 127:4
 129:19 130:11,16
 131:5 133:17 139:18
 140:7,8 147:2,21
 158:9,20 159:17,19
 160:13,25 161:12,20
 161:23 162:20 163:2
 163:3,9 165:6,13
 166:24 167:13 168:4
 169:12 170:3,22,25
 171:5,16 172:5,13,17
 172:25 173:3,6
 175:13,20 177:8,13
 177:23 179:5,11
 180:11,22 181:17
 183:12 185:10,15,25
 186:14 189:1 190:16
 194:10 197:10,24
 199:11 203:11 210:9
 210:14 211:21 212:4
 212:10 213:4,22
 214:2,9 216:6,21
 225:11 228:6 230:4
 231:10,13,17,25
 233:3 236:21,24
 237:5,22 243:14,17
 243:20 244:2,8,9,16
 244:23 246:5,9 247:9
 252:4 253:21 254:5
 256:16,17 257:8,20
 258:4,15,18,20
 260:10 262:20 263:8
 263:24 265:14 266:13
 267:22 268:4 269:22
 270:1,11 271:16
 275:22 277:11 278:11
 279:15 280:7,19
 281:2,20 282:9,23
 283:11 285:8 287:1
 287:10,13 288:7
 290:8 291:20 292:17
 294:21 296:8,11
 297:24 298:4 299:8
 300:7 302:4 303:25
 306:11,16 319:18
old 177:8,11 285:12
older 72:16 83:12
omission 70:7
omissions 61:2
once 23:17 30:10 80:14
 121:10 141:5 166:25
 185:11 213:14,20,24
 214:17 220:5
one's 234:19 309:16
ones 61:4 170:12
ongoing 15:5,24 16:1

38:11,17 39:25 43:8
 46:23 160:4 322:15
online 6:17,19 108:12
 236:22
opaque 53:5
open 46:22 73:7 74:2
 77:19 79:6 113:17
 114:14 119:20,25
 121:25 122:4,10,12
 133:23 134:15 158:6
 178:13 179:21,23,24
 180:3,12 182:23
 245:23 260:24 282:21
 288:12,25 289:2
 290:7 307:9 313:5
 320:22 321:1,5 322:4
 322:12 323:18
open- 281:24
opened 43:16 72:17,18
 73:9,11,22 74:4 76:25
 78:12 81:10 84:1
 99:16 119:18 120:1,2
 120:5 179:13 180:19
 269:10
opening 10:18 29:4,7
 29:10 33:20 34:1
 77:19 81:18 84:3
 100:3 121:11 126:23
 179:12 184:15 237:13
 237:18 256:19
openings 195:5 256:19
operate 31:11,15,19
 39:17 88:4 158:25
 242:18,20 318:1
operated 31:12 72:22
 80:7
operates 181:2
operating 15:20 42:17
 43:20 46:4 59:2 79:12
 87:18,23 88:6 123:21
 167:25 179:18 187:18
operation 15:12,22,23
 41:16,19,24 42:1
 43:16 79:9,16 80:11
 85:9 88:11,20 90:24
 116:3 124:13 159:5
 261:6 262:3
operationally 295:23
operations 85:7 111:20
 121:5,22,24 160:2
 178:22 196:6,18
 205:21 209:13,14
operator 85:23 158:23
 191:12 215:11
operators 31:22 32:18
 75:11 187:6,21
 209:16
Ophelia's 63:6

opinion 57:25 58:3 85:9
 99:13 212:16 213:9
 214:10,23 227:16,18
 254:5,25 271:17,20
 272:3,8
Opper- 9:16 101:19
 244:5 250:8 304:4
Opper-Weiner 2:6 9:20
 10:3 26:14 28:22 30:6
 86:18,22 88:16 89:8
 89:17 90:2,14 91:7,17
 91:21 92:24 93:7,18
 94:23 101:23 102:2
 105:17,25 106:2,14
 106:19 112:25 113:3
 115:5,11,25 126:7
 145:19 147:6,14,21
 148:22 149:2 153:5
 153:21 154:3 155:1
 156:15 159:11 198:13
 198:16,19,22 199:1
 199:11,14,21,25
 200:14 203:3,10
 204:20 205:2,15
 219:21,25 220:18,22
 220:24 221:1,5,11
 222:11,21,24 223:1
 224:20 225:11 227:1
 227:4 229:11,18,22
 230:2,6,8,15,22 231:3
 231:17,20,25 234:4,7
 234:21 236:6 244:1,7
 244:12,23 245:1,2,7
 245:13,15 246:8
 249:7,15 250:5,11
 251:7,10 252:5
 253:20 254:13 255:19
 257:12,20 258:3,20
 258:25 259:9,19,23
 260:5,10,13,15 261:9
 262:10 263:5,8,11,17
 264:17 265:13 269:1
 269:22,24 270:7,10
 271:16,22 272:5,10
 276:19,23 277:1,11
 277:16 278:11,25
 279:14 280:20 281:4
 282:4,11,15,23
 283:25 293:5,10,13
 293:18,23 294:12
 296:14 299:18,22
 301:25 302:3,9
 303:17,25
opportunity 22:16,21
 39:2 79:21 110:9
 185:4,9,12,13 205:9
 238:1 243:8 291:4
 300:5,8 301:25

oppose 317:20
opposed 68:23 97:15
 102:17 213:7 272:14
opposite 49:4
opposition 283:8
oral 51:2,5
order 11:19,20 13:1,22
 15:3,6,8 17:18,25
 19:12 20:12 21:4,8
 32:23 33:12 38:15
 44:10 68:21 139:10
 250:25 251:24 277:22
 278:12
ordered 164:20
orders 316:17
ORELLANA 2:2
organization 268:20
organized 167:8
organizers 100:5
original 73:23 74:9
 77:24 96:23 247:25
Oscars 76:21
outcome 159:2
outline 210:15
outrageous 269:18
outreach 268:7
outset 312:24
outside 12:23 13:13
 32:21 46:14 49:7
 73:15 82:7 84:23 85:3
 102:16 122:17 129:24
 151:21 152:20,22
 161:6 167:8 179:6
 202:22 206:10 208:2
 208:6 212:19 214:6
 274:4 288:10 289:8
over- 17:3 63:14
over-concentration
 16:6 62:9
overabundance 242:9
overall 121:22 265:19
 318:25
overconcentration
 314:12,14,19
overflowing 134:15
 214:14,17 238:23,24
 240:12 317:9
overhaul 306:24
overlooked 67:4
overnight 130:16
overrule 59:14 75:19
 111:8 115:8 225:1,9
 251:20 267:25 293:22
 294:6 296:17,18
 302:14,15
Overruled 83:19
overrun 204:10
oversee 196:19

overseeing 121:15
owned 195:13
owner 75:25 187:25
 195:23
owners 6:23 47:22
 88:17 90:17 91:22
 100:1 113:4,8,16
 115:21
owns 219:3
Oyster 12:10 20:24

P

P 96:10
P-R- 34:17
P-R-O-C-E-E-D-I-N-G-S
 5:1
P-R-O-U- 8:10
P&Ls 121:18
p.m 5:2 37:24 116:24
 116:25 237:10,11
 324:14
page 37:19,19 58:15
 65:3 129:4 232:22
pages 59:4
paid 204:10 272:13
painted 165:8
pairs 180:7
pandemic 42:21 77:24
 113:23,24 123:4,6,12
 124:2 186:20 239:12
 273:25 274:1
papers 320:8
par 303:13
parcel 209:3
Pardon 91:7 299:18
parfaits 78:20
park 68:22
parked 19:10
parking 11:12 13:8
 14:22 17:19,21 18:2
 20:15 64:14 65:4,6,7
 65:9 66:3,15,16 67:5
 67:6,8,10 69:14 70:7
 193:3 275:21
part 11:18 13:10 25:8
 27:8 30:20 35:13
 74:13,16 75:14 88:25
 99:15 103:10 110:19
 110:24 112:7 113:13
 113:19 115:23 118:8
 122:8 123:18 128:3
 129:7 130:5 132:25
 152:14 167:6 177:1
 179:12,14,17 180:7
 180:10 181:10,23
 182:21 189:3 190:10
 209:3,4 220:11
 223:21 249:14,18

253:13 280:4 308:7
 312:13 313:8
participant 269:2,4
participants 189:8
participate 103:4
 269:16
participated 324:3
participating 104:1
particular 104:4 122:1
 123:4 204:7 210:11
 238:7
particularly 115:18
 137:24 159:24
parties 5:7 16:19 19:20
 19:23 22:4,16 39:18
 45:1 61:14,18,19 80:5
 222:4 280:14 320:4
 320:10 323:24
partner 73:14 78:8
 84:12 160:16 181:19
 253:14 318:23
partnered 78:13
partners 238:11
partnershiped 162:5
parts 26:15 58:14
party 68:19
passed 72:14 266:22
 321:22 322:2 323:16
passionate 209:12
pathway 128:15
patience 277:19
patio 102:23 104:12
 125:1
patios 102:13,16,18
Pause 5:15,18,22 6:4
 13:16 28:10,15 36:8
 58:21 72:1 109:12,15
 112:23 117:25 131:6
 135:21 175:19 197:13
 197:17 216:9 218:18
 229:15 232:17 233:16
 233:19 263:10,16
 286:8,17 287:3
 299:10
pay 179:25
peace 11:19,20 13:22
 15:3,6,8 17:18,25
 19:12 20:12 32:23
 33:12 44:10 250:25
 251:24 277:22 278:12
peak 306:7
pedestrian 11:12 13:9
 17:20 18:3 20:16
 250:20 251:3
peg 125:23
pending 119:9
Pennsylvania 102:9
people 8:22 24:3 60:19

79:18,24,25 88:9
 123:11 124:8 128:22
 170:10 180:4,5,5,8
 196:2 209:12 226:9
 237:1 239:18 240:6
 246:18 250:7,9
 270:20 272:16 273:2
 315:2,4,10
percent 83:9 159:1
 186:16 269:9 303:9
percentage 303:5
perfect 274:2 286:10
 319:7
perform 35:14,14,16
 91:3
performed 42:8
period 43:1 47:19 73:13
 302:1,18
permission 181:5,11,11
 311:21
permit 270:15
permits 270:21 271:6,7
 271:8,9,12 273:13
persistent 15:5
person 9:7,12,15 10:13
 10:14,23,24 50:25
 51:4 87:5 108:11,12
 108:12 112:25 202:22
 209:12 227:8 308:23
personal 107:24 273:19
 316:18
personally 42:8 76:18
 76:22 77:12 111:18
 115:14 273:9
pertained 200:22
pertains 207:3 212:19
pertinent 93:14
pervasive 43:8
pest 82:11,11 97:23
 121:16 133:6 193:24
 195:4,20,25 196:4,9
 196:12,15,22,23
 199:18 201:12 203:8
 206:7,11,21 207:4,12
 208:5,20 209:8,17,25
 212:25 215:12,13,21
 216:4 225:5 226:2
 255:23 314:1
pests 82:9 85:14 201:5
 204:17 209:13 213:2
 233:1
phone 90:13 206:24,24
 243:22 283:15
photo 86:7 142:10
 163:15,20 164:12,18
 165:18 167:14,19
 230:20 235:25 257:8
 257:10 258:18,19

259:15 306:11,14,19
307:1
photograph 229:23
263:19
photos 131:15,20,23
132:7 134:2,24 137:1
138:15 170:21 214:4
219:6,7,9,10,11
220:14 234:12,20
313:14
physical 125:24
pick 68:21 213:6,7
245:12 252:20 258:9
291:13 298:5,16
picked 171:6,10,17
172:14,18,23 213:24
275:5 289:19 294:25
picking 114:5,16
186:25 213:20 248:18
picks 220:8
pickup 171:9 178:16
213:14 234:25 274:24
275:19
pickups 174:10 178:7,7
picture 46:5,15,25
51:24 52:9,17 53:3,16
53:22 54:10 55:17
83:20 133:18 141:13
142:11 143:3 153:20
154:1,13 157:15
163:18 164:9,11,13
169:14 170:22 228:19
229:12 230:13,15
238:19 261:25 308:8
pictures 135:5,10 136:1
136:2 137:16,17,18
138:9,25 139:1,4
142:20 143:20 190:6
238:16,18 262:12
300:13,16 317:9
PIF 11:23 13:7 17:16,18
18:1,1,9 19:17,18,20
19:21 20:1,3,8,14
21:22 23:4 24:10
277:8
pile 264:25
pioneer 78:10
PIP 224:3,5,8,13
pizza 240:16
placards 317:17
place 25:2 81:13 86:9
88:10 104:13 113:17
133:8 160:14 177:9,9
177:11 215:13 307:14
313:6 319:14
placed 323:20
places 116:6 317:17
plague 238:14

plagued 201:15
plan 24:5 79:13 84:13
84:25 97:24 99:9
104:3,21 106:3
124:22 130:17,20
158:6 160:7 164:5
166:19 315:5
planet 129:13
planned 210:10 322:15
planning 98:8 201:25
313:11
plans 32:4 104:14
127:25
plastic 212:2 227:15
313:13
play 123:4 216:12,13
pleadings 33:8
please 5:6,8 6:21 7:2,20
7:21 8:3,4,5,7,24,24
9:19 28:8,23 33:23,24
34:6 36:7 37:20 55:12
61:8 70:17 71:4,19
90:12 92:10 93:17
105:4,25 108:6,15
109:8,18 115:5,6
117:19,20 118:20
124:20 126:16 127:14
134:4 137:5 162:12
162:13 166:23 169:8
186:1 188:17,21
192:18 197:12 216:8
216:24 222:15,16
229:14,17 231:23
232:2,16 233:9,15
241:24 244:15 246:6
246:15,21 250:1
255:20 256:20 257:21
262:20 263:9 267:17
270:9 271:15 283:22
285:14 291:1,5
299:14,14 308:9
311:4 319:14 322:7
pleased 29:13 31:5,7
pledge 100:25
pledged 187:23
plumber 121:13
plus 78:24 156:15,17
pockets 54:2
point 16:5,18 17:12
18:7 19:23 64:7,7
87:17 88:5 89:14
111:1 116:4 137:1
190:20 206:12 207:21
233:8 248:20 251:13
252:12 263:1 276:12
290:2 299:19 314:22
points 18:17
pole 53:2,4,8,13,17

Police 35:18
policy 247:13 272:16
poor 43:8 188:4 238:12
242:10 248:14 276:5
319:23
pop- 266:3
pop-up 15:24 78:22
Popeyes 86:4
popular 298:24
popularity 78:24
population 38:11,18
46:24 202:3 204:12
populations 38:2
position 11:10 12:5
13:2 44:24 206:6,11
207:13 208:6,7
positions 104:8
possibility 288:12
possible 125:25 137:6
253:17
possibly 38:13 54:4
78:18 245:19
posted 323:19
pot 111:4
potential 18:12 64:9
212:24 213:2
Potomac 189:16
power 97:17,19 128:18
166:25 178:20
practical 323:22
practice 9:5 194:16
210:22 211:18 227:22
229:8 230:23 231:11
314:6
practices 32:6 40:6
227:19 232:22 241:11
256:10 313:12
pre- 273:25
pre-hiking 187:2
Pre-pandemic 99:17
precision 105:6
predict 178:11 180:8
preemptively 191:1
prefer 298:3
preferable 313:17
prejudice 221:20
prejudiced 222:9
223:25 224:1,17
225:4
preliminary 9:11 11:5
26:10,12,23 30:24
48:3 217:1
premise 40:22 41:3,5,7
premises 40:24 42:7
84:15
prepare 90:20 310:25
prepared 33:5 139:21
preparedness 18:23

presence 79:4
present 1:16 2:1 22:19
22:22 25:19,23 26:1,6
26:7 30:8 33:24 67:23
103:15 115:21 205:21
207:14 238:1 241:10
244:4 251:23
presentation 26:1
47:18 320:5 323:25
324:2
presented 23:18 182:8
210:7 238:16 260:25
323:24
presenting 23:18
President 205:20
presiding 1:14
press 78:25
pressure 184:18
prestigious 77:3
194:25
presumably 60:14
pretty 67:5,7 106:6
132:7 149:14 189:17
240:17 259:5
prevent 235:8
preventing 68:24
previous 54:10 171:9
171:17 173:1 178:3
188:2 200:21
previously 143:11
153:20 158:7 298:19
303:8
pride 161:23
primarily 77:14
primary 12:23 16:5
Prince 120:23
principals 6:18 31:8
prior 113:22 206:6
private 32:2 193:22
275:21 313:22
privately 195:13
privilege 238:5
privileges 117:15
124:13
prize 226:13
PRO 3:11,12,12,13,13
3:14
PRO-00050 321:3
proactive 97:11
probably 19:18 32:1
76:5 77:1 107:20
111:3 188:19 243:13
245:11 248:4,5
297:22
problem 10:13,25 15:5
16:8 32:13 58:1,5,6,7
81:18 82:20 83:8 96:6
97:5 100:20 113:15

132:23 133:25,25
 152:18 160:4 170:16
 170:18,19,19 181:10
 181:20 190:21,21
 191:3 214:25 223:12
 225:5 234:15 238:13
 238:17 239:5 240:21
 241:20 242:3,9,12
 249:18 261:12 264:4
 265:16 267:4 271:17
 272:9 273:23 280:21
 282:11 300:24 303:15
 307:8 317:2 318:25
 319:23
problematic 125:19
 133:20 214:11,13
problems 14:16 99:21
 190:13 191:6 238:13
 242:10 247:20,23
 261:13 266:9 271:23
 285:3
procedural 15:10
procedures 133:8
proceed 31:1 81:9
proceeding 272:1
 282:1 322:3
proceedings 26:16
 321:23
process 19:23 22:15
 23:18 26:4 60:20
 130:25 132:3 181:10
 190:24 191:11 245:25
 255:22 311:23
produce 215:16
produced 162:9
product 307:10
products 228:12
professional 193:18
 201:13 202:19 272:22
proffer 252:3
proffered 255:13
program 194:8 235:2
 266:14 309:12 314:9
programs 194:16
progressively 99:24
proliferation 253:5
promises 317:8
promising 303:12
proper 182:12
properly 33:1
properties 83:16 318:3
proposal 90:11 292:20
proposals 278:21
proposed 50:19 67:19
 67:20 98:3,5 110:1
 111:6 125:1 135:1,15
 136:6,11 153:3 166:6
 174:18 253:23 280:18

286:22,25 320:10
proposing 298:1 318:6
prospective 44:25
protein 187:3
protest 1:7 5:4 6:7 11:8
 11:15,18,18 13:11
 18:7 20:8,10,11,17
 23:3,5,13,16,17,21
 24:14,15,21 25:1 26:2
 29:1 35:25 36:2,13,19
 36:21,22,25 37:4,5
 38:7 43:1 44:7 45:2
 45:17 47:21 48:20
 60:12,13 80:18
 155:19 222:3 249:14
 251:6 316:13 317:21
protestant 2:7 22:20,21
 23:17 26:6 37:13 44:8
 54:13 55:4,20 56:12
 60:18 137:15 143:2
 168:19,24 174:13
 175:9 235:12 257:23
 258:22,25 263:14
Protestant's 54:6 80:25
 173:18,20,21 175:4
Protestants 7:25 11:9
 22:18 29:6 33:19
 127:8 136:23 311:24
 314:15 320:14
protested 23:24 44:9
 60:14 80:22
protesting 23:22 24:15
 24:16,21 25:4
proud 123:8,16
Prout 2:6 3:3 5:16 8:6,8
 8:10 34:5,6,7,9,17
 36:6,10 45:21 47:17
 48:16 50:6 51:12 52:6
 55:14,17 64:12 66:14
 69:13 70:9,20
proven 309:17
provide 75:25 203:13
 252:3 256:7 308:20
provided 21:20 22:4
 30:1,2 39:7 44:7,23
 47:3 48:4 59:3 84:18
 99:4 117:21 258:16
 294:3,4
providing 240:4
provision 215:10
provisions 22:7 215:19
proximity 56:23 288:6
public 52:14 57:15,17
 220:2 232:22 270:12
 270:16,16,16,22
 275:11,12 324:3
published 322:20
 323:21

Puck 119:17
pull 51:10,13 55:10
 96:5 124:14 162:10
 175:16 197:11 285:21
 290:5
pulled 285:15
pulling 51:14
purchase 39:21,22,24
purchased 97:19 227:7
 227:12 230:2,7
purchasing 194:8
purpose 62:19 68:16
 320:23 322:14
purposes 117:15
pursuant 320:25 322:4
 323:17
purveyor 306:2,4
purveyors 305:23
push 307:5
pushed 309:15
put 14:18 25:2 66:12,12
 73:2 110:17 125:17
 125:23,24 126:15
 131:7 132:14 162:23
 170:11 206:14 214:18
 215:19 223:7 234:24
 234:25 240:7,8
 241:24 242:1,24
 251:12 262:25 278:15
 280:23 288:11 289:2
 297:20 307:4 309:14
 309:21,22,23 312:7
 312:12 314:14
putting 104:12 114:10
 129:15 259:10 261:11
 273:12

Q

QA 194:7
qualifications 199:24
qualified 32:2 75:11
 198:4 202:22 254:11
 255:1 271:20 292:8
 312:8,9,11 313:22
 314:7
qualifying 202:9 313:19
quality 194:6 208:15
 209:24 254:6 255:15
 313:24
quarter 77:13
question 10:9,21 20:4
 32:10 50:14,16 65:23
 66:9,13 69:20,25 76:8
 86:24 94:21 98:7
 99:14 104:19 105:1,2
 105:8,9,13,14 106:3,3
 106:11,15,17,18
 113:1 114:12 115:6,9
 115:13 144:25 161:10
 161:11,12,13,14
 164:16 168:8 172:2,4
 176:4 177:24 200:17
 204:21 205:6 208:11
 228:23 229:4,10
 230:11,17 248:1
 249:1,6,19 251:23
 253:3 255:17 259:16
 277:6 278:10,10
 281:25 282:2,8,9
 287:24 288:19,22
 289:22 290:13,22,23
 290:25 291:2,6,11,18
 291:19,20,25 292:14
 292:15,16,17 294:7,8
 295:1 296:5,11,20
 297:7,9 298:10,12,14
 299:16 301:21 302:4
 302:10,24 308:19
 309:1,4 311:14
 317:13
questioning 69:21
 86:18 215:4 244:1
questions 10:20,24
 47:12 48:9,12 65:17
 66:6,6 70:14 86:13,16
 93:14,14,19 95:3,5
 100:25 101:11,15,20
 101:21 112:22 116:10
 158:3 159:8 160:5
 161:14 162:24 169:8
 176:1 182:16 183:3
 183:13,16,19,23
 184:21 188:11,14
 191:19,22 198:25
 199:7 200:11 205:13
 209:3 221:24 226:18
 227:2 231:21 232:3,6
 232:9 235:20 246:6
 251:22 278:19,20,23
 282:13 283:2 290:14
 290:17 294:3 300:3,3
 300:4,5,6,9 301:18,21
 307:21 308:1,16
 310:17,18
quick 96:5
quickly 107:14 209:7
quiet 11:19,21 13:22
 15:3,6,8 17:18,25
 19:12 20:13 32:23
 33:12 44:10 250:25
 251:24 277:22 278:13
quite 59:15 89:11 98:22
 99:3 123:18 195:24
 223:14 257:5 272:21
 274:7,22 275:7
 277:16

quoted 39:22

R

R-A-N 9:4

R-I-N-E 9:3

races 77:15

racism 77:14

radius 40:14 45:13

63:19 145:13 148:10
149:10

raise 11:6 14:22 20:14

21:21 34:6 68:10 71:4

108:15 109:7,18

118:19 192:18 217:22

244:15 261:16 266:5

raised 11:17 12:3,4

13:2,7 17:17,24 18:8

19:3 20:19 23:2,15,20

24:14,20,23 25:1 26:2

33:1 40:8 48:23 64:19

93:20 104:16,22

111:14 250:16,17,18

250:22,24 253:16

274:20 277:7,8 288:3

314:11

raising 15:16

ramifications 42:20

Rammies 77:6

ramp 102:9

random 132:12 133:21

ranging 42:10

rare 253:4

rat 38:11 39:5 52:11,12

52:13 56:16 58:1,6

82:2 83:11 86:1

132:10 133:15 168:6

180:23 189:25 190:13

190:21 223:12 225:5

234:14 241:20 273:23

273:23

rats 32:12 38:3 52:12

52:14 54:2 56:16,20

57:19 81:23 82:6,8

84:4,5,6 85:20,23,24

97:6 100:10 132:8

133:2,9,13,23 134:15

136:23 138:23 180:20

211:25 234:11 240:3

240:8,23,25 241:17

243:2 256:3,5 257:2

264:15 265:19 273:7

273:7,17 275:1 276:1

276:3,5 288:13 289:3

289:4,5,7,9 306:13

308:10 309:18

reach 105:18 133:12

reached 102:3 103:12

280:15

reaching 44:24

read 37:18 270:23

reading 121:18

ready 118:17 244:9

311:7

real 96:5 164:12

reality 260:21

realize 143:25 243:16

266:4 306:10

really 14:2,23 15:3

16:17 19:4 49:25 51:5

78:21 79:21 88:23

89:25 98:13 107:14

110:13 121:14 123:1

123:16,18 124:6

129:2,12 132:4 169:3

172:1 178:8,10,12

180:8 186:23 190:19

196:10 212:18 223:10

238:2 240:5 247:22

253:5,13 256:8 266:8

268:19,21 273:10

274:4,8,15 275:2

276:5,6 289:11

294:17 309:15 311:16

311:19 312:25 314:9

316:25

rear 38:16,18 46:8,12

46:18 56:25 57:12

166:16 286:22,24

287:4,6 290:6

reason 14:2 36:25 51:3

61:13 67:2 185:22

188:7 207:9 212:21

214:14 223:3 261:16

264:24 265:1,6

296:17 302:15 316:10

reasons 24:18 75:17

135:24 137:18,19

143:3,10 267:15

280:10 321:3

rebuilt 74:10

rebut 269:14

rebuttal 3:7 185:1,3

269:14 304:19,21

recall 49:9,12,25 52:13

53:8,18,23 56:16

57:18,22

recalled 305:7

Recalling 304:22

RECD 3:9 4:1

receive 39:6,16

received 39:11 45:10

45:15 55:3 56:12

126:13 127:12 147:19

148:18 149:19 150:13

151:1,15 154:20

156:4 157:8,18

168:24 175:9 195:15

225:13 235:15 236:10

253:17

receptacles 46:14

49:11 128:23 163:18

167:4

recess 321:23 322:3

recipe 78:17

recitation 20:9

recites 17:20 18:9

recognition 78:25

recognize 55:17 170:22

171:2 286:23 308:8

recognized 120:7

194:15

recognizing 95:11

recommendation 38:13

130:8

recommendations

131:2 204:22 268:16

recommended 264:5

recommends 234:18

record 6:10,21 7:16,21

8:6,24 9:13,19 27:8

30:20 31:16 34:15

51:23 54:7 56:6 59:1

100:22 107:8 116:21

116:21,24 137:9

138:12 139:10 162:17

168:10 169:20 170:4

173:7 174:7 177:2

225:10 237:5,10

262:25 301:6 315:9

320:6,9 322:7 324:14

records 27:14 54:25

118:8,13 225:25

RECROSS 3:2 102:1

recyclables 68:25

recycling 87:1 129:24

147:7,8 163:13

171:11,13 172:16

211:12,15 214:21

redirect 3:2 101:15

106:23 116:13 183:24

184:3 185:9,12

191:25 232:11,12

291:3,4 299:19 300:7

302:1,2 310:22

redoing 319:14

Redu 103:22 105:21

reduce 129:2,9,11

306:7

Reese 2:7 3:5 5:19

185:19,20,23,25

186:3,11 188:14

192:2,8

refer 51:9

reference 35:18 44:15

67:10

referenced 67:15

232:20

referencing 45:23

referred 20:22

referring 123:24 134:11

refine 319:10,11

reflect 138:12 170:5

refresh 188:21

regard 104:15,21 106:5

202:11 203:14 204:22

252:6 265:15 277:20

279:16 281:22

regarding 28:22 207:12

225:7 265:9

regardless 159:2

regards 174:10 307:1

Register 322:21 323:22

regret 87:13

regular 261:16 263:25

264:3

regularly 186:24 252:8

regulated 196:11

regulations 31:17

322:17

regulatory 35:14 195:3

196:11 312:21

relate 12:17 13:13 21:1

250:21

related 13:23 15:5

17:21 18:11,16 19:10

20:15 21:18 70:7

75:12 93:4 111:20,23

202:5 251:1,3,24

265:19 272:19 278:14

314:1

relates 11:21 13:6

20:20,25 68:11 234:9

249:24 250:19 251:15

relation 156:11

relationship 98:18

196:3

relevance 59:12 60:10

60:11 64:17 69:17

75:9 88:14,16 89:23

90:1 174:17,24,25

180:13 259:3 261:10

271:6 302:8

relevant 58:4 60:23

61:8,17 64:21 68:16

68:17,18 69:21 89:4

91:2 136:24 138:22

148:15 176:7,18,24

246:17 259:21,22

260:7 261:4,5 265:5,5

277:25 291:23 292:3

292:9 293:24

remaining 22:10

remains 13:20,20
remarks 33:20
remember 19:17 29:17
 49:15 102:10,24
 146:9 288:8
remembering 235:9
remind 33:23,24 55:24
remodel 124:4
removal 68:20,24
remove 146:12 297:19
removed 248:10 290:1
removing 153:13
renew 60:10
renewal 76:4 80:14,19
 241:23
renewals 278:1
renewed 80:14
renovation 287:15
rent 179:25
reopen 124:4
repair 233:11
repairman 121:13
repairs 121:17
repaved 49:10,19
repeat 14:17
replace 212:6 219:3
 318:7
replaced 158:21
replacing 307:9
replica 164:4
report 36:3,11,14,19,21
 37:3,19 43:6 44:4
 45:17 47:19 50:24
 51:17 58:14,16 59:5
 61:3 64:23 65:2,20
 66:8,23,25 67:14,15
 70:5 212:5 286:7
 301:2
reported 252:23
reporter 7:3 107:23
 236:25 246:22 247:7
 252:23
reports 82:11 215:16
 301:6 322:14
represent 32:5 131:23
representation 139:16
representative 7:25
 37:10 39:12 189:10
representatives 10:21
represented 312:10
represents 313:12
reputation 178:17
 188:3,4 228:12
request 10:1 47:1 191:9
 233:11
requested 37:9 41:17
 41:18 84:15 222:2
 255:18 296:24

requesting 9:10 44:14
 44:17,19 311:3
require 275:18 287:25
 289:19 290:19 291:13
 298:16
required 39:20 82:10
 92:25 102:23 216:4
 222:2 270:13 271:6
requirement 20:21
requirements 215:23
 216:2 267:2 281:19
 297:12
requires 20:9 68:19
 270:14
research 79:25 224:22
resemblance 164:4
resemble 165:16
reservations 313:19
residence 49:20 157:2
 234:19
residences 49:1,3,8
 82:14,16,21 136:10
 137:2 214:6 275:17
 279:21
resident 65:9 130:2
 131:25 133:13 244:13
 246:10 248:9 284:23
residential 11:11 13:8
 17:19 18:2 19:7 20:15
 66:3 132:9 138:15
 139:2 141:13 189:17
 253:11 262:12,16
residents 69:14 85:21
 132:17 134:13,16,25
 159:24 191:13 201:17
 201:20 213:24 214:24
 216:2,4 233:21
 234:13 238:7,10,16
 240:22 248:22 305:25
 316:12
residents' 136:22
resolve 16:19 60:12
 61:19 264:9
resolved 60:13 135:19
 250:14 277:18
resource 130:24
resources 232:24
respect 12:5 13:3,8,11
 17:17 18:9 33:2 93:19
 131:2 213:9 214:25
 233:21 250:23,24
 269:16 271:13 295:17
 295:21 307:8 308:5
 313:11 318:8
respected 314:4
respond 14:21 17:12
 121:5 251:11
responders 100:6

123:14
response 39:10 44:22
 47:3 48:10 95:4
 101:13 104:21 106:4
 109:9 112:2 116:12
 183:14,21 191:23
 198:10 215:25 217:14
 218:2 231:24 232:5,8
 260:12 281:7 282:3
 284:11 294:9 301:19
 304:7
responsibilities 35:10
 209:4
responsibility 241:2
responsible 88:23
 97:12 208:16
responsive 269:11
rest 96:4 128:19 189:11
 304:4,5,9
restaurant 15:23 31:11
 31:24 40:6 57:3 72:7
 72:11,17 73:4,8,9,15
 73:17 74:10 75:15,20
 76:3,24 77:5,7,8,19
 77:25 81:18 84:22
 85:12,23,25 86:1
 87:18,23,25 88:2,3,5
 88:6,10,19 89:18,24
 90:12 91:5,8,16 94:3
 102:17,19 111:22
 113:5 114:2,4,22
 115:17 119:14 120:3
 120:11,13,17,18,21
 121:11 122:10,19
 123:4,21,22,25,25
 124:11 125:12,18
 128:6 133:5,25
 135:17 140:3,21,22
 142:13 143:16 144:21
 149:14 158:8,16
 167:9 176:17,22
 178:13,25 187:8,25
 188:1 191:1,8,12
 193:19,23 194:3
 195:8 196:5 201:2,11
 202:5 203:16 208:22
 209:17 210:12 213:3
 215:11 226:7,9
 227:22 233:13 248:17
 282:21 285:1,11
 287:16,17,18 297:16
 303:2 306:4 309:6,10
 309:22 314:4
restaurant's 82:8
restauranters 31:10
 77:9 120:19 215:20
restaurants 41:3,5
 56:23 73:6 76:23

80:21 84:18 98:23
 102:14 115:19 119:18
 121:20 129:18 132:6
 132:10,18 134:13
 140:17 171:23 176:15
 180:3 188:4,6 189:13
 189:22 190:1,8 194:9
 195:14 197:4 200:23
 201:4 204:15 206:19
 208:23 209:19,23
 215:1,8,24 234:9,16
 239:24 247:20 253:5
 265:23 266:11,19
 270:18 272:24 273:9
 295:16 301:11 312:19
 312:19
restaurateurs 233:2
 313:3
rests 236:13
result 305:20
resume 197:20,24
 199:7 200:5,8 202:19
 205:19 206:5,6,9,10
 207:10,12,22 208:4
resumed 116:24 237:10
Retailer 1:7
retired 308:24
return 94:8 324:10
reveal 150:7
review 223:2
reviewed 48:20 255:25
Rice 73:16 74:15,17
 119:12 120:2
right 6:5 7:14,20 8:5,12
 8:13 9:6,17 10:12
 11:1,4 14:9,17 15:11
 17:6,9 20:3 22:11
 23:7,14 25:13,15,22
 26:3 27:12 28:4,5,19
 28:21,24 29:19 30:16
 30:17,20 31:2 33:22
 34:2,6 37:12 40:4,10
 41:16 43:11,14,15,21
 44:2 46:20 47:10 49:1
 51:14,17 52:2,17,20
 53:2,11,12,16 57:2,4
 58:11 62:6,13 63:3,4
 63:12 64:24 65:1,12
 65:13,25 69:24 70:16
 70:17 71:4,21 72:4,6
 73:18 74:16 80:18
 81:22 83:13 85:17
 86:7 87:6 89:2 91:13
 93:8,9,9,12 94:5,17
 95:2 100:5,13 101:18
 102:20 106:25 107:4
 107:4,5 108:2,2,15
 109:8,18,19,22

110:21 111:13 112:11
 114:15 115:4 116:19
 117:11,11,21,22,24
 118:20 120:6 124:12
 124:21,23 126:1,10
 127:4,22 130:19
 131:14 132:1 133:3
 133:14 134:1,12,17
 134:17 137:15 140:18
 142:7,16,24 144:7
 145:6 149:7,16
 153:17,24 155:23
 156:20 157:24,25,25
 158:2,23 159:10
 162:1 163:22 167:22
 169:19,20 170:4,5,14
 172:5 173:25 174:5
 175:2,7,11 177:21,23
 179:19,20,23 181:4,7
 181:14,15 182:2,2,4
 183:10,11,18 185:6
 185:18,24,25,25
 186:1 189:18,23
 190:18 191:24 192:18
 193:5,6,11,12,25
 194:18 195:18 197:21
 198:15 199:16 200:4
 204:14 210:6 211:6
 216:13,22,23 217:7
 217:25 218:15 219:5
 220:12 221:14 225:15
 226:17,21,24 227:1
 229:2,9 230:4,4 231:1
 232:1,18 233:18,20
 233:24 235:3,4,4,5,17
 236:15,17 237:6,14
 237:16 239:9 243:23
 244:5,7,10,15,22
 245:7,9,21,23 246:2,3
 247:4 248:25 249:5
 249:21 250:10 251:19
 251:20 253:2 255:3
 256:21 257:7 259:17
 260:4 261:7,22,23
 263:2,5 267:18
 269:20,23 270:1
 271:3 272:11 273:2
 276:8 280:6 283:12
 283:13,14,14,17
 284:1,5,7,20 285:8
 286:3 287:4,16,23
 289:1,11,18 290:20
 292:10,12,13,20
 294:15 296:9 299:13
 301:17,20 304:2,4,16
 308:15 310:16,24,25
 311:6,10 312:6
 320:12,16,17

right-hand 125:1
rights 5:7 181:2 184:8
 191:13
ripping 273:11
Ris 194:23
rise 12:19
road 141:20
rodent 18:13 31:25
 38:18 46:24 57:25
 160:4 168:6 182:12
 190:7 196:16 198:8
 202:3 203:7,22,23
 204:8,12 206:17,25
 209:18 215:15 218:24
 219:19 220:6 227:20
 238:13 239:5 242:3
 264:12 318:5 319:1
 319:24
rodentologist 255:24
rodentology 204:1
 216:18
rodents 16:2 32:9,12
 82:6,8 83:8,16 85:14
 100:9 103:3 128:15
 129:5 132:16 160:11
 160:12 161:2,25
 181:21 191:10 201:6
 202:6 204:10 212:22
 214:25 216:20 220:3
 225:22 226:15 228:8
 235:8 238:25 239:1
 253:15 257:4,5
role 10:7 34:25 35:2
 123:5 202:2 316:14
roles 10:23
roll 24:19,19 321:9
 323:1
rolldown 52:25
rolls 73:2
roofs 239:2
room 85:2 125:21
 274:19 297:11 309:22
 309:24 315:6,8
 323:19
rooms 295:15
Roughly 110:2
round 125:23
routine 82:10
routinely 301:2
row 57:3 73:19 110:15
 134:13 213:19 268:17
 275:13 316:20,21
 319:6
rule 24:11 29:23 199:17
 207:23 217:23 270:12
 270:14,23,25
ruled 26:18,18 70:9
 153:20 255:5 280:4

rules 105:11 221:6
 223:3,4
ruling 30:10,18 68:12
 221:23
ruulings 23:7
run 31:19 209:16
 236:24 315:3,4
running 52:14 75:14
 190:22 266:3 281:11
runs 125:5

S

S 1:18 3:1 9:3 74:20
S-C-O-T-T 7:18
S.E 36:15 38:13 45:9
 46:3,9 49:5,22 57:1
 73:19 96:24 99:7
 104:11 109:24 141:11
 141:14 153:1
SA 241:24
safety 11:12 13:9 17:20
 18:3 20:16 103:3
 124:2 130:23 133:7
 188:5 190:23 193:18
 193:21 194:7,16,24
 195:4,17 196:6
 201:12 209:5 214:22
 226:15 250:20 251:3
sale 13:14 21:1 41:5
sales 41:21 42:2
Sam 9:3
sandwiches 78:16
 179:9
sanitation 31:25 193:22
 195:17 196:6,18
 209:5 226:15 314:1
Saturday 37:16 41:20
 41:22 42:4,18 50:9,21
 179:19
saw 53:9 56:20 67:14
 78:1 83:20 137:21
 138:13 155:8 234:11
 234:20 238:18 253:25
 257:10 306:11 313:14
 317:9
saying 13:17,20 15:20
 27:9 30:17 37:3 43:12
 43:13 57:2,19,22 88:7
 100:10 114:21,24
 153:24 155:9,11,12
 166:13 167:18 207:21
 224:21 268:1 274:2
 278:22,24 293:19
 309:21
says 17:19 18:2 21:2,5
 21:24 62:10 87:21
 91:4 94:5 139:4 146:5
 148:2 155:1,2,9
 160:14 169:23 174:10
 205:20,21 207:13
 208:5 219:11 234:24
 235:8 315:12
schedule 188:19
 213:17
scheduled 97:18 107:9
schedules 178:16
school 72:14,19,23
schools 45:6
scope 12:23 88:13
 163:25 180:14
Scott 2:3 3:4,6 5:11
 6:19 7:17 31:8,9
 73:13 77:8,23 81:12
 82:17 87:4 99:16,17
 99:23 100:10 102:7
 103:6,7,9,15,22,25
 110:10,11 111:20
 112:5 115:15 118:14
 118:22 135:18 159:16
 159:19 177:8 187:6
 190:6 235:23 304:22
 305:6 313:6 316:5
 317:1,5
screen 36:7,11 47:11
 52:3 65:4 70:17
 117:20 162:13 185:22
 197:16 218:4,5 219:8
 229:14 231:23 232:2
 299:14
screens 218:9
scroll 134:2 229:18
 233:7,15 287:1
scrubber 20:22 39:21
 39:23
se 1:7 48:4 49:9 160:12
seal 307:4
sealed 167:2 288:20
sealing 132:23
seated 178:25,25
seating 32:21 125:2,3
 270:18
seats 172:25 173:3
 177:9,10,11,16
second 5:9 11:20 26:15
 40:2 73:11 84:22
 284:14 321:6,7
 322:22,23
secondarily 276:11
secondary 129:14
seconded 321:9 322:25
 323:2
section 11:16 58:16,18
 233:13 251:2 320:21
 321:1,4 322:4
sector 32:2 313:22
secure 130:12 307:7,17

- security** 102:21
see 5:23,23 12:1 14:7,9
 28:16,21 36:18,24
 38:2 42:7 43:17,21
 46:3,21 49:20 50:7
 52:9,16,21,21,24 53:1
 53:4,5,15 59:16 69:1
 79:21 82:6 84:2,4,5,6
 89:4 105:2 118:2
 124:21 132:7 133:19
 133:20 135:25 138:5
 141:5 152:1 175:20
 192:12,16,19 193:9
 197:16 204:20 206:5
 206:9 207:12 208:3,4
 214:7 215:3 216:15
 218:22 219:9,15
 223:22 224:9 226:11
 236:19,19 248:13
 253:21 267:3 273:3
 280:11 283:14 286:13
 287:8 289:5,7,9
 306:14 312:22
seeing 49:12,15 52:13
 53:23 56:16 57:19
 58:5,7 73:5 94:15
 111:23 138:11 141:4
 237:1
seeking 320:24 322:17
seen 54:23 68:2 83:6,10
 83:11,18 86:1 110:16
 111:18 112:9,11,14
 113:4,11,12,16
 115:14 116:2,5
 131:14 165:3,4,16,17
 166:22 167:23,25
 230:20 231:4,14
 274:16
sees 83:22 254:14,21
select 163:5
selected 168:12
self- 210:24
self-closing 210:24
sell 40:22
sells 40:25
semi-finalist 120:10
sends 317:18
sense 76:7 84:19 276:6
sent 40:9 44:13
Seoul 78:11
separate 10:9
separately 238:5
serial 72:12
series 137:16
serious 105:21 312:25
seriously 128:2 314:17
serve 85:15 114:2
 116:5 179:9 316:7
serves 10:3 41:8
 114:20
service 13:14 21:1 47:2
 73:9 114:15 193:24
 209:22 227:23 272:15
 301:10 308:20 310:11
services 191:14
servicing 123:5
serving 35:20 38:5
 89:12 90:5 180:18
 182:11
session 324:10
set 85:1 88:9 172:20
 233:20 297:11
setting 40:4 66:12
settle 61:15 279:3
settled 270:4 279:8
settlement 16:20 41:13
 59:9 60:2,6,12,13,19
 60:24 61:4,5,10,11,16
 81:8,11,15 87:8 88:24
 95:20 96:20 160:13
 160:21 166:5,9
 173:22,25 174:8,18
 174:22 175:25 176:5
 177:4 184:6,7 267:12
 268:12 269:12,17
 278:20,23 280:1,6,8
 280:12,19 281:14,15
 311:25 312:3
setup 172:6
seven 79:15 115:16
 145:18 179:19,21,23
 208:23 217:11 222:5
 222:7,19 243:13
shape 212:23
share 36:6 51:24 52:3
 53:22 69:9 111:17
 117:19 162:7,12
 166:4 167:14,16,19
 167:19,20 171:2
 174:7 218:4 228:20
 229:12,14 268:13
 306:16
shared 14:24 97:10
 218:10 275:11,12
shares 218:5
sharing 117:15,15
 124:13 127:23
sheets 210:19 227:13
 231:7
shelter 240:4
Shilla 78:8
Shirlington 75:2
shops 111:4
short 1:19 95:7,9,10,14
 95:19,22,25 96:6,12
 96:15,25 97:4,14,24
 98:4,7,10 99:2 100:24
 101:6,11 120:12
 308:17,18 309:9
 310:5 321:7,7,8,11,12
 321:12 322:23,23,24
 323:3,4,5,5
shortly 124:5
shot 268:23
show 6:6 15:2 19:13
 31:9,14,18 54:21 61:1
 63:13 68:7 75:10 90:3
 174:9 206:12 215:15
 216:23 217:3 219:7,9
 228:19 238:20,22
 257:9,15,21 299:14
showcase 218:24
showcasing 216:19
showed 83:20 169:13
 169:21,22,25 170:2
 170:21 261:25
showing 67:24 214:5
shown 54:11 59:4
 214:4
shows 45:6 46:7 51:7
 62:22,22 155:21
shut 128:16 167:3
 251:14
side 38:6 43:6 46:20
 49:4 52:17,20 53:2,8
 53:11,12,16 57:5,10
 63:7 83:2,3 125:1
 150:20 158:11 193:22
 209:14 245:20 248:11
 275:14 311:1
sides 38:6 128:12
sidewalk 41:11,24,25
 214:18 270:22
sign 28:5,6 87:20
 142:11 184:13,18
signed 81:17 87:8
 184:9
significant 64:8 213:1
 252:8
significantly 12:24 33:8
signing 87:14
signs 66:22 67:14
silent 243:22
silly 128:9
Silverman 241:22
similar 150:22 208:25
 215:23 216:1 287:20
simple 315:1
simply 84:19 315:11
Simultaneous 23:8
 26:21 27:20 30:22
 34:3 43:24 53:20
 94:16 105:5,23 106:9
 107:2 115:3 135:7
 137:4 140:11,23
 148:12 155:4 163:19
 166:10 176:10 192:14
 193:4 194:4 198:18
 199:5,10 200:3
 202:14 203:4 204:24
 205:14 207:18 221:8
 222:23 228:17 229:1
 229:25 230:14,24
 235:19 243:4 249:25
 254:9,23 258:12
 259:24 260:2 262:22
 267:24 288:17 299:24
Singapore 119:19
single 297:11 309:24
single-family 239:24
single-member 246:11
sinking 273:11
sir 5:21 6:25 7:6,8,22
 8:8,14,17 9:15,24
 10:11,16 11:3 13:21
 14:4,19 16:10 21:17
 22:10 24:6,7,22,24
 25:5,6,17,21 26:18
 27:1,9,10,16,22,25
 28:9,14 29:10,16
 30:11,15,21,24 31:1
 34:7,15,16,20 35:1,12
 36:11 38:7 43:18 44:5
 44:6 47:11,15 48:12
 48:17,22,22,25,25
 50:16,22 51:10,20
 52:10,11,15,23 53:1
 53:11,23 54:1 56:19
 57:10,22,22 59:6,11
 59:23 60:3,7,8 61:12
 61:23 62:7,14,21 63:1
 63:22 64:6,12,21,23
 65:2,4,15,17,18,23
 66:6,9,11,14,16 67:2
 67:16 68:17 69:4,8,10
 69:11,24 70:2,10,12
 70:14,15,23,25 71:11
 75:13 76:9 83:22
 86:16,20 95:22 98:9
 98:23 101:5,17
 106:22 107:18 108:3
 108:5 109:14,17
 115:13 117:6,23
 118:17 119:2 136:13
 136:13 137:13 138:3
 138:7 140:14,25
 142:15,17 143:8
 144:4,25 149:12,22
 152:8 155:11,12
 157:1 161:10,12,14
 161:15 162:19,23,25
 164:16 166:9 167:16

167:20 168:8,16
 169:9,10,16,17,20
 170:2,6 172:3,3
 173:11,13,16,20
 174:1 175:17,23
 176:7,8,14,18,25
 181:14 183:1,5,11,16
 183:19,25 184:23
 185:3,6,12,17 198:6
 199:14 200:15 209:6
 217:13,16,23 218:11
 221:2 222:15 237:19
 237:20 243:14 244:4
 283:3 285:22 286:16
 291:7 295:1 299:15
 300:15 308:19 309:8
 310:11,20
sister 15:21 72:16
sit 88:9 114:15 219:16
 289:8
sit-down 94:3
sitting 114:13 193:2
situation 172:21 241:8
 288:5 310:2
situations 114:9 270:20
six 31:12 41:2 59:4 65:3
 67:19 80:9 84:2
 115:16 120:2 145:1
 158:17 171:22,22
 172:7,11,15 194:9
 208:23 216:10 219:11
sixth 95:18
size 292:23 293:18,19
 294:18 303:18
skilled 195:25
slightly 67:23
slip-up 311:19
sly 317:7
small 102:19 121:10
 172:22 298:25
smaller 291:13 292:21
 292:25 297:25 298:15
 299:3
smart 240:9,9
smell 276:6
smoldering 73:25
smorgasbord 240:12
social 86:6
socialize 113:18
sole 250:22
solicited 127:1
solid 121:23
solidarity 77:14
solution 129:7 133:1
 271:17 274:8 275:7
 295:14 297:22 298:5
 313:16
solutions 112:8 253:18

277:15 305:24 306:9
solve 100:20 271:23
 272:9 303:15
solves 267:4
somebody 248:2,6
 268:12
son 114:5
soon 120:5
soon-to-be 83:4
sorry 6:7 7:4 12:6 13:18
 13:19 22:18,25 26:11
 27:5 28:20 29:6 38:6
 39:3 44:12 65:1 70:9
 87:16 90:14 92:10
 106:8 108:7 135:20
 143:14 150:17 166:12
 170:25 185:16 211:1
 211:5 216:1 220:23
 221:10 224:3 228:21
 243:15 250:3 260:3
 265:8 269:6 282:5
 285:8 293:11 294:13
 295:13 298:13 302:25
 321:24
sort 76:11 150:6 188:1
 190:25 210:19 247:23
 256:22 270:15 273:23
 273:25 275:25 295:13
 303:16
sorts 197:5 312:23
sound 88:18 216:13,23
 218:3
sounds 99:8 128:10
 212:18
source 110:11,12
 112:18 119:21 120:10
 120:17 276:4
south 57:8,9
Southeast 186:12
 188:23 202:11 223:15
 223:17 253:24 260:22
space 79:1 84:20,21
 85:3 125:24 133:5
 158:17,18 167:10
 266:4 270:12,17
 274:15 275:11 315:2
 315:5 319:17,17
spaces 97:9,9 100:17
 275:21
speak 19:8,13 39:2
 95:12 122:7,16,20,22
 122:23,24,25 130:2
 136:13 211:2 243:13
 246:25 250:8,10
 253:1 260:4 267:16
 267:17 283:15 284:3
 284:19,22 297:3
 302:13

speaking 8:3,5 23:8
 26:21 27:20 30:22
 34:3 43:24 52:25
 53:20 75:18 90:12
 91:15 94:16 105:5,23
 106:9 107:2 115:3
 134:8 135:7 137:4
 140:11,23 148:12
 155:4 163:19 166:10
 176:10 192:14 193:4
 194:4 198:18 199:5
 199:10 200:3 202:14
 203:4 204:24 205:14
 207:18 213:23 221:8
 222:23 225:24 228:17
 229:1,25 230:14,24
 235:19 243:4,19
 249:25 254:9,23
 258:12 259:24 260:2
 262:22 267:24 288:17
 294:13 299:24
speaks 15:7 16:9 19:6
 245:12
special 35:17
specific 23:21,22 24:17
 42:22 103:25 104:14
 105:18 106:3 116:1,2
 138:18 200:10 202:8
 206:7,15 207:6,11
 214:18 242:15 267:2
 267:15 288:5 303:1
 311:2
specifically 13:23
 17:18 18:2 21:4 27:1
 102:11,17 104:10,20
 113:5,11 114:18
 134:4 136:7 137:20
 138:1 163:12 194:16
 200:7,22 201:6,24
 202:1 205:24 206:14
 206:23 208:4 212:3
 216:18 225:25 227:8
 249:16 264:2 267:17
 272:25 273:5,19
 311:4
specification 231:7
specifications 228:3
 229:6
specifics 135:5 270:3
specified 19:14 256:1
speculative 262:4
speed 144:6
spell 7:2,15 9:2,18
spelled 7:23
spend 121:14,21
spending 315:19 316:3
spends 18:24
spent 195:10 273:10

sphere 159:25
spike 273:24
spirits 40:25 41:6
spoke 37:13,14,15 43:3
 48:19 210:20 274:25
Sporadically 28:3
spot 186:21 214:22
spread 133:9 305:18
square 85:1 125:23
squares 276:2
stability 112:19
Stadium-Armory 51:18
staff 2:2,2 87:7 88:23
 129:1 167:6 187:10
standard 16:10 19:6
 228:3
standards 19:14 82:13
standing 52:7
standpoint 125:20
stands 73:18 244:8
standstill 39:19
Star 77:12
start 11:6 73:15 124:25
 151:20 192:13 205:22
 237:17 292:13
started 73:5 77:22
 119:16 186:20,23
 208:8,23 210:8
 309:13
starting 110:11
starts 125:4 128:4
state 7:15 34:14 51:1
 96:18 255:13
stated 14:17 28:24
 37:13 49:18 105:15
 105:15 140:2 141:23
 176:21 181:15 183:5
 184:12 205:19 207:15
 261:9 324:6
statement 29:4,7,10
 34:1 39:7 44:14,18
 225:4 237:13,18
 292:23
statements 11:22,23
 37:9 44:20 243:9
 282:1
states 64:5 137:25
stating 25:10,15 44:23
 64:4 217:10
Station 189:16
status 16:22 19:18
 21:20 39:24 222:3
stay 107:25 290:1
staying 88:24
stays 290:3
steak 240:16
steel 313:13
step 248:6

steps 21:11 73:20
125:6,9,11 285:10
287:25,25 305:17
306:21,25
stock 163:14,20 164:12
165:18
stop 105:25 133:9,16
134:3 166:4 170:25
250:1
stopped 94:25 138:10
310:2
storage 129:20 214:5
214:24 215:1 233:22
234:19 241:15 271:13
295:15,21
store 84:22 85:5 160:23
253:6 270:15,21
294:22 295:6 296:8
296:12,19,22
stored 49:7 85:12
212:12 234:12 289:21
294:24 311:17 314:15
stores 111:4 115:20
125:7,12 129:13
storing 84:14 257:1
storm 12:13
story 68:6
straight 66:12
street 1:7 36:15 38:12
43:7 45:8 46:3,9 49:5
49:22 57:1,9,9,13,14
66:19,20 73:19 74:20
79:1,14 80:8 83:2,3
86:5 95:24 96:10,11
96:11,13,23,24 98:20
99:6,19 102:10
104:11 122:1,23
132:11 140:17 142:11
146:6 147:4 148:3
149:15,24 150:5,20
151:9 152:25 154:25
155:3,10,10,12,16
158:11 186:12 188:22
189:19 199:3 202:11
223:12,14 241:22
253:23 260:22 275:17
275:17,18 285:13
308:22
Street's 96:14
streets 98:19 109:24
133:23 223:15
stretch 238:24
strewn 132:11
strictly 11:18
stringent 215:19
strive 159:23
struggle 311:14
study 224:22

stuff 18:25 240:8
312:21
stunned 92:23 94:10,14
style 78:10
subcommittee 270:19
subject 13:13 103:2
submit 19:1 204:4
317:19
submitted 26:24,25
224:2
submitting 47:18
substantial 315:6
success 196:12 318:20
successful 178:18
273:21 316:19
successfully 274:23
295:14
sudden 249:2,4
suffer 188:6
sufficiently 200:1
suggest 112:9,12
253:18
suggested 121:3
212:12 268:22 269:17
311:20
suggestion 123:20
213:5 306:12
suggests 221:19 233:5
suited 12:22
summarize 13:5 37:18
37:19 39:10,10 40:17
summer 72:24
Sunday 41:20,22 42:3
65:11 132:13
Sundays 179:19 253:9
supply 214:20
support 72:15 74:6
110:6,8 122:11
126:23 186:15,17
317:20
supposed 21:6 77:23
88:19 90:23 91:8
190:12,14,18 214:15
233:21 259:5 303:3
sure 23:16 50:15 55:7
59:15 89:11 102:21
123:23 124:25 128:5
138:20 139:24 142:17
142:25 143:8,16
144:9,12,15 149:14
159:18 161:1,7,24
163:14,15 167:7
170:17 171:4 178:12
178:17 193:10 199:9
202:13 203:18 207:19
208:1 215:20 233:13
237:23 245:2 246:16
246:23 247:7 249:8

250:13 251:21 252:25
275:13 278:2 280:23
291:22 301:6 307:14
307:16 312:10 318:2
surprise 66:1,4 67:17
67:21
surprised 78:21 190:25
226:11 227:9 256:8
256:12 274:19
surrounding 19:7 75:1
97:21 135:1,6 136:6
276:2
survey 66:14,18
surveyed 62:3 63:19
sustain 58:10,10 61:22
69:3,3 89:6,11,16
93:11 94:18 149:6
182:25 255:4 264:24
271:15 277:13
sustained 106:13 164:2
166:1 180:16 231:18
270:9 272:2
sustaining 265:1
swear 109:7 246:3
switch 14:6,8
sworn 241:6
sworn 34:11 71:8
108:19 118:24 186:5
192:23 244:20 305:8
syllables 8:15
symbol 211:14
sympathize 191:4
system 38:10 62:14,15
62:23
Szafran 2:7 3:6 5:24
8:22 9:2,3 236:19
244:13,14,16,18
246:13 263:18 270:11
272:11 283:6,16
286:21 291:1 299:16
300:10 302:4 304:14

T

T 3:1,1 8:11
T-A-V-R-I-L 8:10 34:17
t/a 1:6
table 59:4,10 62:4
245:20 251:12
tables 88:8
tackle 132:4
take 78:1 107:6,9,16,18
107:19,23 111:9
117:16 118:9,13
128:2 131:20 161:23
162:5 177:3,5 178:13
237:2,3 241:6 283:15
305:18 318:1,4
319:19 322:25 323:1
take-out 78:23
taken 21:12 46:5,15
135:5,10,14 136:7,10
136:16,19 137:1
138:21 140:2,5
142:20 143:20 229:24
takeout 87:21,25 88:2
88:11,21 91:11 94:4,6
116:3 124:1
takeout/fast 92:2
takes 9:4 86:7 161:1,4
talk 18:15 88:15 92:15
100:13,16 103:8
105:20 124:12 166:19
176:19 178:21 201:3
243:16 254:19,21
255:6,8,8 277:10,13
282:10,16 312:14,14
313:23
talked 55:15 90:7
129:25 160:7 166:13
169:24 208:18 316:14
talking 11:24,25 53:24
90:5,11 91:14,14,17
91:21 97:11 104:10
113:6 134:10 161:7,8
171:20 173:15 205:10
207:9 223:16 231:11
241:14 249:9 251:11
267:13 271:1 276:21
276:22,24 277:5,5
295:9 302:16 309:16
talks 219:1 233:10
tarnished 228:12
taverns 41:2,4
Tavril 2:6 3:3 5:16 8:10
34:9,17
teaching 121:15
team 121:23 128:4
129:5 201:5 209:10
teams 97:8 123:17
tech 218:13
technician 210:21
technology 128:9
teed 286:1
tell 27:23 32:3 35:9
40:17 42:13 49:25
77:20 83:15 87:5
140:1 152:9 163:3,9
182:6 187:7 223:24
224:17 246:15 248:8
251:17 257:17 271:22
296:22 301:15 311:4
312:7 315:4
telling 7:10
temperature-controll...
309:24
temporary 273:24

- ten** 58:7 63:24 107:7
110:5,10 119:24
248:5 255:21
- tend** 276:7
- tender** 209:2
- tendered** 81:16
- tenor** 155:21
- term** 77:2 275:10
- terms** 12:2 70:5 78:21
81:14 91:1 93:20
113:7 129:20 130:11
135:6 138:23 165:17
178:19 187:13 204:7
209:4 210:11 254:6
275:22 280:15 312:3
314:7
- testified** 34:11 62:13
71:8 93:2 101:2
108:19 111:7 118:24
136:3,4,9 137:25
138:15 139:1 141:6
142:6 145:9,13
148:15 149:4 160:17
160:18 168:12 172:13
172:17 176:14 178:19
186:5 192:23 208:14
244:20 259:7 265:7
288:8 298:19 300:10
305:8 313:25 314:23
314:25
- testify** 30:12 32:2 63:10
66:7 69:6 94:12
136:18 169:9,15
170:9 205:11 243:12
245:23 249:20,21
255:11,12 257:18
268:2 269:8 271:21
- testifying** 50:12 83:17
106:1 230:9
- testimony** 32:17 56:19
59:25 60:7 70:4,21
93:15,15 101:7 107:5
116:18 136:25 138:21
150:10 159:21 160:20
173:20 177:1 184:23
188:3 189:24 192:3
207:25 208:19 247:8
252:1 253:1 265:11
269:11 288:9,14,19
288:23 289:6 304:3
304:15 305:13,15
313:10
- thank** 5:21 6:3 7:6,19
8:13 9:7 11:4 18:20
21:16 28:9 29:11,12
30:14,21 31:1,3,4,5
33:16,17,23 36:9
42:12 47:6,11,16,17
- 47:18 48:5,7,15 50:3
50:5 51:21 55:24
56:15 57:24 58:25
66:11 70:2,10,12,17
70:19,21,23 71:10
95:1,10,11 96:9 99:2
99:4 101:7,8,9,10
106:20,21,24 107:1,4
107:4 112:22 116:8
116:15,18 117:23
118:1 119:5 127:22
157:25 158:2 159:8
159:20 162:14 163:2
166:5 167:13,22
169:1 170:14 171:5
183:17,19 184:20,23
188:9,17 190:17
191:17,20 192:2,5,8
193:15 199:1 210:5
219:25 225:18 231:22
235:21 236:14,15
237:8,25 246:9 252:6
258:4 264:17 265:14
268:5 270:11 279:15
285:9 299:11,15
304:3,13,14 305:12
307:18 308:13,16,19
310:5,6,8,10,10,11,23
310:25 311:12 315:17
315:18,21 316:1,2
319:25 320:2,4,17
323:23,25 324:7,11
324:12
- thanks** 70:18 76:11
310:15
- theirs** 187:8
- thing** 50:8 88:21 133:11
168:4 215:8 260:16
262:11 273:15 278:22
- things** 32:21 79:23
101:1 112:11 113:10
123:8 132:20 161:4
196:1 207:12 212:1
218:23 228:5 247:21
247:22 256:1 257:3
266:9 268:10,23
270:21 277:24,24
278:13 279:22 280:25
303:10 306:1,18
312:4,25 321:24
- think** 12:24 18:14 19:5
32:1 43:5,5 51:6
56:18 57:25 58:6,7
62:13 63:25 64:6 68:2
68:12 75:1 79:18,20
82:2 84:7,24 85:18
94:24 99:15,20,22
103:14,23 106:6,20
- 107:13 110:25 111:2
116:7 120:14 121:8
123:7,13 126:22
127:2 130:1 134:5,19
135:23 136:14 138:9
142:10,25 143:15
146:8 148:15 151:24
154:14,24 158:18
161:16 162:3 165:21
167:12 168:2 176:13
176:18,24 177:17
179:7 180:14,17
181:3 182:2,6 184:1
188:2 189:6 195:19
210:16 216:3 217:10
223:3 224:20 225:6
226:25 228:23 232:20
233:17 244:4 249:1
252:14 254:12 255:16
256:16 266:23 274:13
274:25 279:4 282:17
289:11 294:13 295:4
296:10 297:17,21
298:14,18,25 302:17
303:14 307:25 311:9
311:17 312:1,17
313:9 314:6,23
315:12 316:4 319:18
- thinking** 129:22
- thinks** 58:5 255:6 272:9
- third** 18:15 68:19
- thought** 17:7 31:18
96:16 105:12,13,14
132:3 185:15 211:13
281:14 314:8
- thoughtful** 315:13
- three** 11:9,11 20:19
40:21 90:20 103:18
107:20 117:3 120:21
158:14 206:1 213:13
289:21
- thriving** 226:8
- throw** 295:3
- tied** 204:13 206:20
209:16
- ties** 209:17,24
- tight** 210:25 214:15
227:25 256:2,7
- tight-fitting** 161:21
- tightly** 227:25
- time** 9:12 14:2 25:6
33:15 35:3 36:3 39:19
39:24 40:7 42:17
44:24 47:6 73:13 77:1
79:6 86:14 98:22
110:19 114:1 116:6
120:15 121:21 143:24
154:7 159:8 160:19
- 177:13,17,19 184:15
188:10,18 200:24
201:11 215:14 217:23
221:6 223:2,8 224:21
226:19 239:4 240:21
240:21 241:23 246:14
247:11 250:10 253:25
260:19 261:25 272:14
273:11 274:10,14
291:5 303:5,6,9,15
304:12,17 310:15
315:19 318:9 319:9
321:25
- timely** 323:22
- timer** 243:18,23
- times** 8:18 82:17 84:2
114:4 115:15 171:8
171:12 172:19 248:20
252:11 253:7 268:11
284:22 306:7
- tips** 235:10
- Title** 12:19,23 322:11
- today** 8:19 14:3 18:15
23:12,15 24:2 29:13
31:6,24 47:21 61:18
70:4,21 73:21 107:5
116:18 119:10 176:7
184:23 188:10 189:24
210:7 224:15 229:24
238:10 242:6,14
246:15 252:7 254:2
258:10,13 264:11
270:6 310:15 311:13
312:12 315:19 320:5
324:4
- told** 14:10 22:2 62:1
102:12 103:14 184:11
230:12 242:19 243:10
243:11 256:13 277:9
284:25 296:3
- tons** 84:5
- top** 158:14 195:13
228:7 242:24 256:20
- top-notch** 187:9
- topics** 220:8
- tops** 219:16 227:24
- total** 31:15
- totally** 86:10 262:24
- toters** 130:7,7 132:22
172:6 212:2,7,13,23
213:7,16 215:4
289:19 291:12,15
297:17 303:20,23
313:14
- totes** 97:16
- tour** 37:24
- town** 113:13 190:3
- townhouses** 213:19

track 221:12 315:9
trade 36:14
trading 12:10 44:1 45:9
 45:14 46:2,8
traditional 124:10
traffic 42:19 130:8
 249:13 250:19 251:1
 251:4 276:22,25
 277:5 290:7,9 305:14
 305:19,25
train 97:7
trained 87:7 187:11
training 121:15 128:4
 129:1 167:6
transition 124:10
transitioned 121:10
transpired 39:13
trash 11:24 13:6,23
 16:1 18:11 31:25 32:4
 32:7,8,9,16 33:2,10
 37:23 38:4,10,14,16
 38:22 40:3 43:8 46:10
 46:10,13,22,23 48:24
 49:7,11,20,20 53:10
 53:14,15 56:17 64:18
 68:13,19,20,21,25
 69:18 75:12,15 81:4
 84:13,14,22 85:2,3,5
 85:13 86:25 87:1 92:5
 96:25 97:13 111:14
 111:19,25 125:7,13
 125:18,24 128:1,22
 129:9,18,20,24,25
 131:2 132:1,3,11,16
 132:22 133:23 134:9
 134:25 137:2 138:16
 138:25 139:2 141:13
 141:13 147:9 151:10
 160:7,10,15,22,23
 161:20 163:11,18,23
 164:4 166:14,16,18
 166:19 167:4,17,23
 167:25 168:11 169:14
 169:16,21,22,24
 170:1,2,9,11,15,19
 171:6,9,10,11,13,17
 172:14,16,18,21,23
 174:10 176:11,16,19
 176:21 178:2,5,9,14
 178:22 180:24 182:11
 182:13 196:19 198:7
 198:21 200:9 202:7
 203:7 210:11 211:18
 212:8,12,17 214:5,14
 214:17,24 215:1
 225:21 233:22 234:12
 234:25 238:12,16,21
 238:24 241:15,19,25

242:10,25,25 247:24
 248:13,14,17,18,23
 249:14,16 250:21
 251:14,15,25 253:6
 254:19,20,20 255:9,9
 255:10 256:5,7,23
 257:1,2 258:6,8,9
 259:11 260:1,18
 261:1,2,11 262:3,12
 262:16 263:21,22
 264:2,6,25 265:2,9,20
 265:20 266:1,12,14
 266:20 267:1 271:13
 272:25 273:8 274:7
 274:10,12,14,19
 275:2,3,3,4,6,8,19,23
 276:1,14,16 277:7,14
 278:14,15 282:22
 283:8 285:2 287:21
 287:25 288:10 289:2
 289:19,23,25 290:3
 290:11 291:13 292:21
 292:24 294:18,22,25
 295:3,15,21 296:8,20
 296:22 297:11,14,18
 297:18,25 298:6,15
 298:17,21 299:3,5
 300:13,18,20,24
 301:3 302:5,17,21,21
 303:4,12,13,16,18
 307:4 308:5 309:11
 309:21,22,23 311:16
 313:12 314:8,16
 315:1 317:9 318:5
 319:1,15,23
travel 105:21
traveling 226:9
trial 266:18
Triangle 73:12 98:15,15
tried 123:18
tries 68:5 217:20
trouble 171:1 246:22
troublesome 212:18
truck 248:13,15,16,17
 290:5 308:22
trucks 14:25 16:2 17:21
 19:9,10 248:23
 249:17,17 251:15,16
 258:8 260:17,18
 264:2 265:21,21
 276:16 288:3,4 290:9
 290:11 299:5
true 50:18 70:4 87:17
 87:19 147:10 191:16
 278:1,5 289:18
truncate 17:8
try 30:3 39:15 71:25
 85:15 133:9 138:19

245:15 249:15 284:4
 306:9
trying 7:10,13 14:7 22:1
 39:16 61:1 62:8 67:7
 89:14,14 90:2 125:22
 128:22 144:6 146:8
 163:12 171:2 175:16
 189:9 196:10 203:12
 212:6 218:13 237:2
 248:14 251:13 260:18
 264:9 277:22 281:18
 294:25 298:21 305:23
 306:8
turn 7:7 14:10,11,15
 58:13,15 64:13 82:6
 192:11 216:13,23
 243:18 256:16 268:22
turned 140:16
twice 80:14 92:8 171:13
 171:14 172:24 303:1
two 6:18 8:15,21 22:10
 26:23 39:18,19 45:1
 52:12 63:5 64:3 65:10
 74:23 78:23 88:13,14
 91:1 94:6,7 95:17
 108:23,24 120:15,21
 125:6 132:9 133:22
 135:14 136:10,21
 137:2 138:16,21
 140:2,9,10 142:4
 145:13 147:14 148:4
 148:10 149:10 150:8
 151:21 152:10,21,22
 152:23 156:24 158:18
 163:5 171:11 172:19
 186:19 189:21 194:21
 211:11,11 214:18,20
 220:6 221:16 227:14
 227:15 250:7,9 256:4
 256:23 265:23 289:21
 307:6 312:11 313:2
 314:3 315:6,10
two- 107:9
two-three 19:19
two-time 120:9
type 40:18 66:5 96:21
 176:22 252:3 273:3
types 66:15 256:7
 297:14
typical 128:12
typo 51:19

U

U.S 78:11
Uh 206:3
Uh-huh 43:10
ultimately 232:25
un-managed 247:23

un-mute 283:16 284:2
 285:5
un-rebutted 313:10
unable 61:15,18
undefined 58:5
underneath 54:3
understand 7:12 81:6
 82:16 87:25 88:1 90:1
 93:5 99:2 104:13
 109:2 181:9 182:17
 191:4 200:1 230:9
 249:23 279:15 280:20
 295:1 296:5 319:16
understanding 11:3
 19:2 80:24 81:2,14,20
 121:19 213:11
Understood 268:5
unfortunate 94:25
 184:17
unfortunately 77:16
 114:5 190:11 191:16
 301:12 313:1
Unified 47:4
unique 168:4 273:1
 297:10
unison 204:16
unit 148:3 297:14
units 128:19 212:19
 229:6
universal 211:14
unknown 262:12,15,15
unmute 8:25
unnamed 259:18
unrebutted 136:25
unresponsive 269:15
 299:2
unsure 136:1
unwillingness 312:2
uphold 317:16
ups 298:5
uptick 114:8
urge 33:14
use 14:23,23 15:7 28:7
 71:23 78:8 163:6
 164:5,18 165:5
 211:10 233:5 242:24
 264:14 274:3 276:11
 289:18 291:12 298:15
 299:3 303:20 313:13
 318:6
uses 163:21
usually 201:19 317:6
utilize 62:25 169:22
utilizing 129:2 132:21
 170:3
utterly 299:2

V

vacancies 83:5 113:14
114:8
vacant 79:1 83:9,12,24
84:1,9 100:13 110:21
111:3,23 133:5,14
vacation 223:5
variances 195:4
variety 201:23 206:19
212:1
various 110:13 273:19
277:23
vast 285:3
Vector 203:24 206:17
206:25 215:16 227:20
vehicle 193:1
vehicles 68:22 261:18
vehicular 11:12 13:9
17:20 18:3 20:16
250:20 251:4
vendetta 316:18
vent 21:12
venting 12:5 13:3,11
18:16 20:20,25 21:7
venture 112:4
verify 254:2
Vernon 73:12 98:14,15
verse 52:25
version 67:24
Vice 205:20
vicinity 46:11 268:25
Vicki 2:4 3:5 130:20
192:9,21
Victoria 5:12
video 1:14 14:11,11,15
217:3,4
view 46:1,10,18 219:11
248:12
violating 191:2
violation 43:17 46:21
89:3
violations 42:24 43:21
43:23 226:2 234:20
322:17
Virginia 75:3 196:9
visit 42:6
visited 42:13
visiting 114:16
visits 299:5
vocal 77:17
voice 189:12
voiced 103:24
voir 198:24 200:13
volume 82:14
volunteer 272:14
vote 321:10 323:1

W**W** 1:14,17 151:3

W-E-I-N-E-R 9:22
wait 71:24 89:8 105:10
135:18 216:12 293:7
waiting 106:8
waive 320:11,13,15
wake 279:10
walk 38:1 124:23 125:2
312:13,14
walked 254:1
walking 49:21 51:25
wall 52:16,18,20 54:4
55:25 56:1 149:3
walls 149:8,9,10
wander 257:7
want 14:11,14,14 17:12
20:4,7 26:13 43:2
50:15 51:22 55:7
56:18 63:13 68:8 80:2
89:6 92:16 94:21
101:20 103:18 107:16
110:23 112:6 121:25
129:6 130:6 134:4
137:23 138:2 152:9
159:19 166:19 167:16
167:20 169:20 170:4
173:15 178:18 180:4
180:6 193:10 196:3
198:23 199:11 226:6
240:17 241:8 242:18
243:9 247:6 249:6
251:21 257:20 258:20
259:12,19 264:8
265:25 266:1,7,8,11
266:12 274:21 278:2
280:16,22 281:6
282:20 292:21 295:25
296:1,6,7,7,9 308:8
311:5,6 315:11 316:2
316:12,19,23 318:1,4
318:18,19,19 319:12
319:15
wanted 50:7 51:22 73:4
94:1 96:7 123:10
218:23 237:23 246:9
252:25 268:13,21
313:5 316:15
wanting 51:13 180:1
wants 13:24 24:3 63:10
68:7 107:23 129:5
133:2 138:17 162:4
179:8 217:4 219:3
226:4 268:12 293:19
316:23 319:22
ward 96:2,3,5,12,13,14
102:4 122:8 189:4,5
215:5
wards 95:25 96:8
warnings 312:21

wash 97:20 128:18
166:25 178:20 318:3
washers 97:19
washing 97:17 194:17
Washington 97:5
120:14 206:20 226:8
309:7
Washingtonian 120:20
wasn't 90:15 268:11
278:25 281:15 298:10
298:12
waste 82:5 97:20
127:21 128:7,15
129:2,9,11 163:7,7,13
163:21 167:1 196:15
196:20 206:21 208:19
209:16,25 210:20
213:12 227:14 228:9
228:10 231:8 234:19
235:1 254:4 256:6
307:12
watch 318:10
watched 113:9
watching 110:14 114:2
water 12:13
waving 185:23
way 22:15 72:15,25
87:5 88:13 99:1
100:19 120:7 122:10
125:8 148:25 180:12
182:10 183:3 185:5
190:22 202:9 204:5
212:23,23 243:3,6
244:4 248:23 266:17
276:17 277:4 279:1
297:6,8,24 300:1,2
312:4 317:24 319:4
ways 21:25 22:1 32:15
100:15 112:19 123:19
129:2 296:3
we'll 21:17 23:6 52:12
108:2,2 116:20
129:23 130:9,14
154:8 167:9,11
171:10 178:7,12
216:13 218:17 237:4
237:5 286:2 307:15
307:15,15 308:12
312:16 319:11 321:9
we're 11:24,25 13:5
15:19 16:17 18:14
20:1,3 21:6,14 22:1,6
24:1,6 26:4 29:2
50:15 54:20 61:1,13
61:14,18 62:8 69:1
72:19 73:21 74:6
75:23,24 78:1 84:11
84:11,17 85:15 87:22

88:14 89:12,24 90:2
91:17,21 93:9,21
94:14 107:6,6 108:3
108:21 116:20,21
123:24,25 124:3,4,6,9
124:24 128:5 129:4,6
129:8,9,10,12,15
131:18 132:25 133:8
133:17 138:11 140:25
141:1,4,12 142:8
143:5 150:15 152:16
154:15 161:7 164:13
166:25 177:22 178:9
178:11 179:15,21
196:6,7,7 205:10
211:3 216:15 230:18
236:17,24 237:1,3
240:7,8 242:2 245:10
245:22 251:11 267:23
269:12 271:7 276:17
276:21,22,24 277:4,5
277:5,9,17 278:2,9
279:2,5,9,12 280:23
280:24 281:25 289:22
295:19 296:10 304:16
306:1,4,8,8 317:14
319:21 324:5
we've 18:16 82:18
97:16 98:22 100:11
100:12 104:6 115:19
120:25 121:10 122:18
123:18 130:20,22
133:1 136:24 161:4
266:19 267:9 269:10
284:21 301:9 302:16
305:23 317:4 319:4
319:10
wear 121:9 132:13
WebEx 1:14
website 163:15,21
165:19 213:21 214:1
227:21 323:21
Wednesday 1:11
224:11,11,14,15,19
week 32:19 79:15 114:5
165:1 166:25 171:13
171:14,17 172:8,11
172:15,19,24 174:11
179:22,24 213:13,15
213:20,25 224:9
238:23,23 246:19
247:11,12 306:10
week-and-a-half 305:22
weekend 187:1,1,4
weekends 72:24 73:1
78:3 79:20 253:9
weekly 128:20
weeks 19:19 86:5

103:18
Weiner 9:17 101:20
 244:6 250:9 304:5
welcome 285:2
weld 128:16
welded 167:3
well- 12:21 187:10
well-known 208:21
well-received 122:5
well-versed 18:23
went 24:18 60:14 102:7
 102:11,25 116:24
 120:3 123:3 132:12
 137:16 138:9 206:22
 237:10 267:7 302:17
 324:14
weren't 49:17,19
 137:17 262:13,14
 269:11
west 43:6 83:2 158:11
whatsoever 87:19
 105:7
wheel 298:2 303:3
wheeled 292:22 293:1,8
wheels 165:11 303:21
 303:24
whoa 105:10,10
wholly 294:24
wife 186:21
willing 22:6,9 39:24
 104:1 129:7 131:1
 181:22 274:5
willingness 312:15
win 241:9 242:4
wind 213:16 219:15
wine 40:23,25 41:8
wines 41:6
winner 120:15 241:22
wins 282:22
wish 70:25 106:18
 117:16 184:9 239:3
 282:18 309:5 317:23
 317:24 318:19 320:10
withdraw 59:17,18,18
 144:1,10,13 152:6
 154:9 174:3
withdrawing 144:4,5
withdrawn 144:16
 145:7 152:18
witness 3:2 8:22 10:15
 10:22 22:16,19 29:9
 31:23 34:5,10,16,21
 35:2,7,13,24 36:4,13
 36:22 37:7,15,21
 38:25 39:4,13 40:12
 40:20 41:18,25 42:8
 42:15 43:10,18,22,25
 44:6 45:24 47:24 48:3

48:7 51:14 55:22
 63:11 70:23,25 71:7
 71:11 83:23 86:13
 95:13,17,21,23 96:3
 96:10,13,22 97:3,7,15
 98:2,6,9,13 99:14
 101:3,9 105:2,8 106:7
 107:12,17 108:3,4,18
 109:16 112:22 115:9
 115:14 117:7,10,12
 118:23 119:1 127:24
 130:20 137:25 138:10
 138:14 140:15,20
 141:3,6,10,19 142:1
 142:10,17,24 143:8
 143:15,24 144:9,12
 144:15,18 145:1,23
 146:4,10,14,19,23
 147:2,10,13,23 148:5
 148:11,13,14,21
 149:13,23 150:10,19
 151:5,9,17,20,24
 152:5,13,20,25 153:4
 153:10,25 154:24
 155:13,24 156:8,13
 157:2,12 159:8,12
 161:16 163:20 164:17
 169:9 172:5,11
 176:14,20 185:7,18
 186:4,7 192:5,7,22
 193:2,7,11 199:17
 205:24 206:3,13
 207:7,19 208:1,9,14
 209:2,6 211:8 216:17
 220:1 226:17,18,21
 227:2 229:2,5 230:17
 230:20,25 231:1
 237:14 243:11,12,25
 244:11,19 245:5,18
 245:24 246:4,25
 247:4,10 249:3
 252:15,18 253:2
 254:10 255:16 257:15
 257:16,18 258:1
 259:25 268:2,5 269:7
 269:14 283:23 284:4
 284:7,14,17,20 291:7
 291:21 294:6,17
 296:18,25 297:3,8
 300:2,9,15,21 301:5
 302:25 304:10,19,21
 305:7 307:21 308:2
 309:8,12 310:10,18
 314:14
witness' 138:20
witnesses 10:10 30:12
 108:24 117:2,4,6,10
 304:5,12

Wolfgang 119:16,20
woman 202:17,21
won 75:4 76:16 77:6,7,9
 120:6,17,18,19,22,25
wonders 234:14
wood 52:21,24 56:1
word 300:7
words 160:1
work 7:10 72:23,24
 75:5 77:13 79:5 82:20
 97:8,17 98:20 99:11
 100:4,20,25 101:3
 110:12 112:6,16
 120:8 128:7 129:8,10
 132:20,24 141:21
 167:1 178:5 187:22
 188:8,19 194:21
 195:7 196:13,25
 200:19 201:5,10
 204:16,18 207:2
 208:5,25 209:8,8
 247:10 266:7 267:2
 268:21 272:22 276:9
 276:13 295:23 296:12
 297:24 310:6 312:15
 312:16 313:16
worked 97:16 119:16
 194:1,2,19 196:22
 197:4 200:18,21
 201:10 202:18,25
 206:11,19 223:7
 266:15 268:16,23
 301:9 313:4,23 314:2
 319:7
worker's 85:2
workers 84:3
working 18:25 35:6
 39:15 73:6 87:10
 99:10 121:16,17,18
 159:21 195:19 196:19
 197:3 201:8,9 205:22
 228:13 246:19 255:22
 272:24 284:16 305:23
 318:7 319:5
works 22:15 185:5
 203:8 297:21 300:1,2
 319:9
world 21:3 79:22
 119:18 123:3
worse 133:11 252:24
 264:8 267:5 273:9,9
worth 111:10
worthwhile 224:23
wouldn't 81:17 122:3
 155:20 184:11,12,19
 226:11 279:3 283:8
 288:1
wound 195:23

written 36:14
wrong 314:24
wrote 36:3,19,20 37:3
 43:5,6 66:21

X

X 85:1

Y

yard 211:12 227:14
 248:7
yards 274:3
yeah 17:16 52:19 75:14
 76:10,18 80:16 82:4
 89:17 90:18 96:10
 120:9,25 121:7
 122:17 123:7,25
 125:10 129:23 130:14
 133:21 134:12,14,19
 135:17 142:1 144:9
 146:10 149:5,13
 151:12,20 152:20
 154:6,22 158:5 165:1
 167:12 170:12,18
 172:5,16 179:8
 185:25
year 77:9,10 80:17
 120:16,19 121:3
 158:19 187:1 189:4
 259:15 313:3,4
year-old 114:10
years 31:13 35:7 80:9
 84:2 87:9 94:6,7
 110:5,10 112:15
 115:16 119:16,17,24
 119:24 120:2,21
 158:17,19 186:19
 194:12,21 195:10
 207:7 208:16,25
 215:9 238:9 247:15
 247:19 252:10 254:15
 255:21 265:22 272:23
 273:16,16 295:22
 308:24 309:6,9
 313:24 317:5 319:6
yellow 165:9,10 168:2
 231:9

Z

Z 153:9
Z-A-F 9:3
zone 65:8 66:1,3 69:14
 155:19
zones 64:14 66:15,18
 66:24 67:1,18,25
 68:12,15,23
Zoom 103:6,7,16

0**1**

1 4:2 14:21 17:19 21:18
 44:6 45:19 124:14,20
 126:2,4,11,14 173:18
 173:20,21
1-6 3:10
1,000 35:20 180:20
1,001 206:14
1,200 40:13 45:13 59:3
 62:16,21,24 64:9
1:00 41:19,21 42:3
1:30 107:16
1:44 5:2
10 46:18 47:9 236:18
 295:22 317:5 319:6
100 58:7 62:18 83:9
 159:1 186:16 303:9
101 3:3
106495 118:5
109 3:4
10th 223:14
11 3:12 47:1 257:21,23
 258:2
11:00 42:23
11:30 37:24
112647 118:6
113 3:4
119 3:4
11th 322:21
12 3:12 238:9 263:6,9
 263:14 272:23
12/20 139:4
12:00 65:10
12:30 37:25 42:23 50:20
1200 139:5 145:14
124054 1:8 5:6
126 4:2,2,2
127 4:2,3
12th 144:18 145:9,23
 146:6,11,15
13 59:25 194:9
13-restaurant 208:21
131 4:4,4,5,5,6,6,7,7,8,8
 4:9,9,10,10,11,11,12
 4:12,13,13,14,14,15
 4:15,16,16,17,17,18
 4:18,19
14 41:12 59:24 60:1,4
 203:18,24 204:3,19
147 4:12
148 4:13
149 4:13
15 54:11,14,22,24 55:1
 55:4,5 62:2 266:20
15-16 3:13
150 4:14,14

151 4:15
154 4:17
156 4:17
157 4:18,19
159 3:4
16 54:7,9,11,14,19,23
 54:24 55:1,4,10,14
 194:12
16-PRO-00045 12:11
1602.2 20:9
168 3:14,14
16th 186:12 188:21,23
 322:13,20
17 3:13 54:19,23 55:16
 55:20 56:6,13 60:5
 119:17 208:16,25
 241:13 313:24
1713.8 221:19
174 3:11
175 3:11
18 3:14 41:2 119:23
 168:17,19,25 308:22
184 3:4
186 3:5
188 3:5
18th 35:8,25 74:20
 96:11,14
193 3:5
197 4:3
1997 72:18,22

2

2 4:2 44:12,13 96:12,14
 124:15 126:16,18
 127:5,13 175:3,4
2,000 194:13
2:11 24:2
20 64:4 98:16 265:22
 273:16 308:24
20-year-ago 274:1
200 223:16
2006 72:22 73:10
2007 119:22
2011 73:11
2012 215:9
2017 73:23 76:25 80:9
 81:10 99:17
2019 195:11
2020 76:23
2021 98:16 113:25
2022 47:2 77:13 98:17
2023 1:12 35:25 37:16
 45:10 46:6 47:2
 205:21 207:14 258:17
 262:1
2024 35:8
21 41:10 91:9
21st 91:9 113:25

22 247:15
220 4:19
225 4:19
227 3:5
23 20:8 221:19
23- 321:2
23-PRO-00050 1:8 5:5
 320:25
23-PRO-0050 36:17
232 3:5
234 4:20 146:5
235 4:20
236 4:20,20
24 177:9
246 3:6
25 12:19,23 207:7
 273:16
25- 18:4,9
25-313(b)(3) 11:16
257 3:12
2575 320:22 322:4
2575(b)(13) 321:4
2575(b)(4)(A) 321:1
26 47:2,2
263 3:12
27,000 123:13
27th 45:10,15
28-July 46:5
283 3:6
28th 42:10 50:20
29 46:6 148:2
29th 37:16 46:15 50:9
 50:21
2nd 224:7,9

3

3 3:11 4:3 21:18 44:17
 124:15 127:14,17
 174:8,13 175:5,5,6,10
 175:24 246:12 322:11
3-1-1 190:15 191:9
 233:11
3:52 107:6
302 3:6
305 3:6
308 3:6
30th 42:11
31 40:12 41:10,12 45:12
 59:1 60:1 61:16 62:10
 63:21,21,23 64:2,6
313(b)(3) 18:5,10
33 308:23
34 3:3
36 173:2 177:11,18,22

4

4 4:3 44:22 58:18
 197:11,15,22 198:1

200:6
4:00 107:8
4:01 116:19,24
4:15 116:21,22
4:16 116:25
400 45:7 66:19 67:18
 73:19 83:2 95:24
 147:3,4,23 148:5,21
 149:14,23 150:19
 151:5,8 154:24 155:5
 155:11,15
405 322:11
423 96:24
424 155:1,2,6,9,10
45 3:10
46 62:10
47 3:10
48 3:3 173:5 177:9,12
 177:18,23
4th 27:3 109:24 151:21
 151:24 152:21,25
 153:10,21 154:3
 155:11,16 156:8,10
 221:11

5

5 67:24 107:8 127:24
 131:8,16 134:3,10,21
5-0-0 321:22 323:16
500 38:12 43:7 49:21
 57:1,8 66:19 83:2
 199:3 200:11 202:11
 260:21 265:17
517 1:7 36:15 45:8 46:3
 46:9 49:5 99:6 253:23
54 3:13
55 3:13,13
56 3:13
5A 4:4 131:11 133:18
 139:9,19 140:4,7,13
 140:13,15,19 141:8,9
 141:15,24,24
5AA 4:17 131:11 134:12
 135:9 136:8,14
 137:25 138:2 139:9
 154:14,15,17,21
 158:1
5B 4:4 140:4 141:25,25
 142:8
5BB 4:17 154:23 156:2
 156:5 158:1
5C 4:5 142:9,9,22
5CC 4:18 156:7,22
5D 4:5 142:23,23 143:3
 143:6,14
5DD 4:18 156:25 157:9
 158:1
5E 4:6 143:7,7,12

C E R T I F I C A T E

This is to certify that the foregoing transcript

In the matter of: I Egg You

Before: DC ABCA

Date: 08-09-23

Place: teleconference

was duly recorded and accurately transcribed under my direction; further, that said transcript is a true and accurate complete record of the proceedings.



Court Reporter

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1716 14TH ST., N.W., STE. 200

WASHINGTON, D.C. 20009-7831