$$
\begin{gathered}
\text { DISTRICT OF COLUMBIA } \\
+++++ \\
\text { ALCOHOLIC BEVERAGE CONTROL BOARD } \\
+++++ \\
\text { MEETING }
\end{gathered}
$$

| IN THE MATTER OF: |
| :---: |
| Drane Flannery |
| Restaurant, LLC |
| t/a The Big Board |
| 421 H Street NE |
| Retailer CT |
| License No. 87398 |
| Case \#22-CMP-00006 |
| (Violation of Mayor's Orders) |

Thursday February 10, 2022

The Alcoholic Beverage Control Board met via WebEx videoconference, Chairperson Donovan W. Anderson presiding.

## PRESENT:

DONOVAN W. ANDERSON, Chairperson
BOBBY CATO, JR., Member
RAFI ALIYA CROCKETT, Member
EDWARD S. GRANDIS, Member
JENI HANSEN, Member
JAMES SHORT, JR., Member
ALSO PRESENT:
SARAH FASHBAUGH, DC ABRA Staff
WALTER ADAMS, DC OAG
ANTHONY CELO, DC OAG
KATIE CHAVERRI, Applicant Counsel
ERIC FLANNERY, Applicant
INVESTIGATOR RHODA GLASGOW, DC ABRA
DR. ANIL MANGLA, Witness
T-A-B-L-E O-F C-O-N-T-E-N-T-S
OPENING STATEMENTS ..... PAGE
Walter Adams ..... 19
For the Government
Katie Chaverri ..... 24
For the Applicant
EXHIBITS
EXHIBIT NOS. DOCUMENT MARKED REC'D
Government
1 Curriculum Vitae of ..... 14 ..... 16Dr. Anil Mangla
2 Immune System Graph ..... 14 ..... 16
3 Vaccination Graph ..... 14 ..... 16
4 Graph Regarding ..... 14 ..... 16Outbreak Info5Graph Regarding 141416
COVID Infection byAge Range
67-12
Impact of Face Masks ..... 1516
Case Reports of ..... 15 ..... 16Various ABRAInvestigators
13 Email ..... 15 ..... 16
14Chart Regarding1616What the ViolationsOf Mayor's OrderInformation from1616
Department of HealthInformation from BigBoard
16 Facebook Post ..... 16 ..... 16
17Video1616

## WITNESS

DIRECT CROSS REDIRECT RECROSS

$$
\text { Dr. Anil Mangla } 35
$$

Rhoda Glasgow
58
CLOSING ARGUMENTS PAGE
Anthony Celo ..... 77
For the Government
Katie Chaverri ..... 80
For the Applicant
Anthony Celo, Rebuttal ..... 81For the Government
P-R-O-C-E-E-D-I-N-G-S

CHAIRPERSON ANDERSON: Good morning. We're on the record. Good morning, everyone. As chairperson of the Alcoholic Beverage Control Board for the District of Columbia, and in accordance with D.C. Code Section 25764 of the Open Meetings Act, I am welcoming you to an emergency meeting of the Alcoholic Beverage Control Board.

This meeting is being conducted pursuant to guidance made available by the District of Columbia's Office of Open Government regarding electronic meetings held by public bodies during the public emergency.

Pursuant to this guidance, notice of today's meeting was provided 48 hours in advance of the meeting on ABRA's website and on the District's central meeting calendar. The notice included the time, date, agenda, and call-in or log-in information for public participation.

This electronic meeting is being posted by a Webex account provided by the District of Columbia government. Please address any questions or complaints to the OOG at
opengovoffice@dc.gov.
My name is Donovan Anderson, and I'm Chairman of the Board. I would like to introduce the other members of the ABC Board who are also participating electronically pursuant to Mayor's Order 2022-007. Please respond when I announce your name. Mr. James Short?

MR. SHORT: Mr. James Short, present.
CHAIRPERSON ANDERSON: Mr. Bobby Cato?
MR. CATO: Bobby Cato, present.
CHAIRPERSON ANDERSON: Ms. Rafi Crockett?

MS. CROCKETT: Rafi Crockett, present.
CHAIRPERSON ANDERSON: Ms. Jeni
Hansen?
MS. HANSEN: Jeni Hansen, present.
CHAIRPERSON ANDERSON: Mr. Edward
Grandis?
MR. GRANDIS: Edward Grandis, present.
CHAIRPERSON ANDERSON: The Board has six members in attendance for the conduct of business today and that constitutes a quorum.

Our first order of business today, it's a summary suspension Hearing Case Number 22-CMP-00006, The Big Board, License Number 87398.

Ms. Fashbaugh, can you please elevate the rights of the licensee, the licensee's attorney, and the government, please?

MS. FASHBAUGH: Good morning. Please standby. Katie Chaverri, your rights have been elevated. I do not see Eric Flannery. Walter Adams, your rights have been elevated. And Anthony Celo, your rights have been elevated. That is all, Mr. Chair.

CHAIRPERSON ANDERSON: Good morning. Ms. Chaverri, is your client participating today, ma'am? Oh, he's with you, okay. Good morning. All right.

All right. Good morning, everyone.
MR. ADAMS: Good morning, Your Honor, or Mr. Chairman.

MS. CHAVERRI: Ah, there we go, okay. Sorry, guys. I was trying to communicate that we were unable to unmute ourselves, but it just --

CHAIRPERSON ANDERSON: Okay.
MS. CHAVERRI: -- it just worked for the first time. Sorry.

CHAIRPERSON ANDERSON: All right.
Thank you. Okay. Good morning. All right. All right.

The Board today -- let me -- well, before -- let me have the parties introduce themselves for the record. Mr. Adams?

MR. ADAMS: Good morning, Mr.
Chairman, and members of the Board. Walter Adams representing the District of Columbia.

CHAIRPERSON ANDERSON: Good morning, Mr. Adams. Do you have co-counsel today?

MR. ADAMS: Yes, I do. We have cocounsel, Mr. Celo, here.

You can introduce yourself.
CHAIRPERSON ANDERSON: Mr. -- you're on mute, Mr. Celo. We still can't hear you, sir.

MR. CELO: Any better, Mr. Chairman?
CHAIRPERSON ANDERSON: Yes, we can hear you now. Can you please introduce yourself for the record? Please spell and state your name, please.

MR. CELO: And I do apologize. Somehow my speaker settings and microphone setting got switched. Attorney Anthony Celo, Assistant Attorney General, C-E-L-O. Good morning, Mr. Chairman and members of the Board.

CHAIRPERSON ANDERSON: Good morning. Good morning.

Ms. Chaverri, can you please spell and state your name for the record, please?

MS. CHAVERRI: Good morning, everybody. My name is Katie Chaverri, C-H-A-V-E-R-R-I. I am here on behalf of the licensee, Mr. Eric Flannery, who is also here in my office with me.

CHAIRPERSON ANDERSON: Can you please have Mr. Flannery spell and state his name for the record, please?

MR. FLANNERY: Eric Flannery, E-R-I-C F-L-A-N-N-E-R-Y.

CHAIRPERSON ANDERSON: Good morning. All right.

All right. Good morning, everyone. All right. The Board has before it today a summary suspension hearing involved in Drane Flannery Restaurant, trade name, The Big Board, Retailer's Class CT, located at 421 H Street N.E. This is Case Number 21-CMP-00006.

On January 26, 2022, the Alcoholic Beverage Control Board reviewed Investigator Report Number 22-CMP-00006, which contained allegations that the Respondent was in violation of D.C. Regulations and Mayor's orders.

As a result of the ongoing
noncompliance through the public emergency, the Board voted six to nothing on January 26, 2022, to refer the case to the Office of Attorney General for consideration of a summary suspension of the establishment's license.

The Respondent was initially served notice of this matter by personal service on January 28, 2022, by Supervisor Investigator Mark Brashears, and again by electronic mail service by ABRA employee Danette Walker. Both forms of services are permitted under 23 DCMR Section 1703. The Respondent requested a hearing on February 2, 2022, under D.C. Code Section 25826C.

On February 4, 2022, the Respondent filed a continuance motion requesting a six weeks' continuance for the purpose amongst other reasons to retain counsel. The Board through Board Order Number 2022-046 granted in part and denied in part the Respondent's continuance motion.

The Board granted Respondent a oneweek continuance. The Board further in its order advised the parties that the Board based on the emergency nature of this case was not inclined to
grant any further continuances.
Today, the Board will be hearing testimony from the Office of the Attorney General, the Respondent, and their respective witnesses. The purpose of this hearing is so that the Board can determine under D.C. Code Section 25826 whether the operations of the Respondent present an imminent danger to the health and safety of the public.

To that end, the Board asks that the parties stick to the facts and issues related to the incident. The facts and issues are those contained in the summary action notice dated February 28, 2022, and the investigative report for Case Number 22-CMP-00006.

The Board is only interested in hearing about these matters that can be used to establish whether the establishment is an imminent danger to the health and safety of the public. The Board will begin this case by hearing the opening statement from the government represented by Assistants Attorney General Walter Adams and Mr. Anthony Celo, followed by opening statement by Katie Lynn Chaverri on behalf of the Respondent.

But before we begin with opening statements, are there any procedural matters the parties would like to bring to the Board's attention? Mr. Adams?

MR. ADAMS: At this time, Mr.
Chairman, the District is not aware of any procedural matters. The only thing that we will say is that the District does have -- we filed an exhibit list where we intend to have at least five witnesses testifying on our behalf. However, outside of that, there are no other procedural matters.

CHAIRPERSON ANDERSON: Thank you.
Ms. Chaverri? And I'm -- pronounce your name again for me one more time so that I make sure that I get it right moving forward, please?

MS. CHAVERRI: No, Mr. Anderson, you said it perfectly. It's Chaverri.

CHAIRPERSON ANDERSON: Chaverri. Thank you.

MS. CHAVERRI: Yes. And there's nothing at this time that we're aware of on behalf of the Respondent.

CHAIRPERSON ANDERSON: All right. The

Board notes that both parties have filed a number of pre-hearing exhibits, and for the government, a lengthy witness list. As you know, the Board is not here to manage your cases, but I do have responsibility to manage the hearing.

Are there any subject areas or specific exhibits that the parties can stipulate to that we can simply put into the record and reduce the need for lengthy examination and cross-examination?

I know that I'm aware that the government -- I've seen the government's exhibits and witnesses. I've also seen your client did put some documents, so Mr. Adams said that he has five witnesses.

Do you plan to call any witnesses today, ma'am?

MS. CHAVERRI: The only witness that I would call would be my client to make brief statements in response to any questioning that the government might ask. We do not have an objection to stipulating to the exhibits that $I$ only briefly reviewed.

I don't have any reason to object to their admission for today's purposes, so in order
to expedite the process, I'd be happy to stipulate to the admission of those exhibits and to any testimony.

CHAIRPERSON ANDERSON: All right, so moved. All right.

MS. CHAVERRI: I don't know if there is any written testimony. I didn't see any affidavits necessarily, but if there are any, yes, we approve of those.

CHAIRPERSON ANDERSON: All right. So, what are the exhibits that the government wishes to move into evidence?

MR. ADAMS: Mr. Chair, we have 17 exhibits that we listed on the list here. The first six of the exhibits relate to what we plan to provide as background testimony regarding the nature of the emergency given rise to the Mayor's orders, so we plan on having an expert witness, so we have the curriculum vitae of Dr. Anil Mangla, who is the chief epidemiologist for the Department of Health.
(Whereupon, the above-referred to document was marked as Government

Exhibit No. 1 for identification.)
MR. ADAMS: Along with that, he has
several graphs. Exhibit 2 is an immune system graph.
(Whereupon, the above-referred to document was marked as Government Exhibit No. 2 for identification.) MR. ADAMS: Exhibit 3 is a vaccination graph.
(Whereupon, the above-referred to document was marked as Government Exhibit No. 3 for identification.) MR. ADAMS: Four is a graph regarding outbreak information.
(Whereupon, the above-referred to document was marked as Government Exhibit No. 4 for identification.) MR. ADAMS: Five is regarding the infections, COVID infections by age range chart. (Whereupon, the above-referred to document was marked as Government Exhibit No. 5 for identification.) MR. ADAMS: And, also, 6 discusses the impact of the face masks, how face masks essentially reduces spread.
(Whereupon, the above-referred to document was marked as Government

Exhibit No. 6 for identification.)
MR. ADAMS: So, the reason that we have these exhibits is by, for the record, information regarding why there is an emergency with that and to establish the emergency.

We are providing -- Exhibits 7 through
12 are the relevant case reports completed by the ABRA investigators.
(Whereupon, the above-referred to documents were marked as Government

Exhibit Nos. 7-12 for identification.)
MR. ADAMS: Exhibit 13 is an email that uses part of the investigation for January 22, which is Case Number 22-CMP-00006, is documentation from the Department of Health.
(Whereupon, the above-referred to document was marked as Government Exhibit No. 13 for identification.) MR. ADAMS: We also are providing a chart regarding what the, $I$ guess, the violations of the Mayor's Order for across the city as of February 1st.
(Whereupon, the above-referred to document was marked as Government

Exhibit No. 14 for identification.)

MR. ADAMS: We have information from Department of Health.
(Whereupon, the above-referred to document was marked as Government Exhibit No. 15 for identification.)

MR. ADAMS: As well as for the
Exhibits 16 and 17, which is information from Big Board, including one being a Facebook post and Exhibit 17 being a video based upon an interview done or video created by Mr. Flannery or created on behalf of Mr. Flannery.
(Whereupon, the above-referred to documents were marked as Government Exhibit Nos. 16-17 for identification.)

MR. ADAMS: So, those are the exhibits that we have identified for the Board.

CHAIRPERSON ANDERSON: So, they're admitted without objection.
(Whereupon, the above-referred to documents were received into evidence as Government Exhibit Nos. 1-17.)

CHAIRPERSON ANDERSON: On behalf of the Respondent, there were some submissions. Are there any documents -- what's the government's
position on the submissions that were done by the Respondent?

MR. CELO: Mr. Chair, there are certain exhibits that we will allow the admission of without objection, and certain that we will object to. The non-objectionable exhibits are D, E, F, H, and I. We have no objection to those exhibits.

CHAIRPERSON ANDERSON: I'm sorry. D, E, $F$, and what? I'm sorry.

MR. CELO: $H$ and I.
CHAIRPERSON ANDERSON: All right. So,
D, E, F, H, and I are admitted without objection. And if Respondent wishes to call, to rely on the other documents once they, once those are presented, then we'll hear arguments. And if there are objections, we'll make a ruling on whether or not those documents should be allowed in the record.

All right. So, the procedure this morning that the government will go first. If the government has an opening statement, they'll provide an opening statement, then we'll have an opening statement from the Respondent. Once the government has presented its opening statement,
and the Respondent is going to present its opening statement, then the government will present its case by calling its witnesses.

The Respondent will have an opportunity to cross-examine the witnesses. Once the Respondent has cross-examined the witnesses, Board members will have an opportunity to ask questions. Once the Board members have asked questions, and I will give the Respondent an opportunity to recross the witness, and then the government will have an opportunity to redirect questions of that witness.

Once the government has presented its case, then the Respondent will present its case. Respondent can elect to make an opening statement at this juncture or they can make an opening statement once they have presented their case. All right. Mr. Adams, are you still with us? Okay. Fine. All right. MR. ADAMS: I'm still with you. CHAIRPERSON ANDERSON: All right. Thank you. One of the beauties of doing this virtually, if someone disappears from my screen, then I'm going to ask questions to see whether or not they're still there, so you had disappeared
from my screen for a moment.
All right. So, does the government have an opening statement they wish to make?

MR. ADAMS: Yes, we do, Mr. Chairman.
CHAIRPERSON ANDERSON: All right. Go ahead, Mr. Adams. Yes.

MR. ADAMS: Thank you very much, Mr. Chairman and Members of the Board. And may it please the Board, this case is about a bar owner doing exactly what he said he was going to do. Eric Flannery said that The Big Board wouldn't follow the Mayor's order and the Board's rulemaking designed to protect the District of Columbia from a deadly pandemic. And The Big Board has done exactly that.

The Big Board has, and it continues to refuse to enforce the mask mandate, check for proof of vaccination, or post signs about vaccine and mask rules. Because of that, The Big Board's operations present imminent danger to the health and safety of the public, and this Board should affirm the summary suspension.

Today you'll hear from Dr. Anil Mangla, he's the chief epidemiologist from the Department of Health, about just how dangerous

The Big Board's flouting of the pandemic rules is for community. He'll describe that right here in D.C., COVID-19 has killed nearly 1,300 people, has stretched the hospitals to a breaking point, and has ravaged the city. He'll describe how The Big Board's action specifically exacerbate this problem.

Bars are among the top three leading source of outbreaks for COVID. For adult-centric activities, it is the top source of outbreaks. And the Mayor's order that The Big Board has decided to flout our designs to stop community spread and to help prevent hospitalizations and deaths.

You'll also hear from five ABRA investigators who can describe exactly what Big Board is doing. At each time, Big Board refused to enforce the mask mandate, check for proof of vaccination, or post signs about vaccine and mask rules.

Starting on January 14th of this year, the day before the vaccine requirement took effect, Investigator Rhoda Glasgow went to The Big Board. She went to advise The Big Board about the rules taking effect and to -- and at
that time, she saw that The Big Board's employees were not wearing masks, so she issued a verbal warning for failure to comply with the requirement.

At the time that she also tried to educate the owner regarding the Mayor's orders, and Mr. Flannery indicated to her that day that The Big Board would not comply with the vaccine checking requirements. And they did exactly what they said they would do.

On January 15th, ABRA Investigators Kevin Puente and Vanessa Pleitez went to The Big Board. No vaccine or mask rule signs. Staff did not wear masks. No one checked for vaccine status of patrons that arrived.

This time, Investigator Puente told Mr. Flannery about the face masks and vaccine status requirements and provided him copies of the Mayor's orders and the required signs about the masks and vaccine status.

Mr. Flannery said at that time that he had no face mask for him or his employees to wear and that "Until the Mayor changes her mind on the orders, I'm not going to change mine."

Investigator Puente issued Big Board
a written warning about the face masks and a verbal warning about checking for vaccine status and posting signs.

On January 18th, Investigator Mark
Ruiz went to The Big Board. Again, no vaccine or mask rule signs, the staff wasn't wearing masks, nobody was checking for vaccine status of those who were inside. Investigator Ruiz issued a citation about the face masks and written warning about the vaccine status and signs.

On January 20th, Investigator
Christopher Condon went to The Big Board. Again, no vaccine mask rule signs posted, staff wasn't wearing masks, no check for the vaccine status of those who were inside. On that day, Investigators Ruiz and Mitchell then came to The Big Board that night to issue a citation about the vaccine status and the face masks. It continued.

January 21st, a Department of Health Inspector went to The Big Board. She observed no masks being worn by staff and that nobody was checking the vaccine status of those who were inside. And she asked a server to wear a mask, the employee's response was, "It is not
required."
Then, on January 22nd, lastly, Investigator Puente returned, went to The Big Board. He observed, again, no vaccine or mask rule signs posted, the staff wasn't wearing masks, that nobody checked for vaccine status of those who were inside. Investigator Puente advised Mr. Flannery that the establishment was in violation of the Mayor's orders.

Simply stated, Members of the Board, the establishment flouts the rules. The evidence will show that The Big Board is putting its patrons at risk, the staff at risk, and everyone in the District at risk by deciding they won't follow the rules, and it won't do its part to limit community spread of the deadly COVID-19 virus.

## Mr. Flannery said Big Board would not

 follow the rules, and again, Big Board has shown it is going to do exactly what he said it would do. So, as a result, the operations of The Big Board does present imminent danger to the health and safety of the public, and we will show that that's the case. The Board will, should affirm the summary suspension. Thank you.CHAIRPERSON ANDERSON: Thank you. Do you wish to make an opening statement at this juncture, ma'am?

MS. CHAVERRI: Just a brief one, sir. My client doesn't contest much of the evidence that has been, that will be presented today, and that we've seen in the exhibit list. It should be noted, however, that for many, many months, almost two years, my client absolutely complied with all of the mask mandate rules that were in place.

The day that he discovered that he needed to remove barstools from his establishment, he did so. He moved tables out. He became a carryout-only facility. He followed all of these rules. And then when the Mayor lifted the mask mandate, things changed. The business reopened fully, and then again, the law changed.
At this time, my client is simply exercising what he believes to be his rights to permit his business to continue to operate because without -- being required to check vaccine cards from everybody who enters the establishment is a burden that should not be
placed on the owner of the business, and it's something that impedes his ability to operate, so at this time, my client understands that there's a conflict that he honestly believes that the law that is currently in place is not actually furthering the public interest and is instead hindering business operations, and that's why his conduct has been what it is.

If the Mayor were to promulgate a law that accurately and narrowly addresses the issues, certainly he would comply as he did in the past. He's got a clean track record, ten years of business on $H$ Street, has never been a problem to the community, and just wishes to be able to continue to operate so that he can keep his employees employed and allow them to have food on the table for their families. Thank you. CHAIRPERSON ANDERSON: All right. I think that I'm -- we're at a space in this case where the government has stated that the Respondent has refused to comply with the requirements, and you're basically stating that your client has conceded, and so I'm not sure what is it that this Board has been asked not to do because, yes, I'm asking what is it that this

Board has been asked to do if the government stated that these are the regulations you haven't complied with?

Your client has said, "Yes, we have not complied with it," and I'm not hearing that your client is going to say that "Effective today, I'm going to comply with it," so --

MS. CHAVERRI: Well, Mr. Anderson, to respond to you, the only thing that I can think of that would be a compromise and a way to meet in the middle here would be -- and this is something that $I$ have proposed to counsel for the government, very informally, we were only engaged yesterday, so, of course, it's been very difficult to prepare for this, but looking at the big picture of what we would request is relief from ABRA would be that ABRA consider entering into an agreement with the Respondent to permit him to operate a carryout business.

Now, I understand that ABRA only has jurisdiction over the license with respect to alcohol and beverages, but, you know, obviously, we have to work with the Department of Health and with BCRA as well, but our proposed resolution would be something that allows the business to
continue, to operate, to permit its employees to be, to receive their paychecks and to permit Mr. Flannery to operate the business in a limited capacity sort of, you know, understanding that he cannot, he believes, you know, legally and morally that he cannot comply with the Mayor's order as it currently stands.

He can and is willing to comply with the laws that apply to take-out facilities where his employees will be wearing masks. People who come and pick up food would be wearing masks. Very similar to Panera and Dunkin Donuts and Jimmy John's and all the places that I frequent every day here downtown where I don't need to show the vaccine card when I walk in. And we're asking for that relief as a compromise while, you know, Mr. Flannery deals with his legal issues in the appropriate forum, which I personally do not believe is before ABRA. I think that that's a bigger question for, you know, the United States District Court or another jurisdiction to consider, so that would be the relief that we would request today.

CHAIRPERSON ANDERSON: Well, one of the things that the Board can do, we can go in
recess and you and Mr. Adams can have a conversation. And if there is an offer in compromise that the government wishes to bring to the Board for the Board's consideration, the Board will listen to that, so I'll ask Mr. Adams, do you want us to take, for us to go into recess for you to speak to --

MR. CELO: No.
CHAIRPERSON ANDERSON: Mr. Adams? Mr.
Celo?
MR. ADAMS: Mr. Celo will address that.

CHAIRPERSON ANDERSON: Mr. Celo?
MR. CELO: No, Mr. Chair. At this time, we have -- counsel is right that we have discussed that as a possibility; however, at this time, no offer in compromise along those terms is possible.

We do not have sufficient information, and we do not believe that that relief is appropriate right now, particularly considering that it would be a conditional offer to continue their non-alcohol-related business when there are other summary suspensions and shutdowns from other agencies that we have no control over or
authority to speak for.
As a result, the requested relief is not appropriate or possible for us to consent to at this time and there is no offer in compromise currently on the table.

MR. ADAMS: And I would ask that, Mr. Chairman, with all due respect to the position that's been stated by the establishment, essentially, we're -- because this is an emergency hearing that was requested by Mr. Flannery himself, so the District's intention, and we certainly don't want to take up any more time as necessary for the Board, but we just to be able to set the record so that the record is established for the Board and so that the Board can make a decision on whether to affirm the summary suspension or not.

And, so we think that in this case that it's really -- especially with -- because it's the first time with us dealing with these emergency rules, it's just best for us to go ahead and put on the evidence and then, you know, if anything happens afterwards, you know, that -we can raise it to the Board at that time.

CHAIRPERSON ANDERSON: But I just want
to make sure that all parties are aware. Our jurisdiction falls over the service of alcohol, so I know that once we issue our summary suspension notice, I believe that was on January 28th, requesting, demanding that they no longer serve alcohol, and so that's -- so whatever decision that we issue today would be whether or not they will be allowed to sell and serve alcohol.

The other operation of their business, that's not within ABRA's purview, so we're only -- this only has to do with whether or not they will be allowed to serve alcohol based on their refusal to comply with our regulations regarding the mask mandate and the vaccine mandate with regarding the sell and service of alcohol, so as long as that's clear.

Whether or not they can continue selling food or any other service, that's not within ABRA's jurisdiction, and so we could issue a decision today saying you can continue selling alcohol or no you can't continue selling alcohol and that does not, that's not going to impact the operation of your business whether or not you can be open.

All that our decision is whether or not you can sell or serve alcohol based on the perceived violation if it's been proven by the government that you are not compliant with the established regulations, so with that said, we'll have a hearing since it's not apparent that the parties are able to reach any compromise, and we will make a decision, and we'll make a decision once we hear the testimony that's presented by both sides.

All right. What I'm going to do -what I will do is that once you call your witness, Mr. Adams, I will ask that that person's right be elevated, so who's the first witness you're calling, sir?

MS. CHAVERRI: Your Honor -- oh, sorry. Mr. Chairman, it will be Dr. Mangla. CHAIRPERSON ANDERSON: I'm sorry. I'm sorry. Hold on.

Yes, ma'am?
MS. CHAVERRI: I'm sorry, Mr.
Chairman. I was just going to say, I've already stipulated to the admission of testimony, and also we -- it's an uncontested matter at this point.

Do we really need to go through with the full substance or, you know, we would concede that without an agreement from the government, which we still think, you know, I still would propose that the conditional agreement is appropriate, but absent that, I mean, I don't know if we need to go through with all of this? Of course, I defer to you, but based on our position, you know, I think that we can just hear the Board's ruling assuming that it would be, you know, a denial.

CHAIRPERSON ANDERSON: Well, we haven't heard any testimony, so the Board does not have -- the Board doesn't have any submission. Yes, we did an investigative report and there's an allegation that certain refusals have occurred, but I don't know that independently, so I'm not quite sure what it is that the Board will make a determination.

MS. CHAVERRI: Okay. Fair enough.
CHAIRPERSON ANDERSON: I mean, if the parties want to provide a proffer of each witness, what the witness is going to testify to, and if, to streamline this process, if the parties can agree that Mr. Adams or Mr. Celo, if
that's -- and I can't tell the government how to present its case, but I'm just saying if that, if there's an agreement that the government can provide a proffer of each witness's testimony and there's an agreement that this is so, and once that proffer is in the record and then the proffer testimony is in the record, and then we can have closing arguments and both sides ask the Board to make a decision, that could be acceptable, but that's up to the government. I can't tell the government how to present its case.

MS. CHAVERRI: Okay. Sure.
Understood. Thank you.
MR. ADAMS: I'll say this, Your Honor. We appreciate Ms. Chaverri's sentiments, however, we think that it is the best interest for all parties involved to simply just put on the record, again, we'll make this as expeditious as possible; however, we think it's best for us to move forward and ensure that there's a proper record for the --

CHAIRPERSON ANDERSON: Okay, that's fine. I'm sorry. Again, so who's your first witness, Mr. Adams?

MR. ADAMS: Dr. Anil Mangla. CHAIRPERSON ANDERSON: Ms. Fashbaugh, can you please elevate the rights of Dr. -- I'm sorry, what's her last name, please?

MR. ADAMS: It's Mangla.
CHAIRPERSON ANDERSON: Mr. Mangla, please.

MS. FASHBAUGH: This has been accomplished.

CHAIRPERSON ANDERSON: Thank you.
MR. CELO: Mr. Chair, before I begin questioning Dr. Mangla --

CHAIRPERSON ANDERSON: Mr. Celo, one of the things I would ask that you do is that please so we can have a clear record, just identify yourself before you ask the question, please. All right, so go ahead, Mr. Celo.

MR. CELO: How would like me to handle reference towards exhibits? Should I share my screen or will we have the administrator unlock the exhibits when we request them?

CHAIRPERSON ANDERSON: No. If you have the documents, then I'll allow you to share your screen and -- all right, so let's have -Dr. Mangla, can you raise your right hand,
please?
WHEREUPON,
DR. ANIL MANGLA
was called for examination by Counsel for the Government, and after having been first duly sworn, was examined and testified as follows:

CHAIRPERSON ANDERSON: All right. Your witness, sir.

DIRECT EXAMINATION BY MR. CELO:

Q Dr. Mangla, please state and spell your name for the record?

A Yes. It's Anil Mangla. First name A-N-I-L, and the last name Mangla, M-A-N-G-L-A.

Q What is your current position?
A I'm the state epidemiologist for the District.

Q And can you briefly describe what that position entails?

A Yes, so the position entails a few things. Number one is $I$ am the subject matter expert for all infectious diseases. I am also over all the investigations for infections, especially at this time COVID. I'm also spearheading a team that does all the contact
investigation for the District. And finally, I also am part of the team that recommends all the guidances.

Q And your curriculum vitae has already been entered into evidence, so I'm not going to go over that, but can you briefly just describe the different positions you've held as an epidemiologist in your career?

A Absolutely. My career started 20 years ago in public health. I have -- prior to the two years, I've been in D.C. as the state epidemiologist as well as the supervisory epidemiologist. Prior to this, I served as the deputy health director for the City of San Antonio, as well as the director of public health and associate professor for the UIW School of Medicine, and then prior to that, I was the director for immunizations in infectious disease for the State of Georgia and the acting state epidemiologist for Georgia. Prior to that, I was the chief epidemiologist for the State of Indiana.

MR. CELO: Mr. Chair, at this time, I offer Dr. Mangla as an expert witness.

CHAIRPERSON ANDERSON: Ms. Chaverri,
do you have any objection?
MS. CHAVERRI: No objection.
CHAIRPERSON ANDERSON: Without
objection, Dr. Mangla has been presented as an expert witness and will be accepted. All right. Go ahead.

BY MR. CELO:
Q Dr. Mangla, are you familiar with the Board's orders -- I'm sorry. Are you familiar with the Mayor's orders concerning bars and restaurants in the District of Columbia?

A Yes.
Q And can you please explain to the Board what is the purpose of the orders surrounding COVID-19 and the vaccinations?

A Yes. The orders are that there is a mandatory -- it's a mandate for individuals to be showing their vaccination cards and people to be vaccinated when entering these facilities.

Q And why are -- well, let's start with the mask order. Why is the mask order relevant and important in the time of COVID?

A Yes, so a mask order is crucial in the layered mitigation of COVID within the District as well as nationally. The COVID-19 virus, which
is a variant of the Omicron, is very infectious. It is an airborne disease.

That means it is spread by breathing, by coughing, by sneezing, by talking, by eating, and so it is very clear that when you wear a mask, you're actually protecting any of these minute particles that are coming out of your mouth, and so these particles are airborne. If there's another person on the other side, they could be exposed and because of the contagiousness, individuals get infected much quicker than the previous strength that we have seen in D.C. or nationally.

MR. CELO: At this time, Mr. Chair, I request permission to share my screen.

CHAIRPERSON ANDERSON: Ms. Fashbaugh, can you please allow Mr. Celo the opportunity to share his screen?

MS. FASHBAUGH: This has been accomplished.

CHAIRPERSON ANDERSON: Thank you. BY MR. CELO:

Q Dr. Mangla, I am sharing with you what has been marked and entered into evidence as Government's Exhibit 3. Please let me know if
you can see this.
A Yes, I can.
Q Can you please identify what this exhibit is?

A Yes. This is an exhibit kind of showing the importance of individuals that are vaccinated as well as boosted.

Q And can you please describe what each column here shows?

A Absolutely. So, the first column that is a column on the far left is when an individual is fully vaccinated with a booster, they are ten times less likely to get infected compared to an individual that is unvaccinated.

The middle column, actually,
reiterates the importance of a booster, so if anybody that is fully vaccinated with a booster is two and half times less likely to get infected compared to someone who's fully vaccinated, which means the initial two doses that they got, and then, of course, four times less likely to die which is really important because we are seeing an increase in the death rate.

And then the third one is actually really focusing on if you're fully vaccinated and
boostered, you are 20 times less likely to die compared to anybody that is unvaccinated.

Q I'm moving down to page two of this exhibit. And this shows a chart. Can you please explain what this chart is and what it shows?

A Yes, so this chart actually is showing the local data on individuals that have been fully vaccinated compared to individuals that have not been vaccinated. And this is actually assisting us in how the cases of unvaccinated appears compared to individuals that are vaccinated and boostered. The graph really shows that if you are boosted and if you are vaccinated, your likelihood of getting infected is significantly, orders of significantly less than individuals that are not vaccinated.

Q When did the Omicron surge begin?
A My apologies. The Omicron surge began just after Thanksgiving. As a matter of fact, internationally, it started Thanksgiving weekend.

Q So, I don't know if you can see my mouse here, but this spike on the right hand starting right around November 28th, would that correlate to the Omicron surge?

A Yes.

Q And, so, in the time of Omicron, are vaccines even more important for helping to reduce the spread?

A Yes, vaccines are very important to avoid spread for two reasons. Number one, the vaccine does two things. Number one is the vaccines help protect an individual from being infected, and number two, vaccines actually help an individual who is infected from transferring the virus to others in a very less manner compared to people that are unvaccinated.

Q I'm scrolling down to what is page three of this exhibit. Can you please explain this chart to the Board?

A Yes. This is local data kind of showing individuals that are vaccinated and boosted, have a much, much less likelihood being hospitalized compared to individuals that have not been vaccinated.

Q And this chart shows a red line that is hovering near zero as fully vaccinated. Does that refer to fully vaccinated but not boosted?

A Yes, it does.
Q Okay. And, again, on this chart, it starts at November 29th, but would that be the

Omicron spike?
A Absolutely.
Q And does this spike in hospitalization put a strain on the District? And can you please explain what strain, if any?

A Oh, absolutely. We actually had a significant strain and that was, as a matter of fact, Christmas weekend where my staff worked significantly, and I'll tell you why. We actually had to provide a new guidance for the city of the District regarding individuals, all healthcare workers, that actually were getting infected and were being isolated and quarantined, and we had to approach CDC to change some of the guidelines to allow individuals to work because there was a significant shortage of staff members and that was a very huge concern with the infrastructure of hospitals and staff operating within the District.

Q I'm turning to what has been marked and admitted as Government Exhibit 4. Are you familiar with this chart?

A Yes.
Q Can you please explain it?
A Yes. This is a chart that one of my
teams, which is the data team provides the District on a weekly basis. We update this on every Monday of the week. This chart actually identifies the number, not cases, but the number of outbreaks that occur within the District. And as you can see, we have stratified that by different locations.

Q Looking at specifics here, bars and restaurants have had 58 outbreaks during this pandemic, correct?

A Yes.
Q And as far as I can see, that is the third leading cause of outbreaks behind $K$ through 12 school and daycare. Is that correct?

A Yes. I just want to kind of make it clear that it's not throughout the entire pandemic. There's a very clear distinct timeline. And if you look at the timeline, this is between July 30, 2021, to February 2022, so that number is that timeline. If it's the entire pandemic, it will be higher.

Q Thank you for clarifying. So, the two leading causes, schools $K$ through 12 and daycare/childcare, are primarily child-focused activities, correct?

A Yes.
Q Okay. And if we look at the spike in outbreaks as it relates to bars and restaurants, I see here that were 24 outbreaks the week of December 10th. Is that correct?

A Yes.
Q The Mayor's order reimposing the mask mandate from bars and restaurants was December 18th, was it not?

A Yes.
Q So, as I read this graph, there were 24 outbreaks the week before the mask mandate went into effect and 3 outbreaks the week that the mask mandate went into effect, correct?

A Correct.
Q And since that time, we have only seen two outbreaks stemming from bars and restaurants?

A That's correct.
Q Now, in terms of adult-centric activities, can we infer from these numbers that bars and restaurants are the leading source of outbreaks for adult-centric activities?

A Yes.
Q And is there any overall conclusion regarding the source of outbreaks that you can
draw?
A Yes. Overall conclusion in the outbreaks is very clear. These outbreaks occur where people gather where they unmask. You know, vaccination plays a very vital role and that's because this is airborne.

Because of Omicron specifically being a strain or variant that has a smaller or shorter incubation period as well as, even more important, it is more transmissible, if you're in an enclosure where there's not much ventilation, where there's a large amount of people, where there's crowds, where there's talking, eating, laughing, there is a very high possibility of people getting infected.

Q Turning to what has been marked and admitted as Government Exhibit 5, can you please explain this table?

A Yes. This table actually provides an analysis stratified by the number of cases that we have received in D.C. by age groups.

Q And looking at the table on the left, if we look at the percent column for age groups 20 through 44, by my math that's about 52 percent of all cases?

A Correct.
Q Would you agree that that age group, 20 to 44, is the most likely to frequent bars in the District?

A I would assume that, yes.
Q Okay. Looking at Government Exhibit 6, this is another table. Can you please briefly explain this table for the Board?

A Yes. This table was a publication that was peer-reviewed and released a week ago. It clearly identifies the importance and the success of individuals wearing masks.

As you can see from the data, the control was, the reference of the control as we call it is line one. That means there was individuals that were unmasked.

And then you go down, they have three different types of masks. You have a cloth mask, you have a surgical mask, and then you have an N95. It is very clear if you wear a mask, let's start by a cloth mask, you are 56 percent less likely to get infected, if you wear a surgical mask, you are actually 66 percent less likely to get infected, and if you wear N95, it is very clear that you are 83 percent less likely to get
infected.
Q And looking at page two of this exhibit, this is a different table, but can you please describe the importance of this table and what that means to the Board?

A Yes, so this table kind of, again, is related to the use of masks, but is related to how often you use the mask. And as you can see, it's very clear if you wear a mask all the time, you are less likely to, you are 66 -- so you are actually 54 percent less likely to get infected, and if you wear it most of the time, you are 45 percent less likely to get infected, so again, very clearly signifying the importance of masks.

Q And because I'm not a scientist or a statistician, could you please just briefly explain on the right of both of these tables, we have an odds ratio adjusted and unadjusted pvalues. Can you just explain what those are and what those mean for our understanding?

A Yes, so an odds ratio is the odds of someone getting infected, so it is -- you interpret it as two. If the number is one, that means it's stationary. There is no, you know, there is not an individual that is a certain fold
at risk or protective, right, so if the number is higher than one, say, two, that means the likelihood of someone being infected is two times higher.

If it's a number that's less than one, then it means it's protective. The way we look at this is it's one minus the odds ratio to give you a percentage, so for example, if you had -you know, I'm looking at the last one, all the time, it's 0.44 , so that's your odds ratio. It's protective, so 1 minus 0.44 gives you 0.56 , which is 56 percent.

The more important number is a pvalue. A p-value actually signifies the significance. Significance means there is a clear comparison between the control group and the group that wore masks and any number that is a 0.05 or less means it is very significant, so if you look at the last one, most of the time and all the time, those numbers are 0.07, 0.01. That means these are very significant when we're looking at odds ratios, and when we're looking at the use of these, in this particular case, masks. Q All right. Now, Dr. Mangla, I would next like to show you one of petitioner's
exhibits, which has been admitted into evidence, Exhibit $E$, and I'm showing that on my screen. Are you familiar at all with this exhibit? And I can scroll out if you need to see the larger context.

A Yes, I see it very clearly.
Q Now, this exhibit purports to be the daily case rate for the District of Columbia. Does that part appear accurate to you?

A Yes, it is.
Q Okay. And right around this November time that we've seen in the other charts, we do see a very large Omicron spike, correct?

A Yes.
Q Now, cases seem to have been falling since late January, but right now, the daily case rate according to this is 31.1 per 100,000.

A Correct.
Q Is that still above the substantial community spread line?

A Yes, absolutely, so again, you know, everything is relative, so relative to where we were with the peak in the pandemic, we're doing a phenomenal job where we are. However, if you look at those colored lines, where we should be
is something known as "minimum community spread." And the minimum community spread is five cases or less. We're nowhere near five cases.

If you look at the number, as you said, it's 33 , which is 7 -fold higher than where we should be, and so even if you look at the 33, that's where we were last year December, and last year December that was significant, so, yes, it may look like we're decreasing, and we are moving in the right direction, but we're nowhere near where we should be, which is less than 5 cases per 100,000.

Q And talking specifically about last year in December, the numbers are not precise on this chart, but it does appear that we are right around the same peaks as we saw at the height of the third, second, and first waves of the COVID pandemic. Is that an accurate interpretation?

A Correct.
Q So, even though we're far less than the worst of Omicron, are we still roughly as bad as the worst we saw of the pandemic in the last two years?

A I agree, yes.
MR. CELO: Okay. I'm going to stop
sharing my exhibits at this time, Mr. Chair. BY MR. CELO:

Q And, Dr. Mangla, looking at all this data, and I realize that it was a lot we got through very quickly, but can you tell the Board where are we in the pandemic and what, if any, need is there for masks and vaccine mandates?

A We're nowhere near where we should be as the graph has clearly illustrated. We're still sevenfold higher than where we should be to get any of these mandates removed. That's number one.

Number two, again, to err on the safer side, you know, just because of what happened last year and because of this variant being unpredictable, masks should continue because we know masks is safe. Even more important, the best prevention for this type of a virus is clearly get vaccinated.

Vaccinations have shown to increase the amount of antibodies. These antibodies do two things again. It's going to help individuals who are exposed to avoid them getting infected. That's number one.

And number two is the spread that we
talk about. Even if an individual is infected, their spread to others is also going to be increased because of vaccinations.

Unvaccinated individuals, two things are going occur. They're going to get infected, number one. That causes a burden to the state. Number two is they're going to be actually transmitting this to others, and we may, you know, cause another explosion of numerous cases regarding the pandemic, so again, the masks and the vaccine mandates are of crucial essence to continue with the trend we see right now.

Q And if a bar or restaurant were to not follow the mask rule or the vaccine check rule, would that pose an imminent threat of harm to the community?

A So, from science and from data-driven evidence that we have seen, I will agree, absolutely, yes. And the reason behind it is, again, as we saw the number of outbreaks in restaurants and bars have been increasing over the past few weeks here in the District. Number two is it's clear that this is airborne, and if you are in an enclosed area without a mask, not vaccinated, you are at very high risk of getting
the disease, and number two, spreading the disease.

Q Dr. Mangla, are there any other considerations concerning the Mayor's orders that we have not discussed which you believe the Board should be aware of?

A No, we've discussed all. I also just want to make it very clear that we are not in the clear zone as you have seen that the death rate nationally still continues to go up, and so this is a concern. People don't look at that, but, you know, we are seeing almost 2,000 deaths per day nationally.

Q Dr. Mangla, were all of your expert opinions today offered to a reasonable degree of scientific and medical certainty?

A Yes.
MR. CELO: No further questions at this time.

CHAIRPERSON ANDERSON: Thank you.
Do you have any questions for the witness?

MS. CHAVERRI: Yes, Mr. Anderson. CROSS EXAMINATION

BY MS. CHAVERRI:

Q So, my first -- first of all, good afternoon, Dr. Mangla.

A Good afternoon.
Q It's hard to see whether, I guess, even get called out. So, I have a few questions. With respect to the Government Exhibit 4, that exhibit refers to an outbreak. Can you describe for us the definition of an outbreak?

A Yes. An outbreak is two or more cases that are epidemiology linked in a certain area, so again, an outbreak could be, not a case, but an outbreak that could be linked, meaning there was a very clear link within the facility where one person was actually infected and exposed and infected others.

And I say "others" because the link could not just have been one person, but it could be secondary transmission to more than one within that area, so when we say "one," when we look at one outbreak, it may be one outbreak, but there may be ten people associated with just that one outbreak.

Q Okay. And thank you for that. What would be -- if I were to identify somebody who was COVID-positive, who was in the same family as
somebody else who had traveled to a restaurant, would the two of their cases be considered an outbreak?

A That's a really good question. No. Our definition of outbreak on our dashboard makes it very clear that these outbreaks are outbreaks within areas, and they are not related to family or household contacts.

Q Thank you. You mentioned that restaurants and bars are considered the largest source of outbreaks or infection among adults. Is that right?

A From the data and from the outbreaks with that age group, correct.

Q And have you reviewed any specific data with respect to bars and restaurants within the District of Columbia when reaching that conclusion?

A Well, we -- I mean, this is very clear when we are looking at our data analysis. We actually make a very robust data set to actually provide us with this type of information, so this information is completed by a robust team of data analysts as well as epidemiologists to make these types of conclusions.

Q So, have you reviewed records and data from specific restaurants within the District of Columbia?

A What we do is in every case that comes in is thoroughly investigated, and we then conclude on the data we collect from individuals that were infected, that means our cases, and then we also interview all the contacts that that case was in touch with.

Q And do you know how many restaurants or bars within the District of Columbia have had outbreaks?

A I don't disclose that. It's just we use aggregate data.

Q You use aggregate data?
A Well, I mean I have the numbers. I just can't tell you which bars or what, you know, where we kind of -- I mean, we get that information. I can't share it because of privacy.

Q But can you tell me how many bars and restaurants in the District of Columbia have had an outbreak?

A I don't have that information on hand, but I can provide it to my attorney.

Q Thank you.
MS. CHAVERRI: I have no further questions for this witness.

Thank you very much, Dr. Mangla.
CHAIRPERSON ANDERSON: All right.
Thank you. Any questions by any Board members? All right, there are none.

Do you, Mr. Celo, do you have any redirect?

MR. CELO: No redirect, Mr. Chair.
CHAIRPERSON ANDERSON: All right.
Thank you.
Dr. Mangla, thank you very much for your testimony today. Have a great day, sir.

THE WITNESS: Thank you. Bye-bye.
CHAIRPERSON ANDERSON: All right. Do you have another witness?

MR. ADAMS: Yes, Mr. Chairman. Our next witness is Rhoda Glasgow. I will state that we will provide testimony for her. She did not have an investigative report, and then afterwards, after her testimony, Mr. Chairman, I think the government will discuss our ability to be able to make proffers or at least to ensure what's being covered by the stipulations by The

Big Board, and with that said, then we might be able to make proffers from that.

CHAIRPERSON ANDERSON: All right, fine.

Ms. Fashbaugh, can you please elevate the rights of Ms. Glasgow?

MS. FASHBAUGH: This has been accomplished. Thank you.

CHAIRPERSON ANDERSON: Good morning, Ms. Glasgow. Can you raise your right hand, please? WHEREUPON,

## RHODA GLASGOW

was called for examination by Counsel for the Government, and after having been previously sworn, was examined and testified as follows:

CHAIRPERSON ANDERSON: Thank you. Your witness, sir.

MR. ADAMS: Thank you very much, Mr. Chairman.

DIRECT EXAMINATION
BY MR. ADAMS:
Q Ms. Glasgow, can you please state and spell your name for the record?

A Rhoda Glasgow, R-H-O-D-A, Glasgow, G-

L-A-S-G-O-W.
Q And, Ms. Glasgow, you're an investigator for the Alcoholic Beverage Regulation Administration, correct?

A Yes, I am.
Q And how long have you been in that position?

A Approximately three years.
Q As part of being an investigator, have you conducted investigations related to the -first of all, are you familiar with the Mayor's rules and orders regarding the current COVID emergency?
$A \quad Y e s, \quad \mathrm{I}$ am.
Q And how did you become familiar with that, with those?

A With the Mayor's Order 2021-47, that's staff and employees must be wearing masks, patrons must enter the establishment wearing masks. And Mayor's Order 2021-148 says that you have to provide your vaccine before you enter an establishment, your vaccine card before you enter an establishment.

Q And did you -- during your time as an investigator, you provided checks for various
establishments for compliance with those requirements?

A Yes.
Q So, turning to January 14th of 2022, were you on duty?

A Yes.
Q And what was your assignment in general on January 14th?

A My assignment on January 14th, we were assigned to go to establishments to educate them on the Mayor's orders that were going into effect on the 15th. And on that day, I visited The Big Board.

Q And which requirement was going into effect on the 15th?

A The Mayor's Order 2021-148 which requires establishment to ask patrons for their vaccine card along with their ID.

Q And you checked several establishments that day for their compliance?

A Yes, I checked a couple. There were three establishments $I$ got to that night.

Q Did you have occasion to come to The Big Board?

A Yes.

Q And what happened when you were at The Big Board?

A So, I entered the establishment, and I saw that the staff were not wearing masks. I proceeded to the bar area, and I asked the bartender for the ABC manager or owner, and he directed me to the owner.

I went to the owner, Mr. Flannery, and I identified myself as an ABRA investigator, and I advised him that we are aware that he has been posting that he would not be compliant with the Mayor's order. And I'm just here to let him know that, you know, I gave him all the details of the Mayor's order that was going into effect.

I asked him if he was going to comply with it. I asked him if he was familiar with it. He says, yes, he is familiar with the Mayor's order. I asked him if he was going to comply with it. He responded shaking his head no.

And I told him, well, his staff needs to be wearing masks today because that order went into effect on December 20th, and he said, "You came here, you gave me my verbal warning, so now..." in a gesture, he was like, "...you can go now."

Q And what happened at that point?
A Well, I completed my regulatory inspection. He signed it, and I exited the establishment.

Q And very quickly, so your purpose in going to the establishment was in part as it be the establishment regarding the requirements and to ensure that they'll be able to comply?

A Yes.
Q Very quickly -- the Board's indulgence.

A I'm sorry?
CHAIRPERSON ANDERSON: There's no question?

MR. ADAMS: No question.
CHAIRPERSON ANDERSON: There's no question. There are no questions.

MR. ADAMS: I would like to share a screen, Mr. Chairman.

CHAIRPERSON ANDERSON: Ms. Fashbaugh, can you please allow Mr. Adams to share his screen?

MS. FASHBAUGH: This has been accomplished.

BY MR. ADAMS:

Q I just want to make sure. Are you able to -- Ms. Glasgow, are you able to see my screen at this point?

A Yes.
Q Now, I'm showing to you what has already been made as the District's Exhibit 14. And what is this -- exhibit appears to be a chart?

A Yes, it's a chart of establishment that were in violations of the Mayor's order. This is like a running spreadsheet, so we are aware of the steps we need to take because it's a tier step of violations, so if, like for instance, The Big Board is, which is on line 11, their first charge that day was staff not wearing masks, so the next, we would know for the next investigator when they go there, the next tier of violation would be a written warning.

Q And just to be clear, you state that, you point to line 11. Does line 11 reflect the visit that you made on January 14th?

A Yes.
Q And it reflects a violation, which was the staff not wearing masks?

A That is correct.

Q And this is, this chart is created for all establishments in the District as of February 1st of 2022?

A Yes.
MR. ADAMS: I'm going to stop sharing screen. I have no further questions for Ms. Glasgow.

CHAIRPERSON ANDERSON: Ms. Chaverri, any questions for Ms. Glasgow?

MS. CHAVERRI: No questions at this time. Thank you.

CHAIRPERSON ANDERSON: Any questions by any Board members?

MR. SHORT: Yes, Mr. Chair, I have one.

CHAIRPERSON ANDERSON: Go ahead, Mr. Short.

MR. SHORT: Good morning, Investigator Glasgow.

THE WITNESS: Good morning.
MR. SHORT: Thank you for your report. Looking at Exhibit 14 which we just saw on the screen, you said you went there on the 14th of January and that you were there to educate and also to let them know that the Mayor's order was
in place and that the following day on the 15th, it would be even a little more stringent. Is that correct?

THE WITNESS: Yes.
MR. SHORT: And you addressed the owner at that time with Mr. Flannery?

THE WITNESS: Yes.
MR. SHORT: And you addressed him as of an agent of the city working for ABRA as an investigator?

THE WITNESS: Yes.
MR. SHORT: And, again, what was his response to you?

THE WITNESS: I asked him if he knew about the Mayor's order. He said, "Yes." I asked him if he was going to comply with the Mayor's order. He stared at me in my face that, for like five seconds, then he shook his head, and he said, "Look, you came here, you gave me my verbal warning, now you can..." in a gesture that you can leave.

MR. SHORT: To your knowledge, was that the very first ABRA warning he received to your knowledge?

THE WITNESS: Yes.

MR. SHORT: Okay. I do thank you. Thank you for your testimony.

That's all I have, Mr. Chair.
CHAIRPERSON ANDERSON: Thank you, Mr. Short. Any other questions by any Board members?

All right. Ms. Chaverri, do you have questions of the witness based on the questions that was asked by Mr. Short?

MS. CHAVERRI: No, I do not. Thank you.

CHAIRPERSON ANDERSON: Mr. Adams, do you have any redirect?

MR. ADAMS: No, Your Honor. No, Mr. Chair.

CHAIRPERSON ANDERSON: All right. Ms. Glasgow, thank you very much for your testimony. All right. Thank you very much.

THE WITNESS: Thank you.
CHAIRPERSON ANDERSON: Mr. Adams, do you have another witness?

MR. ADAMS: Before we call any other witnesses, we want to revisit statements that were made by Ms. Chaverri. First of all, we want to -- the District wants to understand that the nature of what's being stated, so our question at
this point would be whether the establishment stipulates to facts stated and the other exhibits, essentially the other investigative reports, which would be -- briefly, Board's indulgence just to make sure that $I$ have that list. That will be Exhibits 7, 8, 9, 10, 11, and 12, as well as Exhibits 13 and 15.

CHAIRPERSON ANDERSON: That's for you, ma'am. Do you stipulate -- so you're talking about the case reports. What are the case reports, Mr. Adams?

MR. ADAMS: I can go through that individually, so -- and I apologize. I have too many documents going on at the same time.

MS. CHAVERRI: I think I'm generally aware of the ones you're referring to, and if they are just duplicates of the report of the investigator, I'd stipulate to that. It's no problem.

MR. ADAMS: And I do want to make -it should be good for us to at least read into the record. All right. So, for the record, Mr. Chairman, the exhibits specifically is for Exhibit 7, which is Government's Exhibit Number 7, which is a case report for Case Number 22-CIT-
0008.

This is dated January 15, 2022, and is drafted by Investigator Kevin Puente and records the events that occurred on January 15 where both he and Investigator Pleitez was at the establishment. Includes photographs taken by Investigator Pleitez of both the, a bartender and the photograph of Mr. Flannery being handed the actual signs that were to be posted at the establishment as well as copies of the Mayor's order.

It also includes the regulatory inspection form and the citation that was, the written citation that was issued by the investigators on that day, so that is the Government's Exhibit Number 8. Government Exhibit Number -- sorry, 7. My apologies. This is Government Exhibit 7.

Government Exhibit Number 8 is for case report, is a case report for Case Number 22-CIT-0010. This is for January 18th of 2022. This was provided by Investigator Ruiz who made observations at the establishment regarding compliance at that time.

He provided a -- for this specific
report is regarding the Citation Number 4215, which was for an amount of -- I apologize; I just want to make sure that $I$ have that right -- yes -- in the amount of, that was the citation for \$1,000 for staff not wearing masks. And it also includes a photograph of unmasked patrons and a staff member as well as Mr. Flannery. And it also includes the Citation 4215 itself.

Exhibit 9, Mr. Chairman and members of the Board, is for a case, is for Case Number, or Investigation Number 22-CIT-0011, again, by Investigator Ruiz for January 18th. There's a separate investigative report for the same visit; however, this documents the citation that was issued, which was a written warning for the failure to check the vaccinations. And it includes facts regarding that visit as well as the citation itself.

Exhibit 10 is Case Report, or is a case report for Case Number 22-CIT-00013. This is -- the date for this is January 20, 2022, for a visit conducted by Investigator Condon.

We will note that there -- it states within the report that it occurred on January 18th, which is an error which will be explained
by the next exhibit. It also has a copy of receipt as well as a citation issued, which is 4217, which leads us to the next exhibit which is the updated version of the very same, of Exhibit 10 for Case Number 22-CIT-00013, which updates the fact that the incident -- or the report was for observations made on January 20th.

We also as a part -- this will be Exhibit 12, which is for Case Number 22-CMP-00006 for -- the date is for this is for January 22nd, which was the last visit by ABRA, which was conducted by Investigator Puente which includes facts. It also includes a regulatory inspection form as well as a, which would be a second exhibit, of that exhibit, of Exhibit 12, which is a food and establishment inspection form completed by the Department of Health that was dated from January 21st that mentions that the establishment was out of compliance.

It is important to note that within this was noted within his report that he, that Investigator Puente incorporated the investigation done by the Department of Health on January 21st.

And the corollary to that is Exhibit

No. 13, which is, has already been admitted, which is an email that was provided by the DOH, Department of Health, Investigator Hilda Benge which states her observations from her visit on January 21st, that Investigator Puente included his consideration when he created the case report for -- that's stated in Exhibit 12.

So, those are some of the exhibits. The other exhibits -- there's another exhibit, Exhibit 15, and I'll allow my co-counsel, Mr. Celo, to proffer the information for Government Exhibit 15.

MR. CELO: Mr. Chair, Exhibit 15 is a series of Department of Health records which were incorporated into Mr. Puente's, Investigator Puente's investigation by reference. These refer to three separate DOH investigations occurring on January 19th, January 21st, and February 1st of 2022.

## All three of which identified

 violations for not having employees wear masks, not checking vaccination status of patrons, and not having patrons wear masks when they were not eating or drinking, and ultimately resulted in a summary suspension from the Department of Health,Food, and Safety Division issued at approximately six p.m. on February 1, 2022.

MR. ADAMS: And, Mr. Chairperson, if the Respondent stipulates to those facts, you know, we proffered those are facts that would be testified to by our witnesses.

MS. CHAVERRI: Hi. In response to that, we're okay with Exhibit 15 and stipulating to those facts. We would like to make a note for the record that with respect to Exhibit 12, there is a statement on the page Bates marked 56 that Mr. Flannery stated that he, in quotes, "He is here to violate me for not following the Mayor's order."

Mr. Flannery just wants to note for the record that he, in fact, did not say that. He thinks that that's a misstatement, so, you know, we don't object to the admission, but just wanted to note that we do object to the content of that particular statement.

CHAIRPERSON ANDERSON: Mr. Adams?
MR. ADAMS: Mr. Chairman, if anything else, Mr. Chairman, we can just have Investigator Puente -- we're fine with the rest of the stipulations that are made. Since there is
dispute regarding that quotation, we can provide direct examination by Investigator Puente on their statement.

MS. CHAVERRI: Thank you.
CHAIRPERSON ANDERSON: All right. So, where are we then? We can admit those -- we can admit, I mean, those exhibits without -- and there's a stipulation that the parties have agreed to the contents of all the exhibits with the exception of the statement that was attributed to Mr. Flannery.

I'm not quite sure if we necessarily need direct testimony on that because that's -we'll take the statement for what it's worth. I'm not sure at the end of the day if that's that important as a fact that we need to call a witness just for that factual statement since the rest of the report has not been disputed, so if the Respondent has stipulated to that, then there is really no need for us to have any witnesses testify to the contents of these reports.

MR. ADAMS: Understood, Mr. Chairman.
I believe that we agree with the Chair's recommendation. We do not need the rest of the material (audio interference).

CHAIRPERSON ANDERSON: So, where then are we then, Mr. Adams?

MR. ADAMS: With the stipulations to both the admission of the exhibits, as well as the contents of the exhibits, we believe the government can rest this case.

CHAIRPERSON ANDERSON: I'm sorry. I did not hear what you said, Mr. Adams. The last thing, I didn't hear what you said. You trailed off.

MR. ADAMS: I apologize. I agree. I did trail off. Thank you. The District can rest this case with, since we do have -- we have a stipulation to the contents of the admitted exhibits.

CHAIRPERSON ANDERSON: All right.
Thank you. All right.
Ms. Chaverri, we can take a ten-minute break or we can -- I mean, we've been going since ten o'clock. Normally, I would take a break after two hours, but we could take a ten-minute, 15-minute break before you present your case or we can go straight ahead, so it's your call.

MS. CHAVERRI: We would like to take a 10-minute break just to use the restroom and
whatnot.
CHAIRPERSON ANDERSON: All right. So, we're off the record for ten minutes. I will say it's 11:30. We will be back on the record at 11:40.
(Whereupon, the above-entitled matter went off the record at 11:29 a.m. and resumed at 11:40 a.m.)

CHAIRPERSON ANDERSON: All right, we're back on the record.

MR. ADAMS: Thank you, Mr. Chairman.
CHAIRPERSON ANDERSON: All right. Do you have a witness you wish to call, ma'am?

MS. CHAVERRI: Chairperson Anderson, we've decided that we are not going to present any further or affirmative evidence in the matter and that the Respondent rests.

CHAIRPERSON ANDERSON: All right.
Mr. Adams, do you wish to make a closing statement? And what I'm asking in the closing statements by our -- and I'm not sure if Mr. Adams you're ready for closing statement, so if you need a further break for us to, for both parties to prepare for closing arguments, I'll accommodate that. Are you ready to make closing
arguments or do we another break?
MR. ADAMS: Well, Mr. Celo, I think, is ready to make one.

CHAIRPERSON ANDERSON: I'm not sure who's making that, but -- all right, so if the parties are ready to make a closing statement that's fine. All right. So, what I'm asking the parties to do, what I'm asking the government specifically, what is it that the government, what is it the government is asking the Board to do? And for the respondent, I'm asking specifically what is it that is being requested from the Board.

And I just want to just get some clarification. I know that the proffer that at least the stipulation that the respondent was asking, I think, was asking something about a carryout and delivery.

And just generally, I don't know whether or not this licensee has such an endorsement on their license, so the Board itself cannot, couldn't order a carryout and delivery endorsement unless such a request has been made by the, from the licensee to the agency, and then we would go through that process to see whether
or not such an endorsement can be issued, but I'm just saying generally, the Board just doesn't say one can do carryout and delivery, that there has to be a process that the licensee would have to follow independently by requesting and then the agency would make a determination whether or not such an endorsement can be issued for that type of license generally, okay? So, I just wanted to clarify generally how such an endorsement would come about.

All right, so, Mr. Celo, you do have an opening statement? Go ahead, please.

MR. CELO: Yes, Mr. Chairman.
CHAIRPERSON ANDERSON: I'm sorry. Closing. I apologize. Closing.

MR. CELO: And before I present my close, I do ask to reserve time for rebuttal close if necessary.

CHAIRPERSON ANDERSON: That's fine.
MR. CELO: Thank you. Mr. Chair, ladies and gentlemen of the Board, may it please the Board? This is a case in which the facts are not in dispute, in which the law is clear, and which the evidence is uncontested.

Mr. Flannery and Big Board made a
public statement that they were not going to follow the rules that the Mayor laid out, and they proceeded to not follow those rules.

There has not been testimony, but you will see in the evidence and in the proffers that there were a total of eight different investigations all of which found violations consistent throughout.

Every time an investigation occurred, there were no signs of masks being worn by the employees, there was no check of vaccination at the door, there was no sign of masks being worn by patrons who were not engaged in eating or drinking. There is no dispute that these violations occurred, nor is there any dispute in the harm that this could cause the District.

Dr. Mangla testified before you in great detail about exactly how hard COVID has hit the District and exactly why the Mayor's orders are in place. Bars and restaurants constitute the third-leading source of outbreaks in the District of Columbia, and they constitute the leading source of outbreaks for adult-centric activity. Once you get outside a school and daycare, bars and restaurants are how this
disease spreads.
Now, we looked in depth at Government Exhibit 4. And if you examine that and look in the timeframe with the relevant context, we had a major spike in outbreaks in bars and restaurants the week of December 10th. Twenty-four outbreaks that week.

The Mayor imposed the mask mandate order on December 18th. The week he imposed it, there were three outbreaks in bars and restaurants. Since then, there have been two. These rules are in place for a reason, and they work.

We saw through Exhibit 3 the effect that vaccination has on transmission, hospitalization, and death due to COVID. We saw that the vaccination check is necessary to help protect the community from imminent harm and to help prevent the spread of COVID-19 in bars and restaurants.

The purpose of these rules is not in dispute. The facts of this case are not in dispute. I do not know exactly what Big Board is seeking from this Board, but $I$ can tell you that the appropriate outcome of this hearing is an
indefinite summary suspension.
Their continued operation places the community at risk and cannot be allowed by this Board. Thank you.

CHAIRPERSON ANDERSON: Thank you. Ma'am, a closing?

MS. CHAVERRI: In closing, we're simply going to say -- and good afternoon to the Board again -- that Mr. Flannery and the licensee believe that the regulations around the vaccine card are simply unfounded, that there is no reason for checking vaccine status. We understand the mask mandate; however, we believe that this is just going too far and too intrusive into the business's operations.

And for that reason, Mr. Flannery and the licensee respectfully request, as we stated earlier, a modified license or modified grants of rights that would permit the restaurant to operate in a carryout basis with the understanding that masks would be used and that patrons that come in will be wearing masks to pick up the food or the alcohol depending on, obviously, the Department of Health's input into this.

So, again, our position is simply, you know, as stated by ABRA, we understand we're not contesting the facts at issue here. My client understands precisely what is happening, and his number one goal is to preserve the value of his operation, one that's been in northeast D.C. for the last ten years, and to continue to serve the public and what has in track history been a safe manner.

And that's all we have. Thank you.
CHAIRPERSON ANDERSON: Thank you.
Mr. Celo, you said you reserve the right for rebuttal. Do you wish to make any rebuttal arguments?

MR. CELO: Yes, Mr. Chair, I do. Ladies and gentlemen of the Board, there were two arguments made in that close. Number one that the regulations are unfounded. The science in this case is clear. Dr. Mangla's testimony was clear and convincing. The regulations exist for good reason.

The second argument they raised is that it is too intrusive into the business operations, that they go too far, that they're too much of a burden to check vaccination on the
patrons.
Now, I did not have a chance to ask Mr. Flannery about this, but if you look at the photographs, which are admitted into the record, this is a small bar. It has a small footprint. There is a bar with seating at the bar, a singlelane walkway, and then seating at the windows. There is no separate seating area. There is no separate restaurant in this facility.

That means that Mr. Flannery has a legal obligation to check ID for everyone who enters his establishment. I ask you, how can it be that it is too intrusive to check vaccination cards for every patron when he already checks every ID?

There is no basis for the claim of intrusiveness. There is no basis for the claim that the regulations are unfounded. There is only one outcome that makes sense before this Board, and I renew my request for an indefinite summary suspension of Big Board. Thank you.

CHAIRPERSON ANDERSON: All right.
Thank you.
All right, the record is now closed. The Board has up to three days to issue a
decision, and we will issue our decision within three days.

All right. I want to thank both parties for their presentation today. And, yes, I just want to thank both parties for their presentation today. All right.

So, as chairperson of the Alcoholic Beverage Control Board for the District of Columbia and accordance with D.C. Code Section 2574B of the Open Meetings Act, $I$ move that ABC Board Holder close the meeting for the purpose of seeking legal advice from our counsel on Case Number -- give me one minute please -- on Case Number 22-CMP-00006, The Big Board.

Pursuant to D.C. Official Code Section 2574B4 off the Open Meetings Act and deliberating upon Case Number 22-CMP-00006, The Big Board, for the reasons cited in D.C. Official Code Section 2574B13 of the Open Meetings Act.

Is there a second?
MR. SHORT: Mr. Short, I second.
CHAIRPERSON ANDERSON: Mr. Short has seconded the motion. I will now take a roll call vote on the motion that has been properly seconded. Mr. Short?

MR. SHORT: Mr. Short, I agree.
CHAIRPERSON ANDERSON: Mr. Cato?
MR. CATO: Bobby Cato, I agree.
CHAIRPERSON ANDERSON: Ms. Crockett?
MS. CROCKETT: Rafi Crockett, I agree.
CHAIRPERSON ANDERSON: Ms. Hansen?
MS. HANSEN: Jeni Hansen, I agree.
CHAIRPERSON ANDERSON: Mr. Grandis?
MR. GRANDIS: Edward Grandis, I agree.
CHAIRPERSON ANDERSON: And Mr.
Anderson, I agree.
As it appears that the motion has passed 6-0, I hereby give notice that the ABC Board will recess these proceedings to hold a closed meeting at the ABC Board conference room pursuant to Section 2574B of the Open Meetings Act. Thank you very much. This case is adjourned. Have a great day.

And I'll now ask all Board members to return to executive session for further development. Have a great day.
(Whereupon, the above-entitled matter went off the record at 11:52 a.m.)

A
A- 35:13
a.m 4:2 75:7,8 84:23

ABC 5:4 61:6 83:10 84:13,15
ability 25:2 57:23
able 25:15 29:14 31:7 57:24 58:2 62:8 63:2 63:2
above-entitled 75:6 84:22
above-referred 13:22 14:3,8,13,18,24 15:9 15:16,23 16:3,12,20
ABRA 1:22,24 2:16 9:11 15:8 20:15 21:11 26:17,17,20 27:19 61:9 65:9,23 70:11 81:2
ABRA's 4:18 30:11,20
absent 32:6
absolutely 24:9 36:9 39:10 42:2,6 49:21 52:19
acceptable 33:10
accepted 37:5
accommodate 75:25
accomplished 34:9 38:20 58:8 62:24
account 4:23
accurate 49:9 50:18
accurately 25:10
Act 4:8 83:10,16,19 84:17
acting 36:19
action 1:7 10:13 20:6
activities 20:10 43:25
44:20,22
activity 78:24
actual 68:9
Adams 1:22 2:2 6:7,15 7:3,4,5,8,9 10:23 11:4 11:5 12:14 13:13,25
14:6,11,16,21 15:2,12 15:19 16:1,6,16 18:18 18:20 19:4,6,7 28:1,5 28:9,11 29:6 31:13 32:25 33:15,25 34:1,5 57:18 58:19,22 62:15 62:18,21,25 64:5 66:11,13,19,21 67:11 67:12,20 72:3,21,22 73:22 74:2,3,8,11 75:11,19,22 76:2
address 4:24 28:11 addressed 65:5,8 addresses 25:10 adjourned 84:18
adjusted 47:18
Administration 59:4 administrator 34:20
admission 12:25 13:2 17:4 31:23 72:18 74:4 admit 73:6,7
admitted 16:19 17:13 42:21 45:17 49:1 71:1 74:14 82:4
adult-centric 20:9 44:19,22 78:23
adults 55:11
advance 4:17
advice 83:12
advise 20:24
advised 9:24 23:8 61:10
affidavits 13:8
affirm 19:22 23:24 29:16
affirmative 75:16
afternoon 54:2,3 80:8
age 2:14 14:17 45:21,23 46:2 55:14
agencies 28:25
agency 76:24 77:6
agenda 4:20
agent 65:9
aggregate 56:14,15
ago 36:10 46:10
agree 32:25 46:2 50:24 52:18 73:23 74:11 84:1,3,5,7,9,11
agreed 73:9
agreement 26:18 32:3,5 33:3,5
Ah 6:17
ahead 19:6 29:22 34:17 37:6 64:16 74:23 77:12
airborne 38:2,8 45:6 52:23
alcohol 26:22 30:2,6,9 30:13,16,22,22 31:2 80:23
Alcoholic 1:2,14 4:5,9 8:21 59:3 83:7
ALIYA 1:18
allegation 32:16
allegations 8:24
allow 17:4 25:16 34:23 38:17 42:15 62:21 71:10
allowed 17:18 30:8,13 80:3
allows 26:25
amount 45:12 51:21 69:2,4
analysis 45:20 55:20 analysts 55:24
Anderson 1:15,17 4:3
5:2,9,11,14,17,20
6:10,20,23 7:7,12,15 7:24 8:8,13 11:13,18 11:20,25 13:4,10 16:18,23 17:9,12 18:21 19:5 24:1 25:18 26:8 27:24 28:9,13 29:25 31:18 32:12,21 33:23 34:2,6,10,13,22 35:7 36:25 37:3 38:16 38:21 53:20,23 57:5 57:11,16 58:3,9,17 62:13,16,20 64:8,12 64:16 66:4,11,15,19 67:8 72:21 73:5 74:1 74:7,16 75:2,9,12,14 75:18 76:4 77:14,19 80:5 81:11 82:22 83:22 84:2,4,6,8,10 84:11
Anil 1:25 2:8 3:9 13:19 19:23 34:1 35:3,13
announce 5:6
Anthony 1:23 3:14,20
6:8 7:21 10:23
antibodies 51:21,21
Antonio 36:15
anybody 39:17 40:2
apologies 40:18 68:17
apologize 7:19 67:13 69:2 74:11 77:15
apparent 31:6
appear 49:9 50:15
appears 40:11 63:7 84:12
Applicant 1:23,24 2:4 3:18
apply 27:9
appreciate $33: 16$
approach 42:14
appropriate 27:18
28:21 29:3 32:6 79:25
approve 13:9
approximately 59:8 72:1
area 52:24 54:10,19 61:5 82:8
areas 12:6 55:7
argument 81:22
arguments 3:13 17:16 33:8 75:24 76:1 81:14 81:17
arrived 21:15
asked 18:8 22:24 25:24 26:1 61:5,15,16,18

65:14,16 66:8
asking 25:25 27:16
75:20 76:7,8,10,11,17 76:17
asks 10:10
assigned 60:10
assignment 60:7,9
Assistant 7:22
Assistants 10:22
assisting 40:10
associate 36:16
associated 54:21
assume 46:5
assuming 32:10
attendance 5:21
attention 11:4
attorney 6:3 7:21,22 9:4
10:3,22 56:25
attributed 73:11
audio 73:25
authority 29:1
available 4:12
avoid 41:5 51:23
aware 11:6,23 12:11 30:1 53:6 61:10 63:12 67:16

B
back 75:4,10
background 13:16
bad 50:21
bar 19:9 52:13 61:5 82:5,6,6
bars 20:8 37:10 43:8 44:3,8,17,21 46:3 52:21 55:10,16 56:11
56:17,21 78:20,25 79:5,10,19
barstools 24:13
bartender 61:6 68:7
based 9:24 16:9 30:13 31:2 32:8 66:7
basically 25:22
basis 43:2 80:20 82:16 82:17
Bates 72:11
BCRA 26:24
beauties 18:22
began 40:18
behalf 8:5 10:24 11:10 11:24 16:11,23
believe 27:19 28:20 30:4 53:5 73:23 74:5 80:10,13
believes 24:21 25:4 27:5
Benge 71:3
best 29:21 33:17,20

51:18
better 7:14
Beverage 1:2,14 4:5,9 8:22 59:3 83:8
beverages 26:22
big 1:7 2:22 5:25 8:18 16:7 19:11,14,16,19 20:1,6,11,16,17,24,24 21:1,8,12,25 22:5,12 22:17,21 23:3,12,18 23:19,21 26:16 58:1 60:12,24 61:2 63:14 77:25 79:23 82:21 83:14,17
bigger 27:20
Board's 11:3 19:12,19 20:1,6 21:1 28:4 32:10 37:9 62:10 67:4
Bobby 1:18 5:9,10 84:3 bodies 4:15
boosted 39:7 40:13 41:17,22
booster 39:12,16,17 boostered 40:1,12
Brashears 9:10
break 74:19,20,22,25 75:23 76:1
breaking 20:4
breathing 38:3
brief 12:19 24:4
briefly 12:23 35:18 36:6 46:7 47:16 67:4
bring 11:3 28:3
burden 24:25 52:6 81:25
business 5:22,23 24:18 24:22 25:1,7,13 26:19 26:25 27:3 28:23 30:10,24 81:23
business's 80:15
Bye-bye 57:15
C

C-E-L-O 7:22
C-H-A-V-E- 8:4
C-O-N-T-E-N-T-S 2:1
calendar 4:19
call 12:16,19 17:14
31:12 46:15 66:21
73:16 74:23 75:13 83:23
call-in 4:20
called 35:4 54:5 58:14
calling 18:3 31:15
capacity 27:4
card 27:15 59:22 60:18 80:11
cards 24:24 37:18

82:14
career 36:8,9
carryout 26:19 76:18
76:22 77:3 80:20
carryout-only 24:15
case 1:9 2:16 5:24 8:20 9:4,25 10:15,20 15:7 15:14 18:3,14,14,17 19:9 23:24 25:19 29:18 33:2,12 48:23 49:8,16 54:11 56:4,9 67:10,10,25,25 68:20 68:20,20 69:10,10,19 69:20,20 70:5,9 71:6 74:6,13,22 77:22 79:22 81:19 83:12,13 83:17 84:17
cases 12:4 40:10 43:4 45:20,25 49:15 50:2,3 50:11 52:9 54:9 55:2 56:7
Cato 1:18 5:9,10,10 84:2,3,3
cause 43:13 52:9 78:16
causes 43:23 52:6
CDC 42:14
Celo 1:23 3:14,20 6:8 7:10,13,14,19,21 10:23 17:3,11 28:8,10 28:11,13,14 32:25 34:11,13,17,18 35:10 36:23 37:7 38:14,17 38:22 50:25 51:2 53:18 57:8,10 71:11 71:13 76:2 77:11,13 77:16,20 81:12,15
central $4: 19$
certain 17:4,5 32:16 47:25 54:10
certainly 25:11 29:12
certainty 53:16
Chair 6:9 13:13 17:3 28:14 34:11 36:23 38:14 51:1 57:10 64:14 66:3,14 71:13 77:20 81:15
Chair's 73:23
Chairman 5:3 6:16 7:5 7:14,23 11:6 19:4,8 29:7 31:17,22 57:18 57:22 58:20 62:19 67:23 69:9 72:22,23 73:22 75:11 77:13
chairperson 1:14,17 4:3,5 5:9,11,14,17,20 6:10,20,23 7:7,12,15 7:24 8:8,13 11:13,20 11:25 13:4,10 16:18

16:23 17:9,12 18:21
19:5 24:1 25:18 27:24
28:9,13 29:25 31:18
32:12,21 33:23 34:2,6
34:10,13,22 35:7
36:25 37:3 38:16,21
53:20 57:5,11,16 58:3
58:9,17 62:13,16,20
64:8,12,16 66:4,11,15 66:19 67:8 72:3,21
73:5 74:1,7,16 75:2,9
75:12,14,18 76:4
77:14,19 80:5 81:11
82:22 83:7,22 84:2,4
84:6,8,10
chance 82:2
change 21:24 42:14
changed $24: 17,19$
changes 21:23
charge 63:15
chart 2:19 14:17 15:20 40:4,5,6 41:14,20,24 42:22,25 43:3 50:15 63:8,9 64:1
charts 49:12
Chaverri 1:23 2:4 3:17
6:5,11,17,21 8:1,3,4 10:24 11:14,18,19,20 11:22 12:18 13:6 24:4 26:8 31:16,21 32:20 33:13 36:25 37:2 53:23,25 57:2 64:8,10 66:6,9,23 67:15 72:7 73:4 74:18,24 75:14 80:7
Chaverri's 33:16
check 19:17 20:18
22:14 24:23 52:14
69:16 78:11 79:17
81:25 82:11,13
checked 21:14 23:6 60:19,21
checking 21:9 22:2,7 22:23 71:22 80:12
checks 59:25 82:14
chief 13:20 19:24 36:21
child-focused 43:24
Christmas 42:8
Christopher 22:12
CIT-0010 68:21
citation 22:9,17 68:13 68:14 69:1,4,8,14,18 70:2
cited 83:18
city 15:21 20:5 36:14
42:11 65:9
claim 82:16,17
clarification 76:15
clarify 77:9
clarifying 43:22
Class 8:19
clean 25:12
clear 30:17 34:15 38:5 43:16,17 45:3 46:20 46:25 47:9 48:16 52:23 53:8,9 54:13 55:6,19 63:19 77:23 81:19,20
clearly 46:11 47:14 49:6 51:9,19
client 6:11 12:13,19 24:5,9,20 25:3,23 26:4,6 81:3
close 77:17,18 81:17 83:11
closed 82:24 84:15
closing 3:13 33:8 75:20 75:21,22,24,25 76:6 77:15,15 80:6,7
cloth 46:18,21
CMP-00006 5:25
co- 7:9
co-counsel 7:8 71:10
Code 4:7 9:14 10:6 83:9 83:15,18
collect 56:6
colored 49:25
Columbia 1:1 4:6,24 7:6 19:14 37:11 49:8 55:17 56:3,11,22 78:22 83:9
Columbia's 4:13
column 39:9,10,11,15 45:23
come 27:11 60:23 77:10 80:22
comes 56:4
coming 38:7
communicate 6:18
community 20:2,12 23:16 25:14 49:20 50:1,2 52:16 79:18 80:3
compared 39:13,19 40:2,8,11 41:11,18
comparison 48:16
complaints 4:25
completed 15:7 55:23 62:2 70:17
compliance 60:1,20 68:24 70:19
compliant 31:4 61:11
complied 24:9 26:3,5
comply 21:3,8 25:11,21 26:7 27:6,8 30:14 61:15,18 62:8 65:16
compromise 26:10 27:17 28:3,17 29:4 31:7
concede 32:2
conceded 25:23
concern 42:17 53:11
concerning 37:10 53:4 conclude 56:6
conclusion 44:24 45:2 55:18
conclusions 55:25
conditional 28:22 32:5
Condon 22:12 69:22
conduct 5:21 25:8
conducted 4:11 59:10 69:22 70:12
conference 84:15
conflict 25:4
consent 29:3
consider 26:17 27:22
consideration 9:5 28:4 71:6
considerations 53:4
considered 55:2,10
considering 28:21
consistent 78:8
constitute 78:20,22
constitutes 5:22
contact 35:25
contacts 55:8 56:8
contagiousness 38:11
contained 8:23 10:13
content 72:19
contents 73:9,21 74:5 74:14
contest 24:5
contesting 81:3
context 49:5 79:4
continuance 9:16,17,20 9:23
continuances 10:1
continue 24:22 25:15 27:1 28:22 30:18,21 30:22 51:16 52:12 81:7
continued 22:19 80:2
continues 19:16 53:10
control 1:2,14 4:5,10 8:22 28:25 46:14,14 48:16 83:8
conversation 28:2
convincing 81:20
copies 21:18 68:10
copy 70:1
corollary 70:25
correct 43:10,14,25 44:5,14,15,18 $46: 1$ 49:13,18 50:19 55:14

59:4 63:25 65:3
correlate 40:24
coughing 38:4
counsel 1:23 7:10 9:18 26:12 28:15 35:4 58:14 83:12
couple 60:21
course 26:14 32:8 39:21
Court 27:21
covered 57:25
COVID 2:13 14:17 20:9 35:24 37:22,24 50:17 59:12 78:18 79:16
COVID-19 20:3 23:16 37:15,25 79:19
COVID-positive 54:25
created 16:10,10 64:1 71:6
Crockett 1:18 5:12,13
5:13 84:4,5,5
CROSS 3:7 53:24
cross-examination 12:10
cross-examine 18:5
cross-examined 18:6
crowds 45:13
crucial 37:23 52:11
CT 1:8 8:19
current 35:15 59:12
currently 25:5 27:7 29:5
curriculum 2:8 13:19 36:4

| D |
| :--- |
| 17:6,9,13 |

D.C 4:7 8:25 9:14 10:6 20:3 36:11 38:13 45:21 81:6 83:9,15,18
daily 49:8,16
Danette 9:11
danger 10:8,19 19:20 23:22
dangerous 19:25
dashboard 55:5
data 40:7 41:15 43:1 46:13 51:4 55:13,16 55:20,21,23 56:1,6,14 56:15
data-driven 52:17
date 4:20 69:21 70:10
dated 10:13 68:2 70:18
day 20:22 21:7 22:15 24:12 27:14 53:13 57:14 60:12,20 63:15 65:1 68:15 73:15 84:18,21
daycare 43:14 78:25 daycare/childcare 43:24
days 82:25 83:2
DC 1:22,22,23,24
DCMR 9:12
deadly 19:14 23:16
dealing 29:20
deals 27:17
death 39:23 53:9 79:16
deaths 20:14 53:12
December 44:5,8 50:7
50:8,14 61:22 79:6,9
decided 20:12 75:15
deciding 23:14
decision 29:16 30:7,21 31:1,8,8 33:9 83:1,1
decreasing 50:9
defer 32:8
definition 54:8 55:5
degree 53:15
deliberating 83:16
delivery 76:18,22 77:3
demanding 30:5
denial 32:11
denied 9:20
Department 2:21 13:21
15:15 16:2 19:25
22:20 26:23 70:17,23
71:3,14,25 80:24
depending 80:23
depth 79:2
deputy 36:14
describe 20:2,5,16 35:18 36:6 39:8 47:4 54:7
designed 19:13
designs 20:12
detail 78:18
details 61:13
determination 32:19 77:6
determine 10:6
development 84:21
die 39:21 40:1
different 36:7 43:7
46:18 47:3 78:6
difficult 26:15
direct 3:7 35:9 58:21 73:2,13
directed 61:7
direction 50:10
director 36:14,15,18
disappeared 18:25
disappears 18:23
disclose 56:13
discovered 24:12
discuss 57:23
discussed 28:16 53:5,7
discusses 14:21
disease 36:18 38:2 53:1 53:2 79:1
diseases 35:22
dispute 73:1 77:23
78:14,15 79:22,23
disputed 73:18
distinct 43:17
District 1:1 4:6,13,24
7:6 11:6,8 19:13
23:14 27:21 35:17
36:1 37:11,24 42:4,11
42:19 43:2,5 46:4 49:8 52:22 55:17 56:2
56:11,22 64:2 66:24
74:12 78:16,19,22 83:8
District's 4:19 29:11 63:6
Division 72:1
document 2:7 13:23
14:4,9,14,19,25 15:17 15:24 16:4
documentation 15:15
documents 12:14 15:10
16:13,21,25 17:15,18
34:23 67:14 69:14
DOH 71:2,17
doing 18:22 19:10 20:17 49:23
Donovan 1:15,17 5:2
Donuts 27:12
door 78:12
doses 39:20
downtown 27:14
Dr 1:25 2:8 3:9 13:19 19:23 31:17 34:1,3,12
34:25 35:3,11 36:24
37:4,8 38:23 48:24
51:3 53:3,14 54:2
57:4,13 78:17 81:19
drafted 68:3
Drane 1:6 8:17
draw 45:1
drinking 71:24 78:14
due 29:7 79:16
duly 35:5
Dunkin 27:12
duplicates 67:17
duty 60:5

| $E$ |
| :--- |
| E 17:7,10,13 49:2 |
| E-R-I-C 8:11 |
| earlier 80:18 |
| eating 38:4 45:13 71:24 |
| $\quad 78: 13$ |

educate 21:6 60:10 64:24
Edward 1:19 5:17,19 84:9
effect 20:23,25 44:13 44:14 60:11,15 61:14 61:22 79:14
Effective 26:6
eight 78:6
elect 18:15
electronic 4:14,22 9:10 electronically 5:5 elevate 6:1 34:3 58:5 elevated 6:6,7,8 31:14 email 2:18 15:12 71:2 emergency 4:9,15 9:2 9:25 13:17 15:4,5 29:10,21 59:13
employed 25:16
employee 9:11
employee's 22:25
employees 21:1,22 25:16 27:1,10 59:18 71:21 78:11
enclosed 52:24
enclosure 45:11
endorsement 76:21,23 77:1,7,9
enforce 19:17 20:18
engaged 26:13 78:13
ensure 33:21 57:24 62:8
entails 35:19,20
enter 59:19,21,22
entered 36:5 38:24 61:3
entering 26:17 37:19
enters 24:24 82:12
entire 43:16,20
epidemiologist 13:20
19:24 35:16 36:8,12 36:13,20,21
epidemiologists 55:24
epidemiology 54:10
Eric 1:24 6:6 8:6,11 19:11
err 51:13
error 69:25
especially 29:19 35:24
essence 52:11
essentially 14:23 29:9 67:3
establish 10:18 15:5 established 29:15 31:5 establishment 10:18 23:8,11 24:14,25 29:8 59:19,22,23 60:17 61:3 62:4,6,7 63:9 67:1 68:6,10,23 70:16

70:19 82:12
establishment's 9:6
establishments 60:1,10 60:19,22 64:2
events 68:4
everybody 8:4 24:24
evidence 13:12 16:21
23:11 24:5 29:22 36:5
38:24 49:1 52:18
75:16 77:24 78:5
exacerbate 20:6
exactly 19:10,15 20:16 21:9 23:20 78:18,19 79:23
examination 12:9 35:4 35:9 53:24 58:14,21 73:2
examine 79:3
examined 35:6 58:16
example 48:8
exception 73:10
executive 84:20
exercising 24:21
exhibit 2:7 11:9 13:24
14:1,5,6,10,15,20
15:1,11,12,18,25 16:5
16:9,14,22 24:7 38:25
39:4,5 40:4 41:13
42:21 45:17 46:6 47:3 49:2,3,7 54:6,7 63:6,7
64:22 67:24,24 68:16
68:17,18,19 69:9,19
70:1,3,4,9,15,15,15
70:25 71:7,9,10,12,13
72:8,10 79:3,14
exhibits 2:6 12:2,7,12
12:22 13:2,11,14,15
15:3,6 16:7,16 17:4,6
17:8 34:19,21 49:1
51:1 67:3,6,7,23 71:8
71:9 73:7,9 74:4,5,15
exist 81:20
exited 62:3
expedite $13: 1$
expeditious $33: 19$
expert 13:18 35:22
36:24 37:5 53:14
explain 37:13 40:5
41:13 42:5,24 45:18
46:8 47:17,19
explained 69:25
explosion 52:9
exposed 38:10 51:23 54:14

F
F 17:7,10,13
F-L-A-N-N-E-R-Y 8:12
face $2: 15$ 14:22,22 21:17,22 22:1,9,18 65:17
Facebook 2:23 16:8
facilities 27:9 37:19
facility 24:15 54:13 82:9
fact 40:19 42:8 70:6 72:16 73:16
facts 10:11,12 67:2 69:17 70:13 72:4,5,9 77:22 79:22 81:3
factual 73:17
failure 21:3 69:16
Fair 32:20
falling 49:15
falls 30:2
familiar 37:8,9 42:22 49:3 59:11,15 61:16 61:17
families 25:17
family 54:25 55:7
far 39:11 43:12 50:20 80:14 81:24
Fashbaugh 1:22 6:1,4 34:2,8 38:16,19 58:5 58:7 62:20,23
February 1:12 9:14,15 10:14 15:22 43:19 64:2 71:18 72:2
filed 9:16 11:8 12:1
finally $36: 1$
fine 18:19 33:24 58:4 72:24 76:7 77:19
first 5:23 6:22 13:15 17:21 29:20 31:14 33:24 35:5,13 39:10 50:17 54:1,1 59:11 63:15 65:23 66:23
five 11:10 12:15 14:16 20:15 50:2,3 65:18
Flannery 1:6,24 6:6 8:6 8:9,11,11,18 16:10,11 19:11 21:7,17,21 23:8 23:18 27:3,17 29:11 61:8 65:6 68:8 69:7 72:12,15 73:11 77:25 80:9,16 82:3,10
flout 20:12
flouting 20:1
flouts 23:11
focusing 39:25
fold 47:25
follow 19:12 23:15,19 52:14 77:5 78:2,3
followed 10:23 24:15
following 65:1 72:13
follows 35:6 58:16
food 25:17 27:11 30:19 70:16 72:1 80:23
footprint 82:5
form 68:13 70:14,16
forms 9:11
forum 27:18
forward 11:16 33:21
found 78:7
four 14:11 39:21
frequent 27:13 46:3
full 32:2
fully 24:18 39:12,17,19
39:25 40:8 41:21,22
further 9:23 10:1 53:18
57:2 64:6 75:16,23 84:20
furthering 25:6

## G

G-58:25
gather 45:4
general 7:22 9:5 10:4 10:22 60:8
generally 67:15 76:19 77:2,8,9
gentlemen 77:21 81:16
Georgia 36:19,20
gesture 61:24 65:20
getting 40:14 42:12
45:15 47:22 51:23 52:25
give 18:9 48:7 83:13 84:13
given 13:17
gives 48:11
Glasgow 1:24 3:10 20:23 57:19 58:6,10 58:13,23,25,25 59:2
63:2 64:7,9,19 66:16
goal 81:5
government 2:3,7 3:15
3:21 4:13,24 6:3 10:21 12:2,12,21 13:11,23 14:4,9,14,19 14:25 15:10,17,24 16:4,13,22 17:21,22 17:25 18:2,11,13 19:2 25:20 26:1,13 28:3 31:4 32:3 33:1,3,10 33:11 35:5 42:21 45:17 46:6 54:6 57:23 58:15 68:16,18,19 71:11 74:6 76:8,9,10 79:2
government's 12:12 16:25 38:25 67:24 68:16
Grandis 1:19 5:18,19

5:19 84:8,9,9
grant 10:1
granted 9:19,22
grants 80:18
graph 2:9,10,11,13 14:2
14:7,11 40:12 44:11
51:9
graphs 14:1
group 46:2 48:16,17 55:14
groups 45:21,23
guess 15:20 54:4
guidance 4:12,16 42:10
guidances 36:3
guidelines 42:15
$\frac{\mathbf{H}}{\mathbf{H} 1: 7 \text { 8:19 17:7,11,13 }}$ 25:13
half 39:18
hand 34:25 40:22 56:24 58:10
handed 68:8
handle 34:18
Hansen 1:19 5:15,16,16 84:6,7,7
happened 51:14 61:1 62:1
happening 81:4
happens 29:23
happy 13:1
hard 54:4 78:18
harm 52:15 78:16 79:18
He'll 20:2,5
head 61:19 65:18
health 2:21 10:9,19
13:21 15:15 16:2
19:20,25 22:20 23:22
26:23 36:10,14,15
70:17,23 71:3,14,25
Health's 80:24
healthcare 42:12
hear 7:13,16 17:16
19:23 20:15 31:9
32:10 74:8,9
heard $32: 13$
hearing 1:8 5:24 8:17 9:13 10:2,5,17,21 12:5 26:5 29:10 31:6 79:25
height 50:16
held 4:14 36:7
help 20:13 41:7,8 51:22 79:17,19
helping 41:2
Hi 72:7
high 45:14 52:25
higher 43:21 48:2,4

50:5 51:10
Hilda 71:3
hindering 25:7
history $81: 8$
hit 78:18
hold 31:19 84:14
Holder 83:11
honestly 25:4
Honor 6:15 31:16 33:15 66:13
hospitalization 42:3 79:16
hospitalizations 20:13
hospitalized 41:18
hospitals 20:4 42:18
hours 4:17 74:21
household 55:8
hovering 41:21
huge 42:17
$\frac{1}{\text { ID 60:18 82:11,15 }}$
identification 13:24
14:5,10,15,20 15:1,11
15:18,25 16:5,15
identified 16:17 61:9 71:20
identifies 43:4 46:11
identify 34:16 39:3 54:24
illustrated 51:9
imminent 10:8,19 19:20 23:22 52:15 79:18
immune 2:9 14:1
immunizations 36:18
impact 2:15 14:22 30:23
impedes 25:2
importance 39:6,16 46:11 47:4,14
important 37:22 39:22 41:2,4 45:10 48:13 51:17 70:20 73:16
imposed 79:8,9
incident 10:12 70:6
inclined 9:25
included 4:20 71:5
includes 68:6,12 69:6,8 69:17 70:12,13
including 16:8
incorporated 70:22 71:15
increase 39:23 51:20
increased 52:3
increasing 52:21
incubation 45:9
indefinite 80:1 82:20
independently 32:18

77:5
Indiana 36:22
indicated 21:7
individual 39:11,14 41:7,9 47:25 52:1
individually 67:13
individuals 37:17 38:11 39:6 40:7,8,11,16 41:16,18 42:11,15 46:12,16 51:22 52:4 56:6
indulgence 62:11 67:5
infected 38:11 39:13,18 40:14 41:8,9 42:13 45:15 46:22,24 47:1 47:11,13,22 48:3 51:23 52:1,5 54:14,15 56:7
infection 2:13 55:11
infections 14:17,17 35:23
infectious 35:22 36:18 38:1
infer 44:20
Info 2:12
informally 26:13
information 2:21,22 4:21 14:12 15:4 16:1 16:7 28:19 55:22,23 56:19,24 71:11
infrastructure 42:18
initial 39:20
initially $9: 7$
input 80:24
inside 22:8,15,24 23:7
inspection 62:3 68:13 70:13,16
Inspector 22:21
instance 63:14
intend 11:9
intention 29:11
interest 25:6 33:17
interested 10:16
interference 73:25
internationally 40:20
interpret 47:23
interpretation 50:18
interview 16:9 56:8
introduce 5:3 7:2,11,16
intrusive 80:14 81:23 82:13
intrusiveness 82:17
investigated 56:5
investigation 15:13 36:1 69:11 70:23 71:16 78:9
investigations 35:23 59:10 71:17 78:7
investigative 10:14 32:15 57:21 67:3 69:13
investigator 1:24 8:22 9:9 20:23 21:16,25 22:4,8,11 23:3,7 59:3 59:9,25 61:9 63:17 64:18 65:10 67:18 68:3,5,7,22 69:12,22 70:12,22 71:3,5,15 72:23 73:2
investigators 2:17 15:8 20:16 21:11 22:16 68:15
involved 8:17 33:18
isolated 42:13
issue 22:17 30:3,7,20 81:3 82:25 83:1
issued 21:2,25 22:8 68:14 69:15 70:2 72:1 77:1,7
issues 10:11,12 25:11 27:18

## J

James 1:20 5:7,8
January 8:21 9:3,9 15:13 20:21 21:11 22:4,11,20 23:2 30:4 49:16 60:4,8,9 63:21 64:24 68:2,4,21 69:12 69:21,24 70:7,10,18 70:24 71:5,18,18
Jeni 1:19 5:14,16 84:7
Jimmy 27:13
job 49:24
John's 27:13
JR 1:18,20
July 43:19
juncture 18:16 24:3
jurisdiction 26:21
27:22 30:2,20

| K |
| :--- |
| K 43:13,23 |
| Katie 1:23 2:4 3:17 6:5 |
| 8:4 10:24 |
| keep 25:15 |
| Kevin 21:12 68:3 |
| killed 20:3 |
| knew 65:14 |
| knowledge 65:22,24 |
| known 50:1 |

## L

L-A-S-G-O-W 59:1
ladies 77:21 81:16
laid 78:2
lane 82:7
large 45:12 49:13
larger 49:4
largest 55:10
lastly 23:2
late 49:16
laughing 45:14
law 24:18 25:4,9 77:23
laws 27:9
layered 37:24
leading 20:8 43:13,23
44:21 78:23
leads 70:3
leave 65:21
left 39:11 45:22
legal 27:18 82:11 83:12
legally 27:5
lengthy 12:3,9
let's 34:24 37:20 46:20
license 1:8 5:25 9:6
26:21 76:21 77:8 80:18
licensee 6:2 8:5 76:20 76:24 77:4 80:9,17
licensee's 6:2
lifted 24:17
likelihood 40:14 41:17 48:3
limit 23:16
limited 27:3
line 41:20 46:15 49:20 63:14,20,20
lines 49:25
link 54:13,16
linked 54:10,12
list 11:9 12:3 13:14 24:7 67:6
listed 13:14
listen 28:5
little 65:2
LLC 1:6
local 40:7 41:15
located 8:19
locations 43:7
log-in 4:21
long 30:17 59:6
longer 30:5
look 43:18 44:2 45:23
48:6,19 49:25 50:4,6
50:9 53:11 54:19
65:19 79:3 82:3
looked 79:2
looking 26:15 43:8
45:22 46:6 47:2 48:9
48:22,22 51:3 55:20
64:22
Iot 51:4
Lynn 10:24
$\frac{\text { M }}{\text { M-A-N-G-L-A 35:14 }}$
ma'am 6:12 12:17 24:3
31:20 67:9 75:13 80:6
mail 9:10
major 79:5
making 76:5
manage 12:4,5
manager 61:6
mandate 19:17 20:18
24:10,17 30:15,15
37:17 44:8,12,14 79:8
80:13
mandates 51:7,11 52:11
mandatory 37:17
Mangla 1:25 2:8 3:9 13:20 19:24 31:17 34:1,5,6,12,25 35:3
35:11,13,14 36:24
37:4,8 38:23 48:24
51:3 53:3,14 54:2
57:4,13 78:17
Mangla's 81:19
manner 41:10 81:9
Mark 9:9 22:4
marked 2:7 13:23 14:4 14:9,14,19,25 15:10
15:17,24 16:4,13
38:24 42:20 45:16
72:11
mask 19:17,19 20:18,19
21:13,22 22:6,13,24
23:4 24:10,17 30:15
37:21,21,23 38:6 44:7
44:12,14 46:18,19,20
46:21,23 47:8,9 52:14
52:24 79:8 80:13
masks 2:15 14:22,22
21:2,14,17,20 22:1,6
22:9,14,18,22 23:6
27:10,11 46:12,18
47:7,14 48:17,23 51:7
51:16,17 52:10 59:18
59:20 61:4,21 63:16
63:24 69:5 71:21,23
78:10,12 80:21,22
material 73:25
math 45:24
matter 1:5 9:8 31:24
35:21 40:19 42:7 75:6
75:16 84:22
matters 10:17 11:2,7,12
Mayor 21:23 24:16 25:9 78:2 79:8
Mayor's 1:10 2:20 5:5 8:25 13:17 15:21 19:12 20:11 21:6,19

23:9 27:6 37:10 44:7 53:4 59:11,17,20 60:11,16 61:12,14,17 63:10 64:25 65:15,17 68:10 72:13 78:19
mean 32:6,21 47:20 55:19 56:16,18 73:7 74:19
meaning 54:12
means 38:3 39:20
46:15 47:5,24 48:2,6 48:15,18,21 56:7 82:10
medical 53:16
Medicine 36:17
meet 26:10
meeting 1:3 4:9,11,17 4:18,19,22 83:11 84:15
meetings $4: 8,14$ 83:10 83:16,19 84:16
member 1:18,18,19,19 1:20 69:7
members 5:4,21 7:5,23 18:7,8 19:8 23:10 42:16 57:6 64:13 66:5 69:9 84:19
mentioned 55:9
mentions 70:18
met 1:14
microphone 7:20
middle 26:11 39:15
mind 21:23
mine 21:24
minimum 50:1,2
minus 48:7,11
minute 38:7 83:13
minutes 75:3
misstatement 72:17
Mitchell 22:16
mitigation 37:24
modified 80:18,18
moment 19:1
Monday 43:3
months 24:8
morally 27:6
morning 4:3,4 6:4,10 6:12,14,15,24 7:4,7 7:23,24,25 8:3,13,15 17:21 58:9 64:18,20
motion 9:16,21 83:23 83:24 84:12
mouse 40:22
mouth 38:8
move 13:12 33:21 83:10
moved 13:5 24:14
moving 11:16 40:3 50:9
mute 7:13

| $\mathbf{N}$ |
| :--- |
| N-I-L 35:14 |
| N.E 8:19 |
| N95 46:20,24 |
| name 5:2,7 7:18 8:2,4,9 |

8:18 11:15 34:4 35:12
35:13,14 58:24
narrowly 25:10
nationally 37:25 38:13 53:10,13
nature 9:25 13:17 66:25
NE 1:7
near 41:21 50:3,10 51:8
nearly 20:3
necessarily 13:8 73:12
necessary 29:13 77:18 79:17
need 12:9 27:14 32:1,7
49:4 51:7 63:12 73:13
73:16,20,24 75:23
needed 24:13
needs 61:20
never 25:13
new 42:10
night 22:17 60:22
non-alcohol-related 28:23
non-objectionable 17:6
noncompliance 9:2
Normally 74:20
northeast 81:6
Nos 2:7 15:11 16:14,22
note 69:23 70:20 72:9
72:15,19
noted 24:8 70:21
notes 12:1
notice $4: 16,19$ 9:8 10:13 30:4 84:13
November 40:23 41:25 49:11
number 5:24,25 8:20,23 9:19 10:15 12:1 15:14 35:21 41:5,6,8 43:4,4
43:20 45:20 47:23
48:1,5,13,17 50:4
51:11,13,24,25 52:6,7
52:20,22 53:1 67:24
67:25 68:16,17,19,20
69:1,10,11,20 70:5,9
81:5,17 83:13,14,17
numbers 44:20 48:20
50:14 56:16
numerous 52:9
$\frac{0}{\text { o'clock } 74: 20}$

O-F 2:1
OAG 1:22,23
object 12:24 17:6 72:18
72:19
objection 12:22 16:19 17:5,7,13 37:1,2,4
objections 17:17 obligation 82:11
observations 68:23 70:7 71:4
observed 22:21 23:4 obviously 26:22 80:24
occasion 60:23
occur 43:5 45:3 52:5
occurred 32:17 68:4 69:24 78:9,15
occurring 71:17
odds 47:18,21,21 48:7 48:10,22
offer 28:2,17,22 29:4 36:24
offered 53:15
office 4:13 8:6 9:4 10:3
Official 83:15,18
Omicron 38:1 40:17,18 40:24 41:1 42:1 45:7 49:13 50:21
once 17:15,15,24 18:5 18:8,13,17 30:3 31:9 31:12 33:5 78:24
one- 9:22
ones 67:16
ongoing 9:1
OOG 4:25
open 4:8,13 30:25 83:10,16,19 84:16
opengovoffice@dc.g... 5:1
opening 2:2 10:21,23 11:1 17:22,23,24,25 18:2,15,16 19:3 24:2 77:12
operate 24:22 25:2,15 26:19 27:1,3 80:20
operating 42:18
operation 30:10,24 80:2 81:6
operations 10:7 19:20 23:21 25:7 80:15 81:24
opinions 53:15
opportunity 18:5,7,10 18:11 38:17
order 2:20 5:6,23 9:19 9:23 12:25 15:21 19:12 20:11 27:7 37:21,21,23 44:7 59:17,20 60:16 61:12

61:14,18,21 63:10
64:25 65:15,17 68:11
72:14 76:22 79:9
orders 1:10 8:25 13:18
21:6,19,24 23:9 37:9
37:10,14,16 40:15
53:4 59:12 60:11
78:19
outbreak 2:12 14:12
54:7,8,9,11,12,20,20
54:22 55:3,5 56:23
outbreaks 20:9,10 43:5
43:9,13 44:3,4,12,13
44:17,22,25 45:3,3
52:20 55:6,6,11,13
56:12 78:21,23 79:5,6
79:10
outcome 79:25 82:19
outside 11:11 78:24
overall 44:24 45:2
owner 19:9 21:6 25:1
61:6,7,8 65:6
$\begin{array}{r}\mathbf{P} \\ \hline \mathbf{p} \\ \hline\end{array}$
p- 47:18 48:13
P-R-O-C-E-E-D-I-N-G-S 4:1
p-value 48:14
p.m 72:2
page 2:2 3:13 40:3 41:12 47:2 72:11
pandemic 19:14 20:1
43:10,17,21 49:23
50:18,22 51:6 52:10
Panera 27:12
part 9:19,20 15:13
23:15 36:2 49:9 59:9 62:6 70:8
participating 5:5 6:11
participation 4:21
particles 38:7,8
particular 48:23 72:20
particularly 28:21
parties 7:2 9:24 10:11 11:3 12:1,7 30:1 31:7 32:22,25 33:18 73:8 75:24 76:6,8 83:4,5
passed 84:13
patron 82:14
patrons 21:15 23:13
59:19 60:17 69:6
71:22,23 78:13 80:22
82:1
paychecks 27:2
peak 49:23
peaks 50:16
peer-reviewed 46:10
people 20:3 27:10

37:18 41:11 45:4,12 45:15 53:11 54:21
perceived 31:3
percent 45:23,24 46:21 46:23,25 47:11,13 48:12
percentage 48:8
perfectly 11:19
period 45:9
permission 38:15
permit 24:22 26:18 27:1 27:2 80:19
permitted 9:12
person 38:9 54:14,17
person's 31:13
personal 9:8
personally 27:19
petitioner's 48:25
phenomenal 49:24
photograph 68:8 69:6
photographs 68:6 82:4
pick 27:11 80:23
picture 26:16
place 24:11 25:5 65:1 78:20 79:12
placed 25:1
places 27:13 80:2
plan 12:16 13:15,18
plays 45:5
please 4:24 5:6 6:1,3,4 7:16,17,18 8:1,2,8,10 11:17 19:9 34:3,4,7 34:15,17 35:1,11 37:13 38:17,25 39:3,8 40:4 41:13 42:4,24 45:17 46:7 47:4,16 58:5,11,23 62:21 77:12,21 83:13
Pleitez 21:12 68:5,7
point 20:4 31:25 62:1 63:3,20 67:1
pose 52:15
position 17:1 29:7 32:9 35:15,19,20 59:7 81:1
positions 36:7
possibility 28:16 45:14
possible 28:18 29:3 33:20
post 2:23 16:8 19:18 20:19
posted 4:23 22:13 23:5 68:9
posting 22:3 61:11
pre-hearing 12:2
precise 50:14
precisely 81:4
prepare 26:15 75:24
present 1:16,21 5:8,10

5:13,16,19 10:8 18:1 18:3,14 19:20 23:22
33:2,11 74:22 75:15
77:16
presentation 83:4,6
presented 17:16,25
18:13,17 24:6 31:9
37:4
preserve 81:5
presiding 1:15
prevent 20:13 79:19
prevention 51:18
previous 38:12
previously 58:15
primarily 43:24
prior 36:10,13,17,20
privacy 56:20
problem 20:7 25:14 67:19
procedural 11:2,7,12
procedure 17:20
proceeded 61:5 78:3
proceedings 84:14
process 13:1 32:24 76:25 77:4
professor 36:16
proffer 32:22 33:4,6,7 71:11 76:15
proffered 72:5
proffers 57:24 58:2 78:5
promulgate 25:9
pronounce 11:14
proof 19:18 20:18
proper 33:21
properly 83:24
propose 32:5
proposed 26:12,24
protect 19:13 41:7 79:18
protecting 38:6
protective 48:1,6,11
proven 31:3
provide 13:16 17:23 32:22 33:4 42:10 55:22 56:25 57:20 59:21 73:1
provided 4:17,23 21:18 59:25 68:22,25 71:2
provides 43:1 45:19
providing 15:6,19
public 4:14,15,21 9:2 10:9,20 19:21 23:23 25:6 36:10,15 78:1 81:8
publication 46:9
Puente 21:12,16,25
23:3,7 68:3 70:12,22

71:5 72:24 73:2
Puente's 71:15,16 purports 49:7
purpose 9:17 10:5
37:14 62:5 79:21 83:11
purposes 12:25
pursuant 4:12,16 5:5 83:15 84:16
purview 30:11
put 12:8,14 29:22 33:18 42:4
putting 23:12
Q
quarantined 42:13
question 27:20 34:16 55:4 62:14,15,17 66:25
questioning 12:20 34:12
questions 4:25 18:8,9 18:12,24 53:18,21 54:5 57:3,6 62:17 64:6,9,10,12 66:5,7,7
quicker 38:12
quickly 51:5 62:5,10
quite 32:18 73:12
quorum 5:22
quotation 73:1
quotes 72:12
R
R-H-O-D-A 58:25
R-R-I 8:5
Rafi 1:18 5:11,13 84:5 raise 29:24 34:25 58:10 raised 81:22
range 2:14 14:17
rate 39:23 49:8,17 53:9
ratio 47:18,21 48:7,10
ratios 48:22
ravaged 20:5
reach 31:7
reaching 55:17
read 44:11 67:21
ready 75:22,25 76:3,6
realize 51:4
reason 12:24 15:2
52:19 79:12 80:12,16 81:21
reasonable 53:15
reasons 9:18 41:5 83:18
rebuttal 3:20 77:17 81:13,14
REC'D 2:7
receipt 70:2
receive $27: 2$
received 16:21 45:21 65:23
recess 28:1,6 84:14
recommendation 73:24
recommends 36:2
record 4:4 7:3,17 8:2,10 12:8 15:3 17:19 25:12 29:14,14 33:6,7,19,22
34:15 35:12 58:24
67:22,22 72:10,16
75:3,4,7,10 82:4,24
84:23
records 56:1 68:3 71:14
recross 3:7 18:10
red 41:20
redirect 3:7 18:11 57:9 57:10 66:12
reduce 12:9 41:3
reduces 14:23
refer 9:4 41:22 71:16
reference 34:19 46:14
71:16
referring 67:16
refers 54:7
reflect 63:20
reflects 63:23
refusal 30:14
refusals 32:16
refuse 19:17
refused 20:17 25:21
regarding 2:11,13,19 4:14 13:16 14:11,16 15:4,20 21:6 30:14,16 42:11 44:25 52:10 59:12 62:7 68:23 69:1 69:17 73:1
Regulation 59:4
regulations 8:25 26:2
30:14 31:5 80:10
81:18,20 82:18
regulatory 62:2 68:12 70:13
reimposing 44:7
reiterates 39:16
relate 13:15
related 10:11 47:7,7 55:7 59:10
relates 44:3
relative 49:22,22
released 46:10
relevant 15:7 37:21 79:4
relief 26:16 27:16,23 28:20 29:2
rely 17:14
remove 24:13
removed 51:11
renew 82:20
reopened 24:18
report 8:23 10:14 32:15
57:21 64:21 67:17,25 68:20,20 69:1,13,19 69:20,24 70:6,21 71:6 73:18
reports 2:16 15:7 67:4 67:10,11 73:21
represented 10:22
representing 7:6
request 26:16 27:23 34:21 38:15 76:23 80:17 82:20
requested 9:13 29:2,10 76:12
requesting 9:16 30:5 77:5
required 21:19 23:1 24:23
requirement 20:22 21:4 60:14
requirements 21:9,18 25:22 60:2 62:7
requires 60:17
reserve 77:17 81:12
resolution 26:24
respect 26:21 29:7 54:6 55:16 72:10
respectfully 80:17
respective 10:4
respond 5:6 26:9
responded 61:19
respondent 8:24 9:7,13 9:15,22 10:4,8,25 11:24 16:24 17:2,14 17:24 18:1,4,6,9,14 18:15 25:21 26:18 72:4 73:19 75:17 76:11,16
Respondent's 9:20
response 12:20 22:25 65:13 72:7
responsibility 12:5
rest 72:24 73:18,24 74:6,12
restaurant 1:6 8:18 52:13 55:1 80:19 82:9
restaurants 37:11 43:9 44:3,8,17,21 52:21 55:10,16 56:2,10,22 78:20,25 79:5,11,20
restroom 74:25
rests 75:17
result 9:1 23:21 29:2
resulted 71:24
resumed 75:7
Retailer 1:8

Retailer's 8:19
retain 9:18
return 84:20
returned 23:3
reviewed 8:22 12:23
55:15 56:1
revisit 66:22
Rhoda 1:24 3:10 20:23
57:19 58:13,25
rights $6: 2,5,7,824: 21$ 34:3 58:6 80:19
rise 13:17
risk 23:13,13,14 48:1 52:25 80:3
robust 55:21,23
role 45:5
roll 83:23
room 84:15
roughly 50:21
Ruiz 22:5,8,16 68:22 69:12
rule 21:13 22:6,13 23:5 52:14,14
rulemaking 19:13
rules 19:19 20:1,20,25 23:11,15,19 24:10,16 29:21 59:12 78:2,3 79:12,21
ruling 17:17 32:10
running 63:11
S
S 1:19
safe 51:17 81:8
safer 51:13
safety 10:9,19 19:21 23:23 72:1
San 36:14
SARAH 1:22
saw 21:1 50:16,22
52:20 61:4 64:22
79:14,16
saying 30:21 33:2 77:2
says 59:20 61:17
school 36:16 43:14 78:24
schools 43:23
science 52:17 81:18
scientific $53: 16$
scientist 47:15
screen 18:23 19:1
34:20,24 38:15,18
49:2 62:19,22 63:3
64:6,23
scroll 49:4
scrolling 41:12
seating $82: 6,7,8$
second 50:17 70:14

81:22 83:20,21
secondary 54:18
seconded 83:23,25
seconds 65:18
Section 4:7 9:12,14 10:7 83:9,15,18 84:16
seeing 39:22 53:12
seeking 79:24 83:12
seen 12:12,13 24:7 38:13 44:16 49:12 52:18 53:9
sell 30:8,16 31:2
selling 30:19,21,22
sense 82:19
sentiments 33:16
separate 69:13 71:17 82:8,9
series 71:14
serve 30:6,8,13 31:2 81:7
served 9:7 36:13
server 22:24
service 9:8,10 30:2,16 30:19
services 9:12
session 84:20
set 29:14 55:21
setting 7:21
settings $7: 20$
sevenfold 51:10
shaking 61:19
share 34:19,23 38:15 38:18 56:19 62:18,21
sharing 38:23 51:1 64:5
shook 65:18
Short 1:20 5:7,8,8 64:14,17,18,21 65:5,8 65:12,22 66:1,5,8 83:21,21,22,25 84:1,1
shortage 42:16
shorter 45:8
show 23:12,23 27:15 48:25
showing 37:18 39:6 40:6 41:16 49:2 63:5
shown 23:19 51:20
shows 39:9 40:4,5,12 41:20
shutdowns 28:24
side 38:9 51:14
sides 31:10 33:8
sign 78:12
signed 62:3
significance 48:15,15
significant 42:7,16 48:18,21 50:8
significantly 40:15,15 42:9
signifies 48:14
signifying 47:14
signs 19:18 20:19
21:13,19 22:3,6,10,13
23:5 68:9 78:10
similar 27:12
simply 12:8 23:10 24:20 33:18 80:8,11 81:1
single- 82:6
sir 7:13 24:4 31:15 35:8 57:14 58:18
six 5:21 9:3,16 13:15 72:2
small 82:5,5
smaller 45:8
sneezing 38:4
somebody 54:24 55:1
sorry 6:18,22 17:9,10 31:17,18,19,21 33:24 34:4 37:9 62:12 68:17 74:777:14
sort 27:4
source 20:9,10 44:21 44:25 55:11 78:21,23
space 25:19
speak 28:7 29:1
speaker 7:20
spearheading 35:25
specific 12:7 55:15 56:2 68:25
specifically 20:6 45:7
50:13 67:23 76:9,12
specifics $43: 8$
spell 7:17 8:1,9 35:11 58:24
spike 40:22 42:1,3 44:2 49:13 79:5
spread 14:23 20:13 23:16 38:3 41:3,5 49:20 50:1,2 51:25 52:2 79:19
spreading 53:1
spreads 79:1
spreadsheet 63:11
staff 1:22 21:13 22:6,13 22:22 23:5,13 42:8,16 42:18 59:18 61:4,20 63:15,24 69:5,7
standby 6:5
stands 27:7
stared 65:17
start 37:20 46:21
started 36:9 40:20
starting 20:21 40:23
starts 41:25
state 7:17 8:2,9 35:11
35:16 36:11,19,19,21

52:6 57:19 58:23
63:19
stated 23:10 25:20 26:2 29:8 66:25 67:2 71:7 72:12 80:17 81:2
statement 10:21,24
17:22,23,24,25 18:2 18:15,17 19:3 24:3 72:11,20 73:3,10,14
73:17 75:20,22 76:6
77:12 78:1
statements 2:2 11:2
12:20 66:22 75:21
states 27:21 69:23 71:4
stating 25:22
stationary 47:24
statistician 47:16
status 21:15,18,20 22:2
22:7,10,14,18,23 23:6
71:22 80:12
stemming 44:17
step 63:13
steps 63:12
stick 10:11
stipulate 12:7 13:2 67:9 67:18
stipulated 31:23 73:19
stipulates 67:2 72:4
stipulating 12:22 72:8
stipulation 73:8 74:14 76:16
stipulations 57:25 72:25 74:3
stop 20:12 50:25 64:5
straight 74:23
strain 42:4,5,7 45:8
stratified 43:6 45:20
streamline 32:24
Street 1:7 8:19 25:13
strength 38:12
stretched 20:4
stringent 65:2
subject 12:6 35:21
submission 32:15
submissions 16:24 17:1
substance 32:2
substantial 49:19
success 46:12
sufficient 28:19
summary 1:75:24 8:17 9:5 10:13 19:22 23:25 28:24 29:17 30:3
71:25 80:1 82:21
Supervisor 9:9
supervisory 36:12
surge 40:17,18,24
surgical 46:19,22
surrounding 37:15
suspension 5:24 8:17
9:5 19:22 23:25 29:17
30:4 71:25 80:1 82:21
suspensions 28:24
switched 7:21
sworn 35:6 58:16
system 2:9 14:1

## T

T-A-B-L-E 2:1
t/a 1:7
table 25:17 29:5 45:18
45:19,22 46:7,8,9 47:3,4,6
tables 24:14 47:17
take-out 27:9
taken 68:6
talk 52:1
talking 38:4 45:13 50:13 67:9
team 35:25 36:2 43:1 55:23
teams 43:1
tell 33:1,11 42:9 51:5 56:17,21 79:24
ten 25:12 39:12 54:21 74:20 75:3 81:7
ten-minute $74: 18,21$
terms 28:17 44:19
testified 35:6 58:16 72:6 78:17
testify 32:23 73:21
testifying 11:10
testimony 10:3 13:3,7 13:16 31:9,23 32:13 33:4,7 57:14,20,22 66:2,16 73:13 78:4 81:19
thank 6:24 11:13,21 18:22 19:7 23:25 24:1 25:17 33:14 34:10 38:21 43:22 53:20 54:23 55:9 57:1,4,6 57:12,13,15 58:8,17 58:19 64:11,21 66:1,2 66:4,9,16,17,18 73:4 74:12,17 75:11 77:20 80:4,5 81:10,11 82:21 82:23 83:3,5 84:17
Thanksgiving 40:19,20
things 24:17 27:25 34:14 35:21 41:6 51:22 52:4
thinks 72:17
third 39:24 43:13 50:17
third-leading 78:21
thoroughly 56:5
threat 52:15
three 20:8 41:13 46:17
59:8 60:22 71:17,20 79:10 82:25 83:2
Thursday 1:12
tier 63:13,17
timeframe 79:4
timeline 43:18,18,20
times 39:13,18,21 40:1 48:3
today 5:22,23 6:11 7:1 7:8 8:16 10:2 12:17 19:23 24:6 26:7 27:23 30:7,21 53:15 57:14 61:21 83:4,6
today's 4:17 12:25
told 21:16 61:20
top 20:8,10
total 78:6
touch 56:9
track 25:12 81:8
trade 8:18
trail 74:12
trailed 74:9
transferring 41:9
transmissible 45:10
transmission 54:18 79:15
transmitting 52:8 traveled 55:1
trend 52:12
tried 21:5
trying 6:18
turning 42:20 45:16 60:4
Twenty-four 79:6
two 24:9 36:11 39:18,20 40:3 41:5,6,8 43:22 44:17 47:2,23 48:2,3 50:23 51:13,22,25 52:4,7,23 53:1 54:9 55:2 74:21 79:11 81:16
type 51:18 55:22 77:7 types 46:18 55:25
U

UIW 36:16
ultimately 71:24
unable 6:19
unadjusted 47:18
uncontested 31:24 77:24
understand 26:20 66:24 80:13 81:2
understanding 27:4 47:20 80:21
understands 25:3 81:4

Understood 33:14 73:22
unfounded 80:11 81:18 82:18
United 27:21
unlock 34:20
unmask 45:4
unmasked 46:16 69:6
unmute 6:19
unpredictable 51:16
unvaccinated 39:14 40:2,10 41:11 52:4
update $43: 2$
updated 70:4
updates 70:5
use 47:7,8 48:23 56:14 56:15 74:25
uses 15:13

| $\mathbf{V}$ |
| :---: |
| vaccinated 37:19 39:7 |
| 39:12,17,19,25 40:8,9 |
| 40:12,14,16 41:16,19 |
| 41:21,22 51:19 52:25 |

vaccination 2:10 14:6 19:18 20:19 37:18 45:5 71:22 78:11
79:15,17 81:25 82:13
vaccinations 37:15 51:20 52:3 69:16
vaccine 19:18 20:19,22 21:8,13,14,17,20 22:2 22:5,7,10,13,14,18,23 23:4,6 24:24 27:15 30:15 41:6 51:7 52:11 52:14 59:21,22 60:18 80:10,12
vaccines 41:2,4,7,8
value 48:14 81:5
values 47:19
Vanessa 21:12
variant 38:1 45:8 51:15
various 2:16 59:25
ventilation 45:11
verbal 21:2 22:2 61:23 65:20
version 70:4
video 2:24 16:9,10
videoconference 1:14
violate 72:13
violation 1:10 8:24 23:9 31:3 63:18,23
violations 2:19 15:20 63:10,13 71:21 78:7 78:15
virtually 18:23
virus 23:17 37:25 41:10 51:18
visit 63:21 69:13,17,22
70:11 71:4
visited 60:12
vitae 2:8 13:19 36:4
vital 45:5
vote 83:24
voted 9:3

## W

W 1:15,17
walk 27:15
Walker 9:11
walkway 82:7
Walter 1:22 2:2 6:6 7:5 10:22
wanted 72:19 77:8
wants 66:24 72:15
warning 21:3 22:1,2,9 61:23 63:18 65:20,23 69:15
wasn't 22:6,13 23:5
waves 50:17
way 26:10 48:6
wear 21:14,22 22:24 38:5 46:20,22,24 47:9 47:12 71:21,23
wearing 21:2 22:6,14 23:5 27:10,11 46:12 59:18,19 61:4,21 63:15,24 69:5 80:22
WebEx 1:14 4:23
website 4:18
week 9:23 43:3 44:4,12 44:13 46:10 79:6,7,9
weekend 40:20 42:8
weekly 43:2
weeks 52:22
weeks' 9:17
welcoming $4: 8$
went 20:23,24 21:12 22:5,12,21 23:3 44:13 44:14 61:8,21 64:23 75:7 84:23
whatnot 75:1
willing 27:8
windows 82:7
wish 19:3 24:2 75:13,19 81:13
wishes 13:11 17:14 25:14 28:3
witness 1:25 3:7 12:3 12:18 13:18 18:10,12 31:13,14 32:23,23 33:25 35:8 36:24 37:5 53:22 57:3,15,17,19 58:18 64:20 65:4,7,11 65:14,25 66:7,18,20 73:17 75:13
witness's 33:4
witnesses 10:5 11:10
12:13,15,16 18:3,5,6
66:22 72:6 73:20
wore 48:17
work 26:23 42:15 79:13
worked 6:21 42:8
workers 42:12
working 65:9
worn 22:22 78:10,12
worst 50:21,22
worth 73:14
wouldn't 19:11
written 13:7 22:1,9
63:18 68:14 69:15

| $\frac{X}{Y}$ |
| :---: |
| $\frac{\mathrm{year} \text { 20:21 50:7,8,14 }}{}$ |
| 51:15 |
| years 24:9 25:13 36:10 |
| 36:11 50:23 59:8 81:7 |
| yesterday 26:14 |

$\frac{Z}{\text { zero 41.21 }}$
zero 41:21
zone 53:9


63:21 64:23
15 2:15,16,18,21 16:5
67:7 68:2,4 71:10,12
71:13 72:8
15-minute 74:22
15th 21:11 60:12,15 65:1
16 2:8,9,10,11,13,15,16
2:18,19,19,21,21,23
2:23,23,24,24 16:7
16-17 16:14
17 2:24 13:13 16:7,9
1703 9:13
18th 22:4 44:9 68:21
69:12,25 79:9
19 2:2
19th 71:18
1st 15:22 64:3 71:18

| 2 |
| :---: |

2 2:9 9:14 14:1,5
2,000 53:12
20 36:9 40:1 45:24 46:3 69:21
2021 43:19
2021-148 59:20 60:16
2021-47 59:17
2022 1:12 8:21 9:3,9,14 9:15 10:14 43:19 60:4 64:3 68:2,21 69:21
71:19 72:2
2022-007 5:6
2022-046 9:19
20th 22:11 61:22 70:7
21-CMP-00006 8:20
21st 22:20 70:18,24
71:5,18
22 15:14
22-5:24 68:20
22-CIT- 67:25
22-CIT-00013 69:20 70:5
22-CIT-0011 69:11
22-CMP-00006 1:9 8:23 10:15 15:14 70:9 83:14,17
22nd 23:2 70:10
23 9:12
24 2:4 44:4,12
2574B 83:10 84:16
2574B13 83:19
2574B4 83:16
25764 4:7
25826 10:7
25826C 9:14
26 8:21 9:3
28 9:9 10:14
28th 30:5 40:23


Neal R. Gross and Co., Inc.

This is to certify that the foregoing transcript

In the matter of: The Big Board

Before: DCABRA

Date: 02-10-22

Place: teleconference
was duly recorded and accurately transcribed under my direction; further, that said transcript is a true and accurate record of the proceedings.

> Neae~ Gors ------------------Court Reporter

